

AD ASTRA PER ASPERA

Kansas

ANNUAL REPORT 2012

Adjutant General's Department



- KANSAS ARMY NATIONAL GUARD
- KANSAS AIR NATIONAL GUARD
- KANSAS DIVISION OF EMERGENCY MANAGEMENT
- KANSAS HOMELAND SECURITY
- CIVIL AIR PATROL

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Sam Brownback
Governor of Kansas



Maj. Gen. Lee Tapanelli
The Adjutant General

ADJUTANT GENERAL'S DEPARTMENT
KANSAS ARMY NATIONAL GUARD
KANSAS AIR NATIONAL GUARD
JOINT ARMY/AIR



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Cover photos (clockwise from upper left): A convoy of Kansas National Guard humvees moves through the urban village training area at Crisis City; city and county officials address the media in Harveyville in the aftermath of the tornado that struck the town Feb. 28; pilots of the 190th Air Refueling Wing prepare to take off on a refueling mission; a Black Hawk helicopter lifts its payload during a slingload training exercise.

Public Affairs Office
2722 S. Topeka Blvd.
Rm 108
Topeka, KS, 66611



Phone: 785-274-1192
Cell: 785-806-4063
Email: Sharon.I.watson20.nfg@mail.mil
www.kansastag.gov

Maj. Gen. Lee Tafarielli, Adjutant General

Sam Brownback, Governor

Kansas Army National Guard
Kansas Air National Guard
Kansas Division of Emergency Management
Kansas Homeland Security
Kansas Civil Air Patrol

Dear Reader,

Thank you for taking a moment to read our annual report which summarizes our agency's accomplishments in 2012 and presents information on our agency structure, leadership, and our overall economic impact in Kansas.

This publication showcases the dedication and commitment of the men and women of this department whom I'm very proud to work and serve with. They are devoted to our mission to protect life and property through planning, coordination and synchronization of state and federal resources and provide a ready military, emergency management, and homeland security capability for our state and nation. Our emergency response staff supports responders across the state to ensure they have the resources necessary for their community, often working evenings, weekends, and holidays. Our National Guard members make significant sacrifices to serve, often in foreign lands and away from loved ones for extended periods of time. I am extremely grateful to all of these individuals and to their families who join them in their sacrifice.

2012 was a challenging year for our country and state. While fewer of our troops were serving on the battlefield due to the drawdown in Iraq and Afghanistan and there were fewer natural disasters in Kansas, our resources continue to be a concern. Through these difficult times, we have worked together to become more efficient with the resources we have, as well as to search out new innovative and efficient approaches to do business. We will continue to do this in the years ahead.

The work we do comes with tremendous support from our elected officials, partners at the local, state and federal level, and from the families of our employees and Guard members. I am extremely grateful for this ongoing support.

As we move into 2013, we look forward to serving the people of Kansas and this nation.

Very respectfully,

Lee E. Tafarielli
Major General
The Adjutant General

*In honor of all the men and women in uniform
serving our state and nation
and the Kansas National Guard soldiers
who gave their lives in service to their country.*



Sgt. Don Clary
2nd Battalion,
130th Field Artillery



**Sgt. 1st Class
Clinton Wisdom**
2nd Battalion,
130th Field Artillery



Sgt. Derrick Lutters
891st Engineer
Battalion



Sgt. Jessie Davila
2nd Battalion,
137th Infantry



**Master Sgt.
Bernard Deghand**
35th Division Artillery



Spc. John Wood
891st Engineer
Battalion



**Staff Sgt.
David Berry**
1st Battalion,
161st Field Artillery



Sgt. Courtney Finch
714th Security Forces



**Sgt. 1st Class
Travis Bachman**
714th Security Forces



Spc. Ronald Schmidt
1st Battalion,
161st Field Artillery

*History has taught us over and over again that freedom is not
free. When push comes to shove, the ultimate protectors of free-
dom and liberty are the brave men and women in our armed
forces. Throughout our history, they've answered the call in
bravery and sacrifice.*

Tim Pawlenty

The Adjutant General's Department Summary

The Adjutant General's Department has the responsibility for the operations of the Kansas Army and Air National Guard, the Kansas Division of Emergency Management, and Kansas Homeland Security and provides administrative support for the Kansas Wing of the Civil Air Patrol.

Mission

The department's mission is to protect life and property through planning, coordination and synchronization of state and federal resources, to provide a ready military, emergency management, and homeland security capability for our state and nation.

Adjutant General

The adjutant general is appointed by the governor and serves as commander of the Kansas National Guard, director of the Kansas Division of Emergency Management and director of Kansas Homeland Security.

Kansas National Guard

The adjutant general administers the joint federal-state program that is the Kansas Army and Air National Guard. Approximately 7,500 Guardsmen currently serve the state of Kansas (5,300 Army Guard and 2,200 Air Guard). Military equipment for the Kansas Guard is furnished by the U.S. Department of Defense through the National Guard Bureau. Federal control is exercised over military strength and mobilization of the Kansas Guard. Federal personnel are employed in both administrative and maintenance jobs in armories and maintenance shops. The Kansas Army National Guard is made up of the Joint Forces Headquarters, Topeka; 35th Infantry Division, Fort Leavenworth; 69th Troop Command, Topeka; 287th Sustainment Brigade, Wichita; 635th Regional Support Group, Hutchinson; and 235th Regiment, Salina and their subordinate units. The Kansas Air National Guard is organized into two wings: the 184th Intelligence Wing, based at McConnell Air Force Base, Wichita, and the 190th Air Refueling Wing at Forbes Field, Topeka.

Kansas Division of Emergency Management

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercises, response coordination and administration of recovery programs for the civil sector of the state regardless of the type of hazard. The Kansas Division of Emergency Management's organizational structure mirrors the functions that take place in the life cycle of emergency management: mitigation, preparedness and response, and recovery.

Kansas Homeland Security

Kansas Homeland Security coordinates statewide activities pertaining to the prevention of and protection from terrorist-related events. This involves all aspects of prevention/mitigation, protection/preparedness and response and recovery. While Homeland Security addresses threats aimed at citizens, threats to agriculture and food supply are also monitored and addressed along with outbreaks of illness. Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of the state and its citizens.



Agency History

Kansas National Guard

Citizen-soldiers began protecting Kansas homes and families when our state was still a territory, leaving farms, businesses and other work places when called to defend the state and nation.

As members of the National Guard of the United States, they trace their roots to the organized militia regiments formed in the Massachusetts Bay Colony in December 1636. Militia, from the Latin “miles,” means “soldier.” The concept of armed citizenry comes from the Greeks who required military service of free male citizens to defend their own land and the city-state, generally for short durations. That concept, which came to the colonies from England through the Saxons, brought with it an enduring fear of standing armies – the repressive forces of monarchs. The posting of British Regulars in the colonies reinforced that fear and distrust of full-time soldiers among Americans.

Minutemen from that same colony’s militia fired the “shot heard around the world” at Concord River’s North Bridge on April 19, 1775, and began the nation’s struggle for independence from Britain. That independence was won with the help of the Marquis de Lafayette, a volunteer commander for American troops, and on his return to America in 1824, members of a New York militia took the name National Guard in honor of the Marquis, who was the commander of a French militia unit called the Garde Nationale de Paris. By the end of the 19th century, militia units in nearly all states were designated National Guard and with the passage of the Militia Act of 1903, the name National Guard became official.

Both the Army and Air National Guard seals are built around the Minuteman, the symbol of the National Guard. During colonial times, the Minutemen were the members of the militia who volunteered to respond within 30 minutes with their own arms. The plowshare in the Minuteman symbol represents the civilian job the citizen-soldier leaves to pick up a musket and answer the call to serve our state or nation.



Kansas National Guardsman 2nd Lt. Erwin Bleckley was posthumously awarded the Congressional Medal of Honor for his heroic actions during World War I which helped to locate the Lost Battalion.



The 20th Kansas Volunteers, under the command of Col. Frederick Funston, served with distinction during the Philippine Insurrection. A contemporary postcard, shown here, depicts Funston and the 20th Kansas Volunteers crossing the river at Calumpit, April 26, 1899. (Library of Congress)

The forerunner of the Kansas National Guard, the Kansas Militia, was formed Aug. 30, 1855, when the governor and Legislative Assembly of the Kansas territory established “An Act to organize, discipline and govern the militia of this Territory.” The act also provided for the territorial governor, with the advice and consent of the Legislative Council, to appoint and commission one adjutant general to oversee the territorial militia. The first territorial adjutant general was Hiram J. Strickler, who was appointed on Aug. 31, 1855.

Kansas became the 34th state Jan. 29, 1861, and the militia was organized into units of the Kansas National Guard. Article 8, Section 4 of the Kansas Constitution designates the governor of Kansas as the commander in chief for state duties. The U.S. Congress passed the Militia Act of 1903, providing the same organization and equipment for the National Guard in each state as provided to the U.S. Army.

The Kansas National Guard consists of the Kansas Army National Guard and the Kansas Air National Guard. The latter was established Sept. 18, 1947.

The Kansas National Guard has been involved in the nation’s conflicts since the state’s inception as a territory. The Kansas Guard actively participated in the Civil War, 1861-1865; Indian Wars, 1864-1870; Spanish-American War, 1898-1899; Mexican Border, 1916; World War I, 1917-1919; World War II, 1940-1946; Korean War, 1950-1952; Berlin Crisis, 1961-1962; Air National Guard Squadron Tactical Recon-

naissance Interceptor Program alert (STRIP), 1955-1965; Vietnam War, 1966-1969; Operations Plan 8044 (formerly Single Integrated Operations Plan Alert), 1978-present; Operations Desert Shield/Desert Storm, 1990-1991; Operations Northern and Southern Watch in Southwest Asia, 1992-2002; Operation Restore Hope in Somalia, 1992-1993; Operations Joint Endeavor, Deny Flight and Joint Guardian in Bosnia-Herzegovina, 1995-2003; Operations Phoenix Scorpion, Phoenix Scorpion III and Desert Fox in Southwest Asia, 1997-1998; Operation Allied Force in Kosovo, 1999-2010; the Global War on Terrorism (Operation Enduring Freedom and Operation Noble Eagle), 2001- present; Operation Iraqi Freedom, 2003-2010; and Operation New Dawn, 2010-present.

During the Philippine Insurrection following the Spanish-American War, five Kansas Guardsmen were awarded the Medal of Honor for their heroic actions. Col. Frederick Funston was the most famous of these Guardsmen. The others were 1st Lt. Arthur Ferguson, Sgt. John A. Huntsman, Pvt. Edward White and Pvt. William Trembley.

Another Medal of Honor recipient was William F. "Buffalo Bill" Cody, who was a member of the 7th Kansas Cavalry during the Civil War. Cody earned his medal for gallantry in 1872 during the Indian Wars when he was a civilian scout assigned to the 3rd U.S. Cavalry.

A posthumous award was presented to 2nd Lt. Erwin Bleckley for helping save the Lost Battalion during World War I. He began military service by enlisting in the Kansas Army National Guard's Battery F, 1st Field Artillery, which later became the 130th Field Artillery Regiment. His interest in aviation led him to volunteer for the Army Air Service, the forerunner of the U.S. Army Air Corps, which later became the U.S. Air Force. As the first aviator to earn the Medal of Honor, he is claimed by the Kansas Air National Guard and U.S. Air Force, although he was a member of the Kansas Army National Guard.

Col. Don Ballard, a retired member of the Kansas Army National Guard, saved lives while risking his own life as a Navy medic in Vietnam. Ballard is the only living Congressional Medal of Honor recipient from the Kansas National Guard.

Kansas citizen-soldiers and citizen-airmen have also served our state supporting civil authority in the 1888-89 County Seat Wars, the 1893 Legislative War, labor disputes in 1886 and 1893, and during student unrest over the Vietnam conflict in the 1960s. They continue to train to assist civil authority today. They also serve to protect Kansans in response to emergencies and disasters throughout the state, including tornadoes, floods, snowstorms and other weather-related and man-made emergencies and disasters.

Kansas Division of Emergency Management

In 1941, the Kansas Legislature established the State Council of Defense. The State Civil Defense Agency was established in 1951 as a result of the Federal Civil Defense Act of 1950. The State Civil Defense Agency was charged with providing civil defense to protect life and property in Kansas from nuclear attack, but did not address other disasters.



During the Cold War era, J. W. Pedersen, Reno County Civil Defense director and Homer J. McConnell, representative of Office of Civil Defense, Washington, D.C., examine emergency rations and supplies stored by the city of Hutchinson at the Underground Vaults and Storage, Inc., facility, 650 feet below ground. The Kansas Division of Emergency Management began as the State Civil Defense Agency in 1951.

In 1955, the State Civil Defense Agency became part of the Adjutant General's Department. The department is responsible for emergency management throughout Kansas at state and local (county/city) levels, advising the governor with respect to his or her powers and duties during a disaster/emergency and coordinating the state and federal level responses.

In the 1970s, a Radiological Systems Management Section was established to meet requirements of the Nuclear Regulatory Commission. It provides inspection, repair, calibration and exchange services for more than 70,000 radiological detection, identification and computation instruments in Kansas and is responsible for approving the security arrangement, location and the individuals responsible for the maintenance of radiological materials. The construction of two nuclear power plants - the Wolf Creek Generating Station near Burlington and the Cooper Nuclear Station in Southeast Nebraska - necessitated planning activities for the division designed to protect the public from accidental radioactive material releases into the environment.

In 1975, the title of Civil Defense was changed to the Division of Emergency Preparedness. This reflected the dual use of nuclear and natural disaster and preparedness as stated in the Robert T. Stafford Act of 1974. In 1993, the division was redesignated as the Division of Emergency Management.

The division is responsible for training state and local personnel to respond to natural disasters such as floods, tornadoes, snowstorms and man-made disasters.

Kansas Homeland Security

As both a military and a public safety organization, many sections of the Adjutant General's Department's were involved with homeland security concerns even before the events of Sept. 11, 2001. Shortly after those events, Kansas Homeland Security was made a part of the Adjutant General's Department. The adjutant general was named director of Kansas Homeland Security in October 2001.

Working in conjunction with the Kansas Bureau of Investigation, Kansas Highway Patrol and other agencies at all levels of government, the state's homeland security picture was analyzed and security measures were stiffened at airports, utilities and other key infrastructure, across the state to ensure the health and safety of the public were well-protected.

Kansas Homeland Security was established to coordinate all phases of homeland security, including prevention/mitigation, preparedness, response and recovery. Other organizations within the department, including the Kansas National Guard and Civil Air Patrol, also provide homeland security support and assistance.

Civil Air Patrol

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c)(3) corporation and by congressional charter is the auxiliary of the United States Air Force. The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General's Department in 1997 for administrative support and control of state resources and funding.

The Adjutants General of Kansas

The position of adjutant general was officially created April 23, 1861, with the rank of brigadier general. The rank was reduced to colonel Feb. 24, 1864, and then returned to brigadier general May 1, 1901. The rank was raised to major general March 1, 1956, and to lieutenant general July 1, 1970, contingent upon 15 consecutive years of tenure and as recommended by the governor and with consent of the Senate.

Maj. Gen. Lee Tafanelli Jan. 9, 2011 - Present	Brig. Gen. James W. F. Hughes April 1, 1905 - April 1, 1909	Col. David Whittaker March 5, 1870 - March 5, 1873
Maj. Gen. Tod M. Bunting Jan. 5, 2004 - Jan. 8, 2011	Brig. Gen. Samuel H. Kelsey Feb. 1, 1903 - March 31, 1905	Col. William S. Moorhouse March 4, 1869 - March 4, 1870
Maj. Gen. Gregory B. Gardner Feb. 10, 1999 - Oct. 31, 2003	Brig. Gen. Simeon M. Fox March 1, 1895 - Jan. 31, 1897 Feb. 22, 1899 - Feb. 1, 1903	Col. Josiah B. McAfee Aug. 18, 1867 - March 3, 1869
Maj. Gen. James F. Rueger Dec. 1, 1990 - Feb. 10, 1999	Col. Hiram Allen Feb. 1, 1897 - Feb. 21, 1899	Col. Thomas J. Anderson April 1, 1865 - Aug. 18, 1867
Maj. Gen. Philip B. Finley Oct. 18, 1987 - Nov. 30, 1990	Col. Albert J. Davis April 1, 1894 - Feb. 28, 1895	Col. Cyrus K. Holliday May 2, 1864 - March 31, 1865
Maj. Gen. Ralph T. Tice Oct. 1, 1980 - Oct. 17, 1987	Col. Henry H. Artz Jan. 10, 1893 - March 31, 1894	Brig. Gen. Guilford Dudley Feb. 27, 1863 - May 2, 1864
Maj. Gen. Edward R. Fry Jan. 1, 1973 - Sept. 30, 1980	Col. John N. Roberts April 1, 1889 - Jan. 1, 1893	Brig. Gen. Charles Chadwick March 22, 1862 - Feb. 26, 1863
Lt. Gen. Joe Nickell April 21, 1951 - Dec. 31, 1972	Col. Alexander B. Campbell Jan. 23, 1885 - March 31, 1889	Brig. Gen. Lyman Allen June 23, 1861 - March 22, 1862
Brig. Gen. Milton R. McLean Feb. 10, 1925 - April 17, 1951	Col. Thomas Moonlight Jan. 8, 1883 - Jan. 22, 1885	Brig. Gen. Robert B. Mitchell May 2, 1861 - June 20, 1861
Brig. Gen. R. Neill Rahn Jan. 11, 1923 - Feb. 10, 1925	Col. Peter S. Noble April 8, 1878 - Jan. 7, 1883	Adjutant General Hiram J. Strickler November 1860 - April 16, 1861
Brig. Gen. Charles I. Martin April 1, 1909 - Oct. 1, 1917 Jan. 27, 1919 - Jan. 11, 1923	Col. Hiram T. Beman March 2, 1876 - March 5, 1878	Territorial Adjutant General Adjutant General Hiram J. Strickler Aug. 31, 1855 - January 1858
Brig. Gen. Charles S. Huffman Oct. 1, 1917 - Jan. 27, 1919	Col. Charles A. Morris March 6, 1873 - March 2, 1876	

Overview 2012

The Kansas National Guard selected a new state chaplain as 2012 started. Chaplain (Col.) Donald Davidson handed over the Kansas National Guard's Chaplain Corps to Chaplain (Col.) David Jenkins. Davidson retired from the military having served more than 27 years in the Kansas National Guard.

The Kansas National Guard deployed and returned hundreds of soldiers and airmen during the year to several theaters of operation, including Afghanistan and the Horn of Africa. The Kansas National Guard welcomed home its final Agribusiness Development Team 4. Agribusiness Development Team 5 was set to deploy in 2012, but their mission was canceled.

Gov. Sam Brownback declared a State of Disaster Emergency for Wabaunsee County Feb. 28 after a severe weather system passed through the state, causing damage to several counties and communities in Kansas. An EF-2 tornado struck the city of Harveyville in Wabaunsee County just after 9 p.m. Feb. 28, claiming one life and injuring several others. A number of homes were damaged along with a church and an apartment building. Approximately 40 percent of the town was affected. Varying degrees of damages were also reported in Butler, Chautauqua, Cherokee, Coffey, Cowley, Crawford, Douglas, Elk, Franklin, Harvey, Jefferson, Johnson, Labette, Leavenworth, Marion, Montgomery, Pottawatomie, Reno, Republic, Sedgwick, Shawnee, Sumner, Wabaunsee and Wilson Counties.

Several Kansas National Guard units saw a change of command during the year, including chief of staff for the Kansas National Guard Joint Force Headquarters; senior noncommissioned officer for the Kansas Army National Guard; 1st Battalion, 235th Regiment; Recruiting and Retention Battalion; 1st Battalion, 161st Field Artillery; 287th Sustainment Brigade; 287th Special Troops Battalion and the Kansas Wing of the Civil Air Patrol.

Invisible Fence of Central Kansas presented a canine oxygen mask kit to K-9 Search and Rescue of Kansas, Inc., March 24 at the second annual Disaster Preparedness Day and Open House held at Crisis City in Salina. In the event of a disaster requiring deployment of the Emergency Support Trailer housed at Crisis City, the K-9 mask kit will deploy as part of the support package contained within the trailer. Among other capabilities, the trailer has a robust emergency medical cache for human and K-9 responders. The donated kit contains three oxygen masks, one each for small, medium and large dogs. The masks will also be used at Crisis City in the event of an injury to any dog engaged in search and rescue, guard dog, attack dog, drug or bomb sniffing or any other type of canine-related training. Kansas has three formal search and rescue dog K-9 organizations; two of them regularly train at Crisis City.

The Kansas National Guard's 190th Air Refueling Wing, Forbes Field, Topeka, officially dedicated their newest facility, the Squadron Operations Building, April 14. The facility houses the 190th Operations Group, 190th Operations Support Flight, the 117th Air Refueling Squadron and several airfield support functions. Construction on the \$8.6 million federally-funded renovation project began in October 2010 and was completed in January 2012.

Brownback declared a State of Disaster Emergency for 39 counties as a result of a severe storm system that moved through Kansas April 14. Damages included hangar damage at the 184th Intelligence Wing on the west side of McConnell Air Force Base, Wichita. Seventeen injuries were reported in Sedgwick County. Damage in the county included significant damage to a mobile home park in the Oaklawn area of Wichita. Fifty-seven mobile homes were damaged to greater than 75 percent, 35 mobile homes damaged more than 50 percent and 61 mobile homes were damaged less than 50 percent.

The 184th Intelligence Wing's intelligence complex was named in honor of Dr. Robert M. Gates, former U.S. Secretary of Defense, May 30 at McConnell Air Force Base. The three-building complex includes more than 68,000 square feet of administrative, training, briefing and operations space. Modification and renovation projects on buildings 37 and 49 were completed in January 2012.

The Kansas National Guard's Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) assisted the state of Colorado in fighting wildfires that forced the evacuation of hundreds of people and destroyed more than 100 structures. The fires encompassed approximately 64 square miles in an area 15 miles west of Fort Collins, Colo.



Angee Morgan (right), deputy director of the Kansas Division of Emergency Management, and Charlie McGonigle, Mitigation Programs specialist, work in the State Emergency Operations Center during the Harveyville tornado response, Feb. 28.

The request for assistance, received through the Kansas Division of Emergency Management, was for one UH-60 Black Hawk helicopter equipped with a collapsible 660-gallon bucket that can scoop water from local sources and dump it on the flames. Nine soldiers spent approximately 15 days helping the firefighting operations in Colorado.

The Kansas National Guard's 73rd Civil Support Team (Weapons of Mass Destruction) and three Iowa CST members provided support for the Major League Baseball All-Star weekend at the Kauffman Stadium in Kansas City, Mo., July 7-10 alongside the Missouri National Guard's 7th Civil Support Team. Local emergency response authorities asked for the National Guard's unique capabilities when assessing public safety needs for the MLB All-Star game and requested support from the 7th CST. The 7th CST looked to Kansas and Iowa, their partners within their FEMA Region 7, for additional support. The soldiers and airmen provided active monitoring, air monitoring and reconnaissance of domestic biological, radiological and nuclear chemicals for each of the MLB All-Star Game events, including the Futures and Legends Celebrity Game July 8, the Homerun Derby July 9 and the All-Star Game July 10.

A piece of Kansas National Guard history was added to the Museum of the Kansas National Guard in Topeka in August when a KC-135E Stratotanker from the 190th Air Refueling Wing took a very slow-moving trip along Topeka Blvd. to its new home at the museum, located at Forbes Field. The tanker was towed from the 190th Air Refueling Wing to its new concrete pad at the museum, constructed by the Kansas National Guard's 891st Engineer Battalion. Approximately \$12,000 in movement costs were paid from the private Col. Mike O'Toole Memorial Fund. O'Toole was a former 190th Air Refueling Wing commander. In October, the tanker was dedicated to members of the 190th Air Refueling Wing in memory of O'Toole.

The Kansas Center for Safe and Prepared Schools hosted a Safe and Prepared Schools Conference Sept. 24-25 in Topeka. The conference was attended by approximately 400 school officials, first responders, emergency management and others with a stake in making sure Kansas schools are safe and secure learning environments.

In September, the Kansas Division of Emergency Management joined with several federal, state, county and local first response agencies to present "Kansas Preparedness Day" at the Kansas State Fair. The annual event, part of Kansas Preparedness Month, encourages Kansans to be better prepared for disasters and provides educational information on how they can do that. This year featured Kansas Highway Patrol's Seat Belt "Convincer," the fire safety house from the Hutchinson Fire Department and the search and rescue dogs from the Kansas Search and Rescue Dog Association.

Search and rescue professionals from across the state convened in Salina Sept. 29-Oct. 1 for the fourth Annual Kansas Technical Rescue Conference, sponsored by the Kansas Search and Rescue Working Group, Kansas Division of Emergency Management, Adjutant General's Department, Great Plains Joint Training Center, Crisis City and Kansas Fire and

Rescue Training Institute. This conference was held at Crisis City, a multipurpose facility near Salina. This conference gave approximately 175 attendees from all seven disaster regions within Kansas an opportunity to collectively train together to the same standards.

The Kansas Division of Emergency Management in partnership with Shawnee County Emergency Management and the City of Topeka, hosted their second "Zombie Preparedness Day and Spooktacular Safety Fair" in October. The event was designed as a fun and informative way to highlight an all-hazard approach to emergency management. The public was encouraged to come as their favorite zombie and see emergency services displays, vehicles and informational booths. Hundreds of people joined the event to gain valuable knowledge of how to prepare for upcoming disasters.

Kansas Division of Emergency Management and the Kansas National Guard both supported the Hurricane Sandy relief efforts in the state of New York November 2012. The 190th Air Refueling Wing housed six KC-135 tankers and crew from Andrews Air Force Base, Md. An Incident Management Team and two Kansas Division of Emergency Management staff deployed to assist the state of New York with emergency operations. Five members of the Kansas Air National Guard deployed as

a Preventative Aerospace Medicine Team to monitor the health of troops that were aiding with the recovery effort.



Six KC-135 tankers and crew from Andrews Air Force Base, Md., were temporarily parked on the tarmac at the 190th Air Refueling Wing, Topeka, to shelter them from the effects of Hurricane Sandy. The Adjutant General's Department also supported hurricane relief efforts by deploying personnel from the Kansas Air National Guard and the Kansas Division of Emergency Management.

Deployments

Two members of the 137th Chaplain Support Team deployed to Kuwait Jan. 12 in support of Operation Enduring Freedom. They returned to Kansas in mid-December.

Approximately 80 Kansas National Guardsmen of the 170th Support Maintenance Company were honored in a departure ceremony Feb. 12 in Salina as they prepared to deploy in support of Operation Enduring Freedom. The unit's mission is to operate a security detail mission for VIPs, American citizens and contractors in Kuwait, and support base security. The soldiers returned home in mid-December.

Approximately 160 soldiers of the Kansas National Guard's 1st Battalion, 161st Field Artillery and 35th Military Police Company returned from a year-long deployment to the Horn of Africa in February.

Company G (-), 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) assisted the state of Colorado in fighting wildfires west of Fort Collins, Colo. Nine soldiers and one UH-60 Black Hawk helicopter equipped with a 660-gallon water bucket deployed for the two-week mission.

In July, soldiers of Detachment 2, Company C, 2nd Battalion, 211th Aviation Regiment (General Support Aviation Battalion) deployed to Afghanistan in support of Operation Enduring Freedom to provide aeromedical evacuation support; rapid movement of patients, medical personnel and supplies and other support.

Eight soldiers of Detachment 37, Operational Support Airlift Command, Topeka, returned home July 4 after a year-long mission in Afghanistan. The unit deployed in August 2011 to support Operation Enduring Freedom through intelligence, surveillance and reconnaissance combat missions.

Approximately 250 soldiers of the 1st Battalion, 108th Aviation Regiment returned home from a year-long mission to Kuwait in August 2012. The battalion deployed to Kuwait in August 2011 in support of Operation Enduring Freedom.

Three soldiers of the 102nd Military History Detachment departed for Afghanistan in September. The unit's mission is to record and document the missions of the U.S. military serving in Afghanistan by conducting interviews, collecting documents, taking photos and videos, and cataloging artifacts to preserve the history of Operation Enduring Freedom.

The Kansas Air National Guard deployed five medical personnel to New York state in November to provide medical support for military personnel responding to Hurricane Sandy. Four of the airmen were from the 184th Intelligence Wing, Wichita, and one was from the 190th Air Refueling Wing, Topeka. The deployment was arranged through the Kansas Division of Emergency Management under the Emergency Management Assistance Compact, a national disaster relief compact that includes all 50 states, the District of Columbia, Puerto Rico, Guam, and the U.S. Virgin Islands.

Four Guardsmen of the 1979th Contingency Contracting Team deployed to Afghanistan in November to provide supply, services and construction contingency contracting support within U.S. Army Central Command Area of Operations.

The 284th Air Support Operations Squadron, 184th Intelligence Wing, was the lead Air Support Operations Squadron in support of 37th Infantry Brigade Combat Team, Ohio Army National Guard, for Operation Enduring Freedom. The unit provided all close air support and fire support for all of Area of Operations North for nine months.

Thirty-seven personnel of the 184th Intelligence Wing Civil Engineering Squadron deployed to Ali Al Salem Air Base, Kuwait, and Bagram Airfield and Mazar-e-Sharif, Afghanistan, providing base operational support and critical infrastructure construction and repair. The 184th Intelligence Wing Force Support Squadron deployed six force sustainment personnel to Kuwait, Afghanistan and Qatar in support of Operation Enduring Freedom. The 184th Medical Group also deployed personnel in support of Operation New Dawn and Operation Enduring Freedom.

The 190th Air Refueling Wing supported the war fight as the Air Expeditionary Force lead Air National Guard tanker unit in Pacific Command as well as providing air crews, tankers, maintenance and support staff to the Central Command theatre in support of Operation Enduring Freedom.

The 190th ARW deployed more than 300 airmen around the world in support of military operations through Air Expeditionary Force and Expeditionary Combat Support deployments. The wing also provided rotations to Geilenkirchen, Germany, supporting NATO's Airborne Warning and Control System.

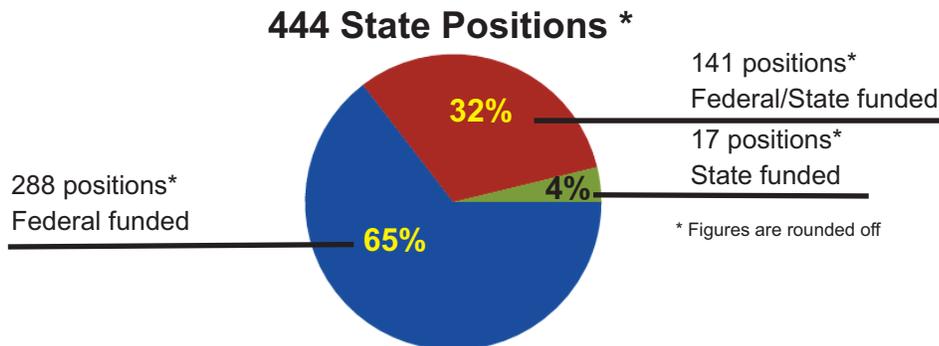


Soldiers of Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) deployed to Colorado in June to assist with wildfire suppression operations west of Fort Collins.

Fiscal and Personnel

State personnel of the Adjutant General's Department are located at 14 worksites throughout the state. Of the approximately 444 (benefits eligible) positions, 333 are 100 percent federally funded, 88 are a federal/state mix and 23 are 100 percent state funded. In addition to the regular positions, approximately 35 temporary positions (not eligible for benefits) were utilized, primarily funded with federal dollars. In this 12-month period, the number of employees (including temporary positions) was approximately 498.

Major divisions/programs include Kansas Division of Emergency Management, Homeland Security, Readiness Sustainment Maintenance Site, Facilities Engineering, 190th Air Refueling Wing, the 184th Intelligence Wing, resource Protection Officers, Administration and Civil Air Patrol. In addition to the operations divisions outlined below, the Military Advisory Board, with three members appointed by the governor, addresses state military matters, including armory plans, to the governor.



State Employees Assigned to Support Adjutant General's Department Offices

Divisions	Positions (2012)	Includes
Administration - Topeka	23.5	Comptroller, Human Resources, Public Affairs, Adjutant General's Office, Archives, Mail, Printing, Information Management, Distance Learning and Interoperability
Air Guard		
184 th Intelligence Wing - Wichita	27.0	Facilities Engineering and Security
Smoky Hill Weapons Range - Salina	5.0	Facilities and Administrative Support
190 th Air Refueling Wing - Topeka	52.5	Facilities Engineering, Security, Fire and Environment
Army Guard		
Facilities Engineering - Statewide	37.46	Electronic Security, Engineering, Environmental and Army Aviation Support Facility
Armories	4.0	Hiawatha, Hutchinson, Kansas City and Topeka
Security	24.0	State Headquarters, Armed Forces Reserve Center and Antiterrorism
Battle Command Training Center - Fort Leavenworth	3.98	Facilities Support
Camp Funston Training Area - Fort Riley	12.0	Facilities Support
Kansas Regional Training Institute - Salina	10.49	Range Maintenance and facilities support for KRTI and the RSMS satellite office
Readiness Sustainment Maintenance Site - Fort Riley and Salina	203.0	Production facilities
Emergency Management	38.9	Mitigation, Planning, Preparedness, Regional Coordinators, Response, Recovery, Technological Hazards and Training
Homeland Security - Topeka	0.5	Policy and Strategic Planning
Civil Air Patrol - Salina	1.0	Administrative Support
Total Number of Positions	443.33	

STATE BUDGET FISCAL SUPPORT

Fiscal Year 2012

	<u>State Funds</u>	<u>Other Funds</u>
Expenditures by Program:		
Operational Management	\$ 1,276,393	\$ 186,517
Civil Air Patrol	\$ 34,271	\$ -
State Military Service Operations	\$ 434,589	\$ 2,130,141
Division of Emergency Management	\$ 825,147	\$ 6,756,134
Disaster Relief	\$ 2,412,277	\$ 70,324,840
Air National Guard Security	\$ -	\$ 397,152
Armories and State Defense Building	\$ 1,393,613	\$ 3,306,054
Operation and Maintenance ARNG Facilities	\$ 123,087	\$ 3,710,933
Statewide Training Sites	\$ 2,805	\$ 4,744,565
Operation and Maintenance ANG Forbes	\$ 474,562	\$ 1,520,615
Operation and Maintenance ANG McConnell	\$ 624,859	\$ 2,217,160
Smoky Hill Weapons Range	\$ 7,948	\$ 296,899
Air National Guard Fire Protection	\$ -	\$ 1,387,543
Readiness Sustainment Maintenance Site	\$ 46	\$ 11,610,634
National Guard Youth Programs	\$ -	\$ 1,077,766
Counter Drug Operations	\$ -	\$ 22,070
Debt Service	\$ 3,589,893	\$ -
Capital Improvements	\$ -	\$ 39,363,758
AGENCY TOTAL	\$ 11,199,490	\$ 149,052,781

Expenditures by Category:

Salaries	\$ 2,918,840	\$ 22,468,960
Contractual Services	\$ 2,082,675	\$ 9,315,502
Commodities	\$ 210,419	\$ 3,015,883
Capital Outlay	\$ 4,882	\$ 1,093,282
Non-Expense Items		\$ 2,343,135
Aid to Local Units of Government	\$ 163,049	\$ 31,792,981
Other Assistance	\$ 2,229,540	\$ 38,586,084
Debt Service	\$ 3,589,893	\$ -
Capital Improvements	\$ 192	\$ 40,436,954
AGENCY TOTAL	\$ 11,199,490	\$ 149,052,781

KANSAS NATIONAL GUARD ECONOMIC FACT SHEET FISCAL YEAR 2012

VALUE OF RESOURCES	<u>Capital Assets:</u> Buildings/Land	\$1,179,226,954		
	<u>Major Weapon Systems:</u> (Aircraft, tanks, artillery, support equipment, etc.)	\$838,520,629		
	<u>Other Equipment:</u> Computers Vehicles Aircraft - Rotary Wing Aircraft - Fixed Wing All Other (deployed equipment is not included)	\$29,310,585 \$347,046,070 \$64,890,000 \$3,068,422 <u>\$345,118,227</u>		
	TOTAL	\$789,433,304		
	<u>Inventories:</u> Warehouse, U.S. Property and Fiscal Office Parts and Supplies	 \$3,950,658 <u>\$116,887,371</u>		
	TOTAL	\$120,838,029		
	<u>Total Value of Resources</u>	<u>\$2,928,018,916</u>		
PERSONNEL	<u>Authorized</u>	<u>Assigned</u>	<u>Percent</u>	
	Officer	919	848	92%
	Warrant Officer	160	124	78%
	Enlisted	<u>6,555</u>	<u>6,468</u>	<u>99%</u>
	TOTAL	7,634	7,440	97%
GROSS PAYROLL	<u>Civilians/Technicians</u>	<u>Military</u>	<u>State Employees</u>	<u>Total</u>
	\$83,689,292	\$138,949,547	\$28,975,685	\$251,614,524
AIRCRAFT	<u>Type On Hand:</u>	Helicopters	UH-60 Black Hawks (14)	
		Fixed wing air refueling tanker	KC-135 (12)	
		Fixed wing passenger transport	C-12 (1)	
	<u>Flying Hours:</u>		6,435	
MISCELLANEOUS	Construction:			
	Service Contracts			\$8,836,169
	Military Construction Program			\$0
	Sustainment Restoration and Modernization			\$11,660,837
	Other Operations and Maintenance Expenditures:			\$76,102,383
	Other Military Interdepartmental Purchase Requests			\$548,329
	Total Miscellaneous Expenditures:			\$97,147,718
ECONOMIC IMPACT	Estimated Number of Indirect Jobs Created			1,979
	Estimated Annual Dollar Value of Jobs Created			\$77,116,172
	Estimated Impact in Community Exceeds			\$540,706,717

KANSAS ARMY NATIONAL GUARD ECONOMIC FACT SHEET

FISCAL YEAR 2012

VALUE OF RESOURCES	Capital Assets			
	Buildings	37 State-Owned Armories		\$263,509,284
		27 State-Owned Training Facilities		\$304,644,298
		69 State Logistic Facilities		\$57,904,086
		89 Federal Owned Facilities		\$132,326,499
		Total		\$758,384,167
	Major Weapon Systems			
		Bradley M2A2 Tanks (29)		\$38,037,531
		Howitzer MedSP M109A6- Paladin (18)		\$25,830,000
		High Mobility Artillery (16)		\$40,000,000
		Tank Combat 105MM M1A1 (29)		\$69,409,731
		Total		\$173,277,262
	Other Equipment			
		Computers		\$17,339,566
		Vehicles		\$319,758,720
		Aircraft - Rotary Wing UH-60 Black Hawk		\$64,890,000
		Aircraft - Fixed Wing C-12 Transport		\$3,068,422
		Other (deployed equipment not included)		\$214,402,856
		Total		\$619,459,564
	Inventories			
		Warehouse, U.S. Property and Fiscal Office		\$3,950,658
		Parts and Supplies		\$94,159,316
		Total		\$98,109,974
	Total Value of Resources			\$1,649,230,967
 PERSONNEL				
		Military	Authorized	Assigned
		Officer	593	556
		Warrant Officer	160	124
		Enlisted	4,511	4,423
		Total	5,264	5,103
		Full-time Federal Technicians	Authorized	Assigned
			487	458
 GROSS PAYROLL				
	Technicians	Military	State Employees	Total
	\$35,618,977	\$86,794,952	\$25,387,800	\$147,801,729
 AIRCRAFT				
	Type	On-hand	Flying Hours Authorized	Flying Hours Actual
	UH-60 Black Hawk helicopters	14	1,274	1,505
	C-12 Transport/recon fixed wing	1	600	30
 MISCELLANEOUS				
		Sustainment Restoration and Modernization		\$5,801,100
		Other Operations and Maintenance Expenditures		\$67,445,065
		Total		\$73,246,165
 ECONOMIC IMPACT				
		Estimated Number of Indirect Jobs Created		1,181
		Estimated Annual Dollar Value of Jobs Created		\$45,280,721
		Estimated Impact in Community Exceeds		\$281,169,370

KANSAS AIR NATIONAL GUARD ECONOMIC FACTSHEET FISCAL YEAR 2012

VALUE OF RESOURCES	Capital Assets		
	Buildings	McConnell: 47 Bldgs, 260 Acres	\$127,047,291
		Smoky Hill Air National Guard: 18 Bldgs, 30,337 Acres	\$19,721,516
		Smoky Hill Weapons Range: 25 Bldgs, 3,536 Acres	\$1,543,980
		Forbes Field	\$272,530,000
	Weapon Systems		
		KC-135R (12) at \$55,000,000 each	\$660,000,000
		Support Equipment	\$5,243,367
	Equipment		
		Computers	\$11,971,019
		Vehicles	\$27,289,350
	Other	\$130,715,371	
Inventories			
	Parts and Supplies	\$22,728,055	
Total Value of Resources			\$1,278,789,949

PERSONNEL		Authorized	Assigned
	Officer	326	292
	Enlisted	2,044	2,045
	Total	2,370	2,337

NOTE: State employees providing facilities maintenance, security support, and conservation support are not included in this total.

GROSS PAYROLL	<u>Civilian</u>	<u>Military</u>	<u>State Employees</u>	<u>Total</u>
	\$48,070,315	\$52,154,595	\$3,587,885	\$103,812,795

AIRCRAFT	Type	Average on-hand	Authorized	Flying hours
	KC-135	12	12	4,900
		1 KC-135 (E) on tanker storage program		

AIRCRAFT FUEL		Gallons JP-8	Average price per gallon	Total
		7,419,952	\$3.84	\$28,492,616

MISCELLANEOUS	Construction		
		Military Construction Program	\$0
		Sustainment Restoration and Modernization	\$5,859,737
		FC 17	\$0
	Total	\$5,859,737	

Service Contracts	\$8,836,169
Other Operations and Maintenance Expenditures:	\$8,657,318
Other Military Interdepartmental Purchase Requests	\$548,329

Total Miscellaneous Expenditures: \$23,901,553

ECONOMIC IMPACT	Estimated Number of Indirect Jobs Created	798
	Estimated Annual Dollar Value of Jobs Created	\$31,835,451
	Estimated Impact in Community Exceeds	\$259,537,347

Adjutant General's Department Offices

These offices support Army, Air and state operations.

Directorate of Information Technology

Located in State Defense Building, Topeka; 10 state employees and 22 federal employees

Mission: Implement and maintain command, control, communications, computer and information management architecture, standards, plans and programs in order to assure the confidentiality, integrity and availability of information and to provide responsive support to the Kansas National Guard and Joint Forces Headquarters.

The Directorate of Information Technology employs Army and Air Force federal technicians, non-dual-status federal technicians, state and grant funded employees.

In 2012, DOIM continued efforts to modernize, secure and streamline communications operations for the Adjutant General's Department. The majority of the agency's IT infrastructure has been migrated to a new state of the art server facility. The Adjutant General's Department is also working with other state agencies to share space within the facility.

The department has greatly increased the efficiency and productivity of the agency through the development of several dedicated web applications. Fieldings include business process and task tracking systems, online archived personnel records, armory funds management database and a Hazardous Materials Spills database. Mobile applications have been introduced that feature federal job announcements and news releases, as well as a mobile version of KSReady.gov. Information Technology services and reliability have been enhanced through the employment of a virtual computing environment, replacing multiple physical servers and workstations. The State Emergency Operations Center will be the first area to receive the new technology.

The creation of a Tactical Communications Branch during 2012 provides the agency with a dedicated team focused on ensuring the deployable communications assets of the department are inventoried and prepared to respond to both state and federal missions. In addition to organic unit-assigned equipment, the team manages both the agency's Incident Response Vehicle, based in Topeka, and the Joint Incident Site Communications Capability, based in Wichita.

The directorate continues efforts to strengthen the cyber capabilities of the agency and state by maintaining a well-trained Computer Network Defense Team at Joint Force Headquarters, securing a Defensive Cyber Operations mission for the Air National Guard and facilitating cooperation between Kansas Guard Cyber professionals and the Kansas Intelligence Fusion Center.

The Adjutant General's Office of Emergency Communications continues to work to enhance response communications. Along with the Kansas Department of Transportation, Kansas Highway Patrol and other members of the Statewide Interoperability Executive Committee, almost all of the planned P25 trunked radio sites have been completed; providing state-wide 800 MHz Public Safety communications. The department is also leading the way in regard to the next phase of interoperability by acting as the state's single point of contact for the national Public Safety Broadband initiative. Interoperability training efforts have been particularly successful with over 5,000 attendees from all 105 Kansas counties having received basic interoperability training or specialized courses.



**Col. Chris
Stratmann**

Geospatial Technologies Section

Located in Nickell Armory, Topeka; 3 state employees

The Geospatial Technologies Section provides GIS support through maps, database design and management, and mapping applications. GIS, Geographic Information Systems, is a system of software, hardware, digital data and personnel that analyzes, manipulates, visualizes and stores geographic data to provide decision support to leadership.

The section has three full-time personnel, one coordinator and two analysts. To augment the full-time personnel, GIS interns from universities and technical colleges across the state are temporarily hired to work on large GIS projects. The GIS coordinator serves as a voting member of the Kansas 911 Coordinating Council on behalf of the agency.

The section maintains more than 2,469 state GIS data layers and 253 data layers specific to the Great Plains Joint Training Center and armories across the state. For use during disasters, the section maintains copies of over 3,500 local GIS data layers and orthoimagery. All data layers are backed-up off-site to retain continuity of operation should a disaster or hardware failure occur.



Jessica Frye

The success of web-based mapping applications throughout 2012 has allowed the GIS personnel to focus on long-range goals including increasing the number of available GIS data layers.

The section manages and recruits local, state and private industry GIS personnel to form the Kansas GIS Response Team, which is available to respond to disasters outside their jurisdiction and provide mapping support to any of the state's Incident Management Teams and local emergency managers, when needed.

Achievements in 2012 include:

- Produced 200 map projects.
- Produced over 400 maps in digital format.
- Printed more than 500 maps and supporting documentation.
- Created six web map applications.
- Provided project management and hired eight GIS temporary-position interns for Data Collection Verification and Validation of 49 structure GIS layers.
- Assisted the Construction Facility Management Office, Environmental Section, in hiring a GIS intern for the creation of facilities-based GIS data layers to improve environmental management of all Army National Guard sites.
- Maintained the Geospatial Technologies Standard Operating Guideline for Emergency Operations Center Support.
- Established GIS credentials and skills with the assistance of the Kansas GIS Response Team and Working Group.
- Deployed the Kansas GIS Response Team and the Kansas Public Information/Geographic Information Response Vehicle in support of the Harveyville tornado in February.
- Created and launched the LEOPard application, a web-based map creation tool for use by local emergency managers to create the 19 required maps and many optional maps as directed by the Kansas Planning Standards.
- Began upgrades to the Kansas-MAP application, a web-based decision support tool for use in emergencies, to version 3 and continued to add additional tools as requested by users.
- Provided technical guidance to others within the agency and state and local government.



The Geospatial Technologies Section and the Public Affairs Office took the state's PIO/GIS Emergency Response Vehicle to Harveyville to provide GIS and public affairs support to the Incident Management Team in the aftermath of the tornado that struck the community in February.

Legal Advisor/Staff Judge Advocate

Located in State Defense Building, Topeka; four federal employees

The Legal Advisor/Staff Judge Advocate Office provides full-time legal services to the adjutant general, Army and Air Guard staffs and employees of the Adjutant General's Department. Additionally, the Legal Advisor's office provides legal support to the Kansas Division of Emergency Management, Kansas Homeland Security and the United States Property and Fiscal Management Office.

Legal advisors serve as state ethics counselors for the agency on both federal and state ethics issues. They also serve as claims officers, litigation coordinators and Freedom of Information Act and Privacy Act officers. Contracts, real estate agreements, Memorandum of Understanding/Agreement and policy issues are all reviewed by the SJA Office. Serving as legal advisors in administrative law areas such as reduction and separation actions, fiscal and labor law issues and personnel matters takes much of the office staffs' time.

The Legal Advisor's office provides a variety of legal assistance services to soldiers, airmen and their families. Over the past year, hundreds of wills and power of attorney documents have been written as they prepare to deploy. Many soldiers and airmen require advice in areas of domestic, probate and other legal matters.



Lt. Col. Matt Oleen

Public Affairs Office

Located in Nickell Armory, Topeka; three state employees, one AGR and one federal technician

The Public Affairs Office of the Adjutant General's Department oversees the release of information about the Kansas National Guard, Kansas Division of Emergency Management and Kansas Homeland Security. The office provides critical information to the public during emergencies or disasters and provides ongoing information updates throughout the year regarding the department's actions, plans and recommendations.

The Public Affairs Office includes a director, deputy director and public information writer, all state employees; one Active Guard and Reserve (print specialist) and one federal technician public affairs specialist (video specialist). Additional military public affairs officers support the office in disaster response and during regular events by working with media, taking photos and videos, writing articles and assisting with media training. These individuals serve at the Joint Forces Headquarters, 35th Division, 105th Mobile Public Affairs Detachment, 102nd Military History Detachment, 184th Intelligence Wing and 190th Air Refueling Wing. In addition, Unit Public Affairs Representatives are appointed by each unit commander to support public affairs efforts at the unit level. The office conducts an annual two-day Unit Public Affairs Representative course in Salina each spring.

Information is distributed to the public through the news media, social networking sites including Facebook and Twitter, the agency website, internal and external publications, projects, campaigns, speeches, events, VIP trips, orientation flights and other venues. During the 2012 calendar year, the office sent out more than 130 news releases, in addition to media advisories, conducted news conferences and media tours. Information, photos and videos were also distributed through the agency's website and social media sites.

The Public Affairs Office produces the agency's newspaper, the Plains Guardian, six times a year containing stories and photos that are generated by the PAO, Kansas Army and Air National Guard public affairs staff, Unit Public Affairs Representatives, the Museum of the Kansas National Guard, National Guard Bureau, Department of Defense, FEMA and other government agencies, as well as reprinting by permission agency-related stories that appear in Kansas newspapers. It also prepares and prints the agency's Annual Report. Both publications are distributed in hard copy and are posted on the agency website.

During disasters or emergencies, the public affairs director activates the Joint Information Center in conjunction with the State Emergency Operations Center. Other state agency public information officers and Kansas military public affairs staff support the Joint Information Center and public affairs needs in the field along with Incident Management Team PIO support. During disasters, county and city public information officers are also asked to assist the state in disaster response in community efforts, if needed.

Through federal funds, the Public Affairs Office received the Public Information/Geospatial Information response vehicle in 2010 for use on site during disaster response. The generator-powered vehicle includes computers, printers, mapping equipment, satellite television, DVRs and phones, allowing the staff



Sharon Watson (right), public affairs director for the Adjutant General's Department, and 2nd Lt. Matt Lucht, Public Affairs Office videographer, conduct an interview with Alan Radcliffe, deputy incident commander of the Harveyville tornado response, to use on the agency's website.

of the Public Affairs Office and Geospatial Technologies Section (mapping) to get information out quickly to the public, the media and disaster response workers. It is also used during disaster exercises involving KDEM, other state and local agencies, the Kansas National Guard, federal agencies and private entities including Wolf Creek Generating Station. In 2012, the PIO/GIS vehicle deployed for use by public information officers for the Harveyville tornado response.

Through the Speaker's Bureau, the PAO arranges guest speakers from the agency for schools, civic organizations and other forums for Veterans Day, Memorial Day, Independence Day, meetings, programs and other events. The office also plans events for Kansas Preparedness Month and Kansas Preparedness Day in September.

The Public Affairs Office is responsible for obtaining appropriate approvals to allow civilians to fly on Kansas National Guard aircraft. Once the appropriate approvals for the individuals have been received, Invitational Travel Orders are issued. More than 700 Invitational Travel Orders were issued during the year. A total of 20 orientation flights and 12 operational flights were flown by the 1st Battalion, 108th Aviation; Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) and the 190th Air Refueling Wing.



Sharon Watson

State Offices

State Comptroller's Office

Located in Nickell Armory, Military Division; 9 full-time state employees

Mission: The State Comptroller establishes and directs the policies and procedures of fiscal management to ensure compliance with state and federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management.

The State Comptroller also serves as the primary liaison with the Division of Budget and Division of Legislative Research for budgetary processes. The State Comptroller's Office provides fiscal, accounting and budgetary management services for program managers to ensure agency objectives are accomplished within legislative appropriations and fund limitations. The office administers state programs, federal/state cooperative agreements between the National Guard Bureau and the agency in support of the Kansas National Guard, grants received from the Department of Homeland Security through the Kansas Highway Patrol and a grant from the United States Department of Transportation.



Cheri Froetschner

State Human Resources Office

Located in Nickell Armory, Topeka; 3.49 state employees

The State Human Resources Office provides a full range of human resource/payroll services for the agency's approximately 422 full-time and 44 temporary, unclassified and classified state employees. This includes policy and procedure development, recruitment, employment, equal opportunity, unclassified pay plan development, staffing, workforce utilization, establishment of new positions, salary adjustments, payroll, benefits, employee performance reviews, discipline, grievance, labor management, personnel records, Family Medical Leave Act issues, Worker's Compensation issues, criminal records checks, drug screening, employee recognition, military activations, training and other functions.

During 2012, the office supported the agency's changing staffing needs, streamlined processes and paperwork, reorganized all human resource files, developed and conducted ongoing training for all supervisors of state employees of the Adjutant General's Department, including military personnel, provided open enrollment informational presentations for all employees in Topeka and satellite locations and moved all state employees of the Adjutant General's Department to an online self-service timekeeping process.

In 2012, the State Human Resources office expanded upon the State of Kansas Employee Recognition Program and initiated the "Cause for Applause" program. The program uses an online nomination process for Adjutant General's Department state employees to receive recognition. Certificates are awarded to employees receiving nominations that can be redeemed for gift items that have been donated by the various sources. At a luncheon in July, employees were recognized for years of service to the state of Kansas and nominations received through the "Cause for Applause" forms and customer service surveys to decide the Employee of the Year, Supervisor of the Year and Department of the Year.

Those recognized in 2012 were:

Employee of the Year: Florence White, supply specialist at Camp Funston Training Area, Fort Riley

Supervisor of the Year: Randy Knight, Joint Forces Headquarters Security Manager, Topeka

Department of the Year: Tied between – Department of Facilities Management and JFHQ Security



Stephanie Burdett

Kansas Homeland Security

Located in State Defense Building, Topeka; 1 part-time employee

In Kansas, the adjutant general has the primary responsibility and authority for directing statewide activities pertaining to the prevention of and protection from terrorist-related events. This responsibility includes the development and implementation of a comprehensive and coordinated strategy to secure the state from terrorist threats and attacks.

Maj. Gen. Lee Tafanelli, the adjutant general, is the director of Kansas Homeland Security. Jay Scott Emler is the deputy director. Kansas Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of our state and citizens.



Kansas Homeland Security Areas of Concentration

- Awareness - Identify and understand terrorist threats within Kansas.
- Prevention - Detect, deter and mitigate terrorist threats to Kansas.
- Protection - Safeguard our citizens, their freedoms, property and the economy of Kansas from acts of terrorism.
- Response - Assist in coordinating the response to terrorist related events.
- Sustainability of Kansas Homeland Security.

The deputy director has been working with the Office of the Governor, the National Conference of State Legislatures, the Council of State Governments and various other persons and groups to develop a sustainability strategy for Kansas Homeland Security and the Kansas Division of Emergency Management. The purpose of the information is to position both Homeland Security and KDEM to withstand anticipated budgetary difficulties in the near future. The strategy will provide for the long-term viability of both divisions.

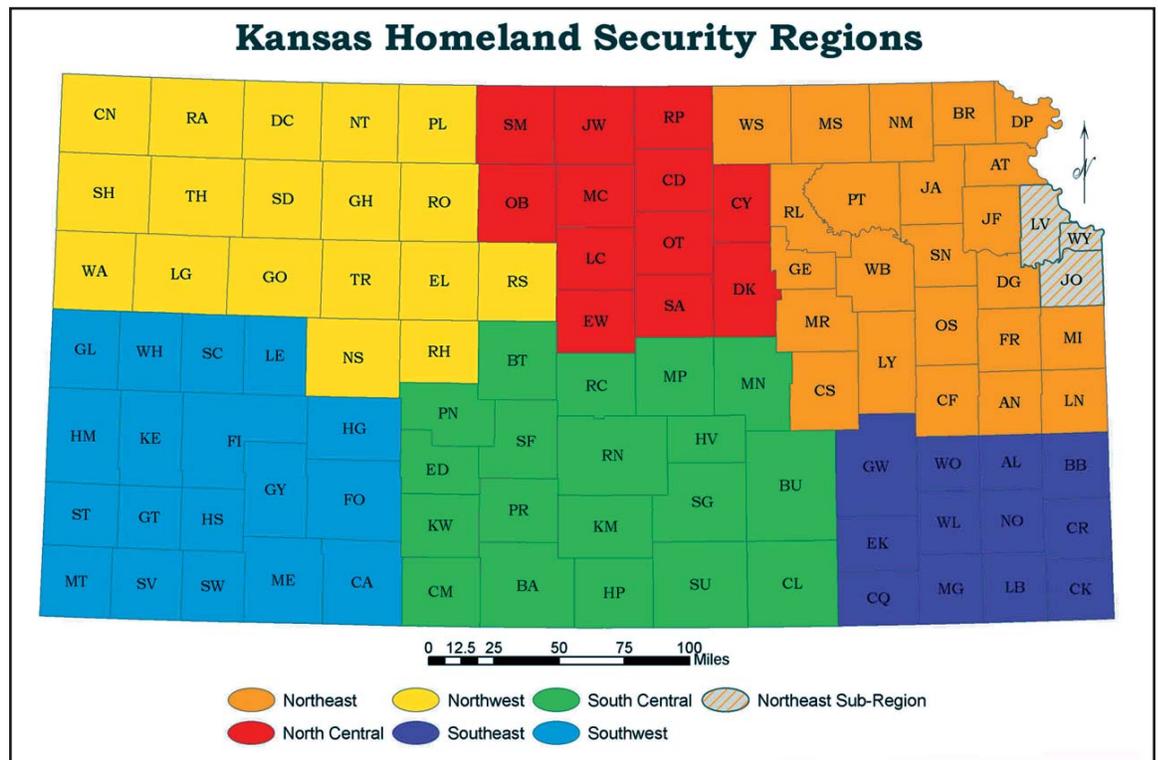
Focus Areas of Responsibilities:

- Continue to improve an updated State Strategic Homeland Security strategy.
- Facilitate the coordination of intelligence information between federal, state and private entities from the Fusion Center.
- Develop a strategy for sustainability.

Under the Homeland Security program, the safety and security of children is a top priority, as exemplified in Executive Order 06-12. Kansas Homeland Security continues to work with Dr. Robert Hull on Safe and Prepared schools. Numerous school districts have requested vulnerability assessments of their schools. Due to budgetary constraints, many of the assessments have not been completed, but efforts are being made to provide either the assessment or a self-assessment tool for those schools.

Although Homeland Security addresses threats aimed directly at citizens, it also concerns itself with threats to agriculture and the food supply, whether as a result of terrorism or an act of nature. Agriculture accounts for one in six jobs in the United States; in Kansas, livestock farming alone is worth more than a \$12 billion.

Biological threats include not only



weapons, but also naturally occurring outbreaks of illness that could have a drastic impact on public health, safety and the economy. Homeland Security monitors the progress of threats to public health, such as pandemic flu outbreaks and coordinates efforts of public health officials to anticipate and counter epidemics.

Homeland Security continues to work closely with both the Kansas Division of Emergency Management and the Kansas Information Fusion Center on critical infrastructure and key resources. In addition, Homeland Security is assisting in developing contacts with industry organizations that can help complete the critical infrastructure and key resources process.

State and National Priorities for Homeland Security

State and national priorities for Homeland Security remain essentially unchanged. They are:

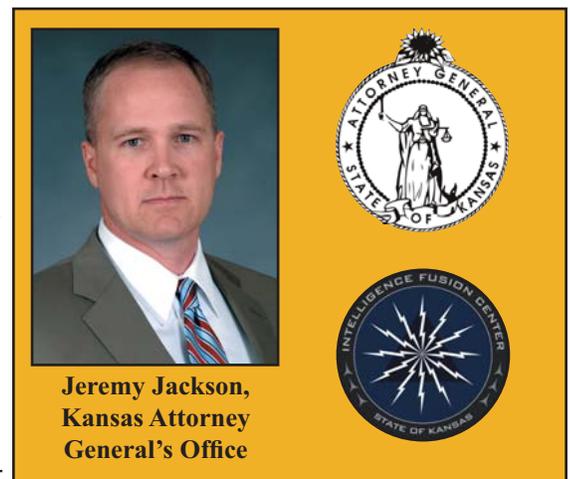
- Develop the Kansas Critical Infrastructure Protection Plan.
- Identify critical infrastructure and key resources in Kansas that meet national and state criteria.
- Strengthen information sharing and collaboration capabilities.
- Implement the National Incident Management System and the National Response Framework.
- Expand regional collaboration, both intrastate and interstate, with an emphasis on food and agriculture security.
- Implement the National Infrastructure Protection Plan.
- Strengthen interoperable communications capabilities.
- Strengthen chemical, biological, radiological, nuclear and explosive detection, response and decontamination capabilities.
- Strengthen Emergency Operations Planning and Citizen Protection Capabilities.
- Strengthen medical surge and mass prophylaxis capabilities.

Kansas Intelligence Fusion Center

Located in Topeka

The Kansas Intelligence Fusion Center is a multidisciplinary team of homeland security analysts dedicated to producing relevant information for local, state and tribal agencies, and non-governmental organizations. Its location in a Sensitive Compartmented Information Facility enables the Kansas Intelligence Fusion Center to meet the classified and unclassified information needs of the state of Kansas.

The Kansas Attorney General serves as the lead agency within the center with strong support from the Adjutant General's Department and more than 30 other public and private agencies. The center consolidates and analyzes all-source information (law enforcement, intelligence, health, agricultural, communications, transportation, public utilities, etc.) to address Kansas-specific information requirements for prevention, mitigation, preparedness, response and recovery. The Kansas Intelligence Fusion Center is a one-stop shop for statewide information sharing between local, state, tribal and federal government agencies, non-governmental organizations and private entities. By utilizing multi-agency funding sources, the Kansas Intelligence Fusion Center provides relevant and timely information to local entities at no cost to them.



**Jeremy Jackson,
Kansas Attorney
General's Office**

Fast Facts

- Provides statewide information for Kansas local and regional homeland security entities.
- Team of professionally trained analysts, able to provide local and state homeland security professionals with timely and relevant information.
- All-source information products, customized for local and state homeland security professionals.
- Constantly updated net assessment of threats and trends affecting Kansas Homeland Security.
- Collaborative center supporting governmental agencies, nongovernmental organizations and private sector entities; to include law enforcement, agriculture, health, communication, transportation, utilities, emergency management and the Kansas National Guard.
- Staffed by local, state and federal personnel with access to critical information from national level intelligence agencies.
- Direct intelligence/information support for local Incident Commander using the Incident Command System/National Incident Management System model.

Kansas Division of Emergency Management

Located in the State Defense Building, Topeka; 44 state employees

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards.

Maj. Gen. Lee Tafanelli, the adjutant general, is the director of KDEM. Angee Morgan is the deputy director of KDEM.

KDEM was created under the revised statutes of Kansas, KSA Chapter 48, Article 9, (Kansas Emergency Preparedness for Disasters Act); and KSA Chapter 65, Article 57, (Kansas Emergency Planning and Community Right to Know Act). Specifically, under the Emergency Management Act, it is the policy of KDEM and the state to:

- Reduce the vulnerability of people and communities to damage, injury, loss of life and/or property resulting from natural, technological or man-made disasters and emergencies, civil disturbances, hostile military or paramilitary action.
- Provide an emergency management system embodying the aspects of mitigation, preparedness, response and recovery.
- Clarify and strengthen the roles of the governor, state agencies and county governments in the prevention of, preparation for, response to and recovery from disasters, emergencies or civil defense emergencies.
- Authorize and provide for cooperation and coordination of activities relating to prevention of, preparedness for, response to and recovery from disasters, emergencies and civil defense emergencies by agencies and officers of this state and its political subdivisions.
- Assist in mitigation and prevention of disasters, emergencies and civil defense emergencies caused or aggravated by inadequate planning for and regulation of public and private facilities and land.
- Provide funding of activities incidental to carrying out the purposes of the Emergency Management Act.

KDEM's mission is to build sustainable capabilities across all phases of emergency management in Kansas through service.

KDEM, in coordination with county emergency managers and the Department of Homeland Security/Federal Emergency Management Agency, sets the standard of ethics, effectiveness, accountability and efficiency for assisting Kansans in protecting families, homes, workplaces, communities and livelihoods from the daily impact of disasters. KDEM provides leadership, information and coordination to government and private organizations seeking to mitigate and prepare against potential hazards. KDEM's vision is a state that is educated and prepared to meet the long and short-term needs of its citizens following emergencies and disasters.

Planning and Mitigation

This year KDEM plans have seen a number of exciting developments which further long-term strategic objectives.

- Release of the "SuperSystem," a planning software which integrates County Emergency Operations Plans, Continuity of Operations Plans and, in the near future, County Hazard Mitigation Plans. This system achieves the targeted objectives of maximizing the plan time of county planners and reduces overall cost. In the past, these systems were maintained independently and with the consolidation into the "SuperSystem" a 45 percent cost savings was realized. This system provides a long-term approach to achieve planning objective.
- Delivery of regional planning workshops. The foundation of effective planning is to include a diverse set of stakeholders in the planning process. To assist counties in establishing strong planning teams or strengthening their cur-



The Kansas Division of Emergency Management staffs the State Emergency Operations Center in Topeka during the Harveyville tornado response.

rent teams, KDEM has delivered planning workshops across the state. By educating and promoting an inclusive planning process, counties will be in a better position to develop strong foundations for effective emergency management programs.

2012 Highlights:

State Planning

- Implemented the Kansas Multi-Year Continuity of Operations Plans, Training and Exercise Plan. This included the delivery of multiple trainings and culminated in a state level Continuity of Operations Plans tabletop exercise which was attended by more than 100 participants from more than 15 state agencies.
- Coordinated with Kansas Department of Agriculture in adding the “Food and Agriculture Incident Annex” to the 2012 Kansas Response Plan.
- Developed a regional hazard mitigation planning project. When fully implemented this project is estimated to save over \$3.5 million, an 89 percent decrease in sustainment costs.

County Planning

- Release of the “SuperSystem” and delivery of Planning Workshops.
- Reviewed and provided technical assistance to counties in developing County Emergency Operations Plans.
- Established key coordination processes with the state Continuity of Operations Plans group to provide “in the box” tabletop exercises.
- Continued use of the Kansas Vulnerable Needs Planning System with significant increases in registered facilities up 393 percent.

Resource Management

- Comprehensive Resource Management and Credentialing System launched in September 2011 with approximately 15,000 personnel loaded for credentialing. As of Oct. 1 that number is up to 28,300.
- Initial training on the system was completed and the second round of training started Oct. 8, 2012.
- Integration between K-SERV and Resource Manager Web was finalized and launched in September 2012.
- Integration between Kansas-MAP and RMW was finalized and launched in September 2012.
- InterTrax Exchange upgrades were completed and will be available before Dec. 31, 2012.
- Kansas Equipment Qualification Category Definitions were completed and posted September 2012. These are the state-level qualifications for equipment that were defined by the Emergency Support Function partners.

Mitigation

In 2012, the Hazard Mitigation Grant Program awarded \$18.8 million in grants. These grants consisted mostly of building safe rooms in schools to help ensure peace of mind for parents when their children are not with them. The funding also assisted in the rebuilding of rural electric cooperative infrastructure, planning grants, buyouts of flood prone properties, flood control projects and additional safe rooms in communities.

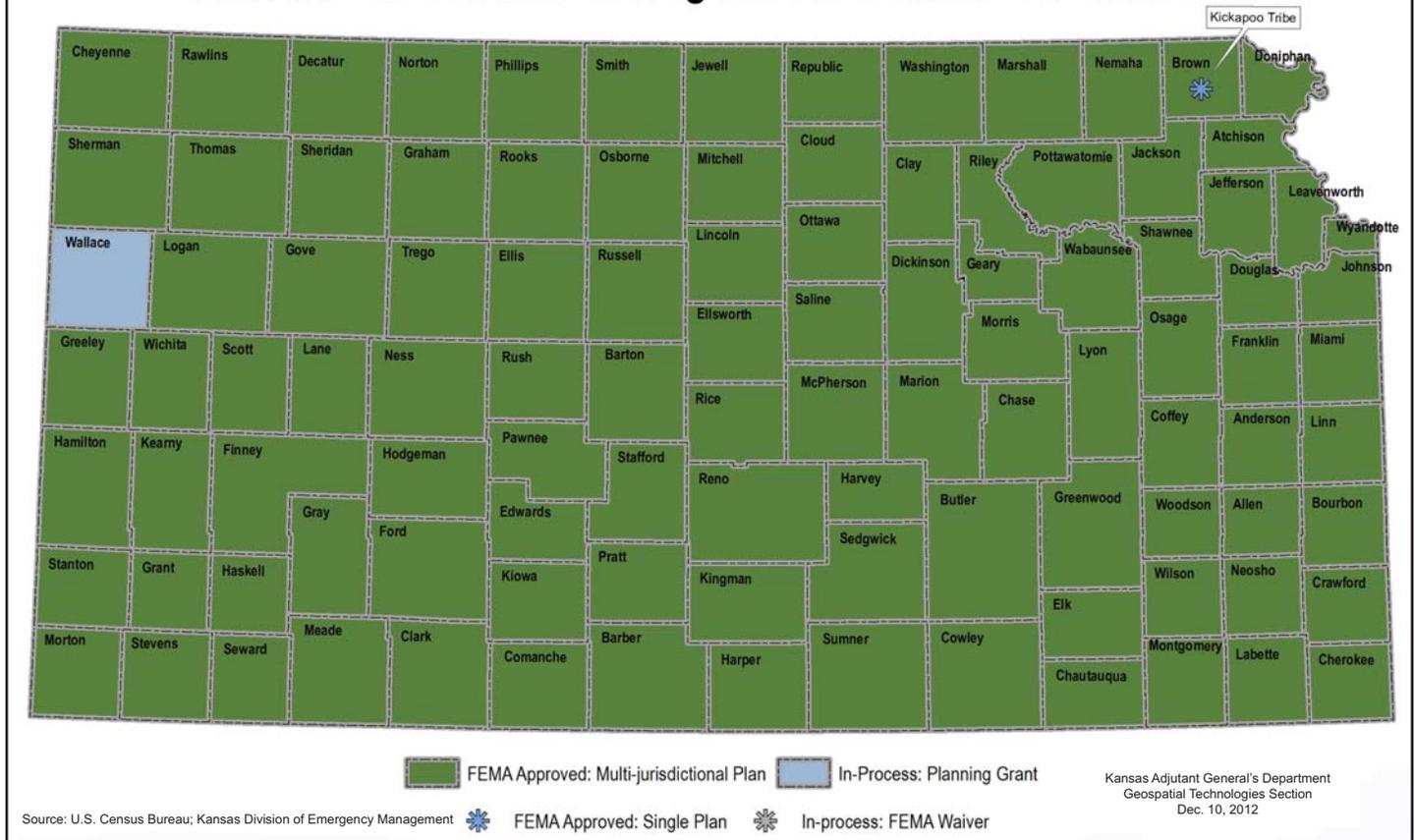
KDEM's mitigation section, located within the Planning and Mitigation Branch, consists of four employees: the state hazard mitigation officer, a mitigation planner and two state augmentees whose jobs are funded using a management grant under the HMGP. State employees work daily with FEMA in administering five separate grant programs: HMGP, Pre-Disaster Mitigation, Severe Repetitive Loss, Repetitive Flood Claims and Flood Mitigation Assistance. The mitigation section also conducts mitigation outreach and raises awareness on mitigation and what it can accomplish in local communities.

In 2012, the mitigation section had one disaster declared, DR-4063, for which disaster-related funds became available under the HMGP.

Two significant accomplishments occurred this fiscal year for the mitigation section. The Kansas Hazard Mitigation Team was named Team of the Year by its peers at the U.S. Army Corps of Engineers annual Flood Plain Management and Silver Jackets conference in Harrisburg, Pa. Second, was the approval of a Pre-Disaster Mitigation application that will assist in building a safe room in a public school in Wichita's USD 259.

The mitigation section has made great strides in helping Kansas counties develop an approved Hazard Mitigation Plan. Through the dedication to secure a FEMA-approved Hazard Mitigation Plan for every Kansas county, the mitigation section will have the opportunity to obligate funds to more Kansas counties and their jurisdictions. This will continue to help reduce the hazard risk across the state as mitigation plans become approved.

Status of Local Mitigation Plans in Kansas



Preparedness

With the release of the Presidential Policy Directive/PPD-8 in March 2011, the nation's approach to national preparedness was reformed. This directive is aimed at strengthening the security and resilience of the United States through systematic preparation for the threats that pose the greatest risks, including acts of terrorism, cyber attacks, pandemics and catastrophic natural disasters. The goal of the National Preparedness System is to build, sustain and deliver core capability approaches through a collaborative, whole community effort by engaging individuals, families, communities, private and nonprofit sectors, faith-based organizations, as well as all levels of government.

Preparedness initiatives in Kansas continue to build upon a whole community approach by engaging a growing number of stakeholders across various areas of influence. Through a systems-based regional approach, Kansas works towards blending expertise and integrating resources to better serve the citizens of the state. State partners meet each year during a Training and Exercise Planning Workshop and define priorities that will frame the state's training and exercise initiatives. The priority core capabilities were categorized into two tiers, distinguishing those capabilities necessary for any type of event into Tier 1, and those that were critical but more incident-specific were placed in the Tier 2 category. The following outlines the primary core capabilities that will guide the state's preparedness activities:

Tier 1 Core Capabilities

- Planning
- Operational Coordination
- Public Information and Warning
- Operational Communications
- Public/Private Services and Resources
- Intelligence and Information Sharing
- Risk Management for Protection programs and activities
- Situational Assessment
- Threats and Hazards Identification
- Public Health and Medical Services

Tier 2 Core Capabilities

- Community Resilience
- Environmental Response / Health and Safety
- Cyber-security
- Mass Care Services
- Screening, Search and Detection

Training

In 2012, the Kansas Division of Emergency Management training program focused on the continued delivery of training opportunities aimed at enhancing the knowledge and skills of emergency management professionals and state-level Emergency Support Function partners as well as building homeland security capabilities of first responders and private sector partners at the local and state level. KDEM continues to serve as the state administrative agent for Kansas Homeland Security for training.

Training accomplishments in 2012:

- Facilitated the delivery or attendance of 23 courses from the National Domestic Preparedness Consortium providers.
- Sent 91 Kansas first responders to courses on the campuses of National Domestic Preparedness Consortium providers.
- Conducted 29 FEMA/National Incident Management System emergency management courses to 499 participants.
- Provided lodging for 132 participants of FEMA/National Incident Management System emergency management courses.
- Facilitated a monthly emergency management training meeting to collaborate and coordinate on training issues.

Plans for 2013:

- In order to conduct courses in all regions of the state, the KDEM training program relies heavily on a cadre of volunteer instructors. These individuals come from a variety of state and local disciplines and teach the general emergency management courses as well as the courses for National Incident Management System compliance. The training program will be focused on rebuilding and strengthening this Volunteer Training Cadre.
- Focusing on the whole community approach, KDEM will build efforts to conduct one Integrated Emergency Management Course within the state each year by bringing whole community partners together to learn the various authorities and responsibilities in managing major incidents. The format builds in skill based learning as well and guides participants through a combination of response and recovery actions to reinforce learning.
- By defining the Community Resilience core capability as a priority, the KDEM training program anticipates the delivery of multiple sessions of the DHS/FEMA course "Recovery from Disaster: The Local Government's Role" to assist local counties in building relationships with their recovery partners.
- Plans are underway to offer two sessions of Immediate Action Teams (Rapid Law Enforcement Tactical Response to Violence and Terrorism in the School Setting) focusing on building tactical skills for our first responding Law Enforcement Officers and School Resource Officers.

Eisenhower Center

The Eisenhower Center continues to serve the state well in the area of education and training by combining technology and simulation into day-to-day practices. Designed as a catalyst for building collaborative efforts among emergency responders and managers, local and state agencies, educational institutions, nongovernment organizations, private sector partners and elected officials, the Eisenhower Center has become a resource for conducting various "think tank" discussions, strategic planning workshops, discussion and operations based exercises and a broad range of training venues.

Upcoming in 2013, the agency plans to utilize the Eisenhower Center as the focal point for the reformation of the State Training Advisory Team and to engage in strategic discussions around training and educational needs that affect the state's critical core capabilities. The center is being developed to serve as a simulation cell for local and state-level exercises and as a hub for technical resources during state emergency operations center activations.

Crisis City

Crisis City is a multiuse, fully functional training complex for local, state and federal responders, emergency management officials, public and private industry safety professionals, and military operations in support of civil authorities. KDEM accepted responsibility for Crisis



First responders practice shoring up an overturned semi to free "victims" trapped in a car underneath during the fifth annual Technical Rescue Conference held at Crisis City, Salina, Oct. 4-5.

City from the Kansas adjutant general in October 2009.

Over the past year, Crisis City has seen significant growth and expansion opportunities and continues to receive recognition for the quality training, conferences, drills and exercises being held at the facility. A site survey conducted by National Guard Bureau officials is looking at the Kansas Army National Guard Weapons Range and Crisis City to possibly be one of 10 National Chemical, Biological, Radiological, Nuclear and Explosive training facilities in the country.

Training venues have increased from the original four to the current nine available for scheduling and use. Some of the venues added or where planning/development initiatives are underway include a wood rubble pile for the K-9 Search and Rescue training/certification, an aircraft venue with donated equipment from various sources, active shooter school/office building venue comprised of movable hallways and room designs to practice law enforcement tactical operations, a farm/agricultural safety venue used for implement extrication exercises as well as grain engulfment scenarios, and a trench rescue and confined space venue to offer responders quality training and practical experience opportunities.

In large part, expansion opportunities can be credited to the strong relationship with, and the generous support of our private industry partners. Some of those include BNSF Railroad, Kansas Pipeline Association, Sukkup Industries, Solomon Industries, Westar Energy, Verizon Wireless, Salina Airport Authority and many more private businesses and individual families that have graciously contributed goods, services and time to enhance the capabilities of Crisis City's training complex. Efforts continue to seek various public/private partnerships to support learning and skill development opportunities for relevant response systems under realistic scenarios.

The daily usage reports of Crisis City show the facilities were used 93 days over the past year with thousands of participants involved. Crisis City now houses offices for the facilities management staff as well as a training and exercise specialist focused on incident management systems, and the implementation of skill based training and practical applications that serve both public safety professionals and private sector partners.

Crisis City recently hosted the fifth annual Technical Rescue Conference with nearly 200 Search and Rescue/Incident Management Team professionals and culminated with a 1.5 day exercise. During the conference, the William C. Brubaker Memorial Award was announced. The award will be given annually in memory of Bill Brubaker, a dedicated employee of the Kansas Division of Emergency Management who passed away unexpectedly while deployed to Elwood during the 2011 Missouri River floods. Bill's tireless efforts and support for disaster preparedness and response, as well as training, were instrumental in the initial development of a statewide search and rescue capability in Kansas. The award was presented to his family as the first individual recognized by the Adjutant General's Department for his passion and dedication to search and rescue efforts in Kansas.

Exercise Program

When preparedness efforts face measurements, exercise simulations and actual events become the main ingredients that form the answers to the question of 'are we ready?' The exercise program is strengthening its capacity to support exercise development skills and activities that help to test multiple core capabilities of agencies and organizations statewide. KDEM serves as the exercise administrative agent for the state's Homeland Security Grant Program and supports the principles set forth by the Homeland Security Exercise Evaluation Program. Partnerships remain constant with other state agencies that have exercise needs and requirements and a collaborative strategy for exercises are reviewed and formed each year during the annual Training and Exercise Planning Workshop.

During this past year, KDEM has supported the Technological Hazards program and related Radiological Emergency Preparedness activities in conjunction with Kansas Department of Health and Environment/Wolf Creek Nuclear Power Plant. During the summer of 2012, KDEM participated in a series of exercises called "Amber Waves" to examine a multi-



A Chinook helicopter from Fort Riley brings in a decommissioned Huey helicopter to Crisis City, Salina. The Huey will be used for military and civilian training exercises.

state radiological response that justified the use of federal assets through the Department of Energy/National Nuclear Security Administration. Another area of focus was on Continuity of Operations Planning. State agencies supported a discussion-based exercise focused on the activation of alternate facilities and the related planning requirements. Twenty state agencies were represented at this tabletop exercise with 115 participants. In 2012, KDEM also welcomed a new exercise officer and added an exercise/training specialist to its staff.

In 2013, the exercise program will work to streamline the processes for reporting exercise activity for all exercise types and will support the creation and sustainment of exercise programs across the state. Multiple deliveries of exercise development courses will be delivered throughout the state, with an added emphasis on exercise designs for both discussion-based and operations-based exercises.

Kansas Center for Safe and Prepared Schools

Believing that all Kansas educational institutions are vulnerable to threats, hazards and disasters, the Kansas Center for Safe and Prepared Schools has continued to provide training and resources to schools to assist them in providing a safe and prepared learning environment. This is the fourth year KC-SPS has been able to work with Kansas schools as an extension of the Kansas Adjutant General's Department.

Approximately 35 Kansas School Districts participated in training that helped them develop formal emergency operations plans for their district. This training provided by KC-SPS staff and other educational professionals is due to a cooperative grant from the Kansas Department of Education.

An active participant of the training offered by KC-SPS was the Mission Valley School District. When a tornado hit their community this spring, the school district coordinated much of the volunteer efforts in response to this natural disaster. The leadership of this school district demonstrated that a community disaster is a school disaster and schools have many resources they can share during times of local disasters.

KC-SPS staff presented at many workshops and conferences this past year. They were featured breakout speakers at the FEMA Region 7 Student Preparedness Workshop and the National School Nurses Convention in San Francisco, speaking on the positive alliance in Kansas between school nurses and the Kansas Center for Safe and Prepared Schools. Sharing with a delegation from Armenia on school safety and preparedness was another unique opportunity for the KC-SPS.

Gov. Sam Brownback signed a declaration proclaiming Sept. 17-21 as Kansas School Preparedness Week. Many schools across the state participated in specific activities designed to increase their school preparedness capability. The Manhattan-Ogden school district used this week to emphasize a safety drill or preparedness activity each day of the week.

The fifth annual Safe and Prepared Schools Conference was held at the Topeka Capitol Plaza complex Sept. 24 and 25. The capacity crowd participated in many breakout sessions on emerging issues in school safety and preparedness. Keynote speaker Dr. C.J Huff, Joplin, Mo., school superintendent, shared lessons learned from the Joplin tornado. Recognized for his community and school leadership, Huff was recently named the Missouri 2012 Superintendent of the Year.

In the last few years, Kansas has sent seven school/community teams to attend FEMA's residential course on school preparedness planning at the Emergency Management Institute. This week-long course is an excellent opportunity for schools and community emergency managers and first responders to collaboratively develop and refine their emergency operation plans.

An advisory committee made up of educators, emergency managers, first responders and parents met several times this year helping KC-SPS stay on the cutting edge in providing training, resources and leadership to its member school districts. In a recent poll of Kansas educators and others, 95 percent indicated they believed there was a need for continued training by the Kansas Center for Safe and Prepared Schools.

A feature article in the May 2012 issue of the National Association of School Nurses magazine discussed recovery and resiliency after a disaster. This article was written by Dr. Bob Hull, director of the Kansas Center for Safe and Prepared Schools.

Knowing that many challenges remain in establishing a culture of preparedness in our schools, the Kansas Center for Safe and Prepared Schools remains committed to assisting our educational community increase their level of preparedness.



Dr. C.J. Huff, superintendent of the Joplin, Mo., school district, was the keynote speaker at the fifth annual Safe and Prepared Schools Conference, held in Topeka Sept. 24 and 25.

Citizen Corps

Following the events of Sept. 11, 2001, state and local governments increased opportunities for citizens to become an integral part of protecting the homeland and supporting the local first responders. Officials agree that the formula for ensuring a safer, more secure homeland consists of preparedness, training and citizen involvement in supporting first responders.

In January 2002, President George W. Bush launched USA Freedom Corps, an initiative that includes Citizen Corps, to capture the spirit of service that emerged throughout our communities following the terrorist attacks. The Kansas Division of Emergency Management manages the Kansas Citizen Corps Program, which has been awarded Department of Homeland Security/Federal Emergency Management Agency State Homeland Security funds since federal fiscal year 2002 to further the readiness of counties against all hazards, including terrorism.

The Kansas Citizen Corps program is made up of 18 Medical Reserve Corps teams, 54 Neighborhood Watch organizations, 24 Volunteers in Police Service programs, nine Fire Corps programs and 37 Community Emergency Response Teams.

The mission of Citizen Corps is to harness the power of every individual through education, training and volunteer service to make communities safer, stronger and better prepared to respond to the threats of terrorism, crime, public health issues and disasters of all kinds.

In 2012, Kansas Citizen Corps was a partner in preparedness outreach campaigns in the state during Severe Weather Awareness Week, Flood Awareness Week, Kansas Preparedness Day, National Preparedness Month and during Zombie Preparedness Month. By teaching citizens of the state about disaster preparedness, Citizen Corps is able to achieve its mission to make communities safer, stronger and better prepared to respond to the threats of terrorism, crime, public health issues and disasters.

Response and Recovery

One of the primary missions of the Adjutant General's Department is to protect the lives and property of Kansas citizens when natural and man-made disasters strike. The Adjutant General's Department responds through the Kansas Division of Emergency Management.

KDEM, through the Kansas Response Plan, coordinates the response activities of state agencies to support county emergencies. Emergency management interacts daily with other state agencies to ensure operational plans are exercised, revised and consistent with current federal mandates. KDEM also works with the county emergency managers, Wolf Creek Generating Station and numerous other agencies to provide training, technical expertise, assistance, resources and assessments.

Individual Assistance

The Federal Emergency Management Agency's Individual Assistance Program may be made available during large-scale disasters if the damage amounts in the affected area meet certain federal guidelines. This program offers grant funds to individuals to assist with recovery costs such as housing and personal property losses that are not covered by insurance.

Additionally, this program can also assist with medical, dental and funeral expenses incurred as a result of the disaster that are not covered by insurance. Other federal programs may also be available to recover losses to agriculture, livestock, businesses, homes and other properties.

This year the state of Kansas was awarded two Small Business Administration Disaster Declarations. These low-interest loans were made available to Wabaunsee County, Sedgwick County, and contiguous counties for damages caused by tornadoes.

The first storm of the year that caused significant damages to a community occurred Feb. 28 at approximately 9 p.m. A severe thunderstorm with heavy rain, nickel-sized hail and strong wind gusts produced an EF2 tornado that struck the city of Harveyville in Wabaunsee County. Damages during this event were great enough for the county to qualify for a Small Business Administration Disaster Declaration.



The EF2 tornado that struck Harveyville the evening of Feb. 28 was the first storm of 2012 that caused significant damage in the state.

Additionally, during another very active weather day across the state, severe storms impacted the state of Kansas April 14 with more than 90 tornado touchdowns. At approximately 10:21 p.m., a severe thunderstorm produced an EF3 tornado that struck areas of Wichita in Sedgwick County with additional storms continuing throughout the night. Additional storm systems impacted many other Kansas counties with tornado, wind and hail damage throughout the day and overnight hours.

Damages were great enough in Sedgwick County for the county to qualify for a Small Business Administration Disaster Declaration. Disaster Loan Outreach Centers were established for a period of time in each community to assist residents through the loan process.

Public Assistance Program

The Federal Emergency Management Agency's Public Assistance Grant Program provides assistance to state, tribal and local governments and certain types of private nonprofit agencies for emergencies declared by the president. The eligible funding is available on a cost-sharing basis for emergency work and the repair or replacement of facilities damaged as a result of a disaster. Additionally, funding may also be available statewide on a cost-sharing basis for hazard mitigation measures.

The Public Assistance Program provides supplemental federal disaster grant assistance for the repair, replacement or restoration of disaster-damaged, publicly-owned facilities and the facilities of certain private nonprofit organizations. The federal share of assistance is not less than 75 percent of the eligible cost for emergency measures and permanent restoration. The state determines how the nonfederal share, up to 25 percent, is split with the applicants.

The Kansas Public Assistance Program conducts its operations with one full-time state employee, while drawing from a diverse, seasoned and mentored cadre of 38 augmented personnel. These men and women are retired military who continue their service to the state as public assistance coordinators, crew leaders and project specialists. A total of 38 augmented positions were coordinated for project assignments throughout counties affected by the disasters. Averages of 10 to 12 augmented personnel complete the detailed project assignments. With disasters involving multiple counties across the state, the number of augmentees reaches upward to 25 to complete disaster requirements throughout the state.

The Kansas Public Assistance program continues to maintain its ranking among the top in the nation in its ability to sustain mobilization standards during disasters and serve those in need following a disaster declaration. The Public Assistance program uses information received from annual surveys to determine how to enhance their response in future disasters and develop best practices to improve their expertise. Over the last 12 years, the Kansas Public Assistance program consistently received 90 percent or better satisfaction rating for customer service while administering Public Assistance disaster grants during disaster response and recovery.

Every jurisdiction in Kansas is threatened by some type of natural peril during the year. The preceding two-year analysis demonstrates Kansas averaged two federal disaster declaration occurrences annually, with several disasters involving multiple jurisdictions.

As of Aug. 20, a total of \$553,150,800 is obligated (Disasters 1741 through 4063). Some damages are estimated and pending federal Public Assistance funds for eligible state and local governments and certain private nonprofit organizations for projects involving emergency and permanent work, including the repair or replacement of facilities damaged by the effects of the disasters.

KDEM hosted individual training for new Public Assistance Cadre members by utilizing actual Kansas disaster scenarios and practical field experience to strengthen critical skills for future deployment. Though the Public Assistance Cadre mobilizes for various lengths of time during disaster operations, training exercises and "best practice" sessions are routine for implementing and developing courses of action in support of active and future disasters.

A review of the current disasters involving the Public Assistance Section operations in 2012 is listed below.

Public Assistance Program's Current Disasters

(Obligated funds are as of Aug. 20, 2012)

FEMA KS DR 4063

- Declaration date: May 24, 2012
- Incident Type: Severe storms, tornadoes, straight-line winds and flooding
- Incident Period: April 14-15, 2012
- Designated Counties: Edwards, Ellsworth, Harper, Hodgeman, Jewell, Kiowa, Mitchell, Osborne, Rice, Rush, Russell, Sedgwick, Stafford and Sumner
- Funds obligated to date: \$5,657,161.85

FEMA KS DR 4035

- Declaration date: Sept. 23, 2011
- Incident Type: Flooding
- Incident Period: June 1-Aug. 1, 2011
- Designated Counties: Atchison, Doniphan, Leavenworth and Wyandotte
- Funds obligated to date: \$3,948,933.31

FEMA KS DR 4010

- Declaration date: July 29, 2011
- Incident Type: Severe storms, straight-line winds, tornadoes and flooding
- Incident Period: May 19-June 4, 2011
- Designated Counties: Barton, Clay, Cloud, Hamilton, Jewell, Lincoln, Logan, Lyon, Marion, Mitchell, Morton, Osage, Osborne, Ottawa, Pottawatomie, Republic, Riley, Rooks, Rush, Russell, Sherman, Smith, Stafford, Stanton and Washington
- Funds obligated to date: \$8,581,273.10

FEMA KS DR 1932

- Declaration date: Aug. 10, 2010
- Incident Type: Severe storms, flooding and tornadoes
- Augmented Personnel Assignments: 25
- Incident Period: June 7-21, 2010
- Designated Counties: Atchison, Brown, Butler, Chase, Cheyenne, Clay, Cloud, Comanche, Decatur, Doniphan, Ellis, Elk, Franklin, Greenwood, Harvey, Jackson, Jewell, Kiowa, Lyon, Marion, Marshall, McPherson, Miami, Mitchell, Morris, Norton, Osage, Osborne, Pawnee, Phillips, Pottawatomie, Republic, Riley, Rooks, Rush, Sheridan, Smith, Wabaunsee, Washington, Wilson and Woodson
- Funds obligated to date: \$9,761,642.98



Wichita was one of several Kansas communities affected by severe storms this year. Tornadoes struck the city April 14 and 15.

FEMA KS DR 1885

- Declaration date: March 9, 2010
- Incident Type: Severe winter storms and snowstorm
- Augmented Personnel Assignments: 25
- Designated Counties: Allen, Anderson, Atchison, Bourbon, Brown, Butler, Cherokee, Cheyenne, Clay, Coffey, Cowley, Crawford, Decatur, Doniphan, Douglas, Elk, Franklin, Geary, Gove, Graham, Greenwood, Jackson, Jefferson, Jewell, Labette, Leavenworth, Linn, Logan, Lyon, Marshall, McPherson, Miami, Montgomery, Morris, Nemaha, Neosho, Norton, Osage, Phillips, Pottawatomie, Rawlins, Republic, Riley, Rooks, Shawnee, Sheridan, Wabaunsee, Wallace, Washington, Wilson, Woodson and Wyandotte
- Funds obligated to date: \$19,897,799.64

FEMA KS DR 1868

- Declaration date: Dec. 23, 2009
- Incident Type: Severe winter storm
- Incident Period: Nov. 14-16, 2009
- Designated Counties: Marshall, Republic and Washington
- Funds obligated to date: \$43,257,051.83

FEMA KS DR 1860

- Declaration date: Sept. 30, 2009
- Incident Type: Severe storms and flooding
- Incident Period: July 8-14, 2009

- Designated Counties: Anderson, Bourbon, Franklin, Linn and Sedgwick
- Funds obligated to date: \$3,530,192.01

FEMA KS DR 1849

- Declaration date: June 25, 2009
- Incident Type: Severe storms, flooding, straight-line winds and tornadoes
- Incident Period: April 25-May 16, 2009
- Designated Counties: Anderson, Barber, Bourbon, Butler, Chase, Cherokee, Coffey, Cowley, Crawford, Elk, Finney, Greenwood, Harper, Harvey, Kingman, Labette, Linn, Lyon, Marion, Marshall, Montgomery, Morris, Neosho, Reno, Rice, Sumner, Wabaunsee and Wilson
- Funds obligated to date: \$15,832,316.32

FEMA KS DR 1848

- Declaration date: June 24, 2009
- Incident Type: Severe winter storm and record and near record snow
- Incident Period: March 26-29, 2009
- Designated Counties: Butler, Chase, Chautauqua, Coffey, Cowley, Dickinson, Elk, Grant, Greenwood, Harvey, Lyon, Marion, Morris, Sumner and Woodson; Emergency Assistance for Barber, Barton, Clark, Comanche, Edwards, Grant, Haskell, Kearny, Kingman, Kiowa, McPherson, Meade, Pratt, Reno, Rice, Seward, Stafford, Stanton and Stevens
- Funds obligated to date: \$20,797,761.37

FEMA KS DR 1808

- Declaration date: Oct. 27, 2008
- Incident Type: Severe storms, flooding and tornadoes
- Incident Period: Sept. 11-17, 2008
- Designated Counties: Anderson, Butler, Chase, Cowley, Greenwood, Harper, Harvey, Russell and Sumner
- Funds obligated to date: \$4,447,932.43

FEMA KS DR 1776

- Declaration date: July 9, 2008
- Incident Type: Severe storms and tornadoes (Chapman and Manhattan), flooding
- Incident Period: May 22-June 16, 2008
- Designated Counties: Barber, Barton, Bourbon, Brown, Butler, Chautauqua, Cherokee, Clark, Clay, Comanche, Cowley, Crawford, Decatur, Dickinson, Edwards, Elk, Ellis, Ellsworth, Franklin, Gove, Graham, Harper, Haskell, Hodgeman, Jackson, Jewell, Kingman, Kiowa, Lane, Linn, Logan, Mitchell, Montgomery, Ness, Norton, Osborne, Pawnee, Phillips, Pratt, Reno, Republic, Riley, Rooks, Rush, Saline, Seward, Sheridan, Smith, Stafford, Sumner, Thomas, Trego, Wallace and Wilson
- Funds obligated to date: \$72,047,758.14

FEMA KS DR 1741

- Declaration date: Feb. 1, 2008
- Incident Type: Severe winter storms
- Incident Period: Dec. 6-19, 2007
- Designated Counties: Atchison, Barber, Barton, Brown, Butler, Chase, Cherokee, Clark, Clay, Cloud, Comanche, Crawford, Dickinson, Doniphan, Edwards, Ellis, Ellsworth, Ford, Geary, Graham, Gove, Harvey, Hodgeman, Jackson, Jefferson, Jewell, Kickapoo Nation, Kingman, Kiowa, Labette, Leavenworth, Lincoln, Logan, Lyon, Marion, Marshall, McPherson, Miami, Mitchell, Morris, Nemaha, Osage, Osborne, Ottawa, Pawnee, Phillips, Pottawatomie, Pratt, Reno, Republic, Rice, Riley, Rooks, Rush, Russell, Saline, Sedgwick, Shawnee, Sheridan, Smith, Stafford, Thomas, Wabaunsee, Wallace, Washington and Woodson
- Funds obligated to date: \$345,390,977.51



Flooding brought on by high snowfall in the mountains coupled with heavier than normal rains resulted in flooding all along the Missouri River Basin. Multiple cities and counties are still recouping their response and cleanup costs through the federal Public Assistance Program.

Kansas Assessment Team

The Kansas Assessment Team is comprised of professional building officials who are members of the International Code Conference of Building Officials and architects who are members of the American Institute of Architects. In the wake of disasters, this team conducts damage assessments of homes and buildings, providing information to owners and others regarding the safety and validity of issuing building permits to repair structures.

Public Assistance Cadre

The Public Assistance Cadre is comprised of trained and experienced retired Kansas National Guardsmen who are activated following disasters to conduct damage assessments of public infrastructure, including roads, bridges, waterways, debris and electrical utilities.

Public Information Cadre

The Public Information Cadre is comprised of trained public information specialists, organized through the Public Affairs Office, who are activated to manage and coordinate information in and for the Joint Information Center and do public information coverage and outreach during periods of response and recovery from disasters or major emergencies.

Incident Management Teams

The Kansas Incident Management Team System is made up of seven county and state Incident Management Teams, one in each of the state's seven Homeland Security Regions. Supervised and guided by the Kansas Incident Management Team Working Group, these teams are all-hazard, multidisciplinary teams.

Kansas was one of the first states in the nation to have a statewide system of IMTs. There are more than 150 IMT members across the state. Team members come from municipal, county and state government agencies, the private sector, and some are retired volunteers.

IMTs deployed this past year to support Wabaunsee County during response to the Harveyville Tornado, an EF2 tornado that struck the city of Harveyville in Wabaunsee County Feb. 28, 2012.

Emergency Management Assistance Compact

The Emergency Management Assistance Compact, a national disaster relief compact that includes all 50 states, the District of Columbia, Puerto Rico, Guam and the U.S. Virgin Islands, expedites emergency assistance between states and territories, allowing Kansas to provide assistance as requested to other states. The Kansas Division of Emergency Management coordinated the deployment of 14 individuals to assist on the devastated East Coast after the landfall of Hurricane Sandy through the Emergency Management Assistance Compact.

A seven person state Incident Management Team, made up of members from the Northeast and North Central regions and state employees, deployed from Kansas Oct. 28 to Reisterstown, Md., to assist officials in the state's Emergency Operations Center with response to Hurricane Sandy. The team moved to Garrett County Oct. 31 to assist local officials dealing with two feet of snow, road closures and multiple power outages, returning home to Kansas Nov. 6.

The next request for assistance after Hurricane Sandy came from the state of New York. Kansas met this call for assistance deploying two Kansas Division of Emergency Management staff to assist the state of New York in the state emergency operations center in Albany supporting logistics efforts (coordinating supply needs and routing them where they are needed). Brandt Haehn, planning and mitigation branch director, and Jacob Gray, state hazard mitigation officer, left for New York City Oct. 31 and returned to Kansas Nov. 15.

National Guard troops and assets can also be requested and deployed through EMAC. Five medical personnel of the Kansas Air National Guard deployed with a mission to look after the health of other National Guard troops deployed to work the hurricane response. These individuals deployed to the state of New York Nov. 7 and returned home Nov. 18. Four of the National Guardsmen were from the 184th Intelligence Wing, Wichita, and one from the 190th Air Refueling Wing, Topeka.



Five medical technicians from the Kansas Air National Guard deployed to New York to provide health support for troops involved in response to Hurricane Sandy.

Technological Hazards

Kansas Division of Emergency Management's Technological Hazards Program provides direction and planning guidance concerning potential accidents involving hazardous substances such as toxic chemicals, radioactive substances and potential releases from nuclear power plants. The section provides technical assistance related to chemical and radiological vulnerability planning, emergency notification and statewide emergency coordination.

The Technological Hazards Program is responsible for maintaining the state's Nuclear Facilities Incident Response Plan and ensures the participating state agencies are fully trained and knowledgeable in their role during a nuclear incident at either Wolf Creek Generating Station or Cooper Nuclear Station. In 2012, the section assisted in the design and development of a multi-state, federal level Tier III exercise, Amber Waves. The exercise consisted of several workshops and a tabletop focused on the local, state, and federal response to multiple radiological dispersal devices being detonated in a highly populated area. The exercise provided participants a unique opportunity to work through issues, such as resource allocation, public information, and public health and safety concerns, that can arise when multiple states are simultaneously affected by a radiological event.

The section stores, repairs and lends radiation detection devices for use by various public agencies in case of radiological materials accidents. These devices are serviced and calibrated regularly by this section to ensure that the devices accurately register radiation. This section also receives the advance shipment notifications for radiological materials traveling through the state.

The Technological Hazards Section receives and maintains the hazardous material spill and release notifications on behalf of the Commission on Emergency Planning and Response. All spills that exceed the Environmental Protection Agency's List of Lists reportable quantities must be reported to KDEM.

The section also assists the CEPR by providing technical guidance on the roles and responsibilities of the Local Emergency Planning Committees and by maintaining membership listings of the LEPCs. In April, the Technological Hazards Section hosted a statewide LEPC Conference in Salina. More than 150 people attended the conference, including LEPC chairpersons, county emergency managers, private industry, hospital personnel and first responders.

The Technological Hazards Section administers the Hazardous Materials Emergency Preparedness grant program for the state of Kansas. For federal fiscal year 2012, Kansas received more than \$391,000 in grant funds from the U.S. Department of Transportation. There were 16 projects submitted in 2012. There were two major regional projects in the Northeast—a commodity flow study for seven counties and a hazardous materials exercise that involved 11 counties.

In March, the Technological Hazards Section began collaborating with Kansas Homeland Security and the Kansas Intelligence Fusion Center on identifying critical infrastructure in Kansas. Working groups, made up of public and private sector representatives, have the difficult task of classifying critical infrastructure and key resources in Kansas that meet national and state criteria, which is necessary to maintain the Kansas Critical Infrastructure Protection Plan.



Harry Heintzelman explains the hazards and benefits of radiation during Zombie Preparedness Day Oct. 20.

Special Programs and Facilities

Kansas STARBASE

Located in Kansas City, Manhattan, Salina, Topeka and Wichita; 13 full-time and 3 part-time employees

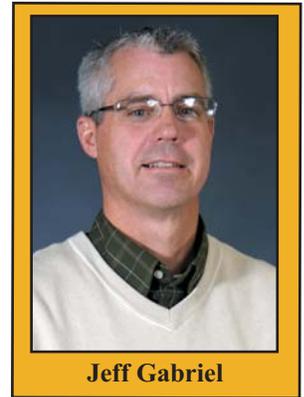
In 1992, Kansas STARBASE was launched to ignite the interest of youth in 4th through 6th grade in science, math, engineering and technology by exposing them to the technological environments and positive role models of the Kansas Army and Air National Guard. The STARBASE program in Kansas is an official youth program of the U.S. Department of Defense. In some instances, community support from individuals, corporations and foundations is acceptable.

STARBASE has worked with more than 52,686 Kansas children, improving their interest in the areas of math, science, engineering or technology as well as instilling a sense of pride and personal accomplishment.

The Kansas STARBASE program has the most academy sites in the U.S. There are academy sites in Kansas City, Kan., Manhattan, Salina, Topeka and Wichita.

2012 Highlights:

- In 2012, STARBASE served 5,065 Kansas students.
- This past summer, Kansas STARBASE partnered with Fort Hays State University to offer a STARBASE academy in Hays.
- Kansas STARBASE has received nearly \$34,485 in grants and donations to supplement federal funding.
- Approximately 258 Guard members volunteered approximately 5,200 hours to the STARBASE program.



State Partnership Program/International Affairs Office

Located in State Defense Building, Topeka; 3 full-time employees, including one at the U.S. Embassy in Armenia

In 2003, Kansas and the Republic of Armenia were linked under the National Guard Bureau's State Partnership Program. The Kansas National Guard works closely with the Armenian ministries of defense, health, emergency situations and other governmental offices and agencies. Types of cooperation include military-to-military and military-to-civilian engagement activities.

In 2012, Kansas continued its focus of assisting Armenia in five key areas: development of a deployable Peacekeeping Brigade, mobile medical capability, humanitarian demining, noncommissioned officer development and Civil Military Emergency Planning. Military cooperation events continue to focus on familiarizing the Armenian Ministry of Defense with NATO and U.S. standards and procedures to strengthen the interoperability between Euro-Atlantic and Armenian forces.



Sgt. 1st Class Travis Eichhorn, a combat engineer with the 891st Engineer Battalion, partners with a soldier from the Engineering Companies of the Armenian Peacekeeping Brigade during a simulated one-man demining drill as part of a training course taught by soldiers of the Kansas National Guard and a civilian representative from the U.S. Humanitarian Demining Training Center.



In March, Seyran Ohanyan, the Armenian minister of defense, made his first trip to Kansas. During his visit he met with Gov. Sam Brownback and the state legislature leadership. The governor hosted a luncheon at his residence and invited members of his cabinet and other state senior leaders to attend. Ohanyan also toured the 190th Air Refueling Wing.

In an effort to improve Armenia's demining capabilities, soldiers from the 772nd Engineer Company deployed for several weeks to familiarize Armenian personnel on newly purchased equipment to enhance the country's land mine clearance operations for both domestic land mine clearing as well as to support NATO peacekeeping missions.

Senior Kansas National Guard noncommissioned officers are part of a multiyear effort to assist the Armenia Ministry of Defense in developing doctrine for personnel management programs and noncommissioned officer development. Focus has been placed on U.S. military personnel management programs, finance management, career management and progression, personnel awards, accountability and soldier and unit readiness. Armenian military leaders visited the Officer Candidate School faculty in Salina to observe U.S. Army Officer and Enlisted Basic Military Training Programs.

Legal experts from the Kansas National Guard have participated in State Partnership events to enhance the capacity of the Armenian military to conduct effective military criminal investigations. The Kansas National Guard and Armenia Ministry of Defense have worked closely to improve the regulatory underpinnings of Armenia's military justice system and techniques. Discussions have included an overview of the U.S. legal framework and standards used by the military to conduct investigations and prosecute military offenses.

Members of the 190th Air Refueling Wing Medical Group participated in a week-long field training exercise in Armenia. The training event served to validate progress made by Armenian military medical personnel in deploying the country's Expeditionary Medical System for internal and eventual regional and international deployment.

The Kansas National Guard also provided a team to mentor and coach Armenia's Peacekeeping Battalion Headquarters to prepare for a self-evaluation on NATO interoperability tasks. Armenia and Kansas delegations collaborated efforts to improve the battalion level deployment capabilities of a Peacekeeping Battalion by emphasizing command and control capabilities, logistics, supply, medical, maintenance and other mutual topics of interest.

In September, Maj. Gen. Lee Tafanelli visited Armenia. Meetings were conducted with the Armenian Minister of Defense, Chief of General Staff and Minister of Emergency Situations, as well as observations of the Kansas-Armenian EMEDS field exercise, demining training exercise and the 12th Peacekeeping Brigade. Tafanelli also participated in a wreath laying at the Armenian Genocide Memorial.

Future exchanges will continue to build upon the events of this fiscal year and average 15-20 engagements per year.

Biannually, the International Affairs Office hosts the International Officers visit from the Command and General Staff College, Fort Leavenworth. This is a state government visit to Topeka to familiarize international officers with judicial, legislative and executive branches of state government, including the role of the National Guard. The visits also include a luncheon with the governor, chief justice and legislative leadership.

Advanced Turbine Engine Army Maintenance

Located at Marshall Army Airfield, Fort Riley; 103 federal employees

Mission: The Advanced Turbine Engine Army Maintenance specializes in the rebuild of fully warranted (five years/1,400 hours), Air Gas Turbine 1500 M1 Abrams tank engine. The ATEAM also rebuilds the X1100-3B cross-drive tank transmission and all related components, exceeding National Maintenance Work Requirement standards. The annual payroll is \$7.2 million. The FY 12 repair parts budget is \$52 million.



Members of the ATEAM work on a Full Up Power Pack during a field service call to the Mississippi Army National Guard.



Maj. Luke Foster

Maj. Luke Foster is the ATEAM shop supervisor.

The ATEAM is an ISO 9001:2008 registered program. The ATEAM received initial certification April 13, 2001, and re-certified Aug. 13, 2012.

Located on Fort Riley, the ATEAM currently employs 103 federal employees. The ATEAM is the only maintenance facility in Kansas that employs personnel as Title 32 federal technicians from both the Kansas Army and Air National Guard.

The ATEAM's customers include the National Guard Bureau and the Tank Automotive Command. The ATEAM supports TACOM's Foreign Military Sales Program by rebuilding engines and transmissions for the Kingdom of Saudi Arabia. The ATEAM is also partnered with Army Material Command as an AGT1500 turbine engine provider. The ATEAM has shipped AGT1500

turbine engines in support of Operation Enduring Freedom, Operation New Dawn and Operation Noble Eagle. The ATEAM maintains 2,300 lines of repair parts valued at \$22 million. In fiscal year 2012, the ATEAM rebuilt 10 TIGER engines, 15 X1100 transmissions and 56 Full-Up Power Packs. In FY 13 the ATEAM is scheduled to rebuild 18 TIGER engines, 14 X1100 transmissions and 114 Full-Up Power Packs for the M1 Abrams Main Battle Tank.

The ATEAM has 10 separate maintenance sections, each having a distinct and specialized role. These include the Allied Trades Section, Disassembly and Cleaning, Quality Assurance/Quality Control Inspection Section, Verification/Non-Destructive Inspection Section, Maintenance Rebuild Section, Component Rebuild Section, Production Control Section, Repair Parts Section, Property Accountability Section, and the Front Office. In addition, the ATEAM also facilitates Non-Destructive Testing for Fort Riley and the Maneuver Area Training Equipment Site special repair sections. The ATEAM has the National Guard's only "in house," ground-based Joint Oil Analysis Program, saving time and shipping costs. The oil spectrometer tests for contaminants in a wide variety of equipment including engines, transmissions and hydraulic systems.

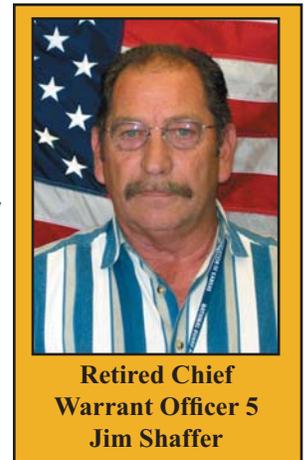
The ATEAM continues to set a high standard for quality at a lower cost, with a warranty unmatched by any other repair site.

Readiness Sustainment Maintenance Site

Located at Fort Riley and Salina; 220 state and 2 federal employees

Mission: Provide the Army National Guard with top-quality military equipment and component refurbishment or repair. This is achieved through utilizing cost-effective labor and efficient production methods that maximize savings for the Department of Defense and the American taxpayer. The Kansas RSMS budget for 2013 is \$22 million, with \$12 million estimated for payroll and \$9.8 million anticipated for parts and specialized services. Retired Chief Warrant Officer 5 Jim Shaffer is the RSMS manager.

The Kansas Army National Guard established a military vehicle refurbishment site at Fort Riley in June 1993. Named Retro-Europe, the original purpose of the site was to receive and refurbish equipment returning from the European theater and place it into service in the National Guard. All types of combat and tactical vehicles were rebuilt at this RSMS: armored recovery vehicles, personnel carriers, artillery, and light tactical vehicles to include specialized engineer equipment and electronics vans. The site was re-designated as the General Support Maintenance Site Oct. 1, 1998. It was later re-designated as the RSMS Oct. 1, 1999. The Salina RSMS was opened in 2006 to refurbish semi trailers and specialty towed trailers, which increased the overall capacity of the RSMS program. Prior to that, RSMS at Fort Riley has performed complete refurbishment of all M939 series five-ton trucks, including specialized command and logistics expandable vans and all cargo trucks. In 2012, the M1070 Heavy Equipment Transport truck was introduced for refurbishment, along with the Family of Medium Tactical Vehicles and Light Utility Trucks.



**Retired Chief
Warrant Officer 5
Jim Shaffer**

In 2012, the RSMS provided the following services and savings to the Army National Guard:

- Rebuilt 103 five-ton cargo trucks, 68 M934A2 vans, six FMTV/LMTV vehicles and 189 trailers.
- Returned 390 fully mission capable tactical vehicles to units in the National Guard. This saved taxpayers approximately \$15 million.
- M939 series five-ton trucks, each valued at \$134,000, were refurbished for \$80,000. They were then transferred to National Guard units.
- The Army announced the retirement of the M939 series trucks. In the future, the RSMS will refurbish the M1070 HET, various construction equipment and types of military trailers, Family of Medium Tactical Vehicles/Light Utility Truck, specialty vans, and possibly tracked vehicles and other equipment to be determined.

Great Plains Joint Training Center

Located in Salina

The Great Plains Joint Training Center is a collaboration of assets from the Kansas Army and Air National Guard, and the Kansas Division of Emergency Management that synchronizes public safety and military training for operational missions. GPJTC supports these assets to give Department of Defense, governmental organizations and non-governmental organizations an opportunity to operate in a joint environment, and facilitate emergency response and combined air-land combat maneuvers and exercises. The GPJTC is comprised of the Kansas Army National Guard Training Center, Kansas Regional Training Institute, Smoky Hill Range Complex and Crisis City. Brig. Gen. Eric Peck is the GPJTC commander. Col. Jeffry Jordan is the deputy commander and Lt. Col. Richard Fisher is the executive officer.

The GPJTC is the backbone of the Kansas Army National Guard's ability to conduct pre-mobilization training for its soldiers at home prior to deployment overseas. This keeps Kansas Guardsmen in the community during this vital training rather than away from family and friends at military installations outside our state.

The Kansas Army National Guard Training Center provides state of the art training simulators, computer labs and a full array of live-fire, automated, familiarization and qualification ranges for small arms, as well as land navigation courses. It has 13 classrooms which can accommodate classes with as many as 360 personnel in the main auditorium. The KSARNG training center can house up to 300 personnel at Nickell Hall. An additional 312 personnel can be housed in two open-bay barracks located on the training center campus. An additional 260-personnel barracks are available and located on the weapons ranges. Fisher is the Kansas Army National Guard Training Center garrison commander.

The Smoky Hill Air National Guard Range complex has approximately 34,000 acres for combined arms training. This gives active duty and reserve component military organizations the opportunity to train jointly in a realistic environment that combines ground and air assets in operational training in a way that is possible at only a few sites throughout the United States. Smoky Hill is the largest Air National Guard weapons range in the nation, encompassing 54 square miles of training space with more than 115 tactical target sets and an electronic warfare site. It is home to the 284th Air Support Operations Squadron and provides realistic combat training for military aircraft and ground forces from all the military services, as well as providing unmanned aerial vehicle support for selected users. The range has access to four million acres of restricted airspace.



The Great Plains Joint Training Center provides multiple training areas for military and civilian agencies to hone the skills that keep the state and nation safe and secure.

Brig. Gen. Eric Peck **Col. Jeffry Jordan**

Lt. Col. Richard Fisher

GPJTC continues to expand its role in unmanned aircraft system missions. Its focus is to provide an opportunity for joint forces to train using unmanned aircraft systems in combat operations and in the development of their capabilities to support disaster response. GPJTC has formed a partnership with Kansas State University's Applied Aviation Research Center to develop an unmanned aircraft system capability for the state. KSU has numerous certificates of authorization from the Federal Aviation Administration to fly unmanned aircraft systems within Class D airspace. The authorization allows the program, based at the Salina Municipal Airport, to operate in the national airspace system.

Crisis City is a 156-acre multiuse training complex for first responders, emergency management professionals, and the military at the local, state and federal levels. Crisis City is operated by the Kansas Division of Emergency Management.

Kansas National Guard

Joint Forces Headquarters Kansas

Located in the State Defense Building, Topeka

The Kansas National Guard Joint Forces Headquarters exercises command and/or control over all assigned, attached or operationally aligned forces as a standing Joint Task Force within the geographic confines of the state. The JFHQ provides situational awareness for developing or ongoing emergencies and activities to federal and state authority. The JFHQ provides trained and equipped forces and capabilities to all 15 Emergency Support Functions as identified in the Kansas Response Plan. In this capacity, the Kansas National Guard serves in a supporting role to the local incident commander.

The Adjutant General – Maj. Gen. Lee Tafanelli

As adjutant general, Tafanelli oversees the activities of the Adjutant General's Department, including providing personnel administration and training guidance for more than 7,500 soldiers and airmen in the Kansas Army and Air National Guard.

As the director of the Kansas Division of Emergency Management, a division of the department, he guides a professional core of personnel that prepare for and respond to disasters. In addition to part-time soldiers and airmen, the department includes about 2,300 full-time state and federal employees. Additionally, the 105 county emergency managers and their staffs receive guidance and training through the department.

Tafanelli is also director of Kansas Homeland Security, where he works to ensure security in the state is a top priority. For budgetary and administrative purposes, he is responsible for the Civil Air Patrol.



The Chief of Joint Staff – Brig. Gen. Scott Dold

The chief of the Joint Staff is responsible for the integration of the Kansas Army and Air National Guard forces for homeland security missions and for organizing, training, equipping and deploying National Guard forces to support a local incident commander in a disaster response.

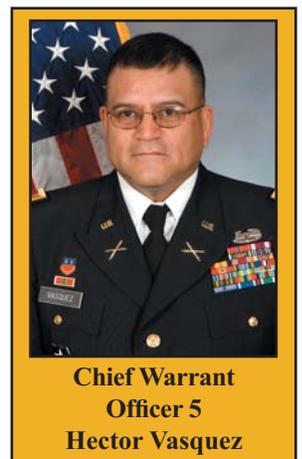
The chief serves as the commander, Joint Task Force-Kansas, for National Guard forces responding to events within the state of Kansas. The chief will also serve as the Title 10/Title 32 Dual Status commander in the event missions by federal forces are required within the state. Other duties include:

- Coordinates all Joint Staff programs in Kansas relating to Homeland Security. This includes the state's quick/rapid reaction forces, Civil Support Team and other National Guard emergency response forces that respond to requests from the governor or local officials to situations ranging from local to statewide contingencies or threats. These responses include natural or man-made disasters, terrorism, weapons of mass destruction, critical asset protection, civil disturbances and requests for military forces through the Emergency Management Assistance Compact.
- Supervises daily operations and activities of elements of the Joint Forces Headquarters Kansas staff and is the State Defense Complex Installation commander.
- Provides direction and oversight of all Joint Staff training and exercise planning.



Command Chief Warrant Officer – Chief Warrant Officer 5 Hector Vasquez

The command chief warrant officer is responsible to the adjutant general as the advisor on all policy and personnel matters as they relate to warrant officer education, career management and warrant officer recruiting. The command chief reports directly to the adjutant general and is the liaison for warrant officer issues between the state and National Guard Bureau and the active Army warrant officer branch, as well as associated warrant officer schools. The command chief is a member of the Warrant Officer Advisory Committee at the national level, which acts as an advisory group to the chief and director of the National Guard Bureau.



State Command Sergeant Major – Command Sgt. Maj. Scott Haworth

State Command Sgt. Maj. Scott Haworth is the senior enlisted leader and advisor to the adjutant general and the Joint Forces Headquarters for all of the administrative, training, morale and welfare matters of all enlisted soldiers, airmen and their families. Haworth has oversight of promotion boards and recommends senior noncommissioned officers for positions of greater responsibility. The state command sergeant major regularly visits soldiers and airmen in their operational environment in the state and operational areas overseas and combat theaters. He interacts and meets regularly with the senior enlisted leaders of the National Guard Bureau and other military organizations. Haworth mentors and advises the senior enlisted leaders of the Kansas National Guard.



Joint Forces Headquarters J-1, Director of Manpower and Personnel – Col. Barry Adams

- Principal staff officer and primary advisor to the adjutant general, senior commanders and staff on all matters pertaining to the development, interpretation, integration and implementation of joint human resources programs for all Kansas National Guard members and their families.
- Ensures all joint manpower and personnel programs and systems are effectively managed and administered whether the service member's status is a drill status Guardsman, active Guard reservist, military technician or state active duty.
- Areas of responsibilities include; personnel accountability, joint officer credit, joint awards, development and implementation of statewide joint personnel policies, personnel and family readiness, and service member and family support services.



Joint Forces Headquarters J-2, Intelligence Directorate – Lt. Col. Charles Harriman

- Responsible for providing the adjutant general and other senior state leaders with intelligence assessments designed to maintain situational awareness and to assist in the planning and decision-making process as it pertains to homeland security and anti-terrorism/force protection issues. Classified and unclassified intelligence products are produced at both the Strategic and Operational level.
- Manages the intelligence sharing capabilities within state level joint force operations by determining intelligence objectives and evaluating information requirements.
- Primary focus is given to foreign threat assessment and analysis. Other areas of specific focus include support to the Kansas Intelligence Fusion Center, the State's Partnership Program with Armenia, and Defense Support to Civil Authorities missions. The J2 is also the primary Intelligence Oversight Advisor within the Kansas National Guard.
- Serves as a channel of communication between the adjutant general, the National Guard Bureau, and Northern Command and is recognized as an expert on intelligence issues affecting the Department of Defense, the Kansas National Guard and the state of Kansas.



Joint Forces Headquarters J-3, Operations Directorate - Col. Roger Murdock

- Responsible for planning, coordinating, organizational development and integrating JFHQ operations, including the operation of the Joint Operations Center of the JFHQ.
- Ensures readiness by providing management and synchronization of actions in a variety of functional programs for the directorate. He serves as the primary for the formulation of plans, policies and programming and budgeting data pertaining to current operations.
- Manages the state mobilization readiness and state aviation operations and performs long term planning and organizational development necessary to accomplish functions essential to state National Guard joint operations, training and readiness missions.



Joint Forces Headquarters J-4, Logistics Directorate - Col. Robert Schmitt

- Identifies and coordinates supply and services, transportation and maintenance support for the Kansas National Guard and State Emergency Management Joint Operations. Provides technically and tactically proficient Liaison Officers to the Joint Operations Center and the State Emergency Operations Center as required. Manages around-the-clock defense movement coordination, available operational and maintenance funds, equipment and supply acquisition, automated logistics systems and inventory management.
- Provides logistical support to the Joint Reception, Staging, Onward Movement and Integration of security and support elements into the Joint Operations Area. Provides flexible and responsive sustainment to the force for the duration of the operational requirement. Integrates the latest Standard Tactical Automated Management Information Systems to augment CSS functional areas. Provides logistical planning and sustainment requirements for maintaining and supporting equipment for elements of both the Army and Air National Guard.



Joint Forces Headquarters J-5/7, Directorate of Strategic Plans, Policy and International Affairs; Joint Education, Training and Exercises - Col. Howard Wheeler

- The Directorate of Strategic Plans, Policy and International Affairs is responsible for strategic planning and policy development. Responsibilities include exploring projected threats, opportunities and trends; assisting the adjutant general in developing the department's long-range goals; developing future military and civil support strategies; drafting the agency's Strategic Plan; and executing a state partnership with Armenia under the national State Partnership Program for International Affairs.
- The Directorate of Joint Education, Training and Exercises is responsible for managing joint training and exercises. Responsibilities include planning and conducting training for the Joint Staff; managing state-wide joint education programs; developing and coordinating interstate civil support exercises; tracking domestic operations training; and managing the Joint Training Information Management System.



Joint Forces Headquarters J-6, Director of Command, Control, Communication and Computers - Col. Chris Stratmann

- Establishes policies/procedures, provides advice and makes recommendations on J-6 matters to the adjutant general and director of the Joint Staff for supporting joint military, major subordinate command, interagency and Joint Forces Headquarters information sharing for the homeland security and domestic response missions. Develops Joint Forces Headquarters information technology strategy, including programs in the Kansas Army and Air National Guard for incorporation and use in a shared environment for domestic and homeland security response.
- Responsible for all matters pertaining to command, control, communication and computer systems that support the primary functions involving the collection, transportation, processing, dissemination and protection of information. These systems include both the communications and computer systems required to implement the state command and control process and are the information exchange and decision support subsystems within the state's total force Command and Control Support System.



Joint Forces Headquarters J-8, Director of Force Structure, Resources and Assessment – Lt. Col. Judith Martin

- Responsible for resource management oversight, guidance, policy, procedures, performance metrics and operational contracting.
- Provides guidance, policy and direction for J-8 functions including internal review, data processing, comptroller, supply and services, purchasing and contracting and property management. The J-8 provides Joint Strategic Resource planning, capabilities-based planning and analysis and overall program requirements analysis and validation.



Joint Offices

These offices support Army and Air Guard operations.

Department of Public Works

Located in Nickell Armory, Topeka

Mission: Provide centralized planning, coordination and support for the Kansas Army National Guard Construction, Facility and Maintenance Office and the Kansas Air National Guard 190th Air Refueling Wing's and 184th Intelligence Wing's Base Civil Engineering Offices as it relates to the operation and maintenance of all Kansas Guard Facilities. The Public Works Department provides coordination with both Kansas Army and Air Guard Engineering commanders in the planning of airman and soldier projects within the Kansas Guard facilities, other municipal or state of Kansas departments, and State Partnership Program engineering missions.



Lt. Col. Mark Green

Lt. Col. Mark Green is the director of the department.

The Department of Public Works was established by the adjutant general on Oct. 1 in an effort to synchronize all Kansas Guard facility operations and maintenance and provide a central point of advice for critical current and future decisions as it relates to new construction, through the military construction process, repair and maintenance, consolidation and efficiency studies, and establish consistency across the Kansas National Guard to ensure adaptability to mission demands.

To date there are nine areas which have been generated to reflect the adjutant general's intent for this "newest" department. These are as follows:

1. Provide the adjutant general a central point for recommendations on facility decisions to include basing and potential relocation of mission, from a facility perspective. The department will generate decision graphics based on service area; maximize existing Kansas National Guard assets, energy usage and age of facilities.
2. Uniform application of state employee positions and duties and develop standard position descriptions for the KSARNG and KSANG facility and environmental personnel.
3. Provide centralized environmental compliance and regulatory agency engagement.
4. Coordinate with the KSARNG and KSANG on military construction priorities and provide key staff recommendation to the adjutant general for ultimate submission in the president's future fiscal year budget, as well as engage with congressional staff for support as required.
5. The Public Works Department will provide coordinated initial planning and uniform tracking for military engineering; local and National Guard Bureau Sustainment, Restoration and Modernization; and military construction for KSNG projects.
6. The office will provide the centralized energy management and state strategy for KSNG facilities as well as the central point for utility purchases and rate negotiations for power and gas.
7. Coordinate management of the state and federal budgets.
 - a. Provide uniform contract/project tracking for the state.
 - b. Display a comprehensive look at the state and federal budgets for Kansas National Guard facility repair and maintenance and associated priorities.
8. Implementation of the Integrated Engineering Management System as the Kansas National Guard computerized maintenance management system.
9. Coordination for KSANG and KSARNG Engineering airman and soldier projects in support of state facilities and State Partnership Program missions.

Federal Human Resources Office

Located in Nickell Armory, Topeka; 20 federal employees

Mission: To provide the full-range of quality personnel support to 2,105 full-time federal employees of the Kansas Army and Air National Guard within the Adjutant General's Department.

Specialists within the Human Resource Office support Army and Air National Guard personnel and functions and administer two separate and distinct personnel programs/systems; for Active Guard and Reserve personnel and the technician program, which includes dual-status military technicians and non-dual-status technicians. Within the Army National Guard there are 1,131 full-time employees and the Air National Guard has 974 full-time employees.

HRO's areas of responsibility include providing guidance and oversight in hiring, staffing, employee entitlements, employee benefits, manpower, labor relations, technician and AGR training, and position classification. HRO is responsible for the management and execution of the Army National Guard budget that supports technician pay, travel, training and awards, as well as the Active Guard Reserve travel.

During fiscal year 2012, the staffing section within HRO implemented the use of USA Staffing/USA Jobs as the primary tool for announcing all technician position vacancies. The staffing section provided training to employees and supervisors throughout the state.

During this last year, members of the AGR and the Benefits section supported the demobilization process for four units. They assisted the units and the full-time employees as they returned home from deployment. Three of the four demobilizations took place at Camp Atterbury, Ind., supporting the 778th Heavy Equipment Transport Company, 1st Battalion, 161st Field Artillery and the Agribusiness Development Team #4. The fourth demobilization supported was for the 1st Battalion, 108th Aviation when they demobilized at Fort Hood, Texas. During the last several years it has been a standard practice to provide HRO support to units at the demobilization sites.

During fiscal year 2012 the HRO staff has processed more than 4,580 personnel actions with 2,380 of these within the AGR section and the remaining 2,200 personnel actions that were accomplished by the staffing, classification and benefits sections. There were 410 job announcements published, with 118 of these being AGR job announcements and 292 technician job announcements.

During the fiscal year, the Human Resources Office processed 2,387 travel requests through the Defense Travel System; 1,691 of these have been accomplished by the AGR section and there were 696 DTS requests processed for technicians.

As part of the department's Return from Active Duty program, HRO provided temporary employment to 17 soldiers/airmen for a period of 60 days following their deployment when they found themselves unemployed upon their return from an active duty deployment.



Inspector General

Located in the State Defense Building, Topeka; 4 federal employees

The inspector general serves as an extension of the adjutant general by providing him with an independent and impartial assessment of the readiness, morale, welfare and discipline of the command. When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and Standards of Conduct, as well as explains Army and Air Force systems, procedures and processes as they relate to issues.

In accordance with Presidential Executive Order 12333 and applicable Department of Defense regulations, the IG provides oversight of intelligence activities and components within the state. The office also operates a system for resolving problems of soldiers, airmen, family members, federal civilian employees and retirees, protecting confidentiality to the maximum extent possible and guarding against reprisals. The office processes and investigates all referred Department of Defense hotline, restriction and federal whistleblower reprisal cases that relate to Army and Air Guard activities.

The IG conducts thorough, objective and impartial investigations, audits, inspections and follow-up inspections of state National Guard components or activities as directed by the adjutant general, chief of the National Guard Bureau and the services inspectors general.



Joint Support Chaplain Office

Located in Nickell Armory, Topeka

Mission: Provide religious support and compassionate care strengthening the readiness and relevance of the Kansas National Guard across the full spectrum of operations. Assist the State Adjutant General in ensuring the right of free exercise of religion. Provide spiritual, moral, and ethical leadership to the Kansas National Guard through a focus upon people, accountability, readiness and communication.

Strategic Priorities:

- A Ready Chaplaincy that is capable and mission ready; available to meet domestic and federal obligations wherever needed—whenever required to support the Kansas National Guard.
- A Responsive Chaplaincy focused upon providing comprehensive religious support capabilities commensurate with the operational needs of the members of the Kansas National Guard and its families.
- A Resilient Chaplaincy able to reconstitute religious support capabilities with sufficient flexibility, recoverability and availability necessary to meet both current and future operational requirements.



**Chaplain (Col.)
David Jenkins**

Safety Office

Located in the State Defense Building, Topeka; 2 full-time federal employees, 1 part-time

Mission: To serve as the adjutant general or commander's advisor in all safety matters and to collaborate with appropriate offices to ensure that all applicable programs, functional areas and systems are operating as required by regulation. Provide safety resources to the Kansas National Guard, providing safety training, safety initiatives and incentives to promote safety awareness and accident prevention. Provide an active inspection program for all of the Kansas National Guard facilities. Identify accident trends for the technician work force and military members of the Kansas National Guard.

Safety continues to be a key focus for the Kansas National Guard to conserve valuable human and equipment resources while continuing to support the Global War on Terrorism, Homeland Defense and domestic emergency operations. The Safety Office supports the Kansas National Guard's full-time employees and unit personnel with safety training and program regulatory guidance to support their mission. By identifying accident trends, the Safety Office enhances the leadership's ability to mitigate hazards associated with their mission. The Safety Office continues to have an active inspection program and supports unit safety requirements and initiatives throughout the state. This proactive approach enhances the ability of the Kansas National Guard to accomplish its state and federal missions.



**Chief Warrant
Officer 4
Marvin Terhune**

United States Property and Fiscal Office

Located in State Defense Complex, Topeka; 66 federal employees

Mission: The United States Property and Fiscal Office receives and accounts for all federal funds and property of the United States in possession of the Kansas National Guard; establishes and directs the policies and procedures of resource management to ensure compliance with federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management; and ensures federal funds are obligated and expended in compliance with applicable statutes and regulations. The USPFO is responsible for \$2.9 billion in assets owned by the Adjutant General's Department.

The USPFO provides accounting and budget management services for program coordinators to ensure agency objectives are completed within appropriation and fund limitations. The office administers cooperative funding agreements between the National Guard Bureau and the Adjutant General's Department in support of the Kansas National Guard. The office also makes returns and reports on federal funds and property as directed by the Chief of the National Guard Bureau and the appropriate service secretary.



Col. Alan Soldan

Col. Terry Fritz was USPFO until his retirement in October. He was succeeded by Col. Alan Soldan.

Workforce Support

Located in Nickell Armory, Topeka

This position supervises the Yellow Ribbon Program, Transition Assistance Advisor, Employer Support of the Guard and Reserve, Sexual Assault Response Coordinator, Director of Psychological Health, Survivor Outreach Services and State Family Program. Workforce Support also coordinates many different events involving the cooperation of the Yellow Ribbon, Chaplain's Office/Strong Bonds, Family Assistance, Family Readiness and the Transition Assistance departments to ensure quality service is delivered to National Guard service members and their families.

State Family Program

The director of the State Family Program is responsible for planning, coordination, implementation, execution and management of the Family Program for National Guard members and their families. The director also provides commanders with assistance in solving problems affecting the military community.

The Kansas National Guard Family Program, directed by Mary Nesbitt, is a program that provides training and assistance to Guard families to help them with their quality of life, as well as with the pressures of separation and reunion. The Family Program has five operating Service Member and Family Assistance Centers, which serve as a resource and referral. Though the Family Assistance Centers' primary focus is Guard members and their families, they also cater to the needs of military families from all branches of services.

Family Readiness Groups are officially Guard-sanctioned groups consisting of families and friends of the National Guard. Training is offered throughout the year to those families of deployed Guard men and women and other volunteers.

The Kansas National Guard Youth Program is designed to support the needs and development of youth whose parents serve in the National Guard and other branches of the military.

Personnel consist of one State Family Program director; two Airmen and Family Readiness Program managers; one Family Program specialist; one Family Program assistant; one Senior Family Readiness support specialist; three Family Readiness support assistants; two state youth coordinators; one Family Assistance coordinator located in Hiawatha; four Family Assistance specialists located in Great Bend, Iola, Salina and Wichita; one Military One Source consultant; one Military Family Life consultant; one Youth Military Family Life consultant; and one Military Family Life consultant personal financial counselor.

Duties and support provided to Guard families includes facilitating discussion groups and peer support groups to assist family members in dealing with emotions and responsibilities they assume when their Guard member is away; crisis intervention and referral; financial and legal assistance; community information and outreach; ID cards; youth support, including annual Youth and Teen Camps; and premobilization and reintegration support.

Joint Family Support Assistant Program

The Joint Family Support Assistant Program is designed to augment existing Family Programs by providing support and services based on member and family strength and needs and available resources, including financial and material assistance and mobile support services. The program sponsors volunteers and Family Support professionals for delivery of support services and coordinates family assistance programs such as Military OneSource, counselors, Military Life consultants, Department of Defense, federal, state and local agencies and nonprofit entities.



Braving a zipline was one of the many challenges teens faced and overcame at the annual Teen Camp in Salina. The camp is sponsored by the Kansas National Guard Family Program.

Transition Assistance Advisors

Transition Assistance Advisors serve as the statewide point of contact and coordinator and provide technical support to managers, supervisors, Guard members and their family members as to the benefits and entitlements available through the Department of Veterans Affairs and to provide technical assistance in resolving entitlements from TRICARE. The advisors also coordinate with Family Programs and Employer Support of the Guard and Reserve.

Kansas has one full-time non-dual status technician and a full-time contractor assigned as Transition Assistance Advisors.



Col. Barry Adams



Mary Nesbitt

Employer Support of the Guard and Reserve

The Employer Support of the Guard and Reserve representative coordinates with the Kansas National Guard to provide soldiers and airmen, their families and employers the opportunity to raise issues of concern regarding quality of life for leadership information action. The ESGR representative is responsible for:

- Assist state personnel office: ESGR committee programs
- Personnel office liaison between national and state ESGR officials
- Briefings: employers, soldiers and airmen
- Marketing plan development and implementation

Psychological Health

The director of Psychological Health is a licensed, full-time mental health provider who partners with both the Army and Air National Guard to assess, guide and assist Guard members and their families who may be experiencing any after-effects associated with Post Traumatic Stress Disorder and/or Traumatic Brain Injury. The director assists military members and their families seeking advice, referral, guidance and information about local and state resources that are available to help with psychological health concerns.

Resiliency Center

The Resiliency Center's primary purpose is to develop curriculum that can be used to teach resiliency-related tools to soldiers, airmen, their families and emergency management personnel.

The program offers two courses. Flash Forward is a resiliency training course which bolsters strengths, spirituality, adaptive thinking/problem solving and relationships, and conducts finance, assessment, leadership and application exercises. Life Ties is a relationships resiliency training course which consists of the following: individual resiliency traits, commitment, communication, problem solving, social support and application exercises.

TRICARE 180 day Early Eligibility Program

This program is for deploying warriors and their families. Additionally, the program assists family members and Guard members with problem resolution and coordination between Tri-West and the Defense Enrollment Eligibility Reporting System, as needed. The program representative serves as the state subject matter expert/point of contact for information and changes to available TRICARE benefits.

This program is additionally responsible for the Joint Forces Headquarters identification card machine and Defense Enrollment Eligibility Reporting System enrollment/update.

Sexual Assault Response Coordinator

The Sexual Assault Response Coordinator manages and implements the Sexual Assault Prevention and Response Program and manages the Domestic Abuse/Violence Program for the Kansas National Guard by:

- Providing guidance to the adjutant general, senior commanders and managers.
- Advising on sexual assault, domestic and abuse/violence incidents.
- Serving as the primary contact for Sexual Assault Response Coordinator programs.
- Planning and implementing long-term planning and organizational development.
- Staying current on Department of Defense, Army, Air Force, National Guard Bureau, Army and Air National Guard policy guidance.
- Managing victim support services.
- Monitoring trend analysis.
- Managing state training programs.

Other external organizations provide additional support to warriors and their families. These include private and military organizations, communities, local and national warrior support programs and a host of other resources.

Yellow Ribbon Reintegration Program

The Yellow Ribbon Reintegration Program was officially established in Kansas in January 2009. The Deployment Cycle Support team coordinates with the state and unit leadership to assist warriors' and families' well-being and benefit coordination throughout the Deployment Life Cycle. Since the implementation, more than 59 events have been successfully conducted.

Survivor Outreach Services

Our fallen warriors have paid the ultimate sacrifice. Their families deserve our respect, gratitude and the very best we can provide. Survivor Outreach Services mission is to build a unified support program which embraces and reassures survivors that they are continually linked to the Army family for as long as they desire. SOS provides access to support, information and services to the closest location to where the survivor resides.



**In the Minuteman tradition,
I serve my community, state and nation
As citizen, soldier and airman
I am the Kansas National Guard**

Kansas Army National Guard

Joint Forces Headquarters Kansas - Land Component

Headquarters in Topeka; 206 soldiers authorized at Headquarters

Brig. Gen. Eric Peck, assistant adjutant general - Army and commander of the Kansas Army National Guard, oversees training, operations and administration of Kansas Army National Guard units including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.

Col. Barry Taylor is the deputy chief of staff - Army for Joint Forces Headquarters Kansas - Land Component and Command Sgt. Maj. James Moberly is the JFHQKS - Land Component command sergeant major.

The Kansas Army National Guard is a military organization of approximately 5,300 authorized soldiers within Kansas. Headquartered at the State Defense Building, Topeka, it has 38 armories and seven field maintenance shops, plus additional training and logistical support facilities throughout the state.

The Kansas Army National Guard has four brigade-level commands – 635th Regional Support Group, 69th Troop Command, 287th Sustainment Brigade and 235th Regiment – and is the host state for the 35th Infantry Division. **Division** and **brigade** level commands are listed on the following pages in **bold headings**; subordinate battalion level commands are listed on the pages that follow each.

JFHQKS oversees fiscal, maintenance, training, supply and repair facilities, including the United States Property and Fiscal Office, Maneuver and Training Equipment Site, Advanced Turbine Engine Army Maintenance, Kansas Regional Training Institute, Kansas Training Center, Readiness Sustainment Maintenance Site, Combined Support Maintenance Shop and two Army Aviation Support Facilities.

Units:

- Headquarters and Headquarters Detachment, Topeka
- 105th Mobile Public Affairs Detachment, Topeka
- 73rd Civil Support Team (Weapons of Mass Destruction), Topeka
- 102nd Military History Detachment, Topeka
- Detachment 37, Operational Support Airlift Command, Topeka
- Kansas Area Medical Detachment, Lenexa
- 35th Infantry Division Band, Olathe
- 137th Chaplain Support Team, Topeka
- Battle Command Training Support Unit, Fort Leavenworth
- 1979th Contingency Contract Team, Topeka
- 1989th Senior Contingency Contract Team, Topeka



35th Infantry Division

Headquarters in Fort Leavenworth; 257 soldiers authorized at Headquarters

Mission: On order, the 35th Infantry Division mobilizes and deploys to a theater of operations and conducts operations in a combined or joint environment, supporting national command objectives. On order, the division conducts military and civil support operations, including support and stability operations in an overseas environment or upon activation within the United States in support of federal and state agencies.

The 35th Infantry Division is one of eight divisions in the Army National Guard. The 35th Infantry Division enjoys a training alignment with the 33rd Infantry Brigade, Illinois; 45th Infantry Brigade, Oklahoma; 48th Infantry Brigade, Georgia; 67th Battlefield Surveillance Brigade, Nebraska; 142nd Fires Brigade, Arkansas; 35th Aviation Brigade, Missouri; 110th Maneuver Enhancement Brigade, Missouri; and 287th Sustainment Brigade, Kansas.

- Division commander: Maj. Gen. John Davoren
- Assistant division commanders: Brig. Gen. Vic Braden, Kansas and Brig. Gen. David Irwin, Missouri
- Senior noncommissioned officer: Command Sgt. Maj. Timothy Newton

2012 Highlights

- Conducted the III Corps Warfighter Exercise as a multinational division headquarters at Fort Hood, Texas, in June 2012. The division deployed 400 soldiers from four states and a portion of the Air Support Operations Squadron from the Mississippi Air National Guard to participate in the Army's first exercise of this type in more than 10 years. This event exercised the entire division staff around the clock for two weeks and allowed them to interface with an actual corps staff. The 35th Infantry Division was one of two National Guard Divisions working with the active duty corps headquarters.
- Provided the higher headquarters support for the 48th Infantry Brigade as they conducted their Warfighter exercise in July 2012 at Fort Stewart, Texas. This served at the 48th Infantry Brigade's final evaluation prior to deploying to Camp Shelby, Miss., for collective training.
- Prepared for the deployment of selected personnel to support the German/Netherlands Corps as they supported the Second Stryker Cavalry Regiment. This event was executed in October 2012 in Hoehnfels, Germany at the Joint Multinational Readiness Center.

Maj. Gen. John Davoren

Brig. Gen. Vic Braden

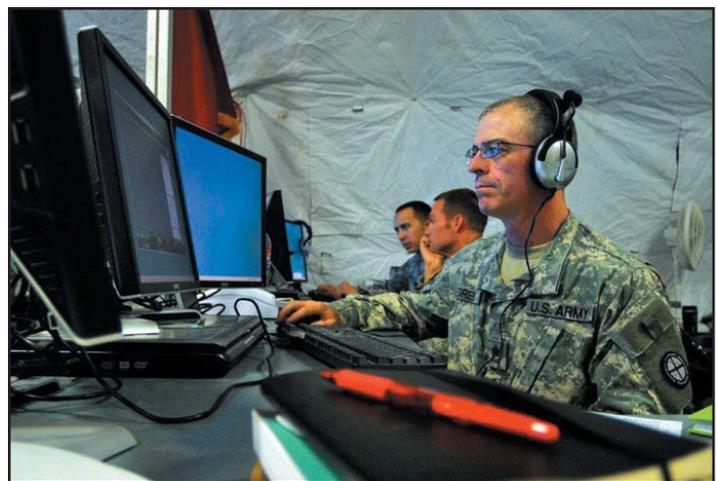
Brig. Gen. David Irwin

Command Sgt. Maj. Timothy Newton

Major commands under the 35th ID in Georgia, Illinois, Kentucky, Missouri and Oklahoma



A 35th Infantry Division soldier fires his rifle on the firing range during weapons qualification.



Soldiers from the 35th Infantry Division played the role of multidivisional headquarters during the III Corps Warfighter Exercise in June at Fort Hood, Texas.

635th Regional Support Group

Headquarters in Hutchinson; 918 soldiers authorized; 64 authorized at Headquarters

Mission: On order, the Regional Support Group deploys to provide contingency and expeditionary base operations support to the designated joint force commander. The RSG also provides mission command of assigned units during homeland security, homeland defense, civil support missions and conducts domestic support operations in support of state and federal agencies as directed. On order, the RSG provides mission command of assigned units during homeland security, homeland defense and civil support missions within the United States, including managing the reception, staging, onward movement, and integration of supporting forces. As directed, conducts domestic operations in support of state and federal agencies.

- Brigade commander: Col. John Campbell
- Senior noncommissioned officer: Command Sgt. Maj. Edward Boring

2012 Highlights

- 635th RSG led Operation Golden Coyote as the exercise higher headquarters during annual training 2012 in Rapid City, S.D. This was the 635th RSG's first opportunity since its formation in 2006 to be responsible for the overall operations of an exercise of that magnitude and conduct the staging, onward movement and integration of more than 1,800 soldiers. This exercise involved collaboration between the Army National Guard, Army Reserve, Navy Reserve and International Forces (New Zealand, Australia, Great Britain and Canada).
- The 635th RSG introduced a new coin in March 2012. The coin is shaped like the regimental crest with the coin's front side displaying the regimental crest with the Latin words "Sustaining Victory." The back side displays the global imprint and includes the United States flag. The global imprint signifies the commitment of a Regional Support Group to serve around the world under any circumstance, in a peace and wartime mission.
- The 635th RSG held a Strength Summit Aug. 12, which was a collaboration of all brigade units in addition to the ROTC units of the University of Kansas, Kansas State University and Pittsburg State University, and Kansas Army National Guard Recruiting Command personnel. This summit was part of the brigade's Strength Working Group initiative to increase the readiness of the 635th RSG.



Col. John Campbell **Command Sgt. Maj. Edward Boring**

- 1st Battalion, 161st Field Artillery, Wichita
- 1161st Forward Support Company, Hutchinson
- Battery E (Target Acquisition), 161st Field Artillery, Great Bend
- 2nd Battalion, 130th Field Artillery, Hiawatha
- 250th Forward Support Company, Ottawa



Soldiers of the 1st Battalion, 161st Field Artillery march into Lee Arena on the Washburn University campus, Topeka, during their homecoming ceremony in February. The soldiers had been deployed to the Horn of Africa on a year-long mission.

- The 635th RSG commander, Col. John Campbell, was selected for the KU ROTC "Wall of Fame" in a ceremony at the Kansas Jayhawk Battalion Sept. 15. Campbell was a member of the 1986 KU ROTC commissioning class.
- The 635th RSG announced the formation of a "Military Funeral Honors Team." Master Sgt. John Kilpatrick recognized the need when the American Legion could not support all requests. Kilpatrick developed a plan to train more than 50 soldiers in the brigade. As of Sept. 1, he has trained 14 personnel from Western Kansas representing the 635th RSG and 1st Battalion, 161st Field Artillery, and is scheduled to train an additional 15 from the 2nd Battalion, 130 Field Artillery.
- In December, the 635th RSG unveiled a new shoulder patch to be worn by all soldiers in units under its command. The re-patching ceremony was conducted simultaneously at all of the 635th subordinate units.

1st Battalion, 161st Field Artillery

Headquarters in Wichita; 480 soldiers authorized

Mission: Destroy, neutralize, or suppress the enemy by cannon fire. The battalion is equipped with the M109A6 self-propelled 155mm Howitzer.

- Battalion commander: Lt. Col. Martin Fries
- Senior noncommissioned officer: 1st Sgt. Michael Haeffele

2012 Highlights:

- Approximately 565 soldiers from the 1st Battalion, 161st Field Artillery Regiment; 1161st Forward Support Company and the 35th Military Police Company completed a 12-month deployment rotation in support of the Combined Joint Task Force – Horn of Africa in February.
- In April, Battery B, 1st Battalion, 161st Field Artillery supported the Governor's Easter Egg Hunt with a PAC-75 cannon salute.
- The unit conducted Yellow Ribbon Training throughout April, May and June.
- Ninety-six rear detachment personnel conducted live fire operations on the M109A6 (Paladin) 155mm self-propelled howitzer at Fort Riley during annual training July 14-28.
- Battalion command changed from Lt. Col. Thomas Burke to Lt. Col. Martin Fries on Sept. 8.
- Battalion command sergeants major change of responsibility from Command Sgt. Maj. Ricky Matticks to 1st Sgt. Michael Haeffele, Sept. 8.
- The battalion completed new equipment training on Blue Force Tracking Systems in October at Fort Riley.
- The battalion fired more than 180 PAC-75 rounds in support of community events throughout 2012.



Lt. Col. Martin Fries **1st Sgt. Michael Haeffele**

- Battery A, Dodge City and Liberal
- Battery B, Paola and Lenexa
- Battery C, Newton
- Battery E (Target Acquisition), Great Bend
- 1161 Forward Support Company, Hutchinson and Pratt



A gun crew from Battery B fires a round downrange during live fire training at Fort Riley in July.



Lt. Col. Thomas Burke passes the 1st Battalion, 161st Field Artillery guidon to Col. John Campbell, commander of 635th Regional Support Group, signifying he is relinquishing command of the battalion. Campbell passed the guidon to Lt. Col. Martin Fries (right), incoming battalion commander, thereby completing the transfer of command. The change of command ceremony took place Sept. 8 in Salina.

2nd Battalion, 130th Field Artillery

Headquarters in Hiawatha; 374 soldiers authorized

Mission: The 2nd Battalion, 130th Field Artillery will continue to reset its force in Training Year 2012 by focusing operations on obtaining 100 percent of mission required strength and improving individual soldier readiness, while returning to our core field artillery mission by transitioning to the new Highly Mobile Artillery Rocket System in order to support full spectrum operations. On order, the battalion provides for timely and effective domestic assistance as authorized by the governor of Kansas in times of natural disaster or emergency.

The battalion employs the Highly Mobile Artillery Rocket System to deliver rockets to a range of 70 kilometers and missiles to a range of 480 km.

- Battalion commander: Lt. Col. Christopher Burr
- Senior noncommissioned officer: Command Sgt. Maj. James Fenton

2012 Highlights

- In January, the battalion conducted its first integrated digital communication exercise utilizing the Command Post of the Future and Deployable Rapid Assembly Shelter tents, while upgrading the computers with Google Maps and an operational fires database.
- The battalion conducted a transfer of authority in March when Command Sgt. Maj. Brian Anderson turned over his responsibilities to Command Sgt. Maj. James Fenton, continuing the traditions and long standing history of the battalion.
- The battalion deployed to Fort Riley in April and conducted its first independent fire and maneuver training exercise since the HIMARS fielding in May 2011.
- The battalion conducted annual training 2012 at Camp Guernsey, Wyo., June 10-23. This was the first training where tactical doctrine, fire support assets and logistical maneuvers were all integrated into one operation since the battalion received the HIMARS in May 2011. On July 17, the battalion fired 72 rockets without incident during live fire exercise. Throughout the two-week period the battalion conducted crew serve weapons qualification and convoy operations training.
- Members of Battery A, 2nd Battalion 130th Field Artillery, of Holton and Marysville conducted Civil Disturbance Training at the Great Plains Joint Training Center as part of its Ready Reserve Force mission.
- Currently, the battalion is conducting a Blue Force Tracker and Mobile Tracking System fielding, involving 74 soldiers and 36 vehicles. This equipment will allow all battalion vehicles to be tracked while conducting tactical and domestic operations for the Kansas Army National Guard.



Lt. Col. Christopher Burr

Command Sgt. Maj. James Fenton

- Battery A, Horton and Marysville
- Battery B, Abilene
- 250th Forward Support Company, Ottawa, Hiawatha and Clay Center



A Highly Mobile Artillery Rocket System sends a rocket downrange during a live fire event at annual training June 10-23.



Battery B establishes an ammunition resupply point in preparation for a live fire event at Camp Guernsey, Wyo., during annual training.

287th Sustainment Brigade

Headquarters in Wichita; 1,981 soldiers authorized, 276 authorized at Headquarters

Mission: Plan, prepare, execute and assess combat service support operations within a corps or division area of operations. On order, conduct stability operations in support of federal missions and provide military assistance to civil authorities for state and local missions.

The 287th Sustainment Brigade is the largest brigade-level headquarters in the state and commands three subordinate battalions:

- Brigade commander: Lt. Col. Thomas Foster
- Senior noncommissioned officer: Command Sgt. Maj. Brian Anderson

2012 Highlights:

- In August 2012, the 287th Sustainment Brigade conducted staff, individual and section training to plan and fully prepare for a successful annual training event in support of the 40th Infantry Division's Warfighter Exercise at Fort Leavenworth in June 2013. This training also served to validate the unit's ability to function in its deployable tactical operations center structure called the Standardized Integrated Command Post System.
- As part of the State Partnership Program, the 287th Sustainment Brigade provided logistics subject matter experts for two training assistance missions to Armenia. The Kansas Army National Guard team of senior logisticians assisted the Armenian Army Peacekeeping Brigade as they transition from Soviet logistics doctrine to a NATO model. Armenia is preparing for a NATO external evaluation in 2013 for inclusion in the NATO peacekeeping force pool. The first week-long mission in July consisted of classroom instruction on NATO logistics doctrine and standards. This was followed by a second mission Sept. 11-22 during which the KSARNG team worked with the Armenian Peacekeeping Brigade in a field environment as they conducted a battalion-level field training exercise focused on sustainment and logistics tasks.
- Provided support for reset and reintegration of the 778th Transportation Company (Heavy Equipment Transport) after their redeployment from Kuwait in support of Operation Enduring Freedom.
- Supported the mobilization and deployment of the 170th Support Maintenance Company to Kuwait in support of Operation Enduring Freedom, where the company served as a port security element. The unit returned to Kansas in December.
- 731st Transportation Company conducted convoy operations to Letterkenny Army Depot, Penn., to pick up 140 wheel assemblies for the High Mobility Multi-Purpose Wheeled Vehicle, saving the Kansas Army National Guard more than \$110,000 in future tire costs. The 731st also supported Operation Vibrant Response exercise at Camp Atterbury, Ind., which simulated a mass casualty event in the Chicago metropolitan area.



Lt. Col. Thomas Foster **Command Sgt. Maj. Brian Anderson**

- 287th Special Troops Battalion, Hays
- 169th Combat Sustainment Support Battalion, Olathe
- 891st Engineer Battalion, Iola



Sgt. David Carver and Staff Sgt. Justin Zimmerman, 891st Engineer Battalion, side-by-side dozing at the Unit Training Equipment Site expansion in Salina.



The 287th Sustainment Brigade supported the deployment of the 170th Maintenance Company to Kuwait in support of Operation Enduring Freedom.

287th Special Troop Battalion

Headquarters in Hays; 802 soldiers authorized, 42 authorized at Headquarters

Mission: To provide command and control, administrative and logistical support for assigned and attached brigade personnel. On order, conduct stability and support operations in support of federal and state agencies to protect life and property within Kansas.

- Battalion commander: Lt. Col. Dana Duggins
- Senior noncommissioned officer: Command Sgt. Maj. Greg Kober

2012 Highlights:

- The 170th Support Maintenance Company activated and deployed in support of Operation Enduring Freedom, deploying 78 soldiers to Kuwait in February 2012, providing force protection for port facilities in the region. They returned home in mid-December.
- Lt. Col. Dana Duggins assumed command of the 287th STB Feb. 12, receiving command of the unit from Lt. Col. Matthew Bedwell.
- Headquarters and Headquarters Company, 287th Sustainment Brigade underwent a change-of-command Sept. 8 as Capt. Christopher Carter handed over command of the unit to Capt. Bradley Webster.
- Sixty soldiers from the 731st Transportation Company supported Operation Vibrant Response at Camp Atterbury, Ind., from July 21 to Aug. 15. This year's exercise involved a simulated mass casualty exercise in the Chicago metropolitan area.
- The 369th Brigade Signal Company, a 39-soldier company headquartered in Kansas City, Kan., was officially activated Sept. 2. Over the past year, the company organized, received equipment and began training. Capt. Gabriel Brockman is the commander for the new unit.
- The 995th Support Maintenance Company continued to reorganize under a major Modification Table of Organization and Equipment change as the unit's authorized strength increased from 89 soldiers to 143 soldiers. New career opportunities in maintenance specialties and new equipment requirements drove much of this growth. During the fiscal year, the number of soldiers assigned nearly doubled, increasing unit strength from 59 to 106 soldiers.



Lt. Col. Dana Duggins **Command Sgt. Maj. Greg Kober**

- 170th Maintenance Company, Norton and Colby
- 369th Brigade Signal Company (-), Kansas City, Kan.
- 731st Transportation Company, Great Bend, Liberal, Wichita and Hays
- 995th Maintenance Company, Smith Center and Concordia



Sgt. Robert Griffiths (right), 170th Support Maintenance Company, works security at a simulated entry control point in Kuwait as the unit trained for its port security mission. The 170th SMC deployed to Kuwait in February and returned home in December.

169th Combat Sustainment Support Battalion

Headquarters in Olathe; 586 soldiers authorized, 69 soldiers authorized at Headquarters

Mission: Provide command and control structure for assigned and/or attached units in order to support operational and tactical-level logistics by planning and managing sustainment and replenishment operations. On order, conducts Domestic Support Operations in support of state and federal agencies to protect life and property within Kansas.

- Battalion commander: Lt. Col. Matthew Bedwell
- Senior noncommissioned officer: Command Sgt. Maj. Craig Tunheim

2012 Highlights

- The 1077th Medical Company Ground Ambulance provided instructional assistance to the Kansas Regional Training Institute. Combat lifesaver, basic life support training classes and medical support were conducted for several Kansas units during pre-mobilization training, as well as individual and crew served weapons qualification ranges.
- In March, the 169th CSSB received a total of nine different evaluations as part of the Command Logistics Review Team inspection. The 169th CSSB received a "satisfactory" rating in all areas inspected.
- A Command Maintenance Evaluation Team Inspection was conducted in May on Headquarters and Headquarters Company. The unit received the James F. Rueger COMET Achievement Award for scoring more than 90 percent in all rated categories.
- The 169th CSSB, including the Headquarters and Headquarters Company, 1077th Medical Company Ground Ambulance and the 137th Transportation Company, augmented with soldiers from the 778th Transportation Company, conducted annual training June 3-23 at the National Training Center in Fort Irwin, Calif.
- The 169th CSSB occupied an empty perimeter of clamshell shelters in the tactical box and built it up into a fully-functioning Forward Operating Base with robust, high-end communications ability. From there, the 169th CSSB provided flexible logistical support to 4th Stryker Brigade, 2nd Infantry Division and command and control for assigned and/or attached units in order to facilitate and support multi-echelon, fully-integrated training.



Lt. Col. Matthew Bedwell

Command Sgt. Maj. Craig Tunheim

- 137th Transportation Company (PLS), Olathe and Topeka
- 778th Transportation Company (HET), Kansas City, Manhattan and Wichita
- 1077th Medical Company Ground Ambulance, Olathe



Soldiers from the 1077th Medical Company Ground Ambulance practice transporting a casualty during National Training Center Rotation 12-08. The soldiers were tasked with providing medical support for lanes training to all units in the area, as well as man a battalion aid station 24 hours a day to treat real world injuries.

- The 1077th Medical Company Ground Ambulance constructed and manned a battalion aid station, providing around-the-clock medical support for the entire rotation. They exercised several mass casualty events and conducted a wide range of medical training for the battalion's five companies. The 137th Transportation Company participated in a series of demanding, realistic combat simulations in the harsh environment of California's rugged, high mountain desert terrain. They provided reliable, on-call transportation support, successfully completing more than 50 tactical convoys involving more than 430 vehicles and driving more than 8,000 miles in approximately two weeks.
- Throughout 2012, the 137th Transportation Company and 778th Transportation Company trained to conduct their doctrinal federal and state missions and also provided trucks and operators for the movement of containerized cargo and general non-containerized cargo in support of the Kansas Heartland Park NHRA Summer Nationals, Kansas State Fair, Great Midwest Balloon Festival and American Royal Parade.

891st Engineer Battalion

Headquarters in Iola; 593 soldiers authorized, 77 soldiers authorized at Headquarters

Mission: The 891st Engineer Battalion trains to increase the combat effectiveness of the support brigades at division and corps level by accomplishing mobility, survivability and general engineering tasks. Provides command and control of three to five assigned engineer companies and one field support company to provide mobility in support of force application or focused logistics. On order, conducts stability and support operations in support of federal missions and provides Military Assistance to Civil Authorities for state and local missions.

- Battalion commander: Lt. Col. Eric Blankenship
- Senior noncommissioned officer: Command Sgt. Maj. Tracy Williams

2012 Highlights:

- Annual training was held July 14-28 in Salina and Topeka. Soldiers of the 891st supported various tasks. These missions ranged from the 226th Engineer Company pouring static display pads at the Kansas National Guard Museum to the 242nd Engineer Company preparing a vacant field for a concrete pad to be poured at the Unit Training Equipment Site Motor Pool.
- The 772nd Engineer Company conducted training exercises at Fort Riley focusing on dismounted tasks. An Individual Weapons Qualification Range and Crew Served Weapons Familiarization Ranges was conducted as well as drivers training.
- Fifteen soldiers deployed with the 1st Battalion, 161st Field Artillery to the Horn of Africa, five deployed with the 1st Battalion, 108th Aviation in support of Operation Enduring Freedom, three deployed with the 170th Maintenance Company in support of Operation Enduring Freedom, four soldiers deployed with the 35th Military Police Company to the Horn of Africa, six soldiers deployed with the 778th Transportation Company in support of Operation Enduring Freedom, and 36 deployed with Agribusiness Development Team #4 in support of Operation Enduring Freedom.
- In August, the 226th Engineer Company passed a Command Maintenance Evaluation Team inspection and will receive a state COMET award for scoring more than 90 percent in all areas. Also in August, seven members of the 226th Engineer Company and 16 members of the 242nd Engineer Company completed a construction mission at the Great Plains Joint Training Center in Salina, clearing trees and helping to build a road.



Lt. Col. Eric Blankenship **Command Sgt. Maj. Tracy Williams**

- Field Support Company, Iola
- 226th Engineer Company (Vertical) Augusta and Pittsburg
- 242nd Engineer Company (Horizontal), Coffeyville
- 772nd Engineer Mobility Augmentation Company, Pittsburg



Staff Sgt. Kevin Murphy, 242nd Engineer Company (Horizontal), checks his numbers while surveying the Salina Unit Training Equipment Site expansion work site to see if more cut or fill would be needed.



A front loader dumps dirt into a 20-ton dump truck during the Unit Training Equipment Site expansion project in Salina.

69th Troop Command

Headquarters in Topeka; 1,395 soldiers authorized, 28 soldiers authorized at Headquarters

69th Troop Command's federal mission is to command, control and supervise Army National Guard units attached to Troop Command to provide trained and equipped units capable of immediate expansion to war strength and available for service in time of war or national emergency or, when appropriate, to augment the active Army. It also prepares for the mobilization of attached Army National Guard units in support of U.S. Army Forces Command, U.S. Northern Command and Continental United States Army Reserve Component mobilization plans.

Its state mission is to command, control and supervise assigned Army National Guard units employed in support of civil authorities in the protection of life and property and the preservation of peace, order and public safety under competent orders of state authorities and exercise control of assigned Army National Guard units employed in support of civil authorities during civil defense operations, civil disturbances, natural disasters and other emergencies as required by state law or directives.

- Brigade commander: Col. Anthony Mohatt
- Senior noncommissioned officer: Command Sgt. Maj. Harold Whitley

2012 Highlights:

- Agribusiness Development Team #4 returned home from Afghanistan.
- 1st Battalion, 108th Aviation came home from their mission in support of Operation Enduring Freedom.
- 2nd Combined Arms Battalion, 137th Infantry conducted a robust logistics improvement plan and focused on individual readiness and squad collective training.
- 35th Military Police redeployed from Camp Lemonnier, Djibouti, Africa, where they conducted flight line security and entry control point operations. They also certified 19 soldiers with the X-26 Taser. The unit added the X-26 Taser to its arsenal of non-lethal weapon capabilities. With the integration of the Taser, the unit is able and ready to deploy in the event of a civil disturbance.
- Deployed Detachment 2, Company C, 2nd Battalion, 211th Regiment (General Support Aviation Battalion) to Afghanistan.
- Began planning and premobilization training to deploy Company G, 2nd Battalion, 135th General Support Aviation Battalion to Afghanistan in 2013.



Col. Anthony Mohatt **Command Sgt. Maj. Harold Whitley**

- 2nd Combined Arms Battalion, 137th Infantry Regiment, Kansas City, Kan.
- 35th Military Police Company, Topeka
- 1st Battalion, 108th Aviation Regiment, Topeka
- Company G, 2nd Battalion, 235th Aviation, Topeka
- Company C, 2nd Battalion, 211th Aviation, Salina



Members of the 2137th Forward Support Company brief participants of the Employer Support of the Guard and Reserve VIP event at Fort Riley about the M88 Hercules armored recovery vehicle during annual training.



Soldiers of the 35th Military Police Company provided security at Camp Lemonnier, Djibouti, from February 2011 until their return to Kansas in February 2012.

2nd Combined Arms Battalion, 137th Infantry Regiment

Headquarters in Kansas City, Kan.; 828 soldiers authorized

Mission: Close with and destroy the enemy by means of fire and maneuver or repel assaults by fire, close combat and counterattack. Units operate the M2A2 OSD Bradley Fighting Vehicle and the Army's main battle tank, the M1A1 Abrams. The Bradley is capable of going 35 mph with a range of 265 miles. It is equipped with a laser range finder, thermal optics, 25mm M242 chain gun, TOW missile launcher, and the 7.62mm M240C coaxial machine gun. The Abrams is capable of going 42 mph and climbing vertical obstacles 49 inches high. It is equipped with a laser rangefinder and thermal optics and its 120mm main gun can fire a projectile 3,500 meters.

- Battalion commander: Lt. Col. Robert A. Wood
- Senior noncommissioned officer: Command Sgt. Maj. Timothy M. Tiemissen

2012 Highlights:

- The battalion spent the year in reset after a year-long deployment to the Horn of Africa. During this year, the CAB focused on logistical and personnel readiness, recruiting and retention. The battalion's training focus was on individual readiness and squad collective training. Soldiers qualified on their individually assigned weapons, Military Operations in Urban Terrain training and drivers training.
- In March, the battalion hosted the National Guard Bureau Combined Logistics Review Team – Enhanced inspection. The CAB was recognized for outstanding performance and two of the units were recognized by name at the out brief to the TAG.
- The battalion conducted a phased annual training at Fort Riley in June. The battalion's primary collective training was geared toward ensuring soldiers had the opportunity to recertify on the M1A1 Abrams and the M2A2 ODS Bradley Fighting Vehicle. The units performed preventative maintenance on the equipment, conducted drivers training, and squad and section maneuvers.
- In August, the battalion was officially aligned for training with the 155th Armored Brigade Combat Team. This new relationship permits the aligned BCT to review the CAB's training plans and provide guidance to the subordinate unit's chain of command. The 155th ABCT is headquartered in Tupelo, Miss.
- More than 30 soldiers from the battalion are currently deployed with other Army National Guard units in support of Operation Iraqi Freedom and Operation Enduring Freedom.



Lt. Col. Robert Wood **Command Sgt. Maj. Timothy Tiemissen**

- Headquarters Detachments in Topeka, Junction City and Wichita
- Company A, Lawrence
- Company B, Wichita
- Company C, Lenexa
- Company D, Emporia
- 2137th Forward Support Company, Manhattan



Members of Company C, 2nd Combined Arms Battalion, 137th Infantry conduct section maneuvers during annual training at Fort Riley.



Members of the 2nd Combined Arms Battalion, 137th Infantry sniper section reveal themselves at the Employer Support of the Guard and Reserve VIP event at Fort Riley during annual training.

1st Battalion, 108th Aviation Regiment

Headquarters in Topeka; 372 soldiers authorized

Mission: On orders, alert, mobilize and deploy to wartime theater of operations and conduct air assault and air movement operations in support of full spectrum aviation operations.

- Battalion commander: Lt. Col. David Leger
- Senior noncommissioned officer: Master Sgt. Edward Monteith

2012 Highlights

- 1st Battalion, 108th Aviation mobilized in August 2011 to support combat operations in Iraq as part of Operation New Dawn. The unit moved to Fort Hood, Texas, for post-mobilization training. After 55 days of training, the unit received validation by 1st U.S. Army for deployment. The unit was made up of units from Kansas, Texas and Hawaii. The unit moved to and was based in Kuwait as part of a Strategic Reserve and contingency force for United States Army Central Command due to end of combat operations and the withdrawal of troops from Iraq. The unit conducted numerous training and support operations during the 10 months it was deployed to Kuwait. These included air assault, air movement, aerial gunnery, individual and crew served gunnery, vehicle driver training and operations, day and night aircraft refueling operations as well as extensive aircraft, vehicle and generator repair operations.
- The detachments of 2nd Battalion, 211th Aviation Regiment (General Support Aviation Battalion), Salina, conducted extensive training and mobilized to provide aerial medical evacuation and support for combat operations in Afghanistan in support of Operation Enduring Freedom. The unit is commanded by Capt. Ryan Bernard. The unit moved to Fort Hood, Texas, in July for post-mobilization training and validation before deployment to theater.
- Company G, 2nd Battalion, 135th Aviation Regiment (GSAB), commanded by Capt. Kevin Kennedy, conducted reconstitution and reintegration operations after their year-long deployment to Iraq in 2011. They conducted numerous training events and provided personnel to support wild fire operations in Colorado. The company mission is to provide aerial medical evacuation and support.



Lt. Col. David Leger

Master Sgt.
Edward Monteith

1st Battalion, 108th Aviation Regiment

- Company A, Topeka
- Company B, Salina
- Company D, Topeka
- Company E, Topeka



2nd Battalion, 135th Aviation Regiment, (General Support Aviation Battalion)

- Company G, Topeka
- Detachment 3, Headquarters and Headquarters Company, Topeka
- Detachment 6, Company D, Topeka
- Detachment 6, Company E, Topeka

2nd Battalion, 211th Aviation Regiment (GSAB)

- Detachment 2, Company C, Salina
- Detachment 4, Company D, Salina
- Detachment 4, Company E, Salina



Sgt. Sheldon Snodgrass, Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion), leans out the door of a UH-60 Black Hawk helicopter to observe the wildfire in Larimer County, Colo., while on a firefighting mission to help provide structure protection and enforce back-burns, June 19.



Soldiers of the 1st Battalion, 108th Aviation hook up a connex of equipment under a Black Hawk helicopter for a slingload operation in Kuwait.

235th Regiment

Located in Salina; 105 instructors and support staff authorized, student load of 1,000 per year

Mission: Provide training oversight, quality assurance, scheduling and accreditation management for aligned units nationally. Provide resource management and other services as required to train soldiers and units. On order, provide support to critical state and civil support missions. Maintain a cadre of ready and relevant role models.

- Regimental commander: Col. Robert Windham
- Senior noncommissioned officer: Command Sgt. Maj. Ricky Matticks

2012 Highlights:

- In July, the 235th Regiment passed its triennial accreditation inspection performed by the United States Army Training and Doctrine Command, earning one of only six "Institution of Excellence" ratings awarded in the entire nation.
- Command Sgt. Maj. James Moberly changed responsibility with Command Sgt. Maj. Ricky Matticks before assuming the role of Land Component command sergeant major.
- Lt. Col. Judith Martin changed command of 1st Battalion with Lt. Col. John Clark.
- 1st Battalion conducted Consolidated OCS Phase I training for 126 officer candidates in June, with 118 graduating. Training support included 120 staff and cadre from throughout the six-state battalion, and others from Arkansas, Louisiana, Illinois and Fort Riley.
- In August, OCS Class 56 graduated 11 officer candidates and retired Col. Clifford Silsby was inducted into the Kansas OCS Hall of Fame.
- 1st Battalion conducted five assistance visits to prepare its companies for accreditation: Kansas, Louisiana, Missouri, New Mexico and Texas.
- The Kansas WOCS Company graduated four warrant officer candidates from Kansas, Nebraska and South Dakota.
- 2nd Battalion continued its third year as the 92 Career Management Fields National Training Center, in coordination with the Salina Airport Authority and Joint Forces Headquarters Kansas, graduating 372 students.
- 2nd Battalion hosted the 17th annual Adjutant General's Physical Fitness Challenge, with 186 individual participants and 20 teams.
- The Regional Training Site – Maintenance conducted 81 classes and graduated 599 students from Guard, Reserve and Active Army,



Kansas Army National Guard Physical Training Cluster at the 235th Regiment in Salina.

Marines and Air Force.

- The Quartermaster Battalion passed its proponent accreditation in January and continued to support the National Guard Bureau Training Division in coordinating authority and the flow of critical information across state boundaries (California, Iowa, Montana and Washington).
- 235th Regiment held a ribbon cutting ceremony for the new Kansas Army National Guard Physical Training Cluster contracted for build in November.



Col. Robert Windham

Command Sgt. Maj. Ricky Matticks



Lt. Col. John Clark



Lt. Col. Douglas Hinkley

- 1st Battalion, 235th Regiment
 - * Officer Candidate School Company, Salina
 - * Warrant Officer Candidate School Company, Salina
- 2nd Battalion, 235th Regiment, Modular Training, Salina
- Noncommissioned Officer Education System
- Combat Arms Military Occupational Specialty
- Regional Training Site - Maintenance
- 3rd Battalion, 235th Regiment - Quartermaster



Recruiting and Retention Battalion

Located in communities with armories; 87 full-time recruiting and retention staff authorized

Mission: To conduct continuous recruiting, retention and attrition management activities to achieve authorized end strength objectives and operational force readiness requirements.

- Battalion commander: Maj. Kenneth Weishaar
- Senior noncommissioned officer: Command Sgt. Maj. Manuel Rubio

The state of Kansas is divided up into six areas for recruiting and retention activities. Recruiters must have a high capacity of mental agility and motivation with the field environment constantly changing. Economics, demographics, deployment atmosphere, federal regulations, ever changing restraints and force structure adaptations are a few items on which recruiters must stay proficient and current.

The numbers for recruiting and retention in Kansas for 2012 showed an improvement from previous years. Recruiting for Kansas in 2012 was 438 first-time enlistments, up from 436 in 2011. The retention for Kansas in 2012 was 746 soldiers retained, up from 516 in 2011. Kansas also gained an additional 160 soldiers from prior-service enlistments and commissions of officers and warrant officers.

2012 Highlights

- Southeast Kansas: Bluestem Junior/Senior High School and My Little Battle Buddies in connection with the Kansas Army National Guard Recruiting and Retention hosted a Military Appreciation and Pride Day May 2. This was a full day of activities to encourage students to work as a team, develop leadership qualities, participate with others and become actively involved. The entire student body has a company assignment and each group designs their own shirt. Duty stations consist of four-way tug of war, inflatable obstacle course, airsoft arena, mechanical bull, drill and ceremony, and physical training.
- North Central Kansas: Recruiting and Retention created a relationship with TFI Family Services, Inc., this year that could be hugely beneficial in the years to come. Recruiting and Retention conducted a presentation at the foster care career fair Sept. 29 to all the foster teens of Kansas. Recruiting and Retention has also been invited to participate in next year's Foster Retreat.
- South Central Kansas: Recruiting and Retention received 24 good leads; one soldier enlisted into the Kansas Army National Guard at the State Fair. Also, Staff Sgt. Eric Reichert started a High School Military Club at Hutchinson High School and has had 287 members sign up for this club.



Maj. Kenneth Weishaar **Command Sgt. Maj. Manuel Rubio**

- Recruiting offices in 38 armories throughout the state
- Storefront locations in Garden City, Lenexa, Olathe, Topeka and Wichita



Command Sgt. Maj. Manuel Rubio (left center), senior noncommissioned officer for the Recruiting and Retention Battalion, accepts the battalion's command flag from outgoing commander Lt. Col. Barry Thomas during a change of command ceremony April 16.

- Northeast Kansas: Recruiting and Retention Command partnered with Sprint and the Kansas Speedway emphasizing the Sprint initiative for the "Heroes for Hire" program and the Speedway's patriotic support for soldiers and their families. Recruiting and Retention facilitated joint leadership training and operations with these organizations to better equip the soldiers and develop their personal and professional lives.
- Recruiting and Retention spearheaded the partnership with Sprint and the Kansas Speedway in supporting the Kansas Army National Guard. Sprint shares leadership skills and training with soldiers of the KSARNG and has hired several soldiers and veterans from the start of this partnership. Kansas Speedway supports the KSARNG by supporting the soldiers, their families, programs and events that facilitate high morale and career opportunities.

Kansas Army National Guard Offices

Directorate of Personnel

Located in State Defense Building, Topeka; 39 federal, 1 state and 17 contract employees

Mission: Manages and provides military personnel support to the Kansas Army National Guard through automated personnel systems and a variety of personnel support programs to balance retention and attrition management with the needs of the command. The director of personnel increased operational readiness of the command through retention, enhancement of soldier care programs such as effective and equitable promotion systems, life insurance, health and dental care, global tracking of wounded and injured personnel wartime replacements, military incentives and civilian educational programs and awards programs. This section provides personnel support to mobilizing and mobilized units for Operation New Dawn, Operation Enduring Freedom, Horn of Africa and state active duty for ice storms, tornadoes, flooding and other disaster response, as needed.

The Military Funeral Honors section enhanced its capacity to serve Kansas. The law requires, upon a family's request, every eligible veteran receive, at no cost to the family, a military funeral honors ceremony to include, at a minimum, folding and presenting the United States flag and the sounding of "Taps." During the year, the Military Funeral Honor Program credentialed more than 40 Kansas Army National Guard soldiers to serve as Honor Guards, who provided military honors at more than 900 funerals in 2012.

The director of personnel has oversight of the Occupational Health Office, which oversees physical and nutritional fitness of the force; the State Surgeon's Office, which is responsible for medical readiness of approximately 5,300 soldiers, which increased medical readiness to 87 percent, ninth in the nation; and Military Archives, which assists prior service personnel from all services in locating service records.



Col. Mike Erwin

Directorate of Operations

Located in State Defense Building, Topeka; 77 federal, 2 contract and 26 state employees

Mission: Provide trained, ready forces and capabilities to the services and combatant commanders for federal missions; support unit mobilizations, demobilizations, reception, staging, onward movement and integration of forces within Kansas. Train, equip and exercise soldiers and units to provide direct support to state and local civil authorities within Kansas and conduct expeditionary medical, logistic, security, engineering and command and control activities.

Accomplishments include being the principal coordinator for resource management for all overseas deployment training events and annual training events; significant improvements in budget execution and Military Occupational Specialty qualifications; multiple overseas deployments in support of military missions in Iraq, Afghanistan and Kuwait; and planning for units to train at multiple locations both CONUS and OCONUS. During the past year, this office deployed more than 100 soldiers. This office is the primary planner for locating the force structure of Army National Guard units in Kansas and provides oversight in the process of receiving and disseminating new equipment items.



Col. Roger Murdock

Premobilization Training Assistance and Evaluation Team

Mission: Provide independent, impartial and unbiased professional combat experienced evaluation of standards-based and battle-focused training to the commander of the Kansas Army National Guard and the adjutant general for certification of individual and collective pre-deployment training. In addition, be prepared to provide training certification assistance and oversight for pre-deployment training and observe, evaluate and assist with pre-deployment training of deploying units.

On order, the PTAE team conducts primary training as required, such as specialized training in improvised explosive device detection and defeat and long-range marksmanship; coaches and mentors staff and leaders of deploying units and accompanies units, as required, to the mobilization training center to assist with validation documentation and post-mobilization deployment training.

During training year 2012, the PTAE assisted nearly 200 Kansas service members with pre-mobilization training. The pre-mobilization training conducted and certified by the PTAE ensured that units were required to complete significantly less training post-mobilization at the 1st Army mobilization training centers than typical reserve components. These were typically 45 to 60 day reductions, compared to similar units from other states and the Army Reserve. The PTAE works with deploying units for up to two years prior to mobilization through Inactive Duty Training and extended annual training periods. PTAE continues to play a key critical role in ensuring that the quality of mobilized Kansas units achieves a level for all other Active Duty and Reserve component units to emulate.

The PTAE maintained a staff of six personnel with combat deployment experience and instructor-qualified noncommissioned officers. The PTAE also works with units that are not scheduled for deployment. They provide expertise in range operations, land navigation and live fire exercises.

2012 Highlights

- Seventy-eight soldiers of the 170th Maintenance Company were certified and mobilized in February 2012 in support of Operation New Dawn.
- Twenty-two soldiers of Detachment 2, Company C, 2nd Battalion, 211th Aviation Regiment (General Support Aviation Battalion) were certified and mobilized in July 2012 in support of Operation Enduring Freedom.
- Three soldiers of the 102nd Military History Detachment were certified and mobilized in September 2012 in support of Operation Enduring Freedom.
- Facilitated an annual training for Agricultural Development Team #5, conducting Individual Weapon Qualification, Crew-Serve Weapon Qualification and Squad Live Fire Exercise.
- Validated the Dismounted Live Fire Lane for Great Plains Joint Training Center.
- Supported 601st Aviation Support Battalion with training on the HMMWV Egress Assistance Trainer.
- Assisted numerous Kansas Army National Guard units in their annual individual weapons qualifications, ensuring qualifications were conducted to standard and increasing the proficiency and scores of the soldiers.
- Supported the Adjutant General's Marksmanship Match.
- Conducted a statewide Individual Weapon Qualification make-up range.



The Premobilization Training and Evaluation Team assists a Kansas National Guard unit with weapons qualification.

Directorate of Military Support

The Directorate of Military Support, under the guidance of the Operations Directorate, provides the planning, military resources and operational support for the implementation of the Kansas National Guard's civil support mission, the Anti-Terrorism/Force Protection program for the Kansas National Guard and emergency support for Wolf Creek and Cooper Nuclear Generating Stations. DOMS ensures a timely and effective National Guard deployment in response to a natural or man-made emergency to support civilian authorities in saving lives, preventing or reducing human suffering, protecting property and preserving peace, order and public safety in Kansas.

DOMS has operational control of the Joint Operations Center, Anti-Terrorism and Force Protection Programs, the Kansas National Guard Sunflower communications network, intelligence sourcing and physical security at the State Defense Building Complex and all Kansas National Guard facilities. The Sunflower network includes radios at each state armory as a back-up communications system. The network control stations are in the Joint Operations Center in Topeka and the equipment in each location is 800 MHz radios. DOMS organizes and provides Homeland Defense/Security coordination for the Adjutant General's Department and the Kansas National Guard.

Kansas National Guard Civil Support Operations

Kansas National Guard Civil Support is coordinated through the Operations Directorate and DOMS in the Adjutant General's Department. The Kansas National Guard has assigned major units in both the Army and Air National Guard the responsibility of providing this coordination of civil support for the counties in their assigned region of the state. They provide assistance in disasters and emergencies.

Achievements in 2012 include:

- Conducted domestic preparedness planning to support local, state and federal agencies in response to severe drought conditions, identifying capability gaps in response plans and National Guard resources to provide support.
- Maintained heightened operational readiness during numerous severe weather events as they passed through Kansas to ensure that National Guard assets could be quickly deployed in support of local and state agencies.



Lt. Col. Paul Schneider

- Provided aerial fire suppression support under the Emergency Mutual Aid Compact to the Colorado Department of Emergency Management fighting the 2012 wildfires.
- Supported the deployment of five Kansas Airmen to New York for Hurricane Sandy response.
- Teamed with Armenia participating in a workshop that engaged 14 National Guard's State Partnership Program teams focused on a Defense Support to Civil Authority response to a Weapons of Mass Destruction event scenario, designed to foster increased cooperation and understanding between the countries and their state National Guard Partners.
- Partnered with the Kansas Department of Health and Environment and Kansas Division of Emergency Management to participate in Amber Waves, a national level exercise hosted by the Department of Energy/National Nuclear Security Agency and conducted in Leavenworth, Kan., and Kansas City, Mo.
- The Air National Guard Emergency Management functions from both wings, along with the 73rd Civil Support Team, participated in a first-ever single venue to synchronize and integrate all local, state and federal Chemical, Biological, Radiological, Nuclear and Explosives capabilities, including detection, monitoring and sampling as well as decontamination that could significantly impact a local incident in FEMA Region VII.

National Guard Scout Program

The National Guard Scout Program was created in an effort to improve the responsiveness and effectiveness of the Kansas National Guard during disasters by ensuring that Guard members meet county elected leaders, first responders and emergency managers prior to a disaster. A Guard member who lives or works in the community volunteers to build a relationship with the community points of contact prior to a disaster. When a disaster strikes, the Scout reports to the County Emergency Operations Center.

The Scouts serve as the "eyes and ears" of the adjutant general, providing timely and accurate feedback to the Joint Operations Center on how the disaster response is progressing and anticipating the needs of the community for state assistance. This provides time to prepare troops and equipment, if needed, but does not circumvent the proven emergency management process where the county emergency managers and/or other county officials request state support through the Kansas Division of Emergency Management.

73rd Civil Support Team (Weapons of Mass Destruction)

The 73rd Civil Support Team (Weapons of Mass Destruction) is a 22-person unit made up of Active Guard and Reserve personnel drawn from both the Kansas Army and Air National Guard. These individuals are all rigorously trained in the principles and practices of Chemical, Biological, Radiological Nuclear and Explosive response in order to support local, state and federal agencies responding to incidents involving weapons of mass destruction. The mission of the 73rd CST is to provide support to civil authorities at any domestic chemical, biological, radiological, nuclear and high-yield explosive incident site by identifying agents and substances, assessing current and projected consequences, advising on response measures and assisting with appropriate requests for state support.



Members of the 73rd Civil Support Team (Weapons of Mass Destruction) check their equipment as they prepare to support the Major League Baseball All-Star game in Kansas City, Mo.



Lt. Col.
Dirk Christian

To accomplish this mission, the CST must meet the requirement to deploy to any incident in the state of Kansas within three hours to provide timely on-site analysis and presumptive identification of chemical, biological, radiological and nuclear agents, determine the extent and persistence of contamination and make recommendations to ensure operational and public safety. Additionally, the 73rd CST must be ready to respond out of state to support any number of national level emergencies, natural or man-made, that involve CBRNE agents. By Congressional mandate, the 73rd CST must be recertified every 18 months to ensure that it is able to meet or exceed Army North standards of training proficiency.

During this past year, the 73rd CST deployed to two national events. Most recently, the 73rd mobilized to Florida to support the Republican National Convention. While mobilized to the RNC, the 73rd CST worked with the U.S. Secret Service, the Department of Energy and

the two Florida CSTs to provide CBRNE response capabilities and to enhance the security of the national event.

The 73rd CST also coordinated with the 7th CST of Missouri to support the Major League Baseball All-Star game. The 73rd worked with numerous federal and local agencies including the Department of Energy and the FBI.

These events served to raise awareness of the professionalism and capabilities of the 73rd CST at the national level. The 73rd CST also raised its national level profile by successfully representing Kansas and the National Guard CST program at the Vigilant Guard exercise in Indiana. Vigilant Guard is the largest Continental United States national level exercise held in 2012 and brought together elements of the entire CBRNE enterprise to train on a nuclear incident scenario. The CST provided the operational foundation for the deployment of thousands of follow on CBRNE response troops.

The 73rd CST enhanced their working relationship with the numerous first responder organizations with whom they would be working in the event of a CBRNE emergency in the state of Kansas. The 73rd trained with firefighters and law enforcement agencies from communities across Kansas, including Coffeyville, Emporia, Manhattan, Pittsburg, Wichita and others. These exercises not only sharpened the skills of the 73rd but also provided local hazardous materials teams the opportunity to practice and enhance their craft during realistic and demanding training that is difficult to obtain at the local level.

During fiscal year 2012, the CST successfully passed all of its national level certifications requirements by passing both an administrative inspection conducted by the National Guard Standardized Evaluation and Assistance Team and the tactical evaluation conducted by Army North. During the inspection, the CST maintained or improved its scores from the previous inspection in every category and was cited as an example of best practices at the national level.

Kansas National Guard Counterdrug Task Force

The Kansas National Guard Counterdrug Task Force is a joint, operational endeavor with the mission of supporting the full spectrum of counterdrug efforts within four operational areas: Criminal Analyst Support, Ground Reconnaissance (supply reduction), Drug Demand Reduction and Joint Substance Abuse Prevention/Prevention, Treatment and Outreach. Army and Air Guard personnel perform these duties under the governor's control, but are federally funded.

The Secretary of Defense provides resources through the National Guard Bureau to Kansas for National Guard Counterdrug Support. The total fiscal year 2012 counterdrug budget was \$150 million nationwide, of which Kansas received a portion. The Kansas Guard currently has 25 counterdrug members providing full-time support to local, state and federal law enforcement agencies and community-based organizations all across Kansas.

The Counterdrug Task Force provided eight analysts and investigation case support personnel to the FBI and its Midwest High Intensity Drug Trafficking Area Office, the Drug Enforcement Agency, the Kansas Bureau of Investigation and other agencies. The analysts used open source and law enforcement sensitive sources to assist these agencies in the conduct of investigations and intra-agency coordination. Analysts also provided computer program, information technology and technical expertise in support of these agencies.

The Counterdrug Task Force Ground Reconnaissance Section started in 1990 by providing specially trained personnel and equipment to law enforcement agencies to support the search for and eradication of cultivated marijuana plots. The Ground Reconnaissance Section expanded to include methamphetamine and other drug threats in Kansas. There are three human and one canine team members supporting local, state and federal law enforcement agencies. One Kansas airmen certified as a narcotic detection trained K-9 handler and his military working dog work as a team to provide support to local law enforcement. 2012 will be the last year Kansas provides Ground Reconnaissance mission support.

The Drug Demand Reduction Program provides drug education and prevention to schools, communities, Guardsmen and their families throughout Kansas. The program has three area coordinators working with Guard units, schools and other entities supporting existing state and local prevention efforts. Drug Demand Reduction conducted its "Stay on Track" initiative, a 12 week sixth- through eighth-grade school-based program that focuses on reducing at risk behavior and promoting positive decision making. Drug Demand Reduction also assists with several Guard youth and at-risk teen camps each year during the summer months. A planned transformation of the Drug Demand Reduction program will focus more on providing organizational assistance to community coalitions. This is reflected in the change in mission name to Civil Operations in 2013.

The Joint Substance Abuse Prevention Program for the KSNG manages and administers the monthly drug deterrent testing of all units. In 2012, the Kansas National Guard randomly tested 100 percent of the Kansas Army National Guard and 54 percent of the Kansas Air National Guard. Additional testing was completed for military police, aviators, aviation maintenance personnel, Active Guard and Reserve, and counterdrug personnel. Prevention, Treatment and Outreach is an expanding program which provides a confidential means for soldiers and airmen who demonstrate a commitment to receive assistance in breaking cycles of dependency and building effective methods of resiliency.



In 2012, operations in analytical and field support to law enforcement promoted effective communication between agencies at all levels and led to multiple felony arrests and law enforcement seizures of millions of dollars worth of drugs, as well as precursor chemicals, weapons and vehicles. Drug Demand Reduction reached thousands of Kansas children and adults with the anti-drug message. Joint Substance Abuse Prevention successfully met the overall substance testing benchmarks and promoted positive resiliency. The Counterdrug Task Force continues to be a relevant and cost effective partner across the full spectrum of the national, state, and community efforts for a drug free America.

Directorate of Logistics

Located on the State Defense Complex, Topeka; 30 federal employees

Mission: Provides planning and resources necessary to maintain logistical support for operations of the Kansas Army National Guard. Serves as the principal staff officer and primary advisor to the adjutant general and chief of the Joint Staff for all logistics planning and operational requirements. Provides operational control for the Surface Maintenance Management Office and the Logistics Management Office. The Logistics Management Office includes the Central Property Book Office, the Command Supply Discipline Program team, the Defense Movement Coordinator Office, the Sustainment Automation Support Management Office, Food Service Management and Program Analyst. Col. Michael Dittamo is the deputy chief of staff for logistics.

The Logistics Management Office coordinates and synchronizes the efforts of its sections to provide direct logistical support, oversight, training and guidance to the major subordinate commands of the KSARNG. The Logistics Management Office continued to provide critical assistance to KSARNG elements mobilized in support of Operation Enduring Freedom, Operation New Dawn and Combined Joint Task Force-Horn of Africa. In training year 2012, the Logistics Management Office supported the deployment of the 1st Battalion, 108th Aviation Regiment and Detachment 37, Operational Support Airlift Command, the deployment and redeployment of Agribusiness Development Teams #3 and #4, and the redeployment of the 778th Transportation Company and the 1st Battalion, 161st Field Artillery.

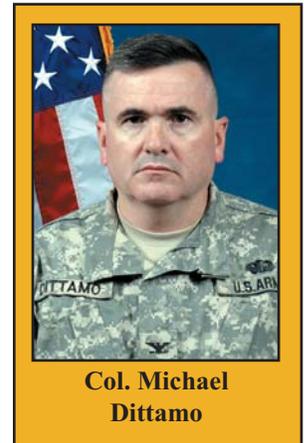
The Central Property Book Office oversees proper management and accountability of all equipment in the KSARNG, and processes the transfer of property between units and organizations. In fiscal year 2012, the CPBO accounted for more than \$780 million worth of equipment assigned to units and activities of the KSARNG.

The Command Supply Discipline Program team conducts annual and follow-up inspections, validates change of responsibility inventories, and provides assistance and instruction to units and activities of the KSARNG. In August, the CSDP team conducted classes on supply accountability for the Company Leaders Pre-Command Course. The CSDP team, along with the Defense Movement Coordinator and Food Service Section, provided critical support to the KSARNG's six major subordinate commands as they prepared for the National Guard Bureau's Combined Logistics Review Team inspection in March. Their efforts significantly contributed to the KSARNG receiving 14 "Satisfactory" ratings and ranking in the top 15 percent of all states and territories in Combined Logistics Review Team results.

The Defense Movement Coordinator plans, processes authorizations and directs military traffic on Kansas roadways, including all Active Component, Reserve Component and National Guard movements. The DMC works with their counterparts in other states to synchronize military traffic moving across the Kansas border. The DMC coordinates with Departments of Transportation in Kansas and other states for oversize and/or hazardous military load permits for movement on state and federal roadways. The Defense Movement Coordinator continues to plan and conduct Arrival/Departure Airfield Control Groups for deploying and redeploying troops. The DMC conducted Ammo Handler Courses certifying KSARNG transporters of ammunition and explosives, and Unit Movement Officer Courses to update equipment reporting in Transportation Coordinators—Automated Information for Movements System and prepare Computerized Movement Planning and Status System reports. Kansas COMPASS reporting was consistently at or near 100 percent for TY 12. The DMC team also provided flexible, on-call support to units mobilizing, deploying or redeploying in support of annual training events, Operation Enduring Freedom, Operation New Dawn or Combined Joint Task Force – Horn of Africa.

The Sustainment Automation Support Management Office is responsible for management, oversight and maintenance of the KSARNG's automated logistics systems. The SASMO provides Standard Army Management Information System support to the organizations units and activities. The SASMO designs, programs, implements and trains end-users on data management systems to streamline logistics analysis and logistics/maintenance reporting.

The Food Service Management section is responsible for the operation of the KSARNG food service program. The Food Program manager offers technical advice, recommends policy, and provides assistance, training and oversight of unit and headquarters food service operations. The Food Service Management section serves as the technical point of contact for special requirements and programs such as food service automation, annual training support, state competitive food contracts, activation/inactivation and mobilization, and contingency planning and preparation for state emergen-



**Col. Michael
Dittamo**

cies and joint operations response.

The Program Analyst serves as the financial analyst and consultant for the management and administration of funded programs within the Logistics Directorate. The Program Analyst is the key coordination point for all program requirements, as well as providing logistical financial, advisory and regulatory support to KSARNG units and activities.

Surface Maintenance Office

Located in the State Defense Complex, Topeka; 575 state and federal employees

The Surface Maintenance Management Office, located in Topeka, supervises all ground maintenance operations, maintenance programs and full-time maintenance personnel for the Kansas Army National Guard. The fiscal year 2012 budget for the SMM Office was \$79.9 million. Lt. Col. Matthew Bedwell is the Surface Maintenance manager.

The SMM Office is responsible for the repair and equipment readiness for all Kansas Army National Guard ground vehicles and equipment. Examples of equipment support and repair include trucks, trailers, tracked vehicles, engineer equipment, generators, weapons, missile systems, communication and electronics equipment.

The SMM Office supervises 14 separate maintenance facilities throughout Kansas, including two separate, special repair programs, the Advanced Turbine Engine Army Maintenance and the Readiness Sustainment Maintenance Site. The SMM employs approximately 575 personnel, comprised primarily of federal civil service employees and state employees. The SMM Office has 41 soldiers deployed in support of Operation New Dawn and Operation Enduring Freedom.

The National Guard Bureau's Reset Program continued in 2012. The Reset program authorizes the states to repair their own equipment when they return from deployment without having to rely on active Army installation mobilization stations. The Department of the Army allocates Reset to each state based upon the type of units returning from deployment. The Kansas maintenance community is an active participant in this program. This enables the SMM to employ additional personnel as indefinite federal civil service technicians for limited active duty operational support.

In 2012, the SMM's Field Maintenance Shop #7, located in Kansas City, Kan., competed for the Army Award for Maintenance Excellence, a national competition open to all Department of the Army components. Levels of competition include state/installation, regional, National Guard Bureau and the Department of the Army. FMS # 7 competed at the state and regional levels. The Kansas City FMS placed first in the "Small TDA (Table of Distribution and Allowances)" category at the regional board and will compete at the National Guard Bureau-level for the sixth consecutive time later this year.



Combined Support Maintenance Shop

Located on the State Defense Complex; 35 federal employees

Mission: The Combined Support Maintenance Shop has provided maintenance support to the



Staff Sgt. Anthony Nichols repairs internal components while rebuilding a hydraulic cylinder from a M10A forklift.

state of Kansas since 1946. The CSMS provides field-level and sustainment-level maintenance for equipment assigned to Kansas Army National Guard units. The CSMS provides back-up maintenance support, on-site maintenance support, and technical advice and assistance to supported Field Maintenance Shops, 53 supported units/elements, and the United States Property and Fiscal Office Warehouse. In fiscal year 2012, the CSMS completed more than 4,600 work orders.



Capt. Mark Mullinax is the shop foreman.

Primary services include inspection, repair and classification of end items and components. Specialty serv-

ices include maintenance of communication; electronics; Chemical, Biological, Nuclear, Radiological and Explosive equipment; canvas repair; fabrication; carpentry; metal machining and welding. In addition, the CSMS operates the Calibration and Repair Service Facility. This section is responsible for coordinating the repair, maintenance, and calibration of 7,820 items, including chemical detection equipment and radiological equipment for Kansas Army National Guard units.

The CSMS performs the following maintenance functions for Army surface equipment:

- Furnishes mobile contact repair teams for inspection and repair of equipment at unit locations.
- Provides technical advice and assistance to units and Field Maintenance Shops.
- Executes repairs for return stock, assemblies, components and end items in support of using organizations.
- Processes inbound and outbound equipment, and evacuates equipment requiring a higher category of repair.
- Classifies equipment requiring salvage or shipment to depots and other supporting Installations.
- Significantly contributes to the Adjutant General's Command Maintenance Evaluation Team program and the Maintenance Advisory and Instruction Teams.
- Conducts pre-embarkation inspections on weapons, optics, night vision and communication devices for deploying units.
- Maintains an equipment cannibalization point for the Kansas Army National Guard.

Field Maintenance Shops

Located in Dodge City, Hays, Hutchinson, Iola, Kansas City, Ottawa, Sabetha, Topeka and Wichita; 94 federal employees

Mission: Performs field-level maintenance support on federal equipment issued to the Kansas Army National Guard. Field Maintenance Shops provide maintenance operations beyond the capabilities of owning units, and conducts 75 percent of scheduled services for supported units. This allows supported units more time for training in other skill areas.

The FMS provides support in the following areas: Heavy Mobile and Construction Equipment Repair, Quality Control, Production Control and Class IX (repair parts). Field Maintenance Shops are routinely contacted and included in coordination plans to provide maintenance support to other Kansas Army National Guard units as well as Army Reserve and Active Duty.

Lt. Col. Lisa Mullinax is the supervisor for all Field Maintenance Shops.

In 2012, the FMSs provided support to the Kansas National Guard through pre-deployment operations and post deployment operations in support of Operation Enduring Freedom and Operation New Dawn, including the mobilization of many FMS employees with their National Guard units. In addition, the FMS facilities remain prepared to support any state emergency response requirement.

This year, the shops participated in the National Guard Bureau's "green" environmental improvements initiative. Many of the facilities received new electrical panels, motion activated doors, energy efficient lighting, fire alarms, improved vehicle exhaust systems, energy efficient windows and doors, and other upgrades.

Employees of the Field Maintenance Shops are committed to supporting their communities. FMS #1 in Hays hosts work study students from Hays High School. FMS #4 in Hutchinson continually supports the Kansas State Fair as well as local veterans groups such as the American Legion and the Patriot Guard. FMS # 9 in Topeka provided drivers and vehicle assets for the annual Project Topeka food drive. They assisted in collecting large boxes of food and transported the donations to Project Topeka for distribution to needy citizens of Topeka. FMS #13 in Dodge City supports their community through involvement in the Girl and Boy Scouts. Some employees have leadership positions in the Scouts. Others coach youth sports and participate in charitable events in their communities.

The Field Maintenance Shops strive to provide outstanding support to their customer units while reviewing and improving their Standard Operating Procedures through the national-level Army Award for Maintenance Excellence annual competition. In 2012 FMS #4, Hutchinson; FMS #7, Kansas City, Kan. and FMS #13, Dodge City, submitted packets. All three placed in the regional competition, with FMS #4 and FMS #7 progressing to the NGB-level. FMS #7 won the state-level for the sixth-consecutive year, and was the first runner-up in the National Guard regional-level consisting of units from Arkansas, Iowa, Kansas, Louisiana, Nebraska, Missouri, Oklahoma and Texas. Kansas City placed second at the regional and NGB-levels, progressing to the Department of the Army-level of competition.



Lt. Col. Lisa Mullinax

Maneuver Area Training Equipment Site

Located on Fort Riley; 93 federal employees

Mission: To provide field and sustainment maintenance support to equipment assigned to Kansas Army National Guard units and Field Maintenance Shops. The Maneuver Area Training Site secures, accounts for and maintains a pre-positioned fleet of combat and combat support vehicles, and issues them to owning units during training and field exercises. Capt. Dallas McMullen is the MATES supervisor.

The MATES has a combined 123,000 square feet of building space with 47 maintenance bays and 721,000 square feet of parking area on 26 acres of land located at Camp Funston, Fort Riley. Employees provide field support and limited sustainment maintenance support for the pre-positioned equipment at Fort Riley. The MATES also provides direct support to Kansas Army National Guard units for specialty-maintenance items. These include weapons, communications, electronics, instrument and fire control equipment, and Chemical, Biological, Radiological, Nuclear and Explosive equipment, and fabrication or machining capabilities. The facility's highly-trained and experienced personnel, equipment, special tools and facilities provide an excellent training opportunity for soldiers in field along with limited sustainment maintenance and supply operations.

MATES is compliant with and participates in the International Standardization Organization for quality assurance under the ISO 9001-2000 standard to ensure units and special project customers are receiving quality products. As part of the special projects repair programs, MATES operates multiple projects through the National Maintenance Program for Army Material Command as well as for the Kansas Advanced Turbine Engine Army Maintenance and Readiness Sustainment Maintenance Site in support of their maintenance missions.

Units across the Kansas Army National Guard pre-position their equipment at the MATES. In all, MATES has more than 450 end-items valued in excess of \$400 million. All equipment is serviced, maintained and stored at the facility. MATES is responsible for the maintenance, accountability and readiness of all Kansas' combat weapons systems including the Abrams Tank, Bradley Fighting Vehicles, Paladin howitzers and the High Mobility Artillery Rocket System. Employees executed over 55,000 direct labor man-hours contributing to the 4,760 work orders completed during fiscal year 2012 on unit services, work orders and reimbursable programs. The MATES maintains more than 2,000 lines of repair parts valued at over \$7.6 million. The MATES annual payroll is more than \$6 million.

MATES is a significant contributor to the Adjutant General's Command Maintenance Evaluation Team Program. The program evaluates the maintenance posture of KSARNG units.



Unit Training Equipment Site

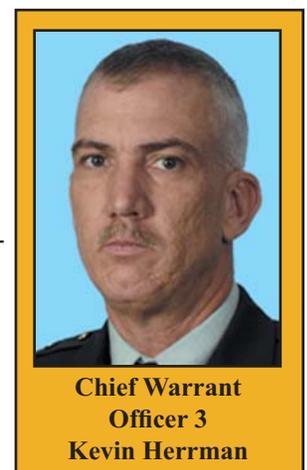
Located in Salina; 12 federal employees

Mission: The Unit Training and Equipment Site provides field maintenance and limited sustainment maintenance support for pre-positioned equipment to support training and mobilizations. In



The Unit Training and Equipment Site motor pool area was expanded to allow for more vehicle storage. The expansion added three acres to the existing operational area.

addition, the UTES provides maintenance support for all Kansas Army National Guard units operating in the Great Plains Joint Training Center. The UTES also provides maintenance support area as well as other Department of Defense and state of Kansas entities such as the Marines, Army Reserves, the Nebraska Army National Guard and Crisis City. The UTES supports a wide range of military equipment from generators to gun trucks to cranes and scrapers. The UTES also provides a central location for emergency response equipment for the state of Kansas. Chief Warrant Officer 3 Kevin Herrman is the UTES foreman.



UTES also provides administrative and facility support to units. These include work bay space, secure vault storage, vehicle bullpen storage, classroom support and Class IX parts support. The UTES has been utilized for new equipment fieldings, mobilizing units and units performing annual training and mobilizing units. The UTES operates in a converted KSARNG armory with over 24,000 feet of available space. There are currently eight maintenance bays totaling over 9,000 square feet with an overhead lift capability of 15 tons.

In June 2012, the KSARNG began expanding the UTES motor pool to accommodate the parking requirements of larger equipment. This expansion will add three acres to the existing UTES operational area. This project is scheduled to be completed in 2013.

The UTES maintenance support operations are continuous and ongoing. There are a wide range of continuing operations being conducted in the Salina area to include 88M and 92Y MOS qualification training for the Kansas Regional Training Institute, mobilization training, range operations, as well as emergency response training at Crisis City.

Economic Impact: Through local purchase of Class IX repair parts, annual payroll and individuals utilization of the facility, UTES contributes over \$860,000 to the local Saline County economy.

Construction Facility Management Office

Headquartered in State Defense Complex, Topeka; 64 state employees, 12 federal employees

Mission: Provide quality and environmentally sound planning and execution of construction, maintenance and repair projects for the Kansas Army National Guard. This mission is centered on effective accountability and proper management of resources. The Construction Facility Management Office is responsible for the ongoing maintenance and repair of 2,431,973 square feet of Army National Guard buildings and their supporting facilities valued at over \$832.5 million.

Lt. Col. Eric Blankenship serves as the director of CFMO.

The Construction Facility Management Office ensures that all Kansas National Guard facilities and infrastructure will enhance readiness by providing high quality installations to train, maintain, and deploy Kansas National Guard forces. Its training sites, readiness centers, aviation sites, headquarters buildings and logistical support facilities will be adaptable to future missions and built to military standards and environmental stewardship.

The adjutant general's top three priorities on the Kansas Army National Guard Long Range Construction Plan for military construction projects have changed slightly. These priorities relate to aging facilities on the State Defense Complex in Topeka and at the Kansas Regional Training Institute in Salina.

The industrial and heavy vehicle maintenance functions are no longer compatible with surrounding land use and city zoning. After relocation of the Combined Support Maintenance Shop and United States Property and Fiscal Office warehouse to new facilities, the aging logistics buildings on the State Defense Complex are to be demolished, making room for a Joint Forces Headquarters building in a campus environment. This is a lower priority project.

The priority change involves the number three project, which is a replacement for building 365, the auditorium and conference hall at the Kansas Regional Training Institute. An unspecified minor military construction project to upgrade the waterline to Smoky Hill Major Training Area has been submitted for funding for fiscal year 2013. A national level military construction project for the Mission Training Command at Fort Leavenworth has been submitted to further support the MTCs future growth and master plan.

This year, the KSARNG submitted and will compete for funding for one Energy Conservation Investment Program project. This project for fiscal year 2018 is a wind-power system for the Great Plains Joint Training Center, valued at \$3,598,000. This project will produce renewable on-site energy, will reduce electrical demand costs, and will contribute to the Kansas Army National Guard's mission in support of Executive Orders 13123 and 13423, EPact 2005-2007 and EISA 2007. This project anticipates the annual sale of Solar Renewable Energy Certificates. The ECIP projects will result in an annual reduction in energy consumption of 10,083,812 kWh, and an annual reduction in carbon dioxide emissions by almost 4,000 tons.

During the past year, the office conducted planning for the 35th Infantry Division Readiness Center at Fort Leavenworth and for the fiscal year 2016 ranges at Smoky Hill Weapons Range, Salina.

Military Construction

State Bond Projects: Over the past 11 years, the state has contributed more than \$30 million to the restoration and renovation of the old and once dilapidated Cold War era armories. 2012 was the last year that the CFMO received a significant state bond issuance for construction renovation projects. The Readiness Centers remodeled utilizing the state bond dollars are located in Hays, Iola and Manhattan. Readiness Centers in Paola, Liberal, Great Bend and Hutchinson re-



Lt. Col.
Eric Blankenship

ceived new heating, ventilation and air conditioning systems utilizing state bond dollars. The Readiness Centers in Concordia, Lawrence and Hiawatha received a roof replacement.

Military Construction Projects: Two Military Construction projects were started in fiscal year 2012. The new Wichita North Readiness Center will house the 287th Sustainment Brigade. This facility will replace the Cold War era armory located on Edgemoore Street in Wichita. The new Wichita Field Maintenance Site will consolidate the Hutchinson Field Maintenance Shop and the old Wichita Field Maintenance Shop.

Four Military Construction Projects are projected in the Future Year Defense Plan over the next six years, with the total value projected at more than \$42.5 million. These projects are:

- Topeka Forbes hangar renovation and airfield pavement resurfacing – \$9.5 million. Hangars #680 and #681 will receive exterior renovation and the taxiway and aircraft parking areas will be upgraded. This project is now in design.
- Readiness Center for 35th Infantry Division Headquarters – \$33 million. Construction will start in fiscal year 2015 on property licensed from Fort Leavenworth. The Environmental Assessment is nearing completion and design will start in fiscal year 2013.
- Smoky Hill Major Training Area M4/M16 Record Fire Range 10/25 Meter Zero Range – \$4.5 million. This project will upgrade the qualification and zero range bringing it up to the current standard and placing them online and contiguous with each other. The project includes additional lanes, new targets and additional support facilities. Construction is anticipated to start in fiscal year 2016.
- Smoky Hill Major Training Area Combat Pistol Qualification Range – \$2 million. This project will construct a new combat pistol range online with the M4/16 qualification range bring it up to the most current standard. Construction is anticipated to start in fiscal year 2016.

Kansas Army National Guard Facilities

The Kansas Army National Guard operates in 280 buildings across the state comprising 2,431,973 square feet of space, located on 4,334 total acres of land. Seventy-eight of these buildings are state-supported, comprising 992,000 square feet of space. The Kansas Guard is responsible for maintaining 1,624 acres of grounds. Annual electricity and natural gas utility costs for the Kansas Army National Guard in fiscal year 2012 were \$2,777,428.

Statewide Armory Lighting Retrofit Program

In November 2011, the Kansas Army National Guard completed a statewide systematic retrofit of the interior and exterior lighting systems at our state armories. This project replaced 4,630 interior 2x4 office area ceiling lighting fixtures with higher efficiency kits, replaced 342 high-wattage exterior wall-mounted area lighting fixtures with higher efficiency LED fixtures, and replaced 929 traditional interior light switches at enclosed office areas with occupancy sensor switches.

The total investment of these state bond funds was \$984,165. The project will save taxpayers \$2,887,916 in electrical bills over the next 20 years.

Renewable Geexchange Project at Fort Riley

In March, the directorate successfully completed the installation of a new geexchange (commonly referred to as “geothermal”) heating and cooling system retrofit at the Fort Riley Combined Support Maintenance Site/Maneuver Area Training Equipment Site. The Kansas Army National Guard was awarded \$984,000 of special Department of Defense Energy Conservation Investment Program Funds for this renewable energy project. The directorate developed the initial project concept submission, which successfully competed against all other Army Department of Defense installations nationwide. The project includes 18 geexchange wells 400 feet deep, energy recovery units, and high efficiency, hi-bay heating systems.

If the existing systems had been left in place and the project never built, the taxpayer would pay \$1,425,124 more in electrical bills over the next 20 years at this facility. The taxpayer will save \$1.41 for every dollar it has invested. This project illustrates our ability in-house to creatively seek funding sources which will support the long-term fiscal readiness of the Kansas Army National Guard.

Manhattan Readiness Center Renovation

In the spring of 2012, the Kansas Army National Guard completed construction of numerous energy efficiency upgrades and interior renovations to the Manhattan Readiness Center using state bond funds. This \$610,436 project includes major interior finish upgrades, a renewable geothermal heating and cooling system at the office wing, force protection modernization measures, as well as multiple other energy efficiency improvements.



Occupational sensor switches have been installed in state armories to help reduce electrical costs.

The total investment of state bond funds for the energy related scope of this project is \$286,512.68. If the existing systems were left in place and the project never built, the taxpayer would pay \$582,934 more in electrical bills over the next 25 years at this facility. The taxpayer will save \$2 for every dollar it has invested.

Additional Projects

In 2012, the directorate also completed additional energy efficiency projects across the state, all of which met strict fiscal life cycle cost analysis requirements. Highlights of these projects include: Newton Armory - maintenance bay overhead heaters retrofit; Lenexa Armory - remodel and energy efficiency upgrades; Hutchinson Armory - HVAC replacement and drill hall lighting upgrades; Olathe Armory - HVAC modernization and replacement; Hays Armory - renovation and HVAC replacement; Kansas City Armory - office area remodel and energy upgrades; Topeka Joint Forces Headquarters - exterior light pole LED retrofits; Olathe Armory - HVAC modernization and replacement; Hays Armory - HVAC modernization and replacement; Topeka JFHQ - CSMS renovation and improvements; Salina Army Aviation Support Facility 2 - sustainment and energy remodel; Topeka - Forbes Field AASF1-Bldg. 636 remodel; Liberal Armory - HVAC modernization and replacement; Great Bend Armory - HVAC modernization and replacement; Paola Armory - HVAC modernization and replacement; Salina - KSRTC Conference Center energy improvements; Salina - KSRTC Eckert Hall energy improvements; Salina - Kansas Regional Training Center, Bldg. 217 energy improvements.

Environmental Program

The Kansas Army National Guard Environmental Program is composed of the full-time Environmental Management Branch and the part-time Environmental Management Section. The Environmental Management Branch works closely with project planners and proponents to ensure all environmental requirements are met, including conducting reviews required by the National Environmental Policy Act; consulting with appropriate external agencies, such as the Kansas State Historical Society, the Kansas Department of Health and Environment, and Native American tribes, on projects or issues that need their review and input; and ensuring that all KSARNG facilities and operations are in full compliance with environmental laws and regulations. The KSARNG was awarded a 2011 ARNG Environmental Security Award, Natural Resources Conservation – Small Installation, which recognized the efforts of the Environmental Management Branch and the Great Plains Joint Training Center to work together in order to improve and enhance both the natural resources and training environment for units and other partners.

The KSARNG Environmental Management Program provides soldiers with the best environmental training available. Through partnerships with regional environmental companies, on-site environmental training was conducted at all of the KSARNG Field Maintenance Shops, the Army Aviation Support Facilities and at other large maintenance facilities throughout the state. The KSARNG Environmental Management Section continued the instruction of the Environmental Compliance Officer course, training more than 100 soldiers on environmental topics so they can serve as their unit's environmental compliance officer. The Unit Compliance Assistance Program provides site visits to units and facilities throughout the state. These visits provide information to the facilities to assist them in meeting environmental laws and regulations. The results of these visits assist units to prepare for Command Maintenance Evaluation Team, Command Logistics Review Program and other inspection programs.

The KSARNG Recycling Program continued to be one of the most effective in the Army National Guard. Through the efforts of soldiers and civilian employees, more than one million pounds of scrap metal, paper and cardboard were collected and recycled, saving the agency money by reducing our disposal costs and improving the quality of the environment throughout the state by decreasing the amount and volume of materials taken to landfills.

Senior Regular Army Advisor

Located at State Defense Building, Topeka; 1 federal employee

Mission: The Senior Regular Army Advisor is the principal advisor to the adjutant general and the Kansas Army National Guard. He advises and assists in matters pertaining to organization, administration, personnel, training, operations, logistics, readiness, force modernization and mobilization preparedness. He also serves as a liaison between Kansas National Guard and 1st Army, and serves as president or member of designated boards. The SRAA represents the 1st U.S. Army commander.

Lt. Col. Erich Campbell is the Senior Regular Army Advisor for Kansas.



State Army Aviation Office/Army Aviation Support Facilities

SAAO located in the Army Aviation Support Facility #1, Topeka; 2 federal employees

AASF #1 located in Topeka; 45 federal employees and AGR authorized

AASF #2 located in Salina; 28 federal employees authorized

Detachment 37, Operational Support Airlift Command located in Topeka; 3 federal employees

The State Army Aviation Officer is responsible for establishing and supervising the Kansas Army National Guard aviation program. This includes aviation safety, flight operations and training and aviation maintenance. Lt. Col. David A. Leger is the State Army Aviation Officer. Lt. Col. Steven O'Neil is the facility commander for AASF #1. Capt. Patrik Goss is commander for AASF #2.

The State Army Aviation Officer is responsible for planning and programming resources to attain the highest levels of aviation personnel and equipment readiness, as well as managing and approving aviation specific training quotas. The SAAO provides command and control oversight for two aviation support facilities and Detachment 37, Operational Support Airlift Command to accomplish the aviation mission.

The aviation team provides individual and collective training, operational support airlift and logistics support to Kansas Army National Guard aviation units. Training support is provided to soldiers assigned to the Kansas Army National Guard and active duty and reserve component units training at active duty installations and the Great Plains Joint Training Center in Salina.

The Army Aviation Support Facilities are charged with ensuring that supported units sustain and maintain individual pilot, crew chief and flight medic proficiency. The facilities also ensure that the unit aircraft and ground support equipment is maintained to Department of the Army standards. The AASF provides mission support during periods when the supported units are not conducting inactive duty training and annual training. The AASF provides support to a variety of Homeland Security missions, including command and control, community support and over flight in support of damage assessment teams responding to state and national emergencies as directed by the adjutant general.

AASF #1 Highlights:

- Flew more than 800 flight hours in support of annual training for air crew members assigned to the rear detachment of 1st Battalion, 108th Aviation Regiment; Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) Air Ambulance; 69th Troop Command and Joint Forces Headquarters Kansas.
- Mission support included more than 30 missions to multiple directorates and commands, including the governor of Kansas, the adjutant general, commander of the Kansas Army National Guard, 35th Infantry Division and Directorate of Military Support.

AASF #2 Highlights:

- Flew 500 flight hours in support of annual and premobilization training for air crew members assigned to Detachment 2, Company C, 1st Battalion, 211th Aviation Regiment (General Support Aviation Battalion) and the rear detachment of Company B, 1st Battalion, 108th Aviation.

Detachment 37, Operational Support Airlift Command Highlights:

- Deployed to Afghanistan in August 2011 to conduct flight operations in support of Operation Enduring Freedom. Unit personnel returned to Kansas in July 2012. Personnel were assigned to Task Force Odin and performed hundreds of flights in support of combat operations.





Units of the Kansas National Guard provided personnel and equipment for static displays during a military appreciation event at Kansas Speedway in April.



Medical personnel from the Armenian army and the 190th Air Refueling Wing Medical Group treat a simulated injury victim during a joint exercise in the Republic of Armenia in October. The week-long training event served to validate progress made by Armenian military medical personnel in deploying the country's Expeditionary Medical System for internal and eventual regional and international deployment.



Kansas Air National Guard



Joint Forces Headquarters Kansas-Air
Brig. Gen. Bradley S. Link

184th Intelligence Wing
Col. John J. Hernandez

190th Air Refueling Wing
Col. Ronald W. Krueger

184th Regional Support Group
Col. Jeffrey Jordan

127th Command and Control Squadron
134th Air Control Squadron
177th Information Aggressor Squadron
184th Munitions Squadron
284th Air Support Operations Squadron
299th Network Operations Security Squadron
Smoky Hill Weapons Range

184th Intelligence Group
Col. Kreg Anderson

161st Intelligence Squadron
184th Operations Support Squadron
184th Intelligence Support Squadron

190th Operations Group
Col. Joel Darbro

117th Air Refueling Squadron
190th Operations Support Flight

190th Maintenance Group
Col. Anthony DeJesus

190th Maintenance Squadron
190th Aircraft Maintenance Squadron
190th Maintenance Support Flight

184th Mission Support Group
Col. Michael Tokarz

184th Security Forces Squadron
184th Civil Engineering Squadron
184th Logistics Readiness Squadron
184th Force Support Squadron
184th Communications Flight

184th Medical Group
Col. Rohn Hamilton

190th Mission Support Group
Col. Derek Rogers

190th Security Forces Squadron
190th Civil Engineering Squadron
190th Logistics Readiness Squadron
190th Force Support Squadron
190th Communications Flight
127th Weather Flight
Tenant Units:
73rd Civil Support Team

190th Medical Group
Col. William Hefner

Kansas Air National Guard

Joint Forces Headquarters Kansas – Air Component

Headquarters in Topeka; 2,374 airmen authorized; 40 authorized at Headquarters

Brig. Gen. Bradley Link is the assistant adjutant general - Air and commander of the Kansas Air National Guard. The JFHQKS-Air Component directs and coordinates the Air Component of the Adjutant General's Department and is responsible for working joint issues with the Kansas Army National Guard and Kansas Division of Emergency Management. Lt. Col. Shelly Bausch is the director of staff - Air and Command Chief Master Sgt. James Brown is the command chief for JFHQKS - Air.

The Kansas Air National Guard is approximately 2,300 airmen strong. Headquartered in the State Defense Building, Topeka, it has two main units: the 184th Intelligence Wing, Wichita, and the 190th Air Refueling Wing, Topeka. Additionally, a detachment of the 184th Intelligence Wing operates Smoky Hill Weapons Range, Salina.

The Air Component of the Joint Forces Headquarters Kansas provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies, and provides evaluation, issue resolution and action recommendations.

The Kansas Air National Guard has a Recruiting and Retention workforce made up of a superintendent and a health professional recruiter located at state headquarters, plus recruiters and retention officers assigned to the Air Guard wings at Forbes Field, Topeka, and McConnell Air Force Base, Wichita. Master Sgt. Daniel Ayres serves as the Recruiting and Retention superintendent for the Kansas Air National Guard.

The 190th Air Refueling Wing in Topeka has three recruiters and one retention office manager for a wing with an authorized number of 942 personnel and an assigned number of 946 effective Nov. 1.

The 184th Intelligence Wing, Wichita, has four recruiters assigned with one retention office manager. The wing has an authorized number of 1,386 airmen and an assigned number of 1,350, effective Nov. 1. This number includes approximately 64 members assigned to the 284th Air Support Operations Squadron in Salina, which now has one Recruiting and Retention noncommissioned officer. The state, as a whole, is at 98.6 percent with its manning.

Kansas Air National Guard Recruiting and Retention receives approximately \$50,000 a year for advertising and nearly \$52,000 for Operation and Maintenance.



**Brig. Gen.
Bradley Link**



**Lt. Col.
Shelly Bausch**



**State Command
Chief Master Sgt.
James Brown**



**Master Sgt.
Daniel Ayres**



184th Intelligence Wing

Located on McConnell Air Force Base, Wichita; 1,380 airmen authorized, including Smoky Hill Weapons Range, Salina

The 184th Intelligence Wing consists of four groups and a headquarters section, including the commander, vice commander, command chief master sergeant, wing executive officer, chaplain, command post, comptroller, director of psychological health, equal opportunity, historian, human resource advisor, information protection, inspector general, public affairs, safety, staff judge advocate and wing plans.

The 184th IW executed 99.9 percent of a \$36 million total budget in fiscal year 2012, including 99.9 percent execution of a \$34.7 million operations and maintenance budget, 100 percent execution of a \$1.3 million military personnel budget, and 61,400 active-duty days and 39,400 inactive-duty periods for drill status Guardsmen.

- Wing commander: Col. John J. Hernandez
- Wing vice commander: Col. Joseph M. Jabarra
- Wing command chief: Command Chief Master Sgt. Russell L. Brotsky

184th Regional Support Group

The Regional Support Group fields a diverse mission set comprised of tactical-to-national Command and Control, Cyber/Information operations, Weapons Range operations and Munitions Logistics. The RSG consists of the 127th Command and Control Squadron, 134th Air Control Squadron, 284th Air Support Operations Squadron, 177th Information Aggressor Squadron, 299th Network Operations Security Squadron, Smoky Hill Weapons Range and 184th Munitions Squadron. The RSG is the second largest group in the Air National Guard, with over 600 personnel authorized.

- Commander: Col. Jeffrey J. Jordan

127th Command and Control Squadron

Mission: Provide communication support to the government at all levels, including Department of Defense, Department of Homeland Security, Federal Emergency Management Agency, state and local agencies. The squadron provides these agencies with redundant communications capabilities during peacetime, natural disasters and national emergencies. The unit's state of the art mission equipment is flexible, enabling the 127th to provide services in a full spectrum of situations.

- Participated in 10 exercises to ensure seamless and effective strategic connectivity for National Command Authority.

Col. John J. Hernandez

Col. Joseph M. Jabarra

Command Chief Master Sgt. Russell L. Brotsky

FIGHTING JAYHAWKS



Staff Sgt. Lindsey Wagner (left) and Airman 1st Class Amanda Bain, 134th Air Control Squadron, perform checklist procedures on operations equipment after setting up in field conditions at Fort Carson, Colo.

- Earned a grade of "outstanding" for a U.S. Strategic Command/Defense Information Systems Agency exercise the first-ever for a command and control squadron.
- Provided logistical and technical support operations for team of more than 100 joint personnel.
- Security Forces personnel maintained 24/7 physical support for mission facilities and assets, ensuring no security breaches.

Col. Jeffrey J. Jordan

134th Air Control Squadron

Mission: Operates a Control and Reporting Center, integrating a comprehensive air picture via surveillance radars and data links. This decentralized command and control provides threat warning, battle management, theater missile defense, weapons control, combat identification and strategic communications in the deployed environment.

- Deployed 130 members, including additional support from 184th IW Security Forces, Public Affairs and medical clinic to Fort Carson, Colo., for annual training. Tactical convoy training was accomplished, as was establishment of a deployed radar site in field conditions.
- Provided Joint Incident Site Communications Capability to U.S. Northern Command's Vigilant Guard 13 exercise at Fort Leonard Wood, Mo. The exercise developed the Kansas Air National Guard's working relationship with regional, military and federal partners, and improved the ability of joint staff, senior commands and the wing to respond to a catastrophic earthquake along the New Madrid Seismic Zone.
- Performed Operation Enduring Freedom spin-up training for the 103rd Air Control Squadron at Orange, Conn., enabling 105 airmen to deploy.

284th Air Support Operations Squadron

Mission: Ensures the effective application of joint combat airpower by training, equipping and deploying tactical air control parties.

- Conducted 80-day training and National Training Center Rotation preparing for unit's first combat deployment. This maximized training while keeping deploying members at home station and reduced training/travel time by 15 days.
- Undertook the wing's first direct-action combat deployment. The 284th was the lead Air Support Operations Squadron in support of 37th Infantry Brigade Combat Team, Ohio Army National Guard, for Operation Enduring Freedom. The unit provided all close air support and fire support for all of Area of Operations North for nine months.
- Provided support for Global Strike Command's Global Strike Challenge and B-2 Weapons School SMOKEX exercise.



The 284th Air Support Operations Squadron joint tactical air controllers practice air assault training in preparation for their upcoming deployment. (Photo by Joey Bahr)

177th Information Aggressor Squadron

Mission: Train U.S. Air Force, Joint and Allied personnel by replicating current and emerging adversarial information operations threats. The 177th Information Aggressor Squadron, under the United States Air Warfare Center, answers the Air Force vision of providing Aggressor forces to air, space and cyber warfighters.

- Participated in six Combatant Command level exercises, two of which validated National and Service Level Red Team ability to operate in concert as one Joint Red Team.
- Primary contributor to Cyber Endeavor, the largest communications interoperability event in the world, attended by 1,400 communications professionals from 40 NATO countries. Hosted a three-day "Security Auditing" workshop, covering a wide range of cyber security-related topics.
- Exercised network penetration, information collection and intelligence analysis to identify and expose blue force vulnerabilities in network and physical security during nine off-site missions and three remotely executed missions.
- Hosted two Joint Service Red Team training courses, a first-ever collaborative effort between Air Force and sister service aggressor units. The first of these, the Red Team Operators Course, taught physical aggressing tactics, techniques and procedures through classroom instruction and practical application. The second, Network Warfare Aggressors Course, provided baseline knowledge for network aggressing techniques. Both Joint Service training events resulted in a total of 30 Joint Red Team positional certifications.
- Provided Opposing Forces/Red Teaming against McAfee software engineers and the Defense Information Systems Agency to improve the Host Based Security System installed on all Department of Defense computers. The HBSS Quick Reaction Test results have been briefed before Congress.

299th Network Operations Security Squadron

Mission: Operate and defend the Air National Guard Enterprise Network, the largest single network entity in the Air Force, with more than 120,000 accounts and infrastructure in all 54 states and territories.

- Provided 24/7 Secure Internet Protocol Router Network email support to more than 19,234 accounts, including all Air National Guard Intelligence Groups, Predator/Reaper Groups, Air Operations Centers and First Air Force.
- Worked 14,400 enterprise trouble tickets, 1,569 enterprise change requests, 756 AF network orders and fielded 45,577 phone calls supporting 107,000 Air National Guard members across 206 locations.
- Received a grade of excellent for the DISA Cyber Command Readiness Inspection. This was achieved using the inspection criteria for a much-larger AF I-NOSC.

- Responded to critical environmental failure at one of three data centers servicing email for 55,000 ANG members. The squadron migrated services overnight to an alternate location and re-established capability, minimizing customer impact.

Detachment 1, Smoky Hill Weapons Range

Mission: Enhance warfighter combat capability by providing joint tactical air-to-ground and close air support training.

- For the second year in a row, Smoky Hill was selected by Global Strike Command to host their premier bomber competition. B-52s, B-2s and B-1s from 22 squadrons within the United States Air Force, Air National Guard and Air Force Reserves participated in the 2012 Global Strike Challenge.
- Hosted an in-depth Close Air Support exercise with Special Tactics Squadron joint terminal attack controllers, A-10s and F-16s.
- Smoky Hill remains the busiest range in the Air National Guard. This year included 2,336 flying sorties, resulting in 4,612 bombs dropped, 125,011 bullets fired, 337 joint terminal attack controller controls, 611 joint terminal attack controllers trained and 883 ground personnel trained.

184th Munitions Squadron

Mission: Provides Combatant Commanders with munitions to meet worldwide contingencies. The unit is tasked to receive, inspect, maintain and deploy Standard Air Munitions Packages/Standard Tank, Rack, Adaptor and Pylon Packages.

- Performed short-notice deployment of more than \$77 million in munitions, including 144 Hellfire air-to-ground missiles, 408 joint direct attack munitions guidance sets, 122 precision lethality bombs, and 32 advanced medium-range air-to-air missile to Operation Unified Protector and U.S. Air Force Central support operations.
- Chosen to lead the Air Force's BRU-61 small diameter bomb rack modification effort to enable inventory-wide compatibility with F-22 and F-35 fleets, and to provide cadre training for BRU-61 tasked units worldwide.

184th Intelligence Group

Mission: Exploits airborne reconnaissance sensors and disseminates actionable intelligence directly to combatant commanders and warfighters in near-real time. The 184th IG has 374 personnel conducting imagery and signals exploitation from the most ergonomic and best-equipped intelligence infrastructure in the Air National Guard. The unit is comprised of the 161st Intelligence Squadron, 184th Operations Support Squadron and the 184th Intelligence Support Squadron.

The 184th IG operates Distributed Ground Site Kansas, conducting 24/7/365 imagery and signals exploitation operations for Central Command via one high altitude and two combat air patrols.

- Commander: Col. Kreg M. Anderson
- On May 28, the 184th IG accomplished its 100th U-2 mission exploitation, becoming the first Air National Guard Distributed Ground Site to reach this milestone.
- Forty-one Kansas Guardsmen contributed daily to the counter-insurgency effort from Wichita.
- On May 30, the Robert M. Gates Intelligence Complex was dedicated to Kansas native Robert Gates, former U.S. secretary of defense. The \$18 million facility is the premiere intelligence, surveillance and reconnaissance facility in the U.S. Air Force. It enables the 184th IG to deliver unprecedented warfighter support by providing intelligence products to United States and Coalition Forces around the globe.



Col. Kreg Anderson

161st Intelligence Squadron

Mission: Supports warfighters by exploiting airborne reconnaissance sensors from the MQ-1 Predator, MQ-9 Reaper, U-2 and RQ-4 Global Hawk platforms, fusing information from multiple sources, then providing actionable intelligence to combatant commanders and other deployed personnel.

- Over 12,059 mission hours of MQ-1 Predator/MQ-9 Reaper full motion video were exploited, producing 7,313 intelligence products. This resulted in the capture of seven high-value individuals and the identification of 31 potentially lethal improvised explosive devices, ensuring the safety of coalition troops.
- Exploited 106 high altitude missions, culminating in the production of 1,929 imagery intelligence products, 4,419 measurement and signature intelligence products, and 7,354 multi-imagery intelligence products. A total of 13,316 imagery targets were collected.

184th Operational Support Squadron

Mission: Training, program sustainment and tactical mission improvement for imagery and signals intelligence exploitation operations. Develop the Distributed Common Ground System Intelligence career field with respect to Civil Support/Defense Support to Civilian Authorities operations and manage on-going civil support operations. Manage new recruits for the Intelligence Group from enlistment to qualified intelligence professional.

- Trained more than 85 personnel from the 184th Intelligence Group and 13 personnel from outside organizations ensuring qualified intelligence, surveillance and reconnaissance crew members were available for mission essential duty.

- Coordinated and trained with both local and federal agencies to provide processing, analyzing, and dissemination of imagery and situational products for natural disasters and/or civil unrest. The unit provided domestic operations product to Gov. Sam Brownback and trained with the Wichita Police Department, Kansas Highway Patrol, Civil Air Patrol, and Kansas State University - Salina.

184th Intelligence Support Squadron

Mission: Responsible for the execution, training and development of the mission-enabling Air Force Distributed Common Ground System communications logistics requirements. The squadron maintains computer network connectivity, computer software, hardware and associated equipment.



Col. John J. Hernandez, commander of the 184th Intelligence Wing, unveils a plaque naming the wing's Intelligence Complex at McConnell Air Force Base, Wichita, in honor of Dr. Robert Gates, former U.S. secretary of defense, during a May 30 ceremony.

- Planned and executed the breakdown, move and re-connection of more than \$60 million of Distributed Common Ground System equipment to new \$8 million state of the art operations building. Significant costs were saved by completing the move without external contract support.
- First Air National Guard unit to develop and operationally field a process to implement Combined Enterprise Regional Information Exchange system network supporting coalition forces for Operation Enduring Freedom.
- Researched and tested capability to support the new Airborne Signals Intelligence Payload for U-2 operations.
- Ensured over 99 percent fully mission capable rate for Distributed Ground Station-Kansas networks and mission equipment, ensuring no mission lost due to internal maintenance deficiency.
- Supported in excess of 12,059 hours of full motion video and 106 U-2 sorties.

184th Mission Support Group

Mission: Provides critical support elements needed to keep the wing prepared for both home station and deployed operations. The Mission Support Group goal is achieved through four squadrons, one flight and 300 personnel.

- Commander: Col. Michael J. Tokarz

184th Civil Engineering Squadron

- Deployed 37 personnel to Ali Al Salem AB, Kuwait, and Bagram Airfield and Mazar-e-Sharif, Afghanistan, providing base operational support and critical infrastructure construction and repair.
- Restored wing campus to fully mission capable status within 48-hours following the April 2012 EF-3 tornado in Wichita. Removed debris and repaired \$400,000 of damage to multiple facilities.
- Validated, engineered and awarded a \$650,000 base power plant project providing 100 percent redundant emergency backup power to entire base during power outages; allowing continuous operations for critical 24/7/365 missions. Saved more than \$100,000 annually through interruptible service rider agreement with Westar Energy.
- Designed \$1.75 million Security Force vehicle maintenance facility at Smoky Hill Air National Guard Range, increasing operational efficiency by consolidating Detachment 1 and 284th Air Support Operation Squadron vehicle maintenance operations. Awarded more than \$2.5 million in construction projects improving 184th IW operations and infrastructure.



Col. Michael J. Tokarz

184th Communication Flight

- Completed \$3.1 million infrastructure upgrade project, 15 buildings modernized with integrated, high-bandwidth cabling essential to support current and future communication requirements.
- Attained "Outstanding" rating during U.S. Cyber Command Cyber Readiness Inspection; Information Assurance and Computer Network Defense posture at highest security levels.
- Installed disk encryption software on 315 laptops.

- Accomplished identification and location of cabling at 184th IW and Smoky Hill Air National Guard Range, the first geographically-separated unit in the Air National Guard with comprehensive map of critical communication infrastructure.

184th Contracting Office

- Awarded 125 contracts totaling \$4.3 million in procurement actions, processed \$1.45 million of credit card purchases with the majority made in the local economy.
- Awarded nine construction contracts totaling \$2.1 million; includes \$430,000 in emergency tornado repair and \$650,000 standby generator facility project.

184th Force Support Squadron

- Processed \$1.28 million cash incentive bonuses and more than \$53,000 in student loan repayment applications.
- Test control facility administered more than 400 tests in professional military development and job qualification training; the squadron ranks in the top three for Air National Guard testing.
- Promoted professional military education programs to unit members, resulting in 62 community college Air Force graduates, a 100 percent increase from 2011.
- Deployed six Force Sustainment personnel to different locations in Kuwait, Afghanistan and Qatar in support of Operation Enduring Freedom.

184th Logistics Readiness Squadron

- Selected as 2011 Air National Guard Logistics Readiness Squadron of the Year (Non-Fly) and received an “Outstanding” rating in its first Logistics Compliance and Assessment Program Inspection.



Airmen from the 184th Logistics Readiness Squadron help unload equipment from a C-17 for the 284th Air Support Operations Squadron.

- Orchestrated deployment of more than 200 warfighters, coordinated 352,000 tons of cargo and processed 765,000 pounds of munitions in support of Operations Enduring Freedom and Operation Unified Protector.
- Awarded “Million Dollar Board” by Defense Logistics Agency for capitalizing on the reutilization of military excess equipment, resulting in cost avoidance of \$5.8 million for the Department of Defense.

184th Security Forces Squadron

- Provided 29 personnel and more than 500 hours of instruction and aggressor support during four operational force exercises. One member deployed as a member of Agribusiness Development Team 5 advanced team, conducting six real-world operations. Supported all Air Expeditionary Force deployments within wing; qualified 181 personnel on the M4 rifle and M9 handgun.

- Conducted several courtesy inspections of JFHQ-KS facilities and combined criticality/vulnerability assessment with the 22 SFS of 284th ASOS and 184th IW, Detachment 1 programs. Received “Compliant” rating for Resource Protection and Information Security during April 2012 U.S. Cyber Command Readiness Inspection.
- Provided personnel in support of community events.

184th Medical Group

The 184th Medical Group executed its home-station mission of maintaining wing medical readiness by providing medically trained personnel to perform physical exams, aerospace medicine, dentistry and optometry.

- Commander: Col. Rohn H. Hamilton
- Earned an “Excellent” rating by the Air Force Inspection Agency during the May 2012 Health Services Inspection. This five-year inspection assesses the functioning and execution of Air Force Medical Service programs and processes and provides senior leadership with accurate data upon which to base policy decisions. Also assesses the ability of Air Force medical units to fulfill their peacetime and wartime missions, including provision of medical care and support of the host wing mission.
- The unit deployed personnel in support of Operations New Dawn and Enduring Freedom.



Col. Rohn H.
Hamilton

190th Air Refueling Wing

Located on Forbes Field, Topeka; 944 airmen authorized

Mission: Equipped with 12 KC-135R Stratotankers, the 190th Air Refueling Wing provides in-flight refueling to extend the flight range of fighters, bombers and other aircraft.

The 190th ARW is comprised of four main organizations, as well as the wing headquarters. The wing headquarters contains the offices of the wing and vice commander, command chief, community relations, anti-terrorism, family programs, judge advocate general, chaplains, comptroller, safety, equal opportunity, public affairs, human resources, historian, command post, wing inspector general and wing plans.

- Wing commander: Col. Ron Krueger
- Vice wing commander: Col. Jay Selanders
- Senior noncommissioned officer: Command Chief Master Sgt. Patrick Moore

190th Operations Group

190th Operations Group is responsible for directing the flying and support operations for one KC-135R squadron and the Operations Support Flight.

- Commander: Col. Joe Darbro

117th Air Refueling Squadron

The 117th Air Refueling Squadron is the flying element of the 190th Air Refueling Wing. The 117th flies the K-135R Stratotanker. The KC-135R Stratotanker provides the core aerial refueling capability for the United States Air Force and has excelled in this role for more than 50 years.

190th Operations Support Flight

The 190th Operations Support Flight is responsible for providing operational services, support and training, as well as mission ready personnel to the flying squadron, wing and higher headquarters so they can successfully conduct wartime and peacetime missions.

190th Maintenance Group

The 190th Maintenance Group provides responsive, reliable and resourceful maintenance for the 190th Air Refueling Wing. The 190th Maintenance Group is composed of three organizations whose unique missions directly contribute to the overall mission accomplishment of the group.

- Commander: Col. Anthony DeJesus

190th Maintenance Squadron

Provides aircraft component support to include fabrication, avionics, propulsion, hydraulics, flight controls, electrical, and environmental systems.

190th Aircraft Maintenance Squadron

Provides support to the 117th Air Refueling Squadron in the generation of aircraft.

190th Maintenance Support Flight

Responsible for aircraft maintenance staff functions required for the efficient operation of the Maintenance Group. These functions include the Maintenance Operations Center; Plans, Scheduling and Documentation; Comprehensive Engine Management, Training Management; Maintenance Analysis; and Maintenance Plans and Programs.

190th Mission Support Group

The primary mission of the 190th Mission Support Group is to provide mission support and combat-ready airmen to the Air National Guard and worldwide expeditionary forces. These support services and activities include providing civil engineering, security, communications, personnel, services, contracting, supply and transportation support for Air National Guard, Army National Guard, civilian, dependent and retired personnel.

- Commander: Col. Derek Rogers

The 190th Mission Support Group is comprised of six organizations whose unique missions directly contribute to the



overall mission accomplishment of the wing.

190th Logistics Readiness Squadron

Responsible for supply, transportation, vehicle operations, aviation and ground fuels support and wing deployment operations.

190th Security Forces Squadron

Provides base defense and security of unit assets, both stateside and overseas.

190th Civil Engineering Squadron

Maintains installation facilities, manages construction and improvement projects, provides damage assessment and runway repair, provides fire protection services and emergency management functions.

190th Force Support Squadron

Oversees force development/sustainment and recruiting and retention functions. Also responsible for providing food, lodging, search and recovery and mortuary affairs functions.

190th Communications Flight

Responsible for communications infrastructure, computers, telecommunications, wireless communications and information management and transport.

127th Weather Flight

The mission of the 127th Weather Flight is to develop and maintain the capability to augment the 3rd Air Support Operations Group/Air Combat Command when mobilized. The specific mission of the 127th Weather Flight is to provide deployed weather support to both Army and Air Force operations anywhere in the world.

190th Medical Group

The mission of the 190th Medical Group is to provide timely quality medical evaluations to assure wing members are physically fit to deploy; to implement effective industrial hygiene and preventative medicine programs; and to train medical staff to perform their duties at a medical treatment facility at a deployed location.

- Commander: Col. William Hefner

2012 Highlights

- The 190th Air Refueling Wing maintained an outstanding mission effectiveness rate, providing extensive air refueling and airlift support to every major air command. The wing flew more than 1,600 passengers, logging more than 4,800 hours and transferring more than 2.8 million gallons of fuel during fiscal year 2012.
- Supported the war fight as the Air Expeditionary Force lead Air National Guard tanker unit in PACOM, as well as providing air crews, tankers, maintenance and support staff to the

CENTCOM theatre in support of Operation Enduring Freedom.

- Deployed more than 300 airmen around the world in support of military operations through Air Expeditionary Force and Expeditionary Combat Support deployments.
- Maintained a 92 percent retention rate and achieved an overall personnel gain of more than four percent bringing the 190th strength to 100.3 percent.
- The 190th ARW was selected as the recipient of the 2011 National Guard Association of the United States Distinguished Flying Unit, recognizing the unit for its outstanding flying program and overall effectiveness.
- The 190th Maintenance Group was the recipient of the 2011 Maintenance Effectiveness Award for the Air National Guard. The award recognizes organizations within the maintenance community for outstanding contributions to the success of the Air Force maintenance mission.



Col. Derek Rogers



Col. William Hefner



Tech. Sgt. James Whisenhunt, boom operator, keeps an eye on the target plane flying below the air refueling tanker on a refueling mission.

- Provided 24/7 coverage of the United States Strategic Command alert mission in support of the nation's nuclear preparedness.
- Supported the State Partnership Program with Armenia by hosting the Armenian Minister of Defense and deploying 11 personnel to Armenia for an EMEDS field exercise.
- The 190th Medical Group earned a 96 percent on their Health Services Inspection, earning praise from the inspection team for meeting the same requirements as the active duty in a condensed time-frame.
- Members of the 190th ARW assisted in the development of and supported the PATRIOT exercise, a natural disaster scenario featuring more than 1000 participants.
- The wing actively supported the Museum of the Kansas National Guard by providing volunteers for the planning and movement of the last KC-135E model from Forbes Field to the museum.
- The 190th Air Refueling Wing provided rotations to Geilenkirchen, Germany, supporting NATO's Airborne Warning and Control System.



A retired KC-135E air refueling tanker begins its journey from the 190th Air Refueling Wing to the Museum of the Kansas National Guard.



Maj. Gen. Lee Tafanelli, the adjutant general, and Col. Ron Krueger, commander of the 190th Air Refueling Wing, cut the ribbon to the wing's newest facility, the Squadron Operations Building, during an official dedication ceremony at Forbes Field, Topeka, April 14.

- Modified the KC-135 airframe and conducted all flight testing and first in-theater testing for Northrop Grumman Guardian System, podded Large Aircraft Infrared Counter Measure system which provides critical defensive capabilities for the KC-135 fleet. The 190th ARW has the only KC-135 in the Air Force fleet with an operational LAIRCM Guardian pod capability.
- The 190th ARW hosted an golf tournament for the Friends of Forbes emergency fund established to provide short financial help to unit members in financial trouble.
- The 190th Airmen and Family Readiness Office established 'Operation Coyote Claus' to assist members of the wing experiencing financial and medical problems during the holiday season.
- Members of the 190th ARW donated more than \$20,000 to the Combined Federal Campaign to assist local, national and international charities. They also donated nearly 7,000 items to the local food pantry through the Project Topeka food drive.

Civil Air Patrol

Headquarters in Salina; Wings in Chanute; Cherokee; Emporia; Junction City; Kansas City, Kan.; Lawrence; Olathe; Shawnee; Topeka and Wichita

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c) (3) corporation and by congressional charter is the auxiliary of the United States Air Force. In 1997, the Kansas Wing was placed, by legislation, under the Kansas Adjutant General's Department for administrative support and control of state resources and funding. The Civil Air Patrol is charged with three balanced primary missions: aerospace education, cadet programs and emergency services. Col. Rick Franz is commander of the Kansas Wing.



Col. Rick Franz

Aerospace Education

Aerospace education provides the CAP membership and Kansas communities with classroom materials, teacher training and other educational aids that promote the understanding of aviation and space programs. Kansas Wing members attend the annual meeting of the National Congress on Aviation and Space Education. Kansas Wing provides orientation flights for cadets in three programs: Civil Air Patrol, Air Force Junior ROTC and Air Force ROTC.

Cadet Programs

The Kansas Wing Cadet Program develops the potential of youth ages 12 to 21 through aerospace education, leadership training and physical fitness. Parents and educators credit the cadet program for communicating the importance of integrity, self-discipline and trust in their children's personal and professional success. Adult wing members help inspire and encourage cadets interested in the aviation industry or military careers. Cadet Programs personnel were recognized for excellence in the seven state region in 2012 and the cadet program was rated first in the region. Capt. Mitch Edwards was recognized for excellence in Aerospace Education in the seven state region in 2012.

Emergency Services

Kansas Wing volunteer air and ground teams accomplish most of the search and rescue operations in the state. CAP works closely with the Kansas National Guard, Kansas Highway Patrol, Kansas Division of Emergency Management and other agencies during training and actual disaster relief operations. Civil Air Patrol support includes searching for missing persons, aircraft and emergency locator transponders, air and ground transportation, aerial reconnaissance, airborne communications, ground traffic control, perimeter control, flight line control and transportation of live human organs, blood and tissue.

Col. Joe Casler was recognized as the top incident command staff officer in North Central Region for 2012, as well as Senior Member of the Year. Col. Rick Franz was named Logistics Officer of the Year for the NCR.



Col. Rick Franz takes his oath of office as commander of the Kansas Wing of the Civil Air Patrol. Franz became commander in May.

Units and equipment:

- Chanute - one vehicle
- Cherokee - one vehicle
- Emporia - one vehicles
- Junction City - three vehicles
- Kansas City, Kan. - one vehicle
- Lawrence - two vehicle
- Olathe - one vehicle, one C-182 G1000 fixed wing aircraft, one C-172 fixed wing aircraft
- Salina - one vehicle; Wing Headquarters - two vehicles, two FEMA Trailers, one C-182 fixed wing aircraft
- Shawnee - one vehicle
- Topeka - one vehicle
- Wichita - one vehicle, one C-182 G1000 fixed wing aircraft

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Kansas National Guard



Joint Forces Headquarters Kansas - Land Component

Topeka Joint Forces Headquarters Kansas TDA Battalion

JFHQ - Land Component
102nd Mil Hist Det
105th MPAD
137th Chaplain Spt Team
Rec and Ret Det

JFHQ - Air Component

1979th Contingency Contract Team
1989th Senior Contingency Contract Team
United States Property and Fiscal Office
Central Issue Facility

KS ARNG FMS
Combined Support Maintenance Shop



69th Trp Cmd
HHD, 69th Trp Cmd
Det 1, 137th Trans Co. (PLS)
Det 3, HHC, 2-137th Inf (CAB)

Army Aviation Support Facility #1
Det 37, OSA Cmd

35th Military Police Co
State Aviation Office

Forbes Field, Topeka

1st Bn, 108th Aviation
HHC (-), 1-108th Avn
Co A, 1-108th Avn
Co D, 1-108th Avn
Co E, 1-108th Avn
Det 3, HHC, 2-135th GSAB
Co G, 2-135th GSAB
Det 6, Co D, 2-135th GSAB
Det 6, Co E, 2-135th GSAB

190th Operations Group
117th Air Refueling Squadron
190th Operations Support Flight

190th Maintenance Group
190th Maintenance Squadron
190th Aircraft Maintenance Squadron
190th Maintenance Support Flight

73rd Civil Support Team (WMD)

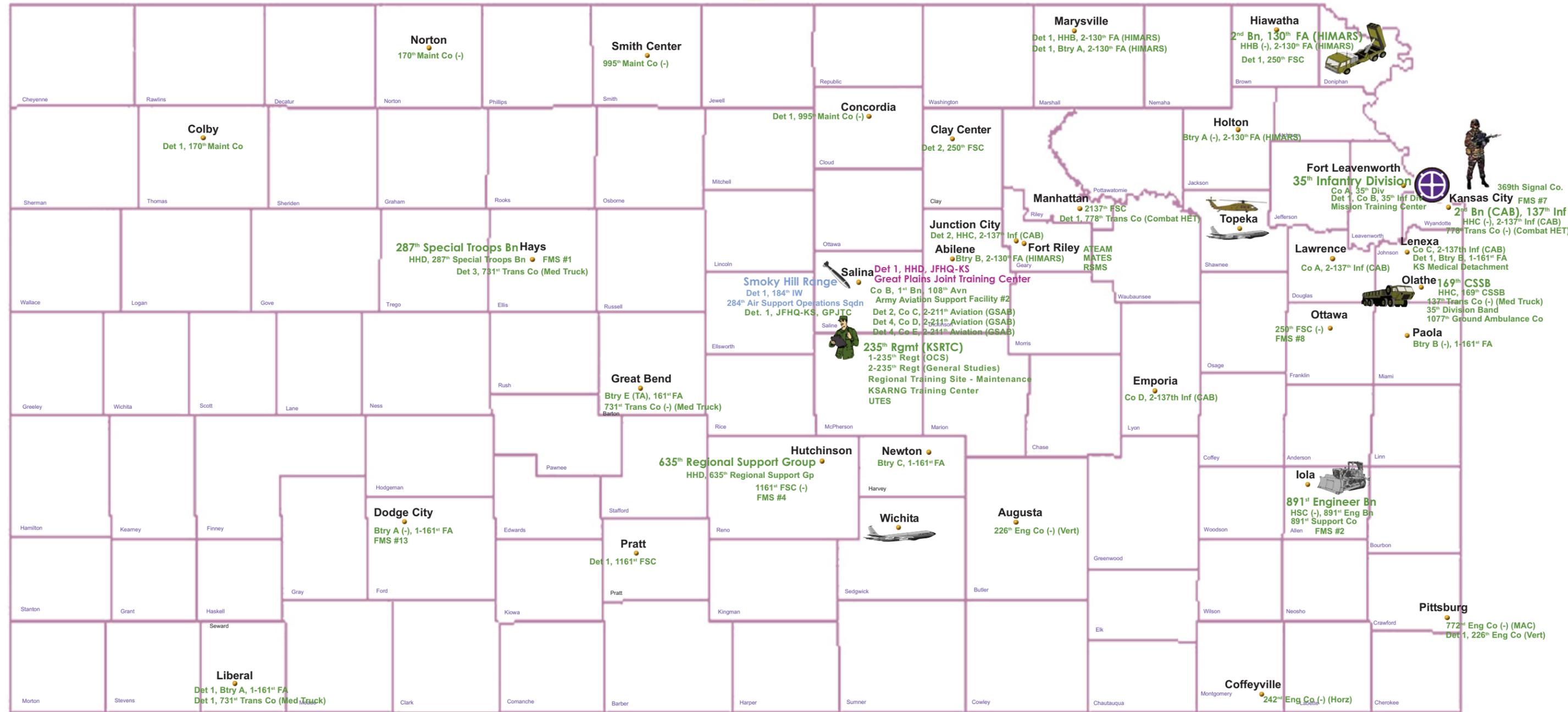
190th Air Refueling Wing

190th Mission Support Group
190th Logistics Readiness Squadron
190th Security Forces Squadron
190th Civil Engineering Squadron
190th Force Support Squadron
190th Communications Flight

190th Medical Group
127th Weather Flight



Joint Forces Headquarters Kansas - Air Component



Legend

ATEAM = Advanced Turbine Engine Army Maint
ARW = Air Refueling Wing
Avn = Aviation
Bde = Brigade
Bn = Battalion
Btry = Battery
CAB = Combined Arms Battalion
Cmd = Command
Co = Company
CSSB = Combat Support Sustainment Battalion
Det = Detachment
Div = Division

Eng = Engineer
FA = Field Artillery
FMS = Field Maintenance Shop
FSB = Forward Support Battalion
FSC = Forward Support Company
GSAB = General Support Aviation Battalion
HET = Heavy Equipment Transport
HIMARS = High Mobility Artillery Rocket System
HHB = HQ and HQ Btry
HHC = HQ and HQ Company
HHD = HQ and HQ Detachment
HHS = HQ and HQ Service Btry

HSC = Headquarters Support Company
HQ = Headquarters
Inf = Infantry
KSRTC = Kansas Regional Training Center
Lg = Logistics
MAC = Mobile Augmentation Company
MATES = Maneuver and Training Equipment Site
Maint = Maintenance
Med = Medical
MP = Military Police
MPAD = Mobile Public Affairs Detachment

OCS = Officer Candidate School
Rgmt = Regiment
Rec and Ret = Recruiting and Retention
RSMS = Readiness Sustainment Maint Site
Spt = Support
TA = Target Acquisition
TDA = Table of Distribution and Allowances
Trans = Transportation
Trp = Troop
UTES = Unit Training Equipment Site
WMD = Weapons of Mass Destruction

1st Bn, 161st Field Artillery
HHB, 1-161st FA

287th Sustainment Brigade
HHC, 287th Sustainment Brigade

Det 1, HHC, 2-137th Inf (CAB)
Co B, 2-137th Inf (CAB)

Det 2, 731st Co (Med Truck)
Det 2, 778th Trans Co (Combat HET)
FMS #3

Wichita

McConnell AFB, Wichita

184th Regional Support Group
127th Command and Control Squadron
134th Air Control Squadron
177th Information Aggressor Squadron
184th Munitions Squadron
299th Network Operations Security Squadron
184th Intelligence Group
161st Intelligence Squadron
184th Operations Support Squadron
184th Intelligence Support Squadron

184th Intelligence Wing
184th Mission Support Group
184th Civil Engineering Squadron
184th Communications Flight
184th Force Support Squadron
184th Security Forces Squadron
184th Logistics Readiness Squadron
184th Medical Group