THE ADJUTANT GENERAL’S DEPARTMENT

- Kansas Homeland Security
- Kansas Emergency Management
- Kansas Army National Guard
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ANNUAL REPORT 2005
Dear Reader:

I'm proud to present this report as an example of the commitment and dedication of the men and women of The Adjutant General's Department of the great state of Kansas.

The year covered by this report has been one unlike any other in our State or Nation's history. Thousands of Kansans serving in uniform supported by countless State and civilian employees have responded magnificently around the globe in support of the Global War on Terrorism.

These men and women tirelessly responded to the call through the dedication and support of the citizens of Kansas, most notably the families and employers of our Guard men and women.

Kansans are prepared and energetic in responding quickly and decisively to whatever threat faces our State and/or Nation, natural or man-made. They are doing whatever is necessary to protect Kansans. Kansas Emergency Management within The Adjutant General's Department serves statewide in education, preparedness and immediate response to issues in Kansas ranging from Homeland Security to assistance and mitigation of natural disasters.

We've had an unprecedented number of emergencies and disasters in this calendar year which required the skill, strength and resolve of first responders and volunteers throughout the state. It is through these efforts that we add value to Kansas.

The Adjutant General's Department is grateful for the support from our elected officials, both as citizens supporting our troops and as political leadership making decisions that positively impact our ability to train and respond. As we conclude the many events of our 150th Anniversary of service to the State and Nation, we marvel at the many changes we have witnessed or been part of and look forward with optimism to our future. We take particular pride in our soldiers and airmen, and the hundreds of other Kansans who assisted in the Gulf Region after Hurricanes Katrina and Rita.

The Adjutant General's Department is a team that is dedicated to the progress, safety and prosperity of Kansas while providing security and the American way of life for Kansas and the United States. We are "Loyal Kansans, Dedicated Americans", sharing our success, a proud history, and planning and preparing for the future. I encourage you to read and share the information found here, assisting us in spreading the great news of Kansas.

Tod M. Bunting
Major General, Kansas National Guard
The Adjutant General
In honor of all the men and women in uniform serving our state and nation and the Kansas National Guard soldiers who gave their lives in Iraq in 2005 —

Sgt. Derrick Joseph Lutters,
Company A, 891st Engineer Battalion
Kansas Army National Guard

Sgt. James Dustin Carroll,
Company A, 230th Engineer Battalion,
Tennessee Army National Guard,
assigned to the 891st Engineer Battalion
The Global War on Terrorism and the reorganization of the Kansas Army National Guard's force structure were two of the main priorities of The Adjutant General’s Department in 2005. Since Sept. 11, 2001, more than 75 percent of all Kansas National Guard personnel have deployed abroad or domestically for duty with Operation Iraqi Freedom, Operation Enduring Freedom and other missions in support of the War on Terrorism. A number of soldiers and airmen have deployed more than once during this period.

In keeping with Department of Defense strategy, the Kansas Army National Guard began transitioning to a more mobile, expeditionary force. The Kansas Army National Guard added two brigade level commands and stood down another brigade level command. A third command moved its headquarters.

A Critical Infrastructure Section was established to conduct vulnerability assessments, complete buffer zone protection plans and conduct buffer zone exercises for critical facilities in order to enhance security plans and assist in hardening these facilities. Kansas was the first state to have the Buffer Zone Preparedness Plans completed and approved by Department of Homeland Security (DHS) for all DHS critical infrastructure sites.

The Adjutant General’s Department responded to an unprecedented number of emergencies during the year, including ice storms, tornadoes and flooding, as well as sending personnel and materials to assist with response and recovery efforts along the Gulf Coast for Hurricanes Katrina and Rita.

Fiscal Summary
The Adjutant General’s Department is one of the largest employers in the State of Kansas, ranking fourth in the state in the number of personnel. The payroll for Fiscal Year 2005 was more than $212 million. The agency serves over 10,000 employees nearly 2,500 full-time employees while also creating more than 4,400 indirect jobs.

The Kansas Army National Guard is authorized over 7,000 soldiers; the Kansas Air National Guard is authorized more than 2,200 airmen.

Capital assets (building and land) for the fiscal year included more than $640 million, plus nearly $974 million in weapons systems. In all, The Adjutant General’s Department has more than $2.6 billion in assets. This is an increase of approximately $83 million from Fiscal Year 2004.

The annual value of jobs created by the department was more than $140 million for the fiscal year and the total impact in the community was more than $480 million.
A cargo plane is loaded with the Emergency Medical Support System (EMEDS) +25 from the 190th Air Refueling Wing. The mobile hospital system was sent to Mississippi for emergency medical response in the aftermath of Hurricane Katrina.
• The year began with a severe ice storm that blanketed much of the state Jan. 3-5. Kansas Emergency Management coordinated response and recovery efforts by state and local agencies. Fifty-six counties were named in a State of Disaster Emergency declared by Gov. Kathleen Sebelius because of widespread power outages and damage to public infrastructure. Thirty-two counties were approved for federal assistance.

• In January, Gov. Sebelius signed Executive Directive 05-356 to extend support to the many state employees who serve in the Kansas National Guard and the Reserves as part of the Armed Services Bill of Rights.

• During the year, several Kansas National Guard units were mobilized for federal service. Other units returned home from duty after serving honorably in Iraq, Kosovo and other locations. Since 2001, more than 75 percent of all Kansas National Guard personnel have been deployed in the United States or abroad for Operation Iraqi Freedom, Operation Enduring Freedom and other U.S. military operations.

• The Kansas National Guard continued its partnership with Armenia through the National Guard’s State Partnership Program, supporting 15 events in Kansas and Armenia during the year.

• In May, the Department of Defense released its recommendations for the 2005 Base Realignment And Closure (BRAC) process and recommended retaining all four of Kansas’ major military installations. The Kansas National Guard has facilities at Fort Riley, Fort Leavenworth, McConnell Air Force Base in Wichita and Forbes Field in Topeka.

• Kansans braced themselves as a new round of severe storms accompanied by tornadoes and flooding hit the state on June 9. Scattered damages were reported in several counties and Kansas Emergency Management coordinated response efforts by state agencies.

• During the Independence Day weekend, Kansas was hit by a number of storms, beginning Thursday night, June 30. Gov. Sebelius issued a declaration of a State of Disaster Emergency for 10 Kansas counties due to the storms of June 30 and July 1 that resulted power outages and widespread damage. The Kansas National Guard provided assistance to St. Paul, Kan., with State Active Duty in cleaning up. A federal disaster declaration was issued in August for three of those counties, granting federal Public Assistance funds to restore damaged public infrastructure. The Kansas National Guard provided assistance to Chanute with State Active Duty when the levee broke.

• In July, The Adjutant General announced the reorganization of the Kansas National Guard’s force structure, a process that will be on-going for the next few years. As part of the changes, the Kansas Army National Guard will be adding two brigade level commands and will see another brigade level command stand down, while a third command will move its headquarters. One of the new commands is the 287th Sustainment Brigade, headquartered in Wichita. The 35th Division Artillery (DIVARTY), Hutchinson, will be
deactivated. In its place will be the 635th Regional Support Group. 69th Troop Command, which provides command and control of infantry, armor, aviation, engineer, transportation and quartermaster units across the state, moved from Wichita to Topeka. Other changes will be announced as plans and timetables are finalized.

- The Kansas National Guard celebrated its 150th anniversary during 2005, highlighted by a "Celebration Weekend" on Aug. 27 and 28.

- On the heels of the "Celebration Weekend," Hurricane Katrina struck the Gulf Coast area on Aug. 29. Gov. Sebelius pledged Kansas support to help with response and recovery efforts. The Adjutant General's Department received requests from various local and county governments in the stricken states and coordinated sending Kansas personnel and resources, including soldiers and airmen from the Kansas National Guard, personnel from Kansas Emergency Management, as well as personnel from a number of state, county and city agencies. More than 450 Guard members and 550 Kansans in law enforcement, medical, emergency management and public information have been deployed in support of Hurricane Katrina and Rita relief efforts.

- The Kansas Air Guard became the first and only National Guard organization charged with the care, storage, training, and manpower management for an Emergency Medical Support System (EMEDS) +25, a mobile, expeditionary hospital solely for homeland security response. The Kansas EMEDS +25 deployed to Bay St. Louis, Miss., in support of Hurricane Katrina relief.

- While dealing with hurricane response, Kansas was hit by heavy storms in early October, which resulted in floods and flash floods in several northeastern counties. Kansas Emergency Management coordinated response and recovery efforts, which included mobilization of Kansas National Guardsmen to assist local authorities with evacuations, traffic control and other measures. Several counties were named in a State of Disaster Emergency declared by Gov. Sebelius and a federal declaration for public infrastructure and Small Business Administration loans for individual assistance requested by the governor and signed by President George W. Bush.

- The Kansas National Guard dedicated a new Armed Forces Reserve Center on Nov. 9, constructed at Forbes Field. The new center will serve as the administrative and training center for several Kansas National Guard units, as well as the U.S. Marine Corps Reserve.

- In December, The Adjutant General and the City of Manhattan dedicated a new 77,500 square-foot armory on the east side of Manhattan. The eight-year-old building was acquired under a 99-year lease-purchase agreement with the City of Manhattan, replacing the current 50-year-old armory and maintenance facility at the Manhattan Regional Airport.

- There were a variety of weather-related events Nov. 26-28, including tornadoes in Eastern Kansas and blizzard conditions with ice in Northwest Kansas. More than 1,600 people were sheltered after roadways were closed. Preliminary damage assessments indicated there approximately $6.7 million damage to non-profit utilities in 18 counties.
Over the course of 2005, approximately 2,200 Kansas National Guard soldiers and airmen were working around the world for operations connected with the Global War on Terrorism. Of that number, approximately 950 soldiers and 620 airmen deployed in 2005 for duty with Operation Iraqi Freedom, Operation Enduring Freedom and other U.S. military efforts at home and abroad.

DEPLOYMENTS

Approximately 500 soldiers of the 891st Engineer Battalion mobilized in September 2004 and deployed for duty with Operation Iraqi Freedom in late December/early January 2005. They returned home Dec. 17, 2005. In May 2005, Sgt. Derrick Joseph Lutters, a member of Detachment 1, 170th Maintenance Company, was killed while serving with the 891st Engineers. Lutters was killed when a car bomb exploded near his vehicle as his unit was inspecting a bridge for sabotage. Another soldier, Sgt. James D. Carroll, McKenzie, Tenn., died July 31 near Baghdad, Iraq, where an improvised explosive device detonated near his HMMWV. Carroll was a member of the Tennessee Army National Guard's Company A, 230th Engineer Battalion, but was assigned to the 891st Engineer Battalion for this deployment.

Approximately 325 soldiers of the 1st Battalion, 635th Armor deployed to Kosovo January 9. They mobilized in October 2004 in support of Operation Iraqi Freedom. The unit is expected to return home in January 2006.

Approximately 150 soldiers of the Kansas National Guard's 995th Maintenance Company were honored in a departure ceremony May 23 as they prepared to deploy for Operation Enduring Freedom. The soldiers deployed to Fort Riley to perform mechanical maintenance on military equipment bound for and returning from U.S. military operations used in the Global War on Terrorism. They were released from active duty on Nov. 16.

Headquarters and Headquarters Battery, 1st Battalion, 127th Field Artillery was alerted in June for mobilization for Operation Iraqi Freedom. Approximately 150 soldiers of the battery mobilized in July to Fort Lewis, Wash., where they received additional training prior to deploying to Baghdad, Iraq.

Eleven soldiers of Detachment 1, 24th Medical Company (Air Ambulance), mobilized to Fort Hood, Texas, on July 10 for deployment to Kosovo as part of the NATO peacekeeping efforts. Their mission is to provide medical support for the 40th Division from California and the Kansas Army National Guard's (KSARNG) 1st Battalion, 635th Armor.

On Aug. 28, approximately 500 soldiers of the 2nd Battalion, 137th Infantry took part in a departure ceremony at Bramlage Coliseum on the Kansas State University campus in Manhattan. The soldiers were mobilized for deployment to Iraq in support of Operation Iraqi Freedom. In Iraq, the unit is responsible for oper-
ating the Joint Visitor’s Bureau (JVB) and for providing security for high level visitors to the country, as well as area security for the JVB and other areas near Baghdad.

A departure ceremony was held Oct. 8 for 112 soldiers of Battery B, 1st Battalion, 161st Field Artillery, which was mobilized for Operation Iraqi Freedom. In Iraq, the unit will be providing force protection.

Even when an entire unit of the Kansas National Guard is not called up, individual soldiers and airmen sometimes find themselves deployed for assignments at home and abroad.

In April 2004, two doctors from Headquarters and Headquarters Company, 35th Division, were deployed to Fort Bragg, N.C., for Operation Enduring Freedom. They returned to Kansas in April 2005. Another soldier from the unit was deployed in December 2004 to Fort Belvoir, Va., to provide support for Operation Iraqi Freedom. He is scheduled to return in December 2005.

Two other soldiers serving at Joint Forces Headquarters Kansas, Topeka, left in October for duty at Fort Lewis, Wash., to provide support for Kosovo Force 6B, which is part of the peacekeeping efforts in Kosovo.

One soldier from the 35th Infantry Division Artillery was called for a year-long assignment with Operation Iraqi Freedom in February 2005.

Five doctors from the Kansas Army National Guard’s Medical Detachment were deployed in January and February 2005 to take care of the medical needs of soldiers in other states. Two of them went to Fort Bliss, Texas, under Operation Iraqi Freedom. The remaining three were assigned to Camp Shelby, Miss.; Fort Drum, N.Y., and Fort Riley, Kan., to serve with Community Based Health Care Operations.

One soldier from Joint Forces Headquarters Kansas left for Fort Benning, Ga., in April 2005 to serve with Operation Enduring Freedom.

Nine soldiers of the 35th Military Police Company deployed in April 2005 to Djibouti, Djibouti, as a Personnel Security Detachment, providing security for personnel assigned to that country.

More than 40 members of the 190th Air Refueling Wing (ARW) deployed to Iraq in support of Operation Iraqi Freedom. This included 10 airmen to Saddam International Airport in October, 20 members of the 190th Civil Engineering Squadron to Kirkuk in April and one airman to Talil in May.

Members of the 190th ARW also deployed to other locations in support of U.S. military operations. This includes: April – 17 personnel to Al Udeid, Qatar; one airman to Sembach, Germany; three airmen to Curacao; May – seven airmen to Ali Al Salem, Kuwait; four airmen to Al Dhafra, United Arab Emirates; two personnel to Moron, Spain; July – 20 airmen to Diego Garcia; one airman to Manas, Kyrgyzstan in August; and one each to Ramstein, Germany, and Turkey in December.

The 184th Air Refueling Wing sent two rotations of personnel to Incirlik, Turkey, in late March through May to support air refueling operations. The first rotation consisted of 90 personnel. The second rotation involved approximately 80 airmen.

In early August, 27 airmen deployed to Manus, Ecuador. A second rotation of 24 airmen went to the same location in mid-August to sup-

A member of the 190th Air Refueling Wing Civil Engineering Squadron does some survey work for a project in Iraq. Twenty members of the squadron deployed to Iraq in April in support of Operation Iraqi Freedom.
port air refueling operations.

Other, smaller deployments were carried out throughout the year and included such locations as Ramstein Air Base, Germany; Langley AFB, Va.; Al Dhafra, United Arab Emirates; Diego Garcia, British Indian Ocean Territory; Luis Munoz Marin, Puerto Rico; Gomez Nino Apia, Colombia; Kashi-Khanabad, Uzbekistan; Al Udeid, Qatar; Osan Air Base, Korea; Aviano Air Base, Italy; Ali Al Salem, Kuwait; Tegucigalpa, Honduras; Baghdad, Iraq; Kandahar, Afghanistan and Manas, Kazakhstan. Deployments ran from three to 179 days, averaging less than 30 days.

RETURNS

On Feb. 12, the 2nd Battalion, 130th Field Artillery received a hero’s welcome in a ceremony at Bramlage Coliseum in Manhattan. The unit deployed in 2004 in support of Operation Iraqi Freedom. During the deployment, two members of the unit, Sgt. 1st Class Clinton Wisdom and Sgt. Don Allen Clary, were killed in action Nov. 8, 2004, while protecting a convoy.

Soldiers of the Kansas National Guard’s 35th Military Police (MP) Company returned to Kansas on March 9 after a six month tour of duty in Kosovo. During the deployment, the unit served as the headquarters element for military police of the National Guard from Indiana and Ohio, who were attached to the 35th MPs.

The 105th Mobile Public Affairs Detachment returned home in April. The unit, headquartered in Topeka, served more than a year in Afghanistan for Operation Enduring Freedom, providing public affairs support.

Nineteen soldiers of Battery E (Target Acquisition), 161st Field Artillery, returned to Kansas in July after deployment to Iraq in September 2004. It was the third mobilization for the battery since 1996, when it went to Bosnia. The battery also deployed to Kosovo in 2000.

The Kansas Army National Guard’s 74th Quartermaster Company arrived back at their home post at Nickell Armory, Topeka, on Oct. 29, one year to the day after a deployment ceremony that saw them off to Iraq.

The 137th Transportation Company was welcomed home by family and friends on Nov. 21 after serving one year in support of Operation Iraqi Freedom. Their mission in Iraq was to haul pre-palletized loads of ammunition, food, materials and other bulk items.

The 778th Transportation Company returned to Kansas on Thanksgiving Day, Nov. 24, after a year-long deployment in support of Operation Iraqi Freedom, when they hauled cargo into and out of Iraq.

Soldiers of Headquarters and Headquarters Detachment, 169th Corps Support Battalion, returned to Kansas Dec. 1. The soldiers had been serving a year-long deployment to Iraq for Operation Iraqi Freedom.

In January, Gov. Kathleen Sebelius signed the "Kansas Military Bill of Rights." The most significant aspect is Executive Directive 05-356, which extends support to the many state government employees who serve in the National Guard and the Reserves. It stipulates that the state will make up any difference between the pay and allowances National Guard members and reservists receive from the military and their state employee’s salary at the time they were called to active duty, up to $1,000 per month. It also provides a one-time payment of $1,000 to state employees upon activation for 180 days or more (made retroactively to all National Guard members and reservists who have been activated since Sept. 11, 2001).

An important element of the Military Bill of Rights is the establishment of the Kansas Military Emergency Relief Fund, a fund of last resort that supports Guard and Reserve members and their families who have financial difficulties following activation. To date, the fund has provided over $48,000 in assistance. Other key provisions include tuition credit or refund for students who are activated, free tuition for spouses and family members of service members killed in the line of duty, and free hunting and fishing licenses and state park permits in state fiscal year 2006.

In the 2005 legislative session, The Adjutant General received approval to issue $9 million additional Armory Renovation Bonds over three years. The additional bonds were needed to complete the basic renovations on armories across Kansas. Additional bonding was approved in the amount of $1,450,711 to be used in conjunction with bonding of $4,025,763 for Pittsburg State University to fund a joint facility with the Kansas National Guard. This new facility will house an armory for the Kansas National Guard, classrooms and a recreation center for Pittsburg State University. An additional $4.4 million from the National Guard Bureau will complete the armory.

In April, Gov. Sebelius signed Executive Order 05-03 establishing the National Incident Management System (NIMS) as the Kansas standard of operation. NIMS integrates effective practices in emergency preparedness and response into a comprehensive national framework for incident management, enabling responders at all levels to work together more effectively to manage domestic incidents.

Gov. Sebelius signed the Communications Interoperability Bill, which authorized the Secretary of Transportation to purchase or lease communications equipment for local and state agencies. The bill gave KDOT authority to proceed on developing communication between agencies involved in public safety and homeland security. This was a joint effort between Kansas Emergency Management, the Kansas Department of Transportation, and the Kansas Highway Patrol which began as 17-county pilot program in Southeast Kansas.

On Aug. 1, surrounded by members of the Kansas National Guard, Gov. Sebelius ceremonially signed Senate Bill 1, which provides $250,000 in life insurance for members of the Kansas National Guard on active duty in a combat zone. The bill reimburses Kansas National Guard members on active duty in a combat zone for the premiums on $250,000 life insurance policies. This takes the place of the $250,000 death benefit passed earlier this year. In addition, the bill grants 2004 vehicle registration tax exemptions to military personnel who are in the full-time military service, are absent from the state on military orders on the date of application for registration and maintain their vehicles outside of Kansas, or are mobilized or deployed on the date of application for registration. The bill also sets up a refund process for previously paid taxes.
One of the primary missions of The Adjutant General's Department is to protect the lives and property of Kansas citizens when natural and man-made disasters strike. The Adjutant General's Department responds through the coordination of response activities by Kansas Emergency Management and with personnel, equipment, and technical expertise to help Kansas citizens respond and recover.

**January 2005 Ice Storm**

This storm became the most expensive disaster in Kansas history, causing over $100 million in damage. Beginning on Tuesday, Jan. 4, 2005, a winter ice storm moved across central Kansas, with freezing drizzle turning into freezing rain and continued into Wednesday, Jan. 5. This storm produced significant icing over much of central and south central Kansas. In southeast Kansas, a mix of sleet and freezing rain fell. A reinforcing surge of arctic air caused precipitation to turn into snow across central and south central Kansas, further aggravating the icing problems.

In addition to the winter weather, heavy rain fell in southeast and south central Kansas. Reports of two to three inches of rain were received and rainfall topped four inches in Sumner and Elk Counties.

Thousands of power poles and cross arms were snapped and destroyed; more than 100 transformers were destroyed, and thousands of miles of electrical distribution and transmission lines went down. Damages to 14 rural electric cooperatives and numerous municipally-owned utilities within the affected areas of Kansas impacted more than 300,000 customers. The Kansas National Guard supplied emergency power generators and personnel to water districts in Butler, Franklin, and Kingman Counties and to nursing homes in Elk and Franklin Counties.

Thirty-two counties were declared a federal disaster for public assistance to local and state governments.

**June 2005 Flooding, Hail and Straight Line Winds**

With storm season upon the state once again, Kansans braced themselves as a new round of severe storms accompanied by tornadoes and flooding hit the state Thursday, June 9.

Damage from storms, tornadoes, and flooding was reported in Sedgwick, Trego, Smith, Harvey, Graham, Meade, Pottawatomie, Cowley, and Rooks Counties. Kansas Emergency Management coordinated response and recovery efforts from a number of state agencies.

**June Storms**

Severe storms, accompanied by flooding, flash flooding, tornadoes, high winds, hail, and lightning tracked across southeastern Kansas June 30, causing widespread power outages and debris from downed trees, buildings, and power lines.

Approximately 9,000 electric customers, including police and fire departments and hospitals, were without power for 72 hours. Portable generators, emergency generators, and outside utility crews were dispatched to the affected area for emergency restoration of power. The three extreme southeast counties were declared a federal disaster for public infrastructure assistance to local and state governments.

**Hurricanes Katrina and Rita**

Although the state of Kansas was hundreds of miles removed from the devastation of Hurricane Katrina on Aug. 29, and later, Hurricane Rita on Sept. 24, Kansas played a significant role in...
helping the states of Louisiana, Mississippi and Texas recover from the massive devastation wrought by those events.

As a signatory to the Emergency Management Assistance Compact (EMAC), a multi-state agreement that allows states to send government aid to other states in emergency situations, the Governor and the Adjutant General offered state resources to assist those states.

All told, Kansas Emergency Management coordinated more than 46 EMAC missions involving more than 1,000 people. The civilian missions involved more than 550 people. Approximately 10 percent of the volunteers came from state agencies, while 90 percent came from city and county levels. The Kansas National Guard put approximately 550 soldiers on orders for the response and relief efforts.

For several days, the State Emergency Operations Center conducted 24-hour/day operations, working with state and federal agencies, county and city organizations, and volunteer agencies to coordinate activities and plan future response.

In an initial response to the Governor of Texas and later to the Department of Homeland Security, Gov. Kathleen Sebelius requested communities determine their capacity to shelter evacuees from Louisiana. Sedgwick, Saline, Finney, Douglas, Montgomery, Johnson and Riley Counties offered to accept people from Louisiana should it become necessary to evacuate them. The total shelter spaces offered was over 2,500. The Governor requested and was granted a presidential emergency declaration to assist in these evacuation shelter operations. While no mass evacuations were made to Kansas, there were more than 2,000 households that self evacuated to Kansas.

Northeast Kansas Flooding
Beginning Saturday night, Oct. 1, and continuing into Sunday morning, Oct. 2, there was extreme rainfall in northeast Kansas, as much as 12 inches in one 24-hour period, resulting in middle of the night swift-water rescues, damage to homes, roads and bridges, and evacuation of care facilities in Easton and Rossville. Damage estimates to public infrastructure exceeded $4 million. Gov. Sebelius requested and was granted a Small Business Administration disaster declaration for Jefferson and Leavenworth Counties and the contiguous counties of Atchison, Douglas, Jackson, Johnson, Shawnee, and Wyandotte. She also requested and was granted a presidential disaster declaration for Atchison, Jackson, Jefferson, Leavenworth, Pottawatomie, and Shawnee Counties to assist local and state governments recover from damage to infrastructure.

November 2005 Tornadoes and Snow Storms
In a bizarre 24-hour stretch of time, tornadoes hit portions of Marion, Geary, and Morris Counties on Sunday, Nov. 27, followed by severe ice and snow in western and central Kansas. In some cases, certain areas were under both tornado and winter storm watches.

Snowfall in Northwest Kansas on Sunday, Nov. 27, turned into blizzard and icing conditions, preventing travel and closing Interstate 70 as far east as Salina, causing over 1,600 people to be stranded in the cities of Goodland, Colby, Hays, Russell, Atwood and St. Francis. Fifteen shelters were opened in various locations to house these individuals.

The Kansas National Guard activated three soldiers of Detachment 1, 170th Maintenance Company to assist in the set up and operation of the shelter at the Goodland armory, where 207 people were sheltered from the weather. Detachment 2, 170th Maintenance Company activated five soldiers to assist the American Red Cross in setting up the shelter in Colby and other cities in the area that housed 325 citizens for two days while waiting for the weather to clear up.

A total of 18 counties reported storm damage of more than $6.7 million to the public infrastructure.
Homeland Security is not a distinct agency of the State of Kansas, but it is a very important responsibility of The Adjutant General. Kansas statutes give the responsibility of preparing, preventing, and responding to terrorism squarely on the shoulders of The Adjutant General.

The Adjutant General is designated the Director of Homeland Security, responsible for strategy, coordination, and all mission areas of homeland security:

• Prevention/Mitigation: avoid or intervene; reduce or eliminate risks, lessen the effects
• Protect: reduce the vulnerability of critical infrastructure or key resources or neutralize attacks, disasters or other emergencies.
• Response: immediate actions to save lives, protect property, and meet basic human needs
• Recovery: restore to a level of normalcy

Although Homeland Security addresses threats aimed directly at our citizens (chemical, biological, radiological, nuclear, or explosive attacks), it also concerns itself with threats to agriculture and the food supply, whether as a result of terrorism or an act of nature. Economically, agriculture accounts for one in six jobs in the United States; livestock farming alone is a $12 billion-plus business in Kansas. These indirect threats to our way of life get the attention of Homeland Security coordinators.

Biological threats include not only weapons, but matters such as outbreaks of illness not the result of terrorism that could have a drastic impact on public health, safety, and the economy. Homeland Security monitors the progress of threats to public health, such as pandemic flu outbreaks (e.g., "avian flu") and coordinates efforts of public health officials to anticipate and counter epidemics.

State and National Priorities for Homeland Security
• Implement the National Incident Management System (NIMS) and the National Response Plan (NRP)
• Expand regional collaboration, both intra- and interstate

In April, Gov. Kathleen Sebelius, along with Maj. Gen. Tod Bunting, the adjutant general, and Col. William Seck, superintendent of the Kansas Highway Patrol, announced the signing of Executive Order 05-03, which established the National Incident Management System (NIMS) as the Kansas standard of operation.
Ongoing Assessment
Using the process outlined in the Homeland Security Presidential Directive 8, subject matter experts conducted a detailed vulnerability assessment, which was the basis for funding decisions. This assessment was updated again in December 2005.

Communications Interoperability
Gov. Sebelius signed the Communications Interoperability Bill, which authorized the Secretary of Transportation to purchase or lease communications equipment for local and state agencies. The bill gave KDOT authority to proceed on developing communication between agencies involved in public safety and homeland security. This was a joint effort between Kansas Emergency Management, the Kansas Department of Transportation, and the Kansas Highway Patrol which began as 17-county pilot program in Southeast Kansas.

Continuity Of Government
The Adjutant General's Department is developing a Continuity of Government (COG) and Continuity of Operations Plan (COOP) and capability to enable the department and the Governor's Office to relocate to other facilities and maintain operations in the event of a disaster affecting their buildings and offices in Topeka.

Kansas Homeland Security Section
Located in State Defense Building - 8 state employees

Through support of the Department of Homeland Security, Office of Domestic Preparedness, Kansas was able to establish an infrastructure designed to support homeland security priorities within the state. Based on the creation of seven administrative regions, Kansas Emergency Management has staffed a section within its organization to coordinate a growing influence to adopt a more shared commitment in defining future priorities and preparedness activities. Terri Ploger-McCool is the program manager for this section.

Seven homeland security regional coordinators are responsible for program initiatives in these regions: Northwest - Toby Prine; Southwest - Matthew Mercer; North Central - Dennis Colsden; South Central - Jim Leftwich; Northeast - Bill Brubaker; Southeast - Jackie Miller; Kansas City Metro - Keith Yoder.

The homeland security section plays an integral part in developing and maintaining a statewide, comprehensive exercise program. The regional coordinators have lead or supported over 80 exercises during the calendar year with various different key stakeholders at both the local and state level. Scenarios have included biological and chemical agents (anthrax, plague, dirty bombs, etc), crisis events in schools, mass vaccinations, avian flu, foot and mouth disease, swine fever, communications and information systems, incident command structures and others.

2005 Highlights
• Played a lead role in conducting workshops for school districts in the north central region through a grant provided through the Department of Education.
• Staff received certification from DHS/FEMA in the Master Exercise Practitioner Program
• Hosted Identity Security training for state and local law enforcement agencies presented by the Kansas Department of Revenue.
• Supported Kansas Homeland Security officials in their development of a concept for strengthening regional collaboration
• Developed initiatives with bordering states in the arena of planning, training, and exercises
• Three regional coordinators deployed through EMAC to Mississippi to support the response to Hurricane Katrina and brought back valuable lessons learned.
• Supported many new and existing partnerships with public health, hospital trauma region as well as the relationships with Local Emergency Planning Committees, first responders from all perspectives, all other state and many federal agencies, schools, members of the agriculture industry, National Guard, airport authority, some private sector industry, volunteer groups such as the American Red Cross and Emergency Management and elected officials.
• Conducted training exercises using WebEOC
• Some staff received train-the-trainer status in DHS Weapons of Mass Destruction awareness level classes and anti-terrorism training through the Department of Justice
• Assisted in the development and delivery of training for stop movement requirements to local and state law enforcement officials
• Supported the new AgroGuard program, a agriculture producer watch program, which involves industry in preparedness efforts
• Hosted a five-state Peace Officers Association fall conference
• Supported local officials and the KBI/FBI in an effort to formalize criminal investigation partnerships
• Supported a continuity of operations exercise for Joint Forces Headquarters Kansas at the state's alternate EOC

The mission of this section is to conduct vulnerability assessments, complete buffer zone protection plans and conduct buffer zone exercises for critical facilities identified by the Department of Homeland Security, Kansas Director of Homeland Security and Department of Health and Environment in order to enhance security plans and assist in hardening these facilities. This section consists of seven people organized as a Critical Infrastructure Coordinator and two Vulnerability Assessment Teams.

The Adjutant General, as Director of Kansas Homeland Security, directed a comprehensive Vulnerability Assessment of the State of Kansas Infrastructure. This assessment provides direction to all state agencies and sets priorities in regard to how the state prepares for any disaster or emergency. In 2005, Kansas became the first state to have the Buffer Zone Preparedness Plans completed and approved by Department of Homeland Security (DHS) for all DHS critical infrastructure sites.

73rd Civil Support Team (CST)
Location at Forbes Field, Topeka - 22 full-time employees

The Kansas Army National Guard’s 73rd Civil Support Team (Weapons of Mass Destruction) received official certification from the U.S. Secretary of Defense in January 2003. The mission of the 73rd CST is to provide support to civil authorities in incidents involving biological, chemical and nuclear weapons of mass destruction.

All 22 full-time personnel must be re-certified every 18 months to ensure that their knowledge and skills are up-to-date.

Mission Responses: On June 15, the 73rd CST deployed to the Jayhawk Tower in Topeka to investigate a possible white or brown substance in an envelope sent from the Hutchinson Prison. The powder was identified as baking soda/talcum powder and sugar. The matter was turned over to the FBI for criminal investigation and a suspect was identified.

Training Missions: On March 22-23, the 73rd CST participated with Lee’s Summit, Mo., in a full scale multi-jurisdiction Weapons of Mass Destruction (WMD) exercise.

Members of the 73rd Civil Support team set up for an exercise to test their readiness to respond to emergency situations.
This was a two-day exercise conducted over seven hour days at the Lee's Summit West High School. The exercise was designed to provide a training environment in which conditions would stress and test the responders. The objective was to establish a no-inspection, no fault learning environment that familiarized agencies with policies, plans, and procedures involved in responding to a terrorist threat. The sponsor was Missouri State Emergency Management Agency (SEMA). During this exercise, there were over 500 first responders and over 60 agencies represented from Missouri and Kansas, including the 7th CST from Missouri.

The External Evaluation (EXEVAL) was conducted Oct. 6 at the Kansas State Fairgrounds in Hutchinson, Kan. Having had their primary targets discovered, the scenario's terrorists attacked a high profile event, through the use of several WMDs, hoping to cause mass panic. An unrelated fire at the same facility brought the local fire department. Based on signs and symptoms of persons at the facility who had left earlier, a Hazardous Materials (HazMat) team made entry and the CST was called. The HazMat team performed some of the site characterization and sampled an unknown white powder, which was brought to the Analytical Lab System. The CST later coordinated a simultaneous entry with the HazMat team and demonstrated great competence in working with the emergency first responders. The team successfully identified the WMD hazards (mustard, tularemia and americium).

**Kansas Threat Integration Center (KSTIC)**

Located in State Defense Building - 2 state employees, 1 federal employee

Kansas Threat Integration Center (KSTIC), a joint activity of the Kansas Bureau of Investigation, Kansas Highway Patrol and The Adjutant General's Department, is located in a secure room in the State Defense Building. The center fuses intelligence and information from various secure and open sources into products for law enforcement.

**Working together to protect Kansans**

During the legislative session, Gov. Kathleen Sebelius signed a Communications Operability Bill that authorized the purchase or lease of communications equipment for state agencies to enhance interoperability among law enforcement, fire, medical, military and other emergency responders. Representatives from these various agencies attended a news conference at which Gov. Sebelius announced the measure.
Kansas Emergency Management (KEM) is the branch of The Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination, and administration of recovery programs for the civil sector of the State, regardless of the type of hazards. KEM also serves as the lead agency for the state's homeland security efforts as part of the Adjutant General's statutory responsibility.


Mission: Provide guidance, technical assistance, and coordinate response on a 24-hour basis to reduce loss of life and property. Protect Kansans from all hazards by providing and coordinating resources, expertise, leadership, and advocacy through a comprehensive, risk-based emergency management program of protection, prevention, preparedness, response and recovery. Reduce vulnerability of people, property and environment, to all types of disasters by eliminating or reducing disaster impact, enhancing state and local emergency management organizational readiness, rapid and effective disaster response, effective recovery and proactive leadership and advocacy.

Staff and Organization

Kansas Emergency Management's organizational structure mirrors the functions that take place in the life cycle of emergency management: mitigation, preparedness, response, and recovery.

- Administration (4 full-time employees)
- Plans (4 full-time employees)
- Training (4 full-time employees and 1 temporary)
- Homeland Security (8 full-time employees)
- Operations (Response and Recovery) (10 full-time employees and 1 temporary)
- Technological Hazards (5 full-time employees, 1 part-time employee)
- Fiscal (3 full-time employees, 1 part-time employee)

Cadres

Kansas Training Cadre consists of trained instructors of various specialties that provide training to elected officials and responders state-wide.

Kansas Damage Assessment Team is comprised of professional building officials who are members of the International Coordinating Conference of Building Officials (ICCBO) and architects who are members of the American Institute of Architects (AIA). In the wake of disasters, this team conducts damage assessments of homes and buildings, providing information to owners and others regarding the safety and validity of issuing building permits to repair structures.

Public Assistance Cadre is trained and experienced National Guardsmen who are activated following disasters to conduct damage assessments of public infrastructure, including roads, bridges, waterways, debris and electrical utilities.

Public Information Cadre is trained public information specialists, organized through the PAO, who are activated to manage and coordinate information in and for the Joint Information Center (JIC) and do public information coverage and out-
reach during periods of response and recovery from disasters or major emergencies. Kansas statutes require all 105 counties in Kansas to have emergency management offices, with designated points of contact for county emergency management coordinators and local emergency planning committees (LEPC).

**Emergency Management Goals**

- Reduce loss of life and property
- Risk Information: Provide hazard and risk information using the best-suited technologies.
- Mitigation and Preparedness Planning: Ensure that the state's most vulnerable areas are addressed in emergency management plans.
- Partner's Capabilities: Ensure the capabilities of state, local, tribal and other partners are in place to plan and prepare for disasters.
- Comprehensive Training and Education: Develop and implement a comprehensive training and education plan for emergency management planners and responders.
- Minimize suffering and disruption caused by disasters.
- Quick and effective response: Respond quickly and effectively when local governments and tribal nations need assistance.
- Timely assistance: Provide timely and appropriate disaster assistance and payment of disaster grants.
- Mitigation in recovery: Mitigate against potential future losses as part of every disaster recovery effort.
- Serve as the state’s portal for emergency management information and expertise.
- Information Portal: Create and manage a single, convenient portal for emergency management information, based on WebEOC software.
- Knowledge management: Serve as the state’s knowledge manager and coordinator of emergency management information.

**Phases of Emergency Management**

The federal Department of Homeland Security lists four mission areas of emergency management to achieve its goals.

**Prevention and Mitigation**

Should disaster strike, KEM provides help to mitigate disasters and prevent them from happening again.

**2005 Highlights:**

- Paid $3 million for mitigation projects for disaster recovery, e.g. construct safe rooms and upgrade Rural Electric supply lines
- Received and reviewed 20 applications for post-event mitigation awards, such as safe rooms, power line upgrades, acquisition and demolition repetitive loss list under the National Flood Insurance Program, channel restoration and storm water diversion.
- Reviewed and approved three county mitigation plans (Cowley, Douglas and Finley Counties) which were approved after final review by FEMA. There are three plans currently under review from Bourbon, Johnson and Pottawatomie Counties.

**Preparedness**

Kansas Emergency Management conducts a variety of classes and training seminars to equip police, fire, emergency managers, planners, and other emergency response personnel with the knowledge needed to respond to disasters and other emergency situations. It also conducts public education campaigns aimed at making the public aware of what it can do to be prepared for tornadoes, floods, and other natural and man-made disasters. KEM also calibrates and maintains radiation detection equipment.

**2005 Highlights:**

- Successfully conducted a FEMA-evaluated emergency response drill in November 2005 involving the State Emergency Operations Center, Wolf Creek Generating Station in Coffey County, Forward Staging Area, Coffey County

An inspection team assesses damage to a bridge following heavy floods in October. The inspections were done to determine if the affected counties qualified for federal Public Assistance money to restore damaged public infrastructure such as roads and bridges.
Emergency Operations Center, Joint Information Center, Media Center and Phone Team.

- A June 2005 ceremony unveiled the Statewide Interoperable Communications System. Legislation signed into law by Gov. Sebelius during the previous legislative session enabled the state to begin a 17-county pilot project in southeastern Kansas to allow first responders to directly communicate with each other; open the state’s 800 megahertz (MHz) communications towers, operated by the Kansas Department of Transportation (KDOT), to first responders and governmental users; leasing 800 MHz radios and equipment to local first responders; and, opening KDOT towers to private businesses for the first time. The system is a joint effort between Kansas Emergency Management, KDOT, and the Kansas Highway Patrol.

- Kansas Homeland Security section provided preparedness by training exercises.
- Trained 1,783 people in emergency management.
- Trained 129 high-level hazardous material (HazMat) technicians.
- Trained 213 people in nuclear emergency management.
- Received over 43,000 requests for information from KEM Web site.
- Served 218 subscribers to the Homeland Security website.
- Coordinated and assisted in hosting Kansas Preparedness Month and Kansas Preparendess Day to emphasize the need for emergency preparedness at home, at work and in the community.

Response

When state aid is requested by a Kansas community struck by disaster, Kansas Emergency Management evaluates the situation and coordinates the activities of all state, federal, and local agencies responding to the disaster. Likely types of disasters for Kansas (in order of probability) are flooding, wind storms, tornadoes, winter storms (snow/ice), wild fires, hazardous material spills, transportation incidents (air/rail), drought, civil disorder and terrorism.

2005 Highlights:
- Coordinated and responded to three federal disasters (DR 1579, 1600, and 1615) and one federal emergency, and three additional state disasters.
- Responded eight times to federal, state, and local disasters (including Damage Assessment Team deployment).
- Coordinated state response to Hurricanes Katrina and Rita disasters, deploying over 550 civilians to the Gulf Coast region.
- Opened the Emergency Operations Center as required, including the Joint Information Center, as needed.

Recovery

Kansas Emergency Management manages programs that assist individuals and entities with the means to recover from disasters.

The Individual Assistance (IA) program provides financial assistance to individuals or families who sustain damage or develop serious needs resulting from a natural or man-made disaster. It provides grants for necessary expenses and serious needs that cannot be provided for by other sources of assistance, such as insurance or other federal programs. IA provides individuals with assistance to recover from a disaster and establish habitable, sanitary living conditions.

Public Assistance, oriented to public entities, can refund the repair, restoration, reconstruction, or replacement of a public facility or infrastructure that was damaged or destroyed by a disaster. Eligible applicants include the state and any of its political subdivisions, and local governments. In some cases, private non-profit organizations such as educational, emergency, medical, custodial care, utilities, or facilities that provide essential services of a governmental nature may also receive assistance.

2005 Highlights:
- Assistance was made available through the U.S. Small Business Administration (SBA), which opened temporary
offices in Easton, Leavenworth, Oskaloosa and Rossville to help residents and businesses apply for low-interest loans from the SBA to help recover from the effects of the floods that occurred Oct. 1-2.

- Deployed a Disaster Assessment Team on three occasions to survey requirements for IA. These teams are comprised of members of the International Coordinating Conference of Building Officials (ICCBO) and the American Institute of Architects (AIA).

- Conducted 50 applicant briefings, received 453 applications, and approved 775 projects for public assistance. Kansas Emergency Management also deployed a Disaster Assessment Team four times to survey Public Assistance requirements.

**Emergency Management Assistance Compact**

The Emergency Management Assistance Compact is a mutual aid agreement and partnership among states that establishes a legal foundation for reimbursement of costs by the state requesting assistance. States providing assistance can be assured that providing aid to another state will not become a financial or legal burden. The State of Kansas joined the Emergency Management Assistance Compact (EMAC) in 2000, when the state legislature ratified the compact.

EMAC enabled the state to provide assistance to Louisiana and Mississippi for Hurricane Katrina relief efforts since September 2005. Kansas Emergency Management coordinated more than 46 EMAC missions involving 469 National Guard soldiers and airmen and over 550 civilians. In past years, Kansas sent aid to other states five times and received assistance on two occasions under terms of EMAC.

**Exercise in emergency response**

First responders relax after a hazardous material exercise in Wichita.
This section provides the planning, military resources and operational support for the implementation of the Kansas National Guard’s Military Assistance to Civil Authorities (MACA) mission, the Anti-Terrorism/Force Protection program for the Kansas National Guard, and for Wolf Creek and Cooper Generating Stations emergency support. They ensure a timely and effective National Guard deployment in response to a natural or man-made emergency to support civilian authorities in saving lives, preventing or reducing human suffering, protecting property and preserving peace, order and the public safety in Kansas.

This section has operational control of the Counter Drug program, Anti-Terrorism and Force Protection, the Kansas National Guard Sunflower communications network, intelligence sourcing and physical security at the State Defense Building Complex and the Kansas National Guard maintenance facilities at Fort Riley. In the past four years, this office has brought on line the 73rd Civil Support Team (Weapons of Mass Destruction) and began responsibility as the coordinator for the Military Funerals and Honors program. DOMS organized, trained, and deployed Kansas National Guardsmen for hurricane duty in Mississippi and Louisiana, airport and other security missions within the state, and provided Homeland Defense/Security coordination for The Adjutant General's Department and the Kansas National Guard.

Military Support to Civil Authorities

Military support to civil authorities is coordinated through DOMS in The Adjutant General's Department. The Kansas National Guard has assigned major units in both the Army and Air National Guard with the responsibility of providing this coordination of military support to civil authority for the counties in their assigned region of the state. They provide assistance in disasters and emergencies.

National Guard Scout Program

In an effort to improve the responsiveness and effectiveness of the Kansas National Guard during disasters by insuring that Guard members meet county elected leaders, first responders and emergency managers prior to a disaster, the National Guard "Scout" Program was created. A Guardsman who lives or works in the community volunteers to build a relationship with the community points of contact prior to a disaster. When a disaster hits, the Guardsman reports to the County Emergency Operations Center where he can be of immediate assistance because he is working with already developed relationships.

The Scouts serve as the "eyes and ears" of The Adjutant General, providing timely and accurate feedback to the State Emergency Operations Center and the Military Operations Center on how the disaster response is progressing and anticipating the needs of the community for state assistance. This provides time to prepare troops and equipment, if needed, but does not circumvent the proven emergency management process where the county emergency managers and/or other county officials request state support.

Under a proposed reorganization plan, the National Guard Scout Program is realigning from nine to seven regions. This will align the Scout Program with current Kansas Homeland Security regions and reflect the reorganization of Kansas National Guard military units: 635th RSG (635th Regional Support Group), Hutchinson; 235th Regt (235th Training Regiment), Salina; 130th FA BDE (130th Field Artillery Brigade) and 190th ARW (190th Air Refueling Wing), Topeka; 35th Division, Leavenworth; 287th SUST BDE (287th Sustainment Brigade) and 184th ARW (184th Air Refueling Wing), Wichita.
The Kansas Wing of the Civil Air Patrol (CAP) is part of a private, volunteer, nonprofit 501(c) (3) corporation and by Congressional charter is the auxiliary of the United States Air Force (USAF). The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General's Department in 1997 for administrative support and control of state resources and funding.

The Civil Air Patrol is charged with three balanced primary missions: Aerospace Education, Cadet Programs and Emergency Services.

**Aerospace Education**
Aerospace education provides the CAP membership and communities statewide with classroom materials, teacher training and other educational aids that promote the understanding of aviation and space programs. Each year Kansas Wing members attend the annual meeting of the National Congress on Aviation and Space Education (NCASE).

**Cadet Programs**
The Kansas Wing Cadet Program develops the potential of youth aged 12 to 21 through aerospace education, leadership training and physical fitness. Parents and educators credit the cadet program for communicating the importance of integrity, self-discipline and trust in their children's personal and professional success. Adult wing members help inspire and encourage cadets interested in aviation industry or military careers.

**Emergency Services**
Kansas Wing Volunteer Air and Ground teams accomplish most of the search and rescue operations in the State. CAP works closely with the Kansas National Guard, Kansas Highway Patrol, Kansas Emergency Management and other agencies during training and actual disaster relief operations. The CAP activities include: searching for missing persons, aircraft and emergency locator transponders (ELT), air and ground transportation, aerial reconnaissance, airborne communications, ground traffic control, perimeter control, flight line control and transportation of live human organs, blood and tissue.

Civil Air Patrol volunteer participation in State dedicated missions and training includes site-specific exercises concerning the Wolf Creek Generating Station.

**Units and equipment:**
- Emporia - 2 vehicles
- Garden City - 1 vehicle
- Hays - no equipment
- Junction City - 2 vehicles, 1 C-182 fixed wing aircraft
- Lawrence - 1 vehicle
- Leavenworth - 2 vehicles
- Olathe - 2 vehicles, 1 SGS2-33 glider
- Pittsburg - 1 vehicle
- Salina - 1 vehicle, 1 C-172 fixed wing aircraft
- Salina (Wing Headquarters) - 3 vehicles
- Shawnee Mission - 1 vehicle, 1 C-172 fixed wing aircraft
- Topeka - 1 vehicle, 1 C-172 fixed wing aircraft
- Wichita - 1 C-172 fixed wing aircraft

A Civil Air Patrol cadet receives glider orientation training.
**Advanced Turbine Engine Army Maintenance (ATEAM)**

Located on Fort Riley – 115 federal technicians authorized

Mission: The Advanced Turbine Engine Army Maintenance Team provides AGT 1500 engines rebuilt to Service Life Extension (SLE) standards in support of the Total Army component repair velocity management program.

The ATEAM is an ISO 9001:2000 registered program, receiving initial certification on April 13, 2001, and re-certified on April 13, 2004. The International Organization for Standardization (ISO) is an international organization for manufacturing and auditing standards.

The ATEAM is the only facility in Kansas that employs personnel from both the Kansas Army and Air National Guard as Title 32 federal technicians. The annual payroll is $6.5 million dollars and the facility operates with an annual repair parts budget of $25 million dollars.

The ATEAM provides AGT1500 turbine engines to customers across the United States. Its customers include the National Guard Bureau, Tank Automotive Command and the U.S. Marine Corps. The ATEAM is now a partner with Army Material Command as an AGT-1500 provider, as well as a provider for tank engine repair for the Kingdom of Saudi Arabia. The ATEAM shipped the AGT1500 turbine engine in support of current operations including Operation Noble Eagle, Operation Enduring Freedom and Operation Iraqi Freedom. In FY05, the ATEAM produced 64 engines.

The ATEAM offers maintenance support and assistance to National Guard and Marine Corps facilities across the United States by providing repair, advice and training.

Fort Riley is partnering with the ATEAM to construct a new building in order to relocate the functions currently housed in Building 727 on Marshall Army Airfield. Fort Riley will be taking back Building 727 because of its expansion to pick up an aviation brigade. The building will be used for for helicopter maintenance functions.

**Deputy Chief of Staff for Information Management (DCSIM)**

Located in State Defense Building - 8 state employees; 18 federal employees

Mission: Acquire, manage, facilitate, distribute and implement new information services and technologies and develop capital information technology investment. Provide our internal and external customers the best service possible by developing employee incentives, empowerment, and long range plans that will accommodate change and promote excellence.

The Deputy Chief of Staff for Information Management (DCSIM) section has successfully increased the bandwidth to all armories to T-1 and provided a secure data link from the Joint Force Headquarters to the governor’s office that connects to all 50 States, three U.S. territories and the District of Columbia.

The Kansas National Guard is synchronizing its transformation efforts with the Department of the Army and Air Force as the Guard’s wide area network is modernized to provide improved redundancy and increased network security by tying into the Global Information Grid. In the future, the Kansas National Guard will continue to support the Joint Warfighter by enhancing collaboration among Total Force, state agencies and local governments and leveraging superior knowledge management strategies.

The Kansas National Guard upgraded and enhanced all Distance Learning sites in Topeka, Lenexa, Salina, Iola, Wichita, Hays and Leavenworth. The Kansas Guard received a $4.8 million Staff Management/Base Wide Protection and Facilities Monitoring System. Communications interoperability plays a critical role in the ability of the Kansas National Guard to conduct time sensitive operations to enhance incident command and control and provide the dissemination of

Warrant Officer Scott Sackrider and Sgt. Maj. Emmett Tibbetts concentrate on resolving a software installation problem on a laptop computer.
critical information in real time to fielded forces. The Kansas National Guard is developing a deployable communications
capability to primarily support validated Department of Defense and interagency sharing and communications needs at pri-
mary continental U.S. and Kansas-based incident sites.

The DCSIM is responsible for all computer and communication functions related to the Continuity of Operation Plan (COOP)
for The Adjutant General's Department and Governor's Office. In the event of a forced evacuation due to a natural or man-
made disaster, the DCSIM is responsible for making sure that all critical computer systems and information are in place in the
new location, along with the transfer of communications.

Human Resources Office (HRO)
Located in State Defense Building - 22 federal employees and two contract employees

The Human Resources Offices provides a full-range of quality personnel support to the more than 2,000 full-time federal
employees in The Adjutant General's Department work force. Human Resource Specialists within the HRO administer two
separate and distinct personnel systems. Services provided include the administration of the hiring process, entitlements
and benefits, labor relations, equal employment opportunity and family support services. All services provided support not
only to the employees, but also to family members, ensuring that Kansas National Guard forces can meet the needs of
their respective mission both in peace and in war.

Full-time funding for FY05 supported 629 Army Guard technicians, 443 Army Active Guard and Reserve personnel, 632
Air Guard technicians and 632 Air Active Guard and Reserve personnel.

Inspector General (IG)
Located in State Defense Building - 4 federal employees

The Inspector General provides The Adjutant General with a continuing assessment of the operational and administra-
tive effectiveness of the Command and explains Army and Air Force systems, procedures, and processes as they relate to
issues. The IG determines the state of economy, efficiency, discipline, morale and readiness throughout the command.
When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and
Standards of Conduct. In accordance with Executive Order 12333 and applicable Department of Defense (DoD) regula-
tions, the IG provides oversight of intelligence activities and components within the State. The office also operates a sys-
tem for resolving problems of soldiers, family members, civilian employees, and retirees, protecting confidentiality to the
maximum extent possible and guarding against reprisals. The office processes and investigates all referred DoD hotline
and federal whistleblower reprisal cases that relate to Army and Air Guard activities. The IG conducts thorough, objective,
and impartial inspections and follow-up inspections of State National Guard components or activities as directed by The
Adjutant General.

Judge Advocate General (JAG)
Located in State Defense Building - 3 federal employees

The Judge Advocate General provides legal support to The Adjutant General and the senior staff of the Kansas Army and Air
National Guard, the United States Property and Fiscal Office, Kansas Emergency Management, commanders, soldiers and airmen.
These full-time Judge Advocates have additional responsibilities that include acting as ethics advisors, claims officers, liti-
gation coordinators and Freedom of Information Officers; reviewing state and federal contracts; providing legal opinions on
administrative law, environmental law, labor law and other federal and state laws. Also provides legal assistance to more than
2,000 full time employees.

United States Property and Fiscal Office (USPFO)
Located in State Defense Complex – 70 federal technicians

Mission: The USPFO receives and accounts for all funds and property of the United States in possession of the Kansas
National Guard and ensures that federal funds are obligated and expended in conformance with applicable statutes and
regulations. The USPFO is responsible for more than $2.5 billion in assets owned by The Adjutant General's Department.
The office also makes returns and reports on federal funds and property as directed by the Chief of the National Guard
Bureau and the appropriate service secretary.
In 2003, Kansas became a partner with the Republic of Armenia under the National Guard Bureau's State Partnership Program. The Kansas National Guard is working closely with the Armenian Ministry of Defense, Ministry of Health, and, Emergency Management Agency to ensure both Kansas and Armenia benefit from this partnership. In 2005, the Kansas Army and Air National Guard have supported approximately 15 events with Armenia.

- Future exchanges and visits are projected to average 15-20 per year.
- Some of the most important recurring events for Kansas are the close cooperation with the Armenian Peacekeeping Battalion, which is currently deployed to Kosovo and Iraq. Events included medical, vehicle maintenance, small unit tactics, and convoy operations.
- In May 2005, Kansans traveled to Armenia for the first Kansas - Armenia Civic Leader Event. This provided the opportunity for Civic Leaders from Kansas to meet senior leaders of the Armenian government and the Armenian Ministry of Defense. This event was to promote civil government and defense cooperation and re-emphasize the partnership between the state of Kansas and the Republic of Armenia.
- Two reciprocal visits involving crisis communications and the media were conducted with follow-on visits scheduled for 2006. These visits allowed Armenia to see a U.S. model of how communications and media relations are conducted leading up to, and in times of, emergencies.
- Kansas was also part of a European Command Team under the direction of the Office of Secretary of Defense, which conducted the first ever Armenian Defense Assessment. This assessment provided the U.S. and Armenia with a single source document detailing the Armenian military's capabilities.

**Innovative Readiness Training**

Located in State Defense Building - 1 full-time employee

Innovative Readiness Training (IRT) combines annual training with projects that benefit the community or state. Soldiers and airmen hone the Military Occupational Skills and Army Facilities Components System skills needed to fulfill their primary mission while returning something of value to communities and nonprofit organizations that do not have the physical or financial resources to carry out needed projects.

In August 2005, soldiers of the 891st Engineer Battalion; 1st Battalion, 108th Aviation and Joint Forces Headquarters - Land Component participated in a federally funded IRT project in Uniontown, Kan. Work was accomplished on a 1.5 mile walking/running trail that circled the Unified School District 235's high school and junior high locations.

Soldiers worked a total of 326 mandays to complete the project and trained on 28 separate individual and collective tasks.
In 1992, Kansas STARBASE (Science and Technology Academies Reinforcing Basic Aviation and Space Exploration) was launched to ignite the interest of youth (4th - 6th graders) in science, math, technology, goal setting and positive life choices by exposing them to the technological environments and positive role models of the Kansas Army and Air National Guard. Kansas STARBASE is an official youth program of the Department of Defense, which provides most of the funding. Support from a variety of individuals, corporations and foundations supplement the monies received through the federal government.

In FY2000, the National Defense Authorization Act provided legislative authority, under Section 2193b of Title 10, United States Code, which further expanded the program nationwide and provided a more permanent source of funding. The Office of the Assistant Secretary of Defense for Reserve Affairs has the oversight responsibility within the U.S. Department of Defense.

STARBASE has worked with over 44,500 Kansas children, directly and indirectly, by improving their interest in the areas of math, science or technology as well as instilling a sense of pride and personal accomplishment. It is those traits by which STARBASE will increase the number of students going into math, science and technology areas once they have completed their secondary education. In other words, STARBASE is increasing the pool of highly motivated, technically minded employees and citizens.

The Kansas STARBASE program is the largest in the U.S. There are four locations: Wichita (hosted by the 184th Air Refueling Wing), Topeka (190th Air Refueling Wing), Salina (235th Regiment) and Kansas City, Kansas (2nd Battalion, 137th Infantry).

2005 Highlights:
- In 2005, STARBASE served 2,927 Kansas students.
- For the past four summers Kansas STARBASE has partnered with western Kansas community colleges to offer STARBASE academies in Garden City, Hutchinson, Pratt, Great Bend, and Liberal.
- In addition to the western Kansas STARBASE academies, an academy was offered in Pittsburg with the cooperation of Pittsburg State University and Pitsco.
- Kansas STARBASE has received nearly $44,626 in grants and donations to supplement the federal funding.
- Approximately 210 Guard members volunteered almost 2,000 hours to the STARBASE program.

Family Programs

Located in State Defense Building - 2 federal, 2 state and 7 contract employees

Periods of separation from a military member can present many difficulties in the lives of our Guard families. From loneliness to single parenting, the Guard family endures an immeasurable amount of added responsibilities and roles while their soldier or airmen are deployed.

The Kansas National Guard Family Program is a volunteer based program that provides mobilization training and assistance to our Guard families to help them better cope with the pressures of separation and reunion. The Family Program has five operating Family Assistance Centers which serve as a resource and referral. Though our FACs primary focus is our Guard members and their families, they also cater to the needs of military families from all branches of service. Family Readiness Groups are officially Guard sanctioned support groups consisting of families and friends of the National Guard. Training is offered throughout the year to those families of deploying Guard men and women and also to the volunteers who are the backbone of this program.

The Kansas National Guard Family Program is headquartered in the State Defense Building, Topeka. Personnel include:
- 1 State Family Program Director
- 1 Assistant Family Program Coordinator

Two STARBASE students try out the pilot and co-pilot seats of a UH-60 Black Hawk helicopter.
• 1 Family Readiness Group Coordinator - Topeka
• 1 State Youth Specialist - Ottawa
• 5 Family Assistant Center Coordinators - Manhattan, Hiawatha, Lawrence, Chanute, Wichita
• 2 Wing coordinators

**2005 Highlights:**

• Volunteers donated over 35,000 volunteers hours this past year equating to $603,231 in salaries

• Over 300 volunteers attended volunteer training throughout 2005.

• Over 1,000 family members attended 9 pre-mobilization workshops, 12 well being checkups, and 12 reunion trainings.

• Over 100 family members volunteered as point of contacts for each deployment, receiving thousands of calls to provide assistance and emotional support to those families of deployed military members.

• More than 30 volunteers sat on Soldier Readiness Process (SRP) lines. Volunteers on the SRP have donated over 500 hours to help prepare soldiers for deployment.

• Six volunteers and two youth delegates attended the NGB Family Program Conference and Youth Symposium in Boston, Mass.

• A total of 219 Kansas Guard youth attended three youth camps: Teen Camp, Operation Kids Camp, and Junior Jamboree.

• More than 100 youth have attended the Youth Reunion Workshops.

• Over 85 volunteers were on the ground to make our youth camps successful.

• A total of 4,300 hours were donated during the execution phase of our youth camps, which doesn’t include the coordination phase volunteer hours.

• Volunteers across the state have made breakfasts for soldiers and airmen, coordinated holiday events, put on fundraisers, assisted in displays at the State Fair, Kansas Day, and Military Appreciation Day and Kansas National Guard’s 150th Anniversary. They also provided assistance during farewells and homecomings, stuffed envelopes and mailed care packages, to name a few of their activities.

• Hired a full-time State Youth Specialist for the Kansas National Guard Family Program, who coordinates Guard youth activities in the state.

• Working in partnership with the Lt. Governor’s office in managing and executing the Kansas Military Emergency Relief Fund.

• Working in a partnership with the 4H, Boys and Girls Club and American Legion to set up Operation Military Kids for National Guard and Reserve youth.

• Established and implemented a Marriage Enrichment Program for pre, during, and post deployments. This includes army and air. Had six seminars and trained more than 75 couples.

• Became a pilot state for subsidized drill weekend childcare for the Air National Guard.

• Works with the 190th Air Refueling Wing’s Operation KUDOS (Kids Understanding Deployment Operations), a program to help children understand and prepare for the deployment of parents and other adults in their lives.

The Kansas National Guard Family Support Program operates several programs designed to give the children of Guard members a better idea of what their parents do.
Past and present

Re-enactors portraying soldiers of bygone days present the colors at the Anniversary Banquet commemorating the Kansas National Guard’s 150 years of service to the state and nation.
Mission: Provide quality and environmentally sound planning and execution of construction, maintenance, and repair projects for the Kansas Army National Guard.

Formerly the Resource Manager and later the Plans and Programs Manager within the Directorate of Facilities Engineering (DOFE), Col. Clifford M. Silsby was confirmed by The Adjutant General as the new Construction and Facilities Management Officer (CFMO) for the Kansas Army National Guard (KSARNG) and now heads the directorate. He replaces Col. James Stewart.

State Bond Projects: Due to concern over the aging condition of the majority of the armories throughout the state, a five-year $22 million bond program was initiated in 2001. An additional $9 million dollars has been appropriated. Nearly all of the state owned armories are identified for maintenance and repair under this program. The armory renovation projects include roofing; heating, ventilation and air conditioning; and interior renovation and exterior repairs, as needed. These projects range in cost from $100,000 to $600,000 per armory. All "state bond project" armories are either in the design, bid or construction phases or the renovations are complete. Armories that have completed their bond renovations thus far are: 2004 – Concordia, Marysville, Smith Center, Norton, Phillipsburg, and Wichita South Annex; 2005 – Abilene, Horton, Sabetha, Dodge City, Liberal, State Defense Building Annex (Topeka), Garden City, Junction City, Troy, Holton and Ottawa.

In addition, six armories have been identified for renovation as historic buildings. They are the "New Deal" armories located in Hiawatha and Kingman; and the "Cold War Era" armories located at Abilene, Clay Center, Garden City, and Newton. Historical restoration is more costly and time consuming. The Hiawatha Armory is now on the National Historical Register. Exterior repairs on the building are nearly complete.

In 2005 two major military construction (MILCON) projects were finished. The first is a major addition and alteration to the Kansas City armory. This $3 million dollar project involves a two story 13,447 sq. ft. addition with major renovations to existing structures. Facility improvements include locker rooms, showers, and latrines; plus parking areas and storage buildings. The facility is occupied by Kansas Army National Guard units only.

The second MILCON project completed this year is the 108,626 sq. ft. Armed Forces Reserve Center on the south end of Forbes Field in Topeka. This $13 million joint-use facility is occupied by several Kansas National Guard units and the U.S. Marine Corps Reserve. The facility features an assembly hall, class rooms, administrative offices, training rooms, arms vaults, supply rooms, vehicle maintenance, bays, and kitchen. The exterior has civilian and military vehicle parking areas, a vehicle wash area, a secondary containment area for fuel transporters, an unconditioned storage building, and flammable storage.

Future Kansas National Guard MILCON projects identified for funding in the seven-year DoD Futures Years Defense Plan include multi-agency readiness centers in Pittsburg and Wichita, and airfield taxiway/parking apron improvements at Salina and Topeka.

Numerous smaller scale projects of KSARNG facilities were completed in 2005. Improvements and construction at Kansas National Guard facilities on Fort Leavenworth include:

- South private vehicle parking lot resurfacing
- Logistics storage building
- Kitchen facility

Annual Report 2005
• Training Operations Center #9 (building)
• SIPRNET room renovation in Tice Hall

Improvements and construction at Kansas National Guard facilities on Fort Riley include:
• New additions to three buildings (#1581, #1598, and #1630)
• New metal storage building (#1976)
• Extensive concrete work at the Maneuver and Training Equipment Site with installation of a 7½ ton crane

Improvements and construction at Forbes Field include:
• Army Air Support Facility #1 taxiway pavement repair
• Building 636 exterior re-skin and painting

In 2005, new storefront recruiting offices were added in Topeka and Lawrence. The Topeka storefront will also serve as temporary headquarters for KSARNG Recruiting Command until a new Joint Forces Headquarters facility can be built.

In Coffeyville, a long-term agreement was completed with the City to exchange the old armory, which the local junior college will use to conduct technical training, for more modern and spacious (26,400 sq. ft.) buildings near the airport. The facilities will serve as the new Coffeyville armory until a new facility can be built in the distant future.

A 20-year lease for a large industrial facility of nearly 68,000 sq. ft. and over 40 acres was contracted with the Salina Airport Authority. The Regional Sustainment Maintenance Site (RSMS), headquartered at Fort Riley, will expand its operations here to include heavy repair and reconditioning of U.S. Army trailer type vehicles.

Also this year, a 99-year lease sale arrangement was entered into with the City of Manhattan for a 77,500 sq. ft. industrial and office building in the industrial park on the east side of town. This modern facility will serve as the new home for units currently stationed in the aged buildings near the Manhattan airport. The generous size of this facility provides opportunities of increased maintenance, warehousing, and industrial capacity.

Deputy Chief of Staff for Operations (DCSOPS)
Located in State Defense Building - 12 federal employees

Mission: Provide trained, ready forces and capabilities to the services and combatant commanders for federal missions; support unit mobilizations, demobilizations, reception, staging, onward movement and integration of forces within Kansas.

Accomplishments include being the principal coordinator for resource management for all annual training events; significant improvements in budget execution and Military Occupational Specialty qualifications; multiple overseas deployments in support of military missions in Iraq, Afghanistan, Kosovo, Djibouti and Fort Riley; and planning for units to train at each of the three prime U.S. Army training centers on the continent. This office is the primary planner for locating the force structure of Army National Guard units in Kansas and provides oversight in the process of receiving and disseminating new equipment items.

The Kansas National Guard supported disaster relief operations in the wake of Hurricane Katrina that struck the Gulf Coast on Aug. 29. An advance party consisting of operational and communications personnel deployed to the stricken area on Sept. 1, followed the next day by the lead elements formed from the 35th Division out of Fort Leavenworth. During the following 60 days, the various Kansas National Guard units supported the Mississippi and Louisiana National Guard by providing operational control elements, communications, medical, public affairs, firefighters, legal, transportation, maintenance and ministry teams. In all, 469 soldiers and airmen from the Kansas National Guard provided relief support.

Deputy Chief of Staff for Logistics (DCSLOG)
Located in State Defense Complex - 30 federal employees

Mission: Provides the planning and resources necessary to maintain logistical support for operations of the Kansas National Guard. Provides operational control for the following logistical support sections: Logistics Management, Food Service, Defense Movement Coordinator, Central Property Book Office, Combat Service Support Automation Management Office and the Surface Maintenance Office. Logistics Management coordinates the efforts of the other sections, serves as the liaison with the rest of the Joint Forces Headquarters Kansas staff, and serves as a direct link to units in the Kansas Army National Guard for
logistics and provides budget tracking and analysis. Food Service provides technical advice to units on matters pertaining to requisition, receipt, storage, issue and accounting of subsistence. Defense Movement Control coordinates, directs and controls military traffic on Kansas roadways and coordinates with other states’ Defense Movement Control centers on movement into and out of the boundaries of Kansas. Central Property Book Office maintains accountability of Kansas Army National Guard assets and processes property book transactions. Combat Service Support Automation Management Office provides customer support in sustaining and operating the Combat Standard Army Management Logistical Information Systems.

The Surface Maintenance Office provides supervision and control over the Kansas Army National Guard equipment maintenance program for the state and supervises over 300 federal employees in the Maneuver Area Training Equipment Site (MATES), Combined Support Maintenance Shop (CSMS), Field Maintenance Shops (FMS), Advanced Turbine Engine Army Maintenance (ATEAM) and 150 state employees at the Readiness Sustainment Maintenance Site (RSMS).

**Directorate of Personnel (DOP)**

Located in State Defense Building - 97 federal and 2 state employees

Mission: Manages and provides military personnel support through automated personnel systems to Kansas Army National Guard soldiers through the timely execution of personnel support programs to balance recruiting, retention and attrition management with the needs of the command.

The section has increased operational readiness of the command through recruiting and retention, enhancement of soldier care programs, technical effectiveness of the section to mobilize units for both federal and state duty and positive improvements to military incentives and civilian educational programs.

**Safety and Occupational Health Office**

Located in the Armed Forces Reserve Center, Topeka - 3 federal employees

Mission: Provide safety and occupational health resources to the full time support personnel of the Kansas National Guard, providing training and education in safety and occupational health.

The Kansas Army National Guard completed its 13th year without a Class A, B or C accident. This is attributable to the emphasis placed on risk management and risk mitigation by leaders at all levels. The Safety and Occupational Health Office also received the National Guard Bureau “Stellar” award, the highest award a state can receive for accident prevention for the sixth straight year. Safety continues to be a key focus for the Kansas National Guard to conserve valuable human and equipment resources while continuing to support the Global War on Terrorism, Homeland Defense and domestic emergency operations.

**Senior Army Advisor (SRAA)**

Located in State Defense Building - 2 federal employees

Mission: The Senior Army Advisor is the principal advisor to The Adjutant General and the Kansas Army National Guard. He advises and assists in organization, administration, personnel, training, operations, logistics, readiness, force modernization and mobilization preparedness. The SRAA represents the Fifth U.S. Army Commander and acts as Defense Coordinating Officer when required. The Senior Army Advisor conducts monthly Federal Recognition Boards and provides assistance regarding mobilization matters to select installations as directed.

**State Aviation Office (SAO)**

Located at Forbes Field, Topeka - 3 federal employees

The State Aviation Office provides command and control and oversight for aviation support facilities in Kansas in order to accomplish the Team Aviation Mission. Team Aviation provides safe, quality, customer focused individual training, collective training, and logistics support to Kansas Army National Guard (KSARNG) aviation units and soldiers assigned to the KSARNG. On order, provide peacetime general and operational aviation support to the KSARNG, the State of Kansas, and to the United States government.

**2005 Highlights:**

- Flying Hour Program Execution: 2,760 hours
- Kosovo: Kansas currently has two UH-60s and 17 soldiers supporting operations in Kosovo. Additionally there are two UH-60s currently deployed to Fort Hood, Texas, to support the training and validation for 11 more soldiers awaiting deployment to Kosovo.
- Panama (New Horizons 2005): Kansas Aviation supported the 1st Battalion, 108th Aviation deployment for training to Panama to assist the U. S. Southern Command’s Operation New Horizons 2005. New Horizons is a humanitarian support operation that focuses effort on rebuilding infrastructure for the Panamanian people. Kansas Aviation provided four aircraft
and over 100 personnel in support of this mission from January to May 2005. The aviation mission included providing medical evacuation support, command and control support, and logistics resupply support to the operation.

- Operation Hurricane Katrina Support: Kansas aviation provided 22 personnel and two aircraft during September 2005 in support of disaster relief operations in Louisiana. Missions included command and control support, sling load operations, and general recovery support.

- Annual Training 2005: SAO supported three annual training periods for aviation units assigned to the Kansas Army National Guard. Two periods were in Nevada supporting a classified mission in support of the Army Special Operations Command in the Nevada Test Range and one Annual Training period was at Camp Guernsey, Wyo.

- Fort Scott Fire: Kansas Aviation contributed to the fire relief effort at Fort Scott in April. One aircraft and five soldiers deployed to support local fire departments as they battled a raging fire in downtown Fort Scott, Kan. The helicopter crew dumped thirty 500-gallon bucket loads of water on the fire in just over one hour. Kansas Aviation had one aircraft on station 55 minutes after receiving the call.

- Conducted over 200 non-training support missions for the Kansas Army National Guard.

- Provided aircraft support for Drug Demand Reduction Program, STARBASE, JROTC and ROTC programs.

- Provided aircraft flyover and static display support for community events.

**State Offices**

**Public Affairs Office (PAO)**

Located in State Defense Building - 3 state employees

Mission: The Public Affairs Office provides information and education about activities of The Adjutant General's Department to the public through the media, internal and external publications, projects, campaigns, speeches, events, VIP trips, orientation flights and other venues. It also provides public information in emergency or disaster situations and participates in Kansas Emergency Management training exercises.

The PAO produced nearly 200 news releases in 2005. PAO sent more than 143 news releases from The Adjutant General's Department, 14 special releases for the 150th anniversary celebration of the Kansas National Guard, and 16 releases in cooperation with other agencies. It assisted in writing and distributing 18 additional disaster-related news releases for the one Presidential Emergency and three Presidential Disasters that were declared during the reporting period (including Hurricanes Katrina and Rita). News releases are distributed to all appropriate media outlets throughout the state via fax and e-mail, and are posted to The Adjutant General's Department website. Disaster-related news releases are also posted to WebEOC, an Internet-based emergency management system. News releases are also sent to Kansas National Guard personnel, county emergency management agencies, military public affairs offices and other interested parties as needed.

Through the Speaker’s Bureau, the PAO arranges guest speakers from the Kansas National Guard for schools, civic organizations and other forums for Veterans Day, Memorial
As part of The Adjutant General’s Department, PAO support is not limited to military events. PAO takes part in Kansas Emergency Management drills and exercises designed to test state agencies involved in response and recovery operations following a natural or man-made disaster. During this reporting period, the Public Affairs Office participated in a number of preliminary exercises and one Media Day event for the Wolf Creek Generating Station near Burlington, Kan., culminating in a graded simulated emergency in November. The PAO was also involved in the planning, preparation and publicity for Kansas Preparedness Month and Kansas Preparedness Day on Sept. 9.

The PAO provided media coverage for deployments and return of Kansas National Guard personnel involved in Operation Iraqi Freedom, Operation Enduring Freedom and other operations for the War on Terrorism, including news advisories and releases, stories, photos and video. The office also provided support for the annual International Officers visit to Topeka, Memorial Day and Veterans Day events, Kansas STARBASE events and other events in keeping with the agency’s goals and missions.

The PAO produced news releases, brochures, advertisements and other informational materials for various events related to the Kansas National Guard’s 150th anniversary, including the "Celebration Weekend" on Aug. 27 and 28. The PAO also maintained a Web site to inform the public of 150th anniversary events and provide information on the Kansas National Guard’s 150 years of service to the state and nation.

The PAO is also responsible for obtaining appropriate approvals to allow civilians to fly on Kansas National Guard aircraft. Once the appropriate approvals for the individuals have been received, Invitational Travel Orders are issued. More than 1,450 Invitational Travel Orders were issued during the year. A total of 54 orientation flights, five Red Ribbon Fly-ins and 25 operations flights were flown by the 1st Battalion, 108th Aviation; 184th Air Refueling Wing and the 190th Air Refueling Wing.

The office also responded to numerous media inquiries every week and general requests from the public for information or assistance. The PAO is also responsible for producing the Annual Report and the official agency newspaper, The Plains Guardian.

The PAO is developing and supporting a Public Information Cadre. This cadre is comprised of trained public information specialists who are activated to manage and coordinate information in and for the Joint Information Center (JIC) and provide public information coverage and outreach during periods of response and recovery from disasters or emergencies.

To support public affairs efforts at unit level, PAO conducts Unit Public Affairs Representative (UPAR) courses. PAO conducted two courses in 2005, one at the Kansas Regional Training Institute (KSRTI) in Salina, and another at Fort Sill, Okla.

PAO is responsible for three websites. In addition to The Adjutant General's Department website, PAO produced a special website for the Kansas National Guard's 150th anniversary celebrations, and maintains the "Heartland Heroes" website commemorating the 50th anniversary of the Korean War.

**State Human Resources Office**

Located in State Defense Building - 4 state employees

Mission: Provides a full range of human resources/payroll services for the agency's unclassified and classified state employees and consultation with their federal supervisors. This includes policy and procedure development, recruitment, employment, equal opportunity, staffing, workforce utilization, establishment of new positions, salary adjustments, payroll, benefits, employee performance review, discipline, grievances, labor management, personnel records, some training, and other functions. One staff member also conducts audits of armory funds.

During this period the office has met the agency's changing permanent and temporary staffing needs, which involved the establishment of the Homeland Security Critical Infrastructure Team and the expansion of the Readiness Sustainment Maintenance Site (RSMS) at its new satellite location in Salina. Specific actions included: a) 136 hires (72 of which were non-contract temporary employees), 24 promotions and 18 transfers; b) establishing 28 new positions comprised of 22 benefits eligible positions and 6 temporary positions; and c) completing 38 classified/unclassified position reallocation actions.
The State Comptroller’s Office establishes and directs the policies and standard operating procedure of fiscal management to ensure compliance with state and federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management. The comptroller provides fiscal and budgetary management services for program managers to ensure agency objectives are accomplished within legislative appropriations and fund limitations. The office administers federal/state agreements between the National Guard Bureau and the agency in support of the Kansas National Guard. The comptroller also serves as the primary liaison with the Division of Budget and Division of Legislative Research for budgetary processes.

During the year, the State Comptroller’s Office directed the execution of State General Fund Operating Funds with a 99.99 percent execution rate. The rewriting of the agency’s Standard Operating Procedure on Fiscal Responsibilities of State Funds was a major project conducted throughout the fiscal year and resulted in the revision being published in September 2005.
Mission: To provide organizational, direct and general support levels of maintenance for Kansas and Nebraska Army National Guard units that have equipment pre-positioned at the MATES.

MATES provides highly trained personnel, equipment, special tools and the facilities to train soldiers in maintenance and supply operations from field and limited sustainment level maintenance. It tracks and reports equipment readiness, maintenance and supply status for equipment pre-positioned at the site. MATES directly supports five Field Maintenance Shops with direct support/general support maintenance and assists the other five on an "as needed" basis. It is also responsible for issuing, securing, storing, accounting and hand receipting of equipment pre-positioned at the location by the supported units.

MATES has 123,000 square feet of building space with 47 maintenance bays and 721,000 square feet of parking area. MATES has a total of 26 acres of land. The payroll for MATES is about $8 million and the MATES annual repair parts budget about $10 million.

MATES has 10 separate sections: two Field Maintenance Sections; Armament, Instrument and Fire Control Section; Inspector Section; Production Control Section; Class IX Repair Parts Section; Mechanical Maintenance Section; Communications, Electronics, Missile Repair Section; Property Accountability Section; and the Front Office Section. It is ISO 9001-2000 compliant as part of the National Maintenance Program.

As part of the special projects repair programs, MATES has 12 separate component lines that it repairs for the ATEAM, RSMS and the National Maintenance Program. In addition, MATES provides support, as needed, to Fort Riley during mobilizations and for selected components on a reimbursable basis. MATES has 1,151 lines of shop stock valued at over $2.2 million and 2,966 lines of bench stock valued at over $115,825. Normally there are 400-550 pre-positioned vehicles at the MATES location, plus an additional 30-70 vehicles on work order at any given time.

As part of its support to units and customers training with the Kansas Army National Guard, MATES is open three to four weekends per month year-round. On an annual basis, the support and sustainment portions of the shop repair 4,500 - 5,500 pieces of equipment, ranging from wheel and tracked equipment to fabrication, painting, armament repair, communications, electronics and missile repair.

During the last three years, MATES provided maintenance support and assistance to National Guard units from Kansas, Nebraska and Iowa as they mobilized through Fort Riley to Bosnia, Iraq, Afghanistan, Kosovo and locations within the Continental United States (CONUS) in support of Operation Noble Eagle, Operation Enduring Freedom, and Operation Iraqi Freedom, and operational support to Hurricanes Katrina and Rita relief efforts. These units have ranged from platoon to battalion-size elements.

During the last three years MATES repaired and repainted several pieces of equipment for the Kansas National Guard Museum which includes an M109A2/3 howitzer, M60A3 tank with engine and transmission on display, as well as wheeled equipment.
Mission: Performs direct support and general support maintenance on federal equipment issued to the Kansas Army National Guard, to the extent tools, equipment, time and personnel are available to permit repair of equipment for return to using unit. The CSMS provides support for the following areas: Communications/Electronics; Computer Repair; Nuclear, Biological and Chemical Equipment Repair; Heavy Mobile and Construction Equipment Repair; Quality Control; Production Control; Class IX Repair Parts; Small Arms Repair and Test Measurement; and Diagnostic Equipment Calibration and Repair. The facility operates on a $3 million budget.

Over the past 18 months, the CSMS has supported over 1,000 soldiers being deploying in support of Operation Iraqi Freedom, including the mobilization of most of the CSMS employees with their National Guard units.

Field Maintenance Shops (FMS)

10 locations – 79 federal technicians authorized

Mission: Provides organizational and direct support maintenance to Kansas Army National Guard units. The FMS maintains supported units' equipment and provides facilities, equipment and training to soldiers.

Shops are located in Hays, Iola, Wichita, Hutchinson, Sabetha, Kansas City, Kan., Ottawa, Topeka, Manhattan and Dodge City. The base economic impact of the FMS is $11.5 million.

Army Aviation Support Facilities (AASF)

Located in Topeka and Salina – 43 federal technicians authorized

Mission: Army Aviation Support Facilities are charged with ensuring that supported units sustain and maintain proficiency on individual pilot and crew chief proficiency. The AASFs are also charged with ensuring that the unit aircraft are maintained to the standards as outlined by the Department of the Army. Standards for Army National Guard Aviation are no different than the requirements for Active Duty units' pilots and aircrew members. Additionally, the AASFs provide mission support during periods when the supported units are not conducting Inactive Duty Training and Annual Training.

Readiness Sustainment Maintenance Site (RSMS)

Located on Fort Riley – 200 state employees authorized

Mission: The RSMS provides the Army National Guard with top-quality military vehicles and component refurbishment or repair. This is accomplished by utilizing cost effective, labor-efficient methods that maximize savings for the Department of Defense and American taxpayers. The facility has a $16 million dollar budget.

RSMS, an ISO 9001:2000 registered program, is one of only five state worksites in the nation that refurbish and repair military equipment and components for the Army National Guard. This worksite was originally established in 1993 as a five-year contract referred to as "RETRO Europe," which saved the government over $163 million.

With that success, the National Guard Bureau awarded the worksite subsequent contracts in 1998 under a program titled "Readiness Sustainment Maintenance Site" (RSMS). By utilizing cost effective and labor efficient methods, the RSMS has saved the government over $155 million.

In March, The Adjutant General announced the expansion of the Kansas Army National Guard's Readiness Sustainment Maintenance Site (RSMS) program to the Salina Airport Industrial Center. The new Salina facility will be used to house operation for an expansion of the current Readiness Sustainment Maintenance Site located on Camp Funston, Fort Riley, Kan. Initially the Guard will employ 40-45 civilian workers at a starting wage of approximately $12 per hour. Total employees could exceed 100 in the coming years.

RSMS employee Kenneth McCabe installs ABS (anti-lock brake system) on a rear axle assembly.
Kansas National Guard

Citizen-soldiers began protecting Kansas homes and families in territorial times as they left farms, businesses and other work places to defend the state and nation when called.

As members of the National Guard of the United States, they trace their roots to the organized "militia" regiments formed in the Massachusetts Bay Colony in December 1636. "Militia," from the Latin "miles," means "soldier." The concept of armed citizenry comes from the Greeks who required military service of free male citizens to defend their own land and the city-state, generally for short durations. That concept, which came to the colonies from England through the Saxons, brought with it an enduring fear of standing armies -- the repressive forces of monarchs. The posting of British Regulars in the colonies reinforced that fear and distrust of full-time soldiers among Americans.

"Minutemen" from that same colony's militia fired the "shot heard around the world" at Concord River's North Bridge on April 19, 1775, and began our nation's struggle for independence from Britain. We gained that independence with the help of the Marquis de Lafayette, a volunteer commander for American troops, and on his return to America in 1824, members of a New York militia took the name "National Guard" in honor of the Marquis who was the commander of a French militia unit called the "Garde Nationale de Paris." By the end of the 19th century, militia units in nearly all states were designated "National Guard" and with the passage of the Militia Act of 1903, the name National Guard became official.

Both the Army and Air National Guard seals are built around the "Minuteman," the symbol of the National Guard. During colonial times, the Minutemen were the members of the militia who volunteered to respond within 30 minutes with their own arms. The plowshare in the Minuteman symbol represents the civilian job the Guardsman leaves as he picks up his musket to answer the call to serve our state or nation.

The forerunner of the Kansas National Guard, the Kansas Militia, was formed on Aug. 30, 1855, when the Territorial Governor and Legislative Assembly of the Territory of Kansas established "An Act to organize, discipline and govern the militia of this Territory." The Act also provided for the Territorial Governor, with the advice and consent of the Legislative Council, to appoint and commission one adjutant general to oversee the territorial militia. The first Territorial Adjutant General was Hiram J. Strickler, who was appointed on Aug. 31, 1855. On Jan. 29, 1861, six years after the formation of the territorial militia, Kansas became the 34th state and the state militia was organized into units of the Kansas National Guard. Article 8, Section 4 of the Kansas Constitution designates the Governor of Kansas as the commander in chief for state duties. The U.S. Congress passed the Militia Act of 1903, providing the same organization and equipment for the National Guard in each state as provided to the U. S. Army.

The Kansas National Guard consists of the Kansas Army National Guard and the Kansas Air National Guard, the latter established on Sept. 18, 1947.


Kansas National Guardsmen of the 20th Kansas Volunteers, known as the “Fighting 20th,” during the Philippine Insurrection.
Allied Force in Kosovo, 1999 - present; the Global War on Terrorism (Operation Enduring Freedom and Operation Noble Eagle), 2001- present; and Operation Iraqi Freedom, 2003 - present.

During the Philippine Insurrection following the Spanish-American War, five Kansas Guardsmen were awarded the Medal of Honor for their heroic actions. Col. Frederick Funston was the most famous of these Guardsmen. The others were Pvt. Edward White, Pvt. William Trembley, 1st Lt. Arthur Ferguson and Sgt. John A. Huntsman.

Another Medal of Honor recipient was William F. Cody, a.k.a. "Buffalo Bill" Cody, who was a member of the 7th Kansas Cavalry during the Civil War. Cody earned his medal for gallantry in 1872 during the Indian Wars when he was a civilian scout assigned to the 3rd U.S. Cavalry.

A posthumous award was presented to 2nd Lt. Erwin Bleckley for helping to save the "Lost Battalion" during World War I. He began military service by enlisting in the Kansas Army National Guard's Battery F, 1st Field Artillery, which later became the 130th Field Artillery Regiment. His interest in aviation led him to volunteer for the Army Air Service, the fore-runner of the U.S. Army Air Corps, which later became the U.S. Air Force. As the first aviator to earn the Medal of Honor, he is claimed by the Kansas Air National Guard and U.S. Air Force, although in reality he was a member of the Kansas Army National Guard.

Col. Don Ballard, a retired member of the Kansas Army National Guard, saved lives while risking his own life as a Navy medic in Vietnam and is the only living Kansas Guard Medal of Honor recipient.

Kansas citizen-soldiers and citizen-airmen have also served our state supporting civil authority in the 1888-89 County Seat Wars, the 1893 Legislative War, labor disputes in 1886 and 1893, and during student unrest over the Vietnam conflict in the 1960s. They continue to train to assist civil authority today. They also serve to protect Kansans in response to emergencies and disasters throughout the state, including tornadoes, floods, snowstorms and other weather-related and man-made emergencies and disasters.

**Kansas Emergency Management**

In 1941, the Kansas Legislature established the State Council of Defense. As a result of the Federal Civil Defense Act of 1950, the State Civil Defense Agency was established the following year. The State Civil Defense Agency was charged with providing civil defense to protect life and property in Kansas from nuclear attack, but did not address other disasters.

In 1955, the State Civil Defense Agency became part of The Adjutant General's Department. It is responsible for emergency management throughout Kansas at state and local (county/city) levels, advising the Governor with respect to his or her powers and duties during a disaster/emergency and coordinating state and federal level response.

In the 1970s, a Radiological Systems Management Section was established to meet requirements of the Nuclear Regulatory Commission. It provides inspection, repair, calibration, and exchange services for over 70,000 radiological detection, identification, and computation instruments in Kansas and is responsible for approving the security arrangements, location, and the individuals responsible for the maintenance of radiological materials. The construction of two nuclear power plants - the Wolf Creek Generating Station near Burlington, Kan., and the Cooper Nuclear Station in southeast Nebraska - necessitated planning activities for the division designed to protect the public from accidental radioactive material releases into the environment.

In 1975, the title of Civil Defense was changed to the Division of Emergency Preparedness. This reflected the "dual use" of nuclear and natural disaster and preparedness as stated in the Robert T. Stafford Act of 1974. In 1993, the Division was redesignated as the Division of Emergency Management with a working title of Kansas Emergency Management.

The division is responsible for training state and local personnel to respond to natural disasters such as floods, tornadoes, snowstorms and man-made disasters.

**Kansas Homeland Security**

As both a military and a public safety organization, many of The Adjutant General's Department's sections were involved with homeland security concerns even before the events of Sept. 11, 2001. Shortly after those events, Kansas Homeland Security was made a part of The Adjutant General's Department. The Adjutant General was named Director of Kansas Homeland Security in October 2001.

Working in conjunction with the Kansas Bureau of Investigation, Kansas Highway Patrol and other agencies at all levels of government, the state's homeland security picture was analyzed and security measures were stiffened at airports, utilities and other key infrastructure across the state to ensure that the health and safety of the public were well-protected.

In July 2004, a Homeland Security section was established in Kansas Emergency Management to coordinate all phases of homeland security, including prevention/mitigation, preparedness, response and recovery. Other organizations within the department also provide homeland security support and assistance.

**Civil Air Patrol**

The Kansas Wing of the Civil Air Patrol (CAP) is part of a private, volunteer, nonprofit 501(c)(3) corporation and by Congressional charter is the auxiliary of the United States Air Force (USAF). The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General's Department in 1997 for administrative support and control of state resources and funding.
The 150th Anniversary of the Kansas National Guard Committee, chaired by Brig. Gen. Jonathan Small, began planning for the 150th anniversary of the Kansas National Guard in 2004. The committee’s goals were to organize events to celebrate the 150th birthday of the Kansas National Guard; recognize the contributions and accomplishments of the Kansas National Guard, its members and their families to local communities, the state and the nation; educate the public on the accomplishments of the organization from its inception through today's joint National Guard; and promote and support commemorative events to strengthen the relationship between the Kansas National Guard and the public.

An Internet Web site was established to inform the public about the Kansas National Guard's heritage and upcoming events. A variety of commemorative memorabilia is available through the web site, as well. The web address for the site is www.kansas.gov/ksadjutantgeneral/150th Guard Anniversary.

As part of the 150th anniversary commemoration, the committee commissioned a painting by noted military history artist Dale Gallon. His work captures a moment during the Battle of Missionary Ridge, a key battle in the larger Battle of Chattanooga during the American Civil War. The 8th Kansas Infantry played a major role in the Battle of Missionary Ridge, which took place Nov. 25, 1863. Contemporary newspaper accounts noted the courage under fire of the Kansas soldiers. Prints of the painting are available for sale through the 150th Anniversary Web site. The original oil painting was presented to Gov. Kathleen Sebelius during the 150th Anniversary Military Banquet on Aug. 27.

In January, the Museum of the Kansas National Guard unveiled an oil painting titled "The Highest Possible Courage." The painting, by artist John D. Shaw, was loaned to the museum by the National Guard Bureau in Washington, D.C., and depicts the last moments of 2nd Lt. Erwin Bleckley, who received a posthumous Medal of Honor for his actions in helping to locate the "Lost Battalion" during World War I. Bleckley, a Wichita native, was a member of the Kansas National Guard's 130th Field Artillery Regiment and a volunteer forward observer with the 50th Aero Squadron, Army Air Service. As such, Bleckley is claimed by both the Kansas Army National Guard and Kansas Air National Guard.

The 35th Division Band, the official band of the Kansas Army National Guard, embarked on a Kansas National Guard Heritage Tour in June, visiting 10 cities. In honor of the 150th anniversary of the Kansas National Guard, the free performances featured period music and costumed re-enactors from the Civil War through Operation Iraqi Freedom, reading excerpts from actual letters and diaries of Kansas National Guardsmen.

In July and August, the Kansas National Guard Mobile Museum went on a "whistle stop" tour of Kansas, visiting more than 50 communities. The museum, a mobile showcase of memorabilia and historic equipment from the Kansas National Guard's 150 years of service, stopped for approximately 30 minutes in each community and civic leaders were invited to make a presentation of a letter, picture or other commemorative item to be included in a time capsule. The capsule is scheduled to be opened in 50 years during the Kansas National Guard 200th anniversary celebration. Civic leaders were presented with a print depicting an event from the Kansas National Guard's history. A 150th anniversary Birthday Card was available at each stop for the public to sign.

As part of the Whistle Stop Tour, a special ceremony was held on Aug. 21 in Long Island, Kan., commemorating the Battle of Prairie Dog Creek. The battle, which involved members of the 18th Kansas Volunteer Cavalry and 10th U.S. Cavalry pitted against more than 300 Kiowa and Cheyenne braves, took place near what is now Long Island on Aug. 21, 1867.

On July 22, the 190th Air Refueling Wing unveiled nose art on one of its KC-135 Stratotankers that featured the official logo of the 150th anniversary of the Kansas National Guard.

Although the 150th anniversary commemoration continued through the end of 2005, the highlight of the year was a...
“Celebration Weekend” on Aug. 27 and 28. The weekend began with an Inspection Ceremony on Saturday, Aug. 27, at the Museum of the Kansas National Guard in Topeka. Commander in Chief Gov. Kathleen Sebelius reviewed troops from the Kansas Army National Guard and Kansas Air National Guard, represented by personnel from Joint Forces Headquarters Kansas, the 35th Division, 35th Division Artillery, 130th Field Artillery Brigade, 69th Troop Command, 235th Regiment, 184th Air Refueling Wing and the 190th Air Refueling Wing. Three deployed battalions – the 169th Corps Support Battalion; 1st Battalion, 635th Armor; and 891st Engineer Battalion – were represented by cased flags.

Music for the ceremony was provided by the 35th Division Band, which also presented a free concert later that morning. A salute battery from the 130th Field Artillery Brigade executed a cannon salute and flyovers were conducted by UH-60 Black Hawk helicopters from the 1st Battalion, 108th Aviation and a KC-135 air refueling tanker from the 190th Air Refueling Wing.

In conjunction with the Inspection Ceremony, there were static displays of military equipment on the museum grounds, as well as a number of re-enactors representing Kansas National Guardsmen from the Civil War, Indian Wars, Spanish American War and World War II. The public also participated in a "Dialogue With the Troops" inside the museum, during which members of the 2nd Battalion, 130th Field Artillery shared their experiences of their deployment to Iraq for Operation Iraqi Freedom.

The day's events culminated in the Anniversary Ball at the Kansas Expocentre in Topeka. The formal banquet began with a social hour, followed by dinner. During the dinner, traditional toasts were offered, unit flags were paraded and a history of the Kansas National Guard was read. A commemorative birthday cake was cut by Gov. Sebelius and Maj. Gen. Tod Bunting, the adjutant general. A traditional slice was given to the oldest Guard member present, which was then passed to the newest Guard member. A dance followed the banquet.

The Celebration Weekend events continued on Sunday, Aug. 28 with a Memorial Service at the Kansas National Guard Museum. The service paid tribute to all Kansas National Guard soldiers and airmen who have given their lives in the service of their state and nation. In addition to scripture readings and memorial tributes, Maj. Gen. Tod Bunting and State Command Sgt. Maj. Steve Rodina placed a memorial wreath honoring fallen Kansas Guardsmen.

On Tuesday, Aug. 30, a special cake cutting ceremony was hosted in the rotunda of the Kansas Statehouse, marking the official 150th anniversary of the formation of the Kansas National Guard in 1855. Gov. Sebelius and Maj. Gen. Bunting cut a ceremonial cake. A ceremonial artillery canister was presented and the governor read a proclamation marking the event. A reception with refreshments followed the ceremony.

"One hundred fifty years of service to our state and nation – that's a proud achievement," said Bunting. “And in another 50 years, when we turn 200, you can be sure that the Kansas National Guard will still be on duty, serving and protecting Kansas and our country.”

Representative officers and enlisted personnel of the Kansas National Guard assemble for an inspection ceremony during the “Celebration Weekend,” one of the many events marking the 150th anniversary of the Kansas National Guard.
The Kansas National Guard Joint Forces Headquarters (JFHQ) exercises command and/or control over all assigned, attached or operationally aligned forces as a standing, deployed joint force headquarters within the geographic confines of the state. It provides situational awareness for developing or on-going emergencies and activities to federal and state authority. The JFHQ provides trained and equipped forces and capabilities for federal missions and supports civil authority with capabilities and forces for homeland security and/or domestic emergencies.

Maj. Gen. Tod M. Bunting is the adjutant general. Command Sgt. Maj. Stephen Rodina is the state command sergeant major.

**The Chief of the Joint Staff - Col. William Vonderschmidt**
- Works directly for and is the full-time representative of the Joint Staff, advisor to The Adjutant General on all National Guard military matters for Homeland Security/Defense.
- Manages all Joint Staff Programs in Kansas relating to Homeland Security, oversees the state's quick/rapid reaction forces, civil support team and other National Guard emergency response forces that could respond to requests from the Department of Defense (DoD), governor or local officials to situations that range from local to international and address contingencies or threats which include natural or man-made disasters, terrorism, weapons of mass destruction, critical asset protection, civil disturbances, interstate compacts and federal mobilizations and deployments.
- Supervises daily operations and activities of elements of the Joint Forces Headquarters Kansas staff, which includes J-2 (Intelligence Directorate), J-5/7 (Strategic Plans, Policy and Interagency Operability, Joint Doctrine, Joint Force Development and Support Operational Planning) and Director of Military Support.
- Oversees the joint staff development of policies, directives and training for joint force mission accomplishment and organizations managed.
- Serves as Joint Task Force Commander for Homeland Security events and incidents in Kansas.

**Joint Force Headquarters J-1, Director of Manpower and Personnel - Col. Kathryn Hulse**
- Responsible for all joint Army and Air National Guard manpower, personnel readiness, personnel services and human management in the Kansas National Guard. Provides statewide policy, oversight and guidance in order to ensure expected levels of readiness for all National Guard personnel.
- Includes traditional and full-time support, manpower, Human Resources for Army National Guard and Air National Guard military and technician personnel, Family Program, Ceremonial Program, and Employer Support of the Guard and Reserve.
- Serves as the principal staff officer and primary advisor to The Adjutant General, senior commanders and staff for all matters pertaining to the development, interpretation, integration and implementation of the human resources programs and policies for the traditional service members, Active Guard and Reserve, technician work force, and their families and employers.

**Joint Force Headquarters J-2, Intelligence Directorate - Lt. Col. Jose Davis**
- Responsible for all intelligence related matters, including joint intelligence policy and programs, current intelligence and foreign threat information, situational awareness and Common Operating Picture (COP).
- Manages the intelligence sharing capabilities in support of state level joint force operations and determines objectives, directs operations and evaluates information requirements.
- Serves as the channel of communication for The Adjutant General to Chief National Guard Bureau and NORTHCOM and is recognized as an expert on intelligence issues affecting the Department of Defense and maintains continuing liaison with intelligence counterparts.

- Responsible for planning, coordinating, organizational development and integrating JFHQ operations, including the operation of the Joint Operations Center (JOC) of the JFHQ-State.
- Ensures readiness by providing management and synchronization of actions in a variety of functional programs for the
Joint Force Headquarters J-4, Logistics Directorate - Col. Robert Staiert
- Responsible for supply and services, maintenance, transportation management which includes Defense Movement Coordination (DMC), operations tempo budget management, acquisition, command logistics combat automation, inventory management, and installation, facility and environmental issues.
- Responsible for integrating logistics information system requirements across joint programs and between logistics and other combat-support functional areas and provides logistics planning and operational requirements and is responsible for sustainment of equipment used by National Guard units.

- Responsible for strategic planning for current and future military strategies, developing joint integration plans, joint training, joint Professional Military Education and exercise programs, and to develop the action plans to implement approved joint strategies for the department.
- Provides information, analysis, guidance and recommendations on matters regarding joint policy and joint force development; supporting strategic planning; execution of National Guard positions regarding international affairs issues; joint doctrine; professional development; joint training exercises and assessment; and serves as the primary for the formulation of strategic plans, policies, international affairs, joint training and force development.

Joint Force Headquarters J-6, Director of Command, Control, Communication and Computers (C4) - Col. Henry Martin
- Responsible for all matters pertaining to C4 systems which support the primary functions involving the collection, transportation, processing, dissemination and protection of information. These systems include both the communications and computer systems required to implement the state command and control process and are the information exchange and decision support subsystems within the state’s total force Command and Control Support System.

Joint Force Headquarters J-8, Force Structure, Resources, and Assessment Directorate - Col. Jim Stewart
- Responsible for resource management oversight, guidance, policy, procedures, performance metrics and operational contracting.
- Provides guidance, policy and direction over J-8 functions involving internal review, data processing, comptroller, supply and services, purchasing and contracting and property management. The J-8 provides Joint Strategic Resource planning, capabilities based planning and analysis and overall program requirements analysis and validation.
Brig. Gen. Jonathan Small, commander of the Kansas Army National Guard and assistant adjutant general - Army, oversees training, operations and administration of Kansas Army National Guard units including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.


The Kansas Army National Guard (KSARNG) is a military organization of more than 7,000 authorized soldiers within Kansas. Headquartered at the State Defense Building, Topeka, it has 54 armories, 10 Field Maintenance Shops (FMS), plus additional training and logistical support facilities throughout the state.

The KSARNG has five brigade-level commands – 635th Regional Support Group, 69th Troop Command, 287th Sustainment Brigade, 130th Field Artillery Brigade and 235th Training Regiment– and is the host state for the 35th Division, which has subordinate units in three states.

JFHQKS oversees fiscal, maintenance, training, supply, and repair facilities, including the United States Property and Fiscal Office (USPFO), Maneuver and Training Equipment Site (MATES), Advanced Turbine Engine Army Maintenance (ATEAM), Kansas Regional Training Institute (KSRIT), Kansas Training Center (KSTC), Readiness Sustainment Maintenance Site (RSMS), Combined Support Maintenance Shop (CSMS) and two Army Aviation Support Facilities (AASF).

Units:
• Headquarters and Headquarters Detachment (-), Topeka
• 105th Mobile Public Affairs Detachment, Topeka
• 73rd Civil Support Team (Weapons of Mass Destruction), Topeka
• 102nd Military History Detachment, Topeka
• Detachment 37, Operational Support - Aviation (OSA) Command, Topeka
• 35th Military Police Company, Topeka
• Kansas Area Medical Detachment, Lenexa
• Kansas Recruiting and Retention Command, Topeka
• 35th Division Band, Olathe
• 137th Chaplain Support Team, Topeka
• Battle Command Training Support Unit, Fort Leavenworth
Headquartered at Fort Leavenworth, the 35th Division is one of eight divisions in the Army National Guard. Normally consisting of over 15,000 soldiers when all authorized components are present, the modular headquarters element has 961 soldiers from Kansas, Missouri and Illinois.

Mission: On order, the 35th Division mobilizes and deploys to a theater of operations and conducts operations in a combined and joint environment, supporting national command objectives. On order, conducts military and civil-military operations, including Stability Operations and Support Operations, while deployed in theater, or upon other activation within the United States in support of Federal and State Agencies. Maj. Gen. James R. Mason is the division commander; Col. Thomas E. Johnson is the chief of staff.

Divisional Headquarters elements:

• 35th Division Main, Kansas (Detachments in Missouri and Illinois)
• 35th Division Tactical Command, Kansas (Detachments in Missouri and Illinois)
• 35th Special Troops Battalion, Missouri and Illinois

Modular Habitual Training Relationships: 33rd Brigade Combat Team, Arkansas; Brigade Combat Team, Illinois; 218th Brigade Combat Team, South Carolina; 48th Brigade Combat Team, Georgia; 110th Combat Support Brigade, Missouri; 287th Sustainment Brigade, Kansas; 20th Aviation Brigade, Missouri; 142nd Fires Brigade, Arkansas.

2005 Highlights

• In January 2005, the division participated in Yama Sakura 47 (Japan) as a subordinate division to I Corps in a bi-lateral/joint exercise coordinating the defense of Japan. One hundred soldiers were stationed in Japan and 80 soldiers, stationed in Fort Lewis, Wash., simulated brigade staff.

• In July 2005, the division participated in Tiger Balm (Singapore) representing the 66th Brigade as a subordinate element of the Singapore 6th Division. Forty soldiers participated in the exercise held in the city state of Singapore.

• In August 2005, the division hosted a War Fighting Seminar, conducted at Fort Leavenworth, in preparation for Yama Sakura 49. It was attended by division headquarters personnel and brigade leadership from eight brigades representing six states that have training relationships with the division under the modular reorganization. Subjects addressed were operational control in non-contiguous areas of operation, brigade sustainment operations, and shaping the operational space with Information Operations, Maneuver Enhancement and Civil-Military Operations.

• On Sept. 2, the division headquarters was mobilized to conduct command and control of elements within Operation Southern Relief in the wake of Hurricanes Katrina and Rita. The division mobilized 308 personnel from Kansas, Illinois and Missouri to provide planning, support, and command and control for 19,831 soldiers organized into 18 Task Forces and deployed to more than 13 parishes in and around the city of New Orleans. As the situation was mitigated, the division coordinated the return of control and sustainment operations to civil authority at the federal, state and local level. The division conducted the reduction of forces and release back to home state of deployed National Guard elements. At the end of 35 days of operations, the division turned over the remaining missions and 4,000 soldiers to the control of the State of Louisiana.

Maj. Kyle Ferlemann enters data in his laptop computer while mobilized for duty in Louisiana. The 35th Division provided command and control for more than 19,000 soldiers from several states that were sent to the Gulf Coast to assist with recovery and relief efforts from Hurricane Katrina.
635th Regional Support Group
Headquarters in Hutchinson - 57 soldiers authorized

Mission: On order, the 635th Regional Support Group, mobilizes, prepares for combat, deploys to a theater of operations, commands and controls assigned and attached units, plans and directs the selected direct combat service support to units located in or passing through the support group's assigned area of operations, plans and directs the provision of general supply and maintenance support, and responds to the Governor of Kansas to fulfill the state mission of the Kansas Army National Guard.

The commander is Col. Robert J. Staiert and the command sergeant major is Command Sgt. Maj. Michael W. Quenzer.

There are no subordinate units at this time.

2005 Highlights:
• The activation ceremony for the 635th Regional Support Group and the deactivation ceremony for the 35th Division Artillery was held Nov. 19 in Hutchinson.
• Began pre-deployment training for upcoming mission in support of Operation Iraqi Freedom in the spring of 2006.

Soldiers of the 635th Regional Support Group present the colors during the group activation ceremony on Nov. 19, 2005.
Mission Statement: Plan, prepare, execute and assess combat service support operations within a corps or division Area of Operations.

The 287th Sustainment Brigade, activated on Sept. 1, 2005, is located in the Wichita East Armory and is commanded by Col. Tim Carlin. The 287th Brigade Troop Battalion, activated on the same day, is located in Hays. It is the largest brigade-level headquarters in the state. Current operations include:

- Preparing for Yama Sakura 49, a Warfighter exercise in support of the 35th Division.
- Planning and executing return from Active Duty activities for the 891st Engineer Battalion; Headquarters and Headquarters Detachment, 169th Corps Support Battalion (CSB); 74th Quartermaster (QM) Company; 778th Transportation Company (HET), 137th Transportation Company (PLS) and the 995th Maintenance Company.
- Planning and executing unit conversion activities for the 891st Engineer Battalion and the 169th CSB.
- Planning Annual Training 06 opportunities for its subordinate units which include missions to Task Force Grizzly, San Diego, Calif.; National Maintenance Training Center, Camp Dodge, Iowa; National Training Center, Fort Irwin, Calif.; and an overseas deployment to Germany.

The 287th Sustainment Brigade provides command and control for the following units:

- 287th Brigade Troop Battalion, Hays
- 170th Maintenance Company, Norton
- 323rd Missile Support Company, Wichita
- 731st Transportation Company, Larned
- 995th Maintenance Company, Smith Center
- Detachment 1, Company B, 40th Forward Support Battalion, Clay Center
- Detachment 1, Company B, 163rd Corps Support Battalion, Junction City
- 169th Corps Support Sustainment Battalion, Olathe
  - 74th Quartermaster Company, Topeka
  - 137th Transportation Company (PLS), Olathe
  - 242nd Engineer Company (DT), Wichita
  - 714th Maintenance Company, Topeka
  - 778th Transportation Company (HET), Kansas City
  - 1077th Area Support Medical Detachment, Pittsburg
  - 350th Theater Distribution Support Detachment, Topeka
- 891st Engineer Battalion, Iola
  - Headquarters and Headquarters Company (HHC), Iola and Garnett
  - Engineer Horizontal Company, Augusta, Chanute and Cherryvale
  - Engineer Vertical Company, Coffeyville, Pittsburg and Winfield
  - Engineer Mobility Company, Pittsburg and Fort Scott

Maj. Shawn Manley, Headquarters and Headquarters Company, 891st Engineer Battalion, passes out school supplies to Iraqi school children. The 891st Engineer Battalion, a part of the 287th Sustainment Brigade, was deployed to Iraq for Operation Iraqi Freedom.
Mission: The 287th Brigade Troop Battalion (BTB) provides command and control of assigned and attached personnel and units of the BTB and directs sustainment support for the BTB’s operations. It provides information and sustainment advice to supported commanders within the BTB.

Units of the 287th Brigade Troop Battalion include:

- Headquarters and Headquarters Detachment, Hays
- 170th Maintenance Company, Norton, Goodland, Colby, Russell and Phillipsburg
- 731st Medium Truck Company, Larned, Liberal, Wichita and Hays
- 323rd Missile Support Company, Wichita, Fort Riley and Sabetha
- 995th Maintenance Company, Smith Center, Mankato, Belleville and Clay Center
- Detachment 1, Company B, 163rd Corps Support Battalion, Junction City
- Detachment 1, Company B, 40th Corps Support Battalion, Clay Center

2005 Highlights

- Organized on Oct. 1, 2005

The Goodland armory, home to Detachment 1, 170th Maintenance Company, was opened as a shelter for travelers stranded by heavy snowstorms in late November.

Members of the 287th Sustainment Brigade participate in Soldier Readiness Processing, which ensures that personal and financial matters are in order prior to deployment.
Mission: Provide mobility (breaching minefields, clearing obstacles, building roads and bridges), countermobility (laying mines, setting obstacles to restrict enemy movement), and survivability (building bunkers and fighting positions for combat units). The 226th Engineer Company from Augusta performs horizontal (earth moving) and vertical (plumbing and electrical installation, power generation) construction.

Units:
- Headquarters and Headquarters Company (HHC), Iola and Garnett
- Engineer Horizontal Company, Augusta, Chanute and Cherryvale
- Engineer Vertical Company, Coffeyville, Pittsburg and Winfield
- Engineer Mobility Company, Pittsburg and Fort Scott

2005 Highlights:
- Headquarters Support Company (HSC) conducted over 185 convoys in support of the 891st Engineer Battalion and 194th Engineer Brigade.
- HSC soldiers drove in excess of 30,000 miles in support of logistical package operations.
- HSC supported the Task Force Tampa mission by hauling over 30,000 cubic yards of material, emplacing protective barriers and installing and backfilling culverts. It also constructed drainage ditches and hauled bulk fuel, and contributed to improving theater logistical operations on the main supply route.
- HSC supported Task Force Blade-Runner with fuel, maintenance and recovery assets.
- HSC conducted two mass grave site dig missions with the Kuwaiti Ministry of Missing Persons.
- HSC maintenance personnel designed and installed ballistic steel hardtops for over 20 HMMWVs.
- HSC completed over 19 Directorate of Public Works missions on Logistical Supply Area (LSA) Adder, consisting of the removal of over 10,000 cubic yards of materials and debris.
- HSC supported the 1438th Multi-Role Bridge Company with security elements and medical support during several bridging operations.
- HSC ran the base camp Mayor Cell, providing water distribution, facilities management, construction cell, camp generators, perimeter and gate guards, shift noncommissioned officers in charge (NCOIC) and cleaning crews.
- Company A was chosen to operate a pilot test program for the Pentagon, titled "Hunter/Killer"; was to test equipment and develop tactics, techniques and procedures (TTP) to find and destroy Improvised Explosive Devices (IED) along Main Supply Route (MSR) Tampa.
- Company A worked in conjunction with Explosive Ordnance Disposal (EOD) and was the testbed for the ZEUS Laser, the RG-31 Medium Mine Protected Vehicle (MPV) with Gyrocam and Gossamer, and the Casspir (MPV) C3 platform.
- Company A’s mission was very high visibility. The unit conducted detailed After Action Reviews and debriefings that were reviewed at Multi-National Coalition-1 and the Pentagon.
- Company A was involved with Task Force Right of Way (TF RoW), which was conducted daily on MSR Tampa, patrolling 300 kilometers of MSR Tampa just under 200 times, which resulted in the discovery of 46 IEDs, as well as assisting other units in the positive identification of over 100 more IEDs.
- Company A TF RoW missions were accomplished early in the deployment with only M998 HMMWVs, 1- RG-31(MPV), 1 each Huskey and Meercat Mobile Mine Detection systems. During the course of the deployment, Company A
received superior vehicles with much needed crew protection in the form of the Buffalo, M1114 HMMWVs and more RG-31s. These vehicles proved to be very capable and afforded the crew much needed protection from IED blasts.

- Company A was responsible for the planning, preparation, and operational control of Operation Blade Runner. This operation made MSR Tampa more secure by clearing the shoulders and median of obstructions, piles of aggregate, existing blast holes, and other hiding places for IEDs. The company successfully cleared 300 km of MSR Tampa in five days, blading 600 km of shoulders and median. The operation employed over 100 soldiers and 45 pieces of construction equipment, security, and support vehicles in a coordinated effort.

- Company A was assigned MSR and Alternate Supply Route (ASR) mobility during the rotation and were assigned the primary routes of ASR Kiev and MSR Tampa.

- Company A conducted over 200 mobility patrols and safely destroyed 256 tons of unexploded ordnance.

- Company A worked closely with the 56th Brigade Combat Team conducting improvements for CSC Scania grading fuel and parking lanes for the staging area, and provided assistance in other areas for improvements to CSC Scania when time, troops and equipment were available to assist.

- Company A was assigned the mission of constructing a protective obstacle belt encompassing the perimeter of CSC Scania erecting and filling approximately 6,000 meters of Hesco bastion wall, and then constructing a triple strand concertina fence on top of the Hesco bastions. In all 2,456 Hesco bastions were erected and filled, and 2,068 rolls of concertina wire and 3,036 pickets used and constructed in the triple strand fence. This took approximately 7,200 man hours to construct.

- Company B completed over 100 separate missions since its arrival in Iraq on January 19, completing substantial missions involving EOD escorts, patrolling and road maintenance on MSR Tampa and MSR Dallas and construction projects at Forward Operating Base (FOB) Dogwood, Camp Cedar 2, Camp Bucca, Camp Bucca Temporary Internment Facility, Abu Ghraib Detainee Facility, Camp Cropper and Tallil Air Base.

- Company B's security patrols were run on MSR Tampa from January through March patrolling over 8,000 miles in a 50 day period.

- Company B completed multiple construction projects at FOB Dogwood to include construction of two entry control points, emplacement of over 7,500 meters of triple strand concertina fencing, construction and installation of six perimeter guard towers, and horizontal projects to include construction of a new dining facility pad, 3,000 meters of perimeter berm, a new Forward Arming and Refueling Point and a helicopter landing pad and parking area. Over 4,500 manhours and 1,400 equipment hours were expended, 60,000 cubic yards of earth were moved and 192,000 gallons of water were hauled. Despite extreme weather conditions and the wearing of body armor, the crew installed the concertina fence at a rate that exceeded the rates as identified in the Engineer Field Data Manual.

- Company B constructed four new living compounds at the Camp Bucca Temporary Internment Facility from June until August. One hundred twenty 20-by-40 foot sea-huts were constructed between the four compounds. Each sea-hut was constructed on a 4 inch concrete pad. Over 32,000 man-hours were expended during the three-month project. The project was done in conjunction with an existing contract and due to a shortened construction schedule, Company B was brought in to assist in the construction of the buildings. It was determined that over $1.4 million was saved due to the labor provided by the unit.

- Company B provided assistance at the Abu Ghraib Detainee Facility to Company A, 107th Engineers to construct several new detainee compounds. Company B provided both vertical and horizontal assets to the project and worked over 3,500 man-hours and hauled 17,000 cubic yards of dirt. A shortfall of construction materials forced the unit to think outside the box and be creative with the available materials to complete the job.

- Company B completed multiple projects within and around Tallil Air Base to include construction and remodeling of several buildings within Camp Sapper, improvements and cleanup of several blocks within Tallil, construction of a new water pump point, operation of the burn pit, cleanup of the perimeter area, improvement to the perimeter road, and construction of a new loading dock.

- Company B's Maintenance Section maintained an Operational Readiness Rate of over 92 percent throughout the year. The section installed over 7,000 parts valued at $850,000. Company B's Maintenance Section performed all of the organization maintenance on the equipment and often performed direct support level maintenance tasks.

- The rear units provided assistance to St. Paul, Kan., with State Active Duty in cleaning up after a tornado hit in July. They also provided assistance to Chanute with State Active Duty when the levee broke in August.

- The rear units provided tents and equipment to assist Louisiana in the clean-up of Hurricane Katrina. They also provided equipment and soldiers to deploy in Title 32 status to assist in the clean-up of Hurricane Rita in Texas.

- Conducted the Warrior Challenge event twice a year.

- Is one of the five test sites for the new Recruit Sustainment Program.
Mission: Provides command and control of combat service support units. Major equipment includes the Palletized Load System (PLS) used to haul ammunition; Heavy Equipment Transport System (HETS) trucks for the movement of heavy tracked armor; and the M917A1, used to haul bulk material in support of engineer units.

Units:
- Headquarters and Headquarters Detachment, Olathe
- 137th Transportation Company (PLS), Olathe and St. Marys
- 778th Transportation Company (HET), Kansas City, Manhattan, Wichita and Council Grove
- 1077th Area Medical Detachment, Pittsburg
- 350th Support Team (TD), Topeka

2005 Highlights:
- In October 2004, four units of the 169th CSB were mobilized: Headquarters and Headquarters Detachment, 169th CSB; 137th Transportation Company (PLS); 778th Transportation Company (HET); and 74th Quartermaster Company.
- 242nd Engineer Company convoyed 1,520 miles round trip to conduct tactical training, including tactical convoy procedures and base support operations, in support of annual training 2005 at Black Hills, S.D., State Parks Department.
- 242nd Engineer Company successfully completed lanes training during April drill.
- 137th Transportation Company (rear detachment) along with some soldiers from the 778th Transportation Company (rear detachment) successfully completed annual training with Task Force Grizzly on Border Patrol projects in California.
- 714th Maintenance Company helped support several companies, including the 995th Maintenance Company, 242nd Engineer Company, and the 323rd Missile Support Company with maintenance, administrative and convoy support during their annual training periods in 2005.
- 137th Transportation Company was selected to train the 1st Iraqi Motorized Truck Regiment.
- 137th Transportation Company drove over 500,000 miles while in Iraq. They have completed about 350 combat logistics patrols and 420 transportation movement release missions. They have hauled over 22,000 short tons and served as security escorts for over 150 missions.
- 137th Transportation Company received 11 Bronze Stars, one Meritorious Service Medal, and six Purple Hearts during their missions in Iraq.
- 74th Quartermaster Company set up a Forward Redistribution Point (FRP) at LSA Anaconda. The FRP provides an in-country serviceable excess warehouse. They have over 10,000 lines stored in over 600 containers and more than 800 463L pallets.
- 620th Quartermaster Detachment, which deployed with the 74th Quartermaster Company, was able to rejuvenate three Reverse Osmosis Water Purification Units and as a result increased the water purification capacity by 180,000 gallons a day. The 620th provided water treatment specialist support for all night shift water purification efforts for the 30,000 soldiers and civilians at LSA Anaconda and surrounding Forward Operating Bases.
- The fuel section was responsible for establishing a fuel storage and supply point in support of Operation SAYAID. In addition to managing the storage and distribution of over 200,000 gallons of fuel in support of combat operations near the Syrian border, the Petroleum, Oil and Lubricants (POL) Platoon, along with several forklift operators provided drop zone support for the first and second combat airdrops by the I Corps Support Command and the first U.S. combat airdrops since the Vietnam War.
During the deployment, the unit maintenance section was able to keep unit equipment operating at a 97 percent rate, despite the austere conditions and the addition of an extra 70 pieces of rolling stock and ground support equipment.

778th Transportation Company provided heavy equipment transportation support to military and civilian units of operation in the theater of Kuwait and Iraq. Primary activities included transportation of equipment and personnel to and from locations throughout Kuwait and Iraq. In addition the 778th provided support to the liaison offices in both LSA Anaconda, Iraq and Baghdad International Airport (BIAP), Iraq. 778th also provided personnel to support operations in Kuwait and personnel to assist in operations at the Airport of Debarkation (APOD).

778th Transportation Company logged more miles than any Heavy Equipment Transportation company since World War II.

778th Transportation Company completed 240 missions during their time in country. They drove over 2 million miles and hauled more than 110 million tons of supplies and equipment.

778th Transportation Company had approximately 75 engagements with the enemy and sustained no casualties.

778th Transportation Company (rear detachment) hauled over 1,500 tons of tracked vehicles, and logged over 32,000 miles for the state of Kansas.

778th Transportation Company (rear detachment) deployed soldiers in support of Task Force Wichita for Hurricane Katrina/Rita response.

Headquarters and Headquarters Detachment, 169th CSB was located at Log Base Seitz on the Victory Complex in Baghdad. They provided command and control to five active duty companies plus detachments that provide area combat service support in the Baghdad area. They had a customer base of up to 30,000 soldiers and contractors.

During FY06, the 169th CSB started reorganizing on Oct. 1, 2005. It will no longer fall under 69th Troop Command. It will become the 169th Corps Support Sustainment Battalion and fall under the 287th Sustainment Brigade. It will deactivate the 74th Quartermaster Company, the 242nd Engineer Company and the 714th Maintenance Company and will stand up the 1077th Area Medical Detachment in Pittsburg and the 350th Theater Distribution Center in Topeka.
Mission: Provides command and control and administrative supervision of integral and attached field artillery units.

The 130th Field Artillery is a heavy brigade composed of two artillery battalions and their maintenance teams. All command nodes of the brigade utilize the Single Integrated Ground Air Radio System (SINCGARS) and the Initial Fire Support Automation System (IFSAS) to control operations. The brigade commander is Col. Alexander Duckworth.

Units:
- Headquarters and Headquarters Battery, Topeka
- 2nd Battalion, 130th HIMARS Field Artillery, Hiawatha
- 1st Battalion, 161st Field Artillery, Wichita
- Detachment 1, 1st Battalion, 144th Field Artillery, Topeka
- Detachment 2, 1st Battalion, 178th Field Artillery, Topeka
- Battery E (Target Acquisition), 161st Field Artillery, Great Bend

2005 Highlights
- Successfully returned 2nd Battalion, 130th Field Artillery from their support of Operation Iraqi Freedom mission.
- Deployed 152 soldiers from 1st Battalion, 127th Field Artillery in support of Operation Iraqi Freedom.
- Successfully completed a brigade-level exercise during annual training at Camp Ripley, Minn.
- Conducted command and control of subordinate units and live fire with minimal capabilities during live fire exercises and annual training at Camp Ripley, Minn.
- Sustained no accidents or incidents during this training year.
- Moved the Headquarters and Headquarters Battery to its new location in the Armed Forces Reserve Center, Topeka.
- Started reorganization and relocation of Brigade units.
- Gained Brigade control of 1st Battalion, 161st Field Artillery and Battery E (Target Acquisition Battery), 161st Field Artillery.
- Stood down Battery F, 1st Battalion, 161st Field Artillery in Salina.

Staff Sgt. Jason Bolieu, Battery C, 2nd Battalion, 130th Field Artillery works on the tie-down of an M270 Multiple Launch Rocket System vehicle during the return rail load. The unit conducted annual training (AT) at Camp Ripley, Minn., the first AT for the unit since returning from a year-long deployment to Iraq.
Mission: Destroy, neutralize, or suppress the enemy by cannon fire. The battalion is equipped with the M109A5 self-propelled 155mm howitzer.

The 1st Battalion, 161st Field Artillery is part of the three-state 35th Division as a General Support Battalion. With more than 500 soldiers spread throughout nine Kansas communities, the battalion has units with field artillery and maintenance.

Units of the 1st Battalion, 161st Field Artillery include:

- Headquarters and Headquarters Battery, Wichita
- Battery A, Garden City, Liberal and Dodge City
- Battery B, Paola and Lenexa
- Battery C, Kingman and Newton
- 1161st Fire Support Company, Hutchinson, Pratt, Dodge City, Lenexa, Kingman and Wichita

2005 Highlights

- Turned in all M109A5 self-propelled howitzers in order to convert to an M109A6 155-mm Self-Propelled Howitzer Battalion.
- Deployed numerous soldiers in support of Operation Iraqi Freedom and Operation Enduring Freedom.
- Completed annual training at Fort Sill.
- Deployed 116 soldiers to support the 34th Brigade Combat Team from the Minnesota Army National Guard.
- Deployed 72 soldiers to support nine other units in the KSARNG.
- Liberal, Garden City, Dodge City, Kingman and Newton armories began renovations and remain under construction.

Spc. Tyler Wing, 1st Battalion, 161st Field Artillery explains the workings of a howitzer to some youngsters at the Kansas State Fair.
Mission: Mobilize and deploy to provide general support of artillery rocket and missile fires accurately, timely, and in sufficient volume to ensure that the supported commander is successful in battle.

The battalion uses the High Mobility Artillery Rocket System (HIMARS) to deliver rockets to a range of 30 kilometers and missiles to a range of 300 kilometers.

Units:
• Headquarters and Headquarters Service Battery, Hiawatha, Ottawa and Topeka
• Battery A, Marysville and Concordia
• Battery B, Horton, Holton, and Atchison
• Battery C, Abilene and Salina
• Fire Support Company, Ottawa, Burlington, Topeka, Sabetha, Troy, Concordia, Holton, Salina and Fort Riley

2005 Highlights
• Conducted a Transfer of Authority with the 111th Engineer Battalion in Baghdad, Iraq.
• Successfully redeployed from the Iraqi theater in February 2005.
• Completed MLRS section certifications during annual training at Camp Ripley, Minn. The unit successfully traveled over 1,500 convoy miles between the two training sites with no safety incidents.
• Conducted a MLRS live fire exercise at Fort Riley, Kan., on a drill weekend just six months after returning from Iraq. Over 300 spectators, family and employers attended the live fire demonstration and open house activity.
• Conducted a memorial ceremony on Nov. 8 to honor Sgt. 1st Class Clint Wisdom and Sgt. Don Allen Clary, members of the battalion who were killed in action in Iraq exactly one year earlier. Bronze memorial sculptures, commissioned by the soldiers’ families and friends, were dedicated during the ceremony at the Atchison armory.

A trio of MLRS send their missiles skyward during a live-fire exercise at Fort Riley.

Sgt. Shaun Carter, Salina, raises the cab of an M270 Multiple Launch Rocket System Self-Propelled Loader/Launcher so that he can perform his preventive maintenance checks and services during July 2005 drill. Carter is a member of Battery C, 2nd Battalion, 130th Field Artillery, headquartered in Abilene.
Mission: 69th Troop Command provides command and control for assigned units, ensures these units are viable mobilization assets and provides support to Joint Forces Headquarters with their post-mobilization mission. On order, conducts stability and support operations to federal and state agencies. Located at 21 sites, it is the largest Major Subordinate Command in the Kansas Army National Guard. Col. Vic Braden is the commander; Command Sgt. Maj. Scott Haworth is the command sergeant major.

Units:
- Headquarters and Headquarters Detachment, Topeka
- 2nd Battalion, 137th Infantry (Mechanized)
- 1st Battalion, 635th Armor
- 1st Battalion, 108th Aviation

2005 Highlights
- Over 330 soldiers from the 1st Battalion, 635th Armor and 30 soldiers from the 24th Medical Company (Air Ambulance) were deployed to Kosovo to conduct stability and support operations.
- Over 430 soldiers from the 891st Engineer Battalion were deployed to Iraq, conducting engineer operations in support of Operation Iraqi Freedom.
- Almost 400 soldiers from the 169th Corps Support Battalion, 778th Transportation Company, 137th Transportation Company and 74th Quartermaster Company were deployed to Iraq, conducting corps support sustainment operations in support of Operation Iraqi Freedom.
- Over 500 soldiers from the 2nd Battalion, 137th Infantry were mobilized on Sept. 1 and reported to Fort Sill, Okla., in preparation for security operations in support of Operation Iraqi Freedom.
- Personnel from 1st Battalion, 108th Aviation deployed to Panama in support of Operation New Horizons.
- 69th Troop Command was the lead headquarters in creating Task Force Wichita, a transportation element created in order to provide disaster relief support for victims of Hurricane Katrina in the Louisiana area.
- On Sept. 30, 69th Troop Command relocated to Topeka and relinquished command and control of the 891st Engineer Battalion and 169th Corps Support Battalion to the 287th Sustainment Brigade. 69th Troop Command retained command and control of 2nd Battalion, 137th Infantry; 1st Battalion, 635th Armor; and 1st Battalion, 108th Aviation.
Mission: Close with and destroy the enemy by means of fire and maneuver or repel assaults by fire, close combat and counterattack. Units operate the M2A2 OSD Bradley Fighting Vehicle.

Units:
- Headquarters and Headquarters Company, Kansas City and Wichita
- Company A, Lawrence and Kansas City
- Company B, Wichita
- Company C, Wichita

2005 Highlights
- Conducted battalion staff exercise at Camp Clark, Mo., concentrating on the military decision making process.
- Conducted Sniper Sustainment Training for all units.
- Conducted Quick Reaction Force training in preparation for deployment to Iraq.
- Conducted platoon and squad level dismounted training at Fort Riley.
- Conducted two Soldier Readiness Processings to ensure deployability of soldiers for Operation Iraqi Freedom.
- Qualified 47 Bradley crews through Table VIII gunnery.
- Qualified forty-three .50-caliber teams during August Annual Training at Fort Riley.
- Deployed 514 soldiers on Sept. 1 to Fort Sill, Okla., and then to the National Training Center in California prior to deployment to Iraq in November.
Mission: Close with and destroy the enemy using maneuver, firepower and shock effect.

The battalion operates the Army’s main battle tank, the M1A1 Abrams, which is capable of going 42 mph and climbing vertical obstacles 49 inches high. It is equipped with a laser rangefinder and thermal optics and its 120mm main gun can fire a projectile 4,800 meters.

Units:
- Headquarters and Headquarters Company, Manhattan and Junction City
- Company A, Emporia
- Company B, Junction City
- Company C, Lenexa

2005 Highlights
- Deployed 345 Soldiers to the Combat Maneuver Training Center (CMTC), Hohenfels, Germany, Jan. 9 for Mission Rehearsal Exercise (MRX) in preparation for Kosovo Force (KFOR) Mission. The unit was validated in shortest period ever for the KFOR mission on Feb. 1.
- 1st Battalion, 635 Armor was designated as Task Force Tornado to honor 69th Infantry Brigade, Kansas Army National Guard heritage.
- Deployed 345 soldiers to Camp Bondsteel, Kosovo, on Feb. 7. Transfer of Authority Ceremony with Task Force Lancer (2nd Battalion, 107th Cavalry) was conducted on Feb. 21. Task Force Tornado conducted a relief in place and assumed responsibility for the Vitina municipality of the Province of Kosovo as part of Operation Joint Guardian in support of Operation Enduring Freedom and Global War on Terrorism.
- Conducted increased security operations during March 2004 in response to International Criminal Tribunal for the Former Yugoslavia (ICTY) indictments of key Kosovo political leaders. In an eight-day period, 1,884 vehicles were searched and a company of British Royal Green Jackets integrated into security operations.
- Conducted its first-ever multinational battalion-sized cross-boundary KFOR operation Aug. 8-12. Areas of responsibility exchanged among Task Force Tornado (US), Task Force Dragas (Turkey), and Task Force Tizona (Spain).
- Conducted six Medical Civil Assistance Programs (MEDCAPs) for Vitina municipality, providing humanitarian assistance and medical care to over 1,500 patients and 950 animals.
- Assisted Vitina municipality with the first-ever municipal level disaster drill on April 29. Reacting to a 7.0 Richter scale earthquake, the disaster drill integrated municipal officials, Vitina fire department, Kosovo Protection Corps, Kosovo Police Service, Vitina Health House, and KFOR.
- Conducted four joint rifle marksmanship ranges with German KFOR units.
- Assisted with training and personnel to teach the first Basic Noncommissioned Officers Course for Republic of Macedonia.
- Conducted over 4,000 mounted and dismounted patrols in Kosovo to support reconnaissance and surveillance patrols, presence patrols, checkpoints, multinational missions, joint Republic of Macedonia Border Brigade patrols, joint Kosovo Police Service patrols, and interdiction of smuggling operations.
- Conducted 19 KFOR cordon and search missions for illegal weapons and contraband.
Mission: Provides aerial command and control support, limited air assault and air movement for the 35th Division and the State of Kansas.

Units:
- Headquarters and Headquarters Company, Topeka
- Company A, Topeka
- Company B, Salina
- Company D, Topeka
- Company E, Topeka
- Detachment 1, Company C, 1st Battalion 171st Aviation, Topeka

2005 Highlights
- 1st Battalion, 108th Aviation Regiment executed another high operational tempo year in FY-05. The support of KFOR continued with the mobilization and deployment in support of KFOR 6B and additional personnel mobilizing in preparation for KFOR 7; all soldiers are part of Detachment 1, 24th Medical Company (Air Ambulance).

- The battalion executed a short-notice deployment to Panama in support of Operation New Horizons 2005. The unit provided casualty evacuation, personnel transport, and equipment transport for a U.S. Army Reserve unit over the rugged and remote terrain of Panama, operating in a very austere environment.

- The battalion conducted annual training at Camp Guernsey, Wyo., executing a ground and air deployment to the training facility in July 2005. This training event included attachments from the 714th Maintenance Company, incorporating personnel that will join the 1st Battalion, 108th Aviation Regiment in FY-06 with the addition of a Forward Support Company under the new Modified Table of Organization and Equipment (MTOE).

- This year marked the celebration of the 150th Anniversary year of the Kansas National Guard. The battalion conducted flyovers of the Kansas State Capitol Building and the Museum of the Kansas National Guard as part of these activities.

- The battalion conducted its annual safety stand down in August 2005, featuring guest speakers from both the civilian aviation community and the U.S. Army Combat Readiness Center.

- The final event of FY05 was the deployment of two UH-60 aircraft and over 25 soldiers to Naval Air Station New Orleans in September 2005. These soldiers and their equipment deployed in support of Hurricane Katrina relief operations, arriving in the area within days of the disaster.
Mission: Provides ordnance, Military Occupational Specialty (MOS), Additional Skill Identifier (ASI), and Officer and Noncommissioned Officer training for the Army National Guard, U.S. Army Reserve, and active duty components for a nine-state region under The Army School System (TASS). Provides billeting, training support, weapons ranges, training areas, and annual training billeting for Department of Defense (DoD), Kansas National Guard (KSNG), and local government agencies. Col. Norman Steen is the regimental commander, and Command Sgt. Maj. Michael Quenzer is the acting regimental command sergeant major.

Units:
- Kansas Regional Training Center (KSRTC), Salina
- 1st Battalion, 235th Regiment - Officer Candidate School (OCS), Salina
- 2nd Battalion, 235th Regiment - General Studies, Salina
  - Noncommissioned Officer Education System
  - Combat Arms
  - Regional Training Site-Maintenance (RTS-M)
- Detachment 1, 235th Regiment, Fort Riley

2005 Highlights:
- Offered classes for Officer Candidate School, company-level pre-command course, common core for the Basic and Advanced NCO Courses, the Combat Lifesaver Course and small group instructor training.

- MOS training offered included wheeled vehicle maintenance, utilities equipment repair, Multiple Launch Rocket System, Palletized Load System, armor crew and cavalry scout reclassification, and Emergency Medical Technician (EMT) and Prehospital Trauma Life Support (PHTLS) training for Army medics.

- Construction completed on the Allied Trades Building.

- Eleven soldiers assigned to the 235th Regiment were deployed in support of Operation Iraqi Freedom.

- KSRTC provided over 60,000 man-days of support to Department of Defense, Kansas National Guard, state and local agencies.


- The administrative section of the 235th Regiment performed over 900 identification card/DEERS transactions for service members of all components, retirees, dependents and un-remarried former spouses.
Sgt. Jeremy Clawson, 105th Mobile Public Affairs Detachment, meets with some local citizens during his unit’s deployment to Afghanistan for Operation Enduring Freedom.
Mission: Provides command, control and administrative supervision for integral and attached field artillery units. The 35th Division Artillery (DivArty) has units with field artillery, maintenance, missile repair and transportation. Col. Timothy S. Carlin is commander of DivArty; the division command sergeant major is Command Sgt. Maj. George E. Stevens.

Units of the 35th Division Artillery include:
- Headquarters and Headquarters Battery, Hutchinson and Fort Leavenworth
- Battery E (Target Acquisition), 161st Field Artillery, Larned and Great Bend
- Detachment 1, 1st Battalion, 144th Field Artillery, Topeka
- Detachment 2, 1st Battalion, 178th Field Artillery, Topeka
- 1st Battalion, 161st Field Artillery, Wichita
- 174th Ordnance (Maintenance) Battalion, Hays

2005 Highlights
- Supported Operation Iraqi Freedom by providing soldiers to supplement vacancies in units that were deploying.
- Completed annual training at Fort Sill, Okla., focusing on section/platoon level certification to include live firing.
- Deployed elements of Detachment 1, 1st Battalion, 144th Field Artillery and Detachment 2, 1st Battalion, 178th Field Artillery in support of Operation Iraqi Freedom.
- Participated in Task Force Pelican by providing soldiers and equipment for hurricane relief efforts in Louisiana.
- Preparing to transform from the 35th Division Artillery to the 635th Regional Support Group.

Soldiers of Battery E (Target Acquisition), 161st Field Artillery line up in formation during a ceremony marking their return from a year-long deployment for Operation Iraqi Freedom.
Mission: Provide maintenance and logistic support for Army field units.

The 174th Ordnance Battalion is under the peace time command and control of the 35th Division Artillery. With soldiers spread throughout 12 Kansas communities, the 174th has units with maintenance, transportation and missile repair.

Units of the 174th Ordnance Battalion include:

- Headquarters and Headquarters Detachment (HHD), Hays
- 170th Maintenance Company, Norton, Goodland, Colby and Russell
- 731st Medium Truck Company, Dodge City, Liberal, Wichita and Hays
- 323rd Missile Support Company, Wichita, Fort Riley and Sabetha
- 995th Maintenance Company, Smith Center, Mankato, Belleville and Phillipsburg

2005 Highlights

- Units of the Battalion participated in the RESET maintenance mission at Fort Riley, Kan.
- 995th Maintenance Company deployed to Fort Riley, Kan., in support of Operation Quick Service.
- Participated in Task Force Pelican by providing soldiers and equipment for hurricane relief efforts in Louisiana.
Mission: On order, deploy and provide cannon fire as part of a reinforcing artillery brigade to achieve the Fire Support tasks of the reinforced artillery commander; be prepared to deploy from home stations to locations within the state of Kansas to provide military support to civilian authorities; be prepared to conduct support operations in the vicinity of the Wolf Creek Generating Station to assist civil authorities.

The battalion is equipped with the M109A6 Paladin howitzer weapons system as its primary weapons system.

Units:
- Headquarters and Headquarters Battery, Ottawa and Lawrence
- Battery A, Paola and Burlington
- Battery B, Lenexa and Topeka
- Battery C, Holton and Salina
- Service Battery, Garnett and Ottawa

2005 Highlights
- Mobilized and deployed a 152-member security force unit to Iraq.
- Successfully completed an annual training exercise, firing 450 rounds safely and effectively. Conducted safe convoy operations between various points in Kansas and Camp Ripley, Minn.
- Completed Paladin section certifications during annual training at Camp Ripley, Minn.
- Helped its higher headquarters (130th Field Artillery Brigade) complete the annual Battle Command Staff Training exercise at Camp Ripley.
- Deployed soldiers on state active duty orders for various emergencies.

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Army National Guard troops from another state wait to board a KC-135 from the 184th Air Refueling Wing. The soldiers were deploying to the Gulf Coast area to assist with recovery and relief efforts for Hurricane Katrina.
Brig. Gen. Edward McIlhenny is the commander of the Kansas Air National Guard (KSANG) and assistant adjutant general - Air. The JFHQKS-Air directs and coordinates the Air component of The Adjutant General’s Department and is responsible for working joint issues with the Kansas Army National Guard and Kansas Emergency Management. Lt. Col. Scott A. Dold is the executive support staff officer and Command Chief Master Sgt. John Kimball is the command chief for JFHQKS - Air Component.

The Kansas Air National Guard is over 2,250 air-men strong. Headquartered in the State Defense Building, Topeka, Kan., it has two main units: the 184th Air Refueling Wing, Wichita, and the 190th Air Refueling Wing, Topeka. Additionally, a detachment of the 184th Air Refueling Wing operates Smoky Hill Weapons Range, Salina.

The Air Component of the Joint Forces Headquarters Kansas provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies, and provides evaluation, issue resolution and action recommendations.

184th Air Refueling Wing
Located on McConnell Air Force Base, Wichita – 1,340 airmen authorized, includes Smoky Hill Weapons Range

The 184th Air Refueling Wing (ARW) supports the Air Force Global Engagement Strategy through air refueling missions.

Aircraft:
• Nine KC-135R Stratotankers

Units:

Headquarters

Over 57 personnel lead and support the missions of the wing. They include the commander, vice commander, chaplain, finance, historian, judge advocate general, public affairs, safety, social actions, command chief master sergeant and wing executive officer. Col. Gene Martin is the wing commander. Col. Randy Roebuck is vice commander and Command Chief Master Sgt. Joe Ward is the wing’s command chief.

184th Operations Group (OG)

• Flew 3091.9 hours this past year – a total of 887 sorties. 123.2 hours and 56 missions were dedicated for Hurricane Katrina relief. Over 1,957,040 million gallons of fuel were off-loaded. In addition, the Formal Training Unit trained 19 aircraft commanders from Air National Guard, Air Force Reserve Command (AFRC) and Active Duty, flying 396.5 hours.

• From Dec. 18, 2004, to Jan. 3, 2005, the 127th Air Refueling Squadron deployed two crews to Keflavik, Iceland, to sit alert and support F-15s.

• In April 2005 the 184th Operations Group deployed four KC-135s to Incirlik Air Base (AB), Turkey. The 184th OG acted as the lead unit for the 385th Air Expeditionary Group (AEG), flying missions in support of Operation Enduring
Freedom (OEF) and Operation Iraqi Freedom (OIF). A total of 67 personnel from the 184th Operations Group (OG) deployed. The 184th Operations Group provided four tankers and was supplemented with another four jets, two from the Portland Air Force Reserve Center and two jets from Mildenhall Air Base, England. During this two month period, the 385th AEG executed a 100 percent mission rate, flying 156 sorties, 529 hours and off loaded more than 10 million pounds of fuel in direct support of OEF and OIF. In early May, the United States and Turkey signed an agreement to allow C-17s to stage out of Incirlik Air Base. The 385th AEG went from being an eight Primary Assigned Aircraft (PAA) KC-135E/R group including 175 personnel to include a six PAA C-17 squadron with more than 350 personnel assigned and was full-up, mission-ready June 1, 2005.

- From March 4 to March 7, 2005, the Life Support Shop held a workshop for 40 personnel from 15 different Air National Guard units to train them on the Aircrew Contamination Control Area (ACCA). It is designed to process personnel that may have come in contact with chemical, biological or nuclear contamination out of their dirty gear and into a clean shelter area.

- During May and June 2005, the 184th OG deployed two jets to Geilenkirchen, Germany, in support of NATO AWACS.

- During 2005, the 184th Operations Group completed five Pacific Aero Medical Evacuation (PAC AE) missions and two Continental U.S. (CONUS) AE missions. The PAC AE missions lasted approximately nine days each, with crews flying to Hickam Air Base, Guam and Kadena Air Base, Japan. CONUS AE missions each lasted five days. Crews flew sick or wounded Department of Defense personnel and their dependents to hospitals for additional medical treatment.

- In August 2005, the 184th OG deployed two jets, three crews, plus other staff members, to Manta, Ecuador, for one month in support of Southern Command (SOUTHCOM). Midway through the deployment, a national fuel crisis arose in Ecuador forcing the operation to relocate to El Salvador. This move was accomplished with no disruption to operational tasking.

- In September 2005, the 184th OG flew 56 sorties totaling 123.2 hours in support of Hurricane Katrina relief efforts. Crews flew men and woman of the Army and Air National Guard, Air Force Reserve and Active Duty Air Force from various locations around the U.S. and Puerto Rico into Naval Air Station (NAS) New Orleans and Gulfport, Miss.

- Several boom operators from the 184th OG deployed to Al Dafra, United Arab Emirates, during the summer of 2005 in support of OIF.

**184th Maintenance Group**

- Hours Flown: 3,091.9
- Sorties Flown: 887
- Fuel Offloaded: 1,957,040 gallons
- Off-station and Outside Continental United States (OCONUS) Aircraft Trips: 48
- Designed and implemented an isochronal summary utilizing the six sigma process, effectively reducing inspection flow time and improving productivity.
- Process identified duplication and unnecessary tasks, enabling inspection days to be reduced by 15 percent.

**Quality Assurance**

- $1,594,255 in product quality deficiency reports submitted and credited back to the unit.
- Twenty-four suggestions to improve the quality assurance process were approved and $3,300 in suggestion awards given.

**Maintenance Squadron**

- Personnel re-worked four RC-135 main landing gear wheels and tires and two RC-135 nose landing gear tires in support of Boeing Integrated Defense Systems’ contract to repair U.S. Air Force aircraft.

**Engine Regional Repair Center**

- Maintained and produced over 45 percent of B-1B fleet engines.
• Started construction on a new T-9 engine test cell located adjacent to the current test cell.
• Primary Air National Guard representative for the U.S. Air Force Engine Health Management (EHM) team.
• The 184th ARW Propulsion Element Leader was selected as the Air National Guard F108 engine field expert.
• Repaired more than 80 engine transport trailers for less than $10,000.
• Shipped 91 B-1B GE-F-101 engines and received 87 for repair. Fifty-four engines went to Diego Garcia or Guam and the remainder were shipped to other locations.
• FY05 support of OEF/OIF totaled 380 man-days.

Munitions Storage Area (MSA)
• Maintains largest explosives committed MSA in the Air National Guard.
• FY05 munitions shipments out of McConnell - 257 shipments totaling 68,689 lbs. Net Explosive Weight (NEW).
• FY05 munitions shipments into McConnell - 138 totaling 75,765 pounds NEW.
• Units at McConnell Air Force Base expended over 306,000 rounds of small arms ammunition and 930 various types of munitions ranging from smoke grenades to ground burst simulators.
• FY05 support of OEF/OIF totaled 3,300 man days.

Aerospace Ground Equipment (AGE)
• Supported Hurricane Katrina efforts (manpower support assisting Air Control Squadron).

184th Mission Support Group
Services Flight (SF)
• Thirty personnel (including one JAG, two chaplains, and one medical) deployed for training in Spangdahlem, Germany May 29 - June 10.
• Three personnel to Oshkosh Naval Reserve Center for 15-day support of the Experimental Aircraft Association convention in August 2005.
• Deployed unit member to Honduras August 2005-January 2006.

Logistics Readiness Squadron (LRS)
• 27 Logistics Readiness Flight members deployed in support of AEF, SOUTHCOM and operation OIF/OEF for a total of 1,509 days
• Building and office reorganization improvements to Building 42 LRS main building totaled $740,000 and $218,000 to Building 50 for construction of a new mezzanine. The mezzanine was funded, designed and paid for by Air Force Materiel Command.
• LRS Traffic Management Office shipped 21,310 packages/pallets/munitions with a total weight of 5,200,115 lbs.
• LRS supply function processed 250,425 transactions totaling a generation of over $7.5 million in stock fund authority; Fuels completed 1,621 JP-8 jet fuel issues and defuels.
• The new Readiness Flight processed 510 personnel and 34.147 short tons of cargo to overseas locations (AEF, OEF/OIF, Southcom and JTF-Katrina). Established its first dedicated SIPRNET access and Global Command and Control System (GCCS) terminal, part of the Building 42 renovation. 184th LRS management of the Joint Operational Support Airlift Center airlift program yielded a savings in travel costs for the KSANG (190th ARW, 184th ARW, and JFHQ-KS) totaling $26,368.

Civil Engineering Squadron (CES)
• Deployed 21 members from 60 to 120 days to Diego Garcia in the Indian Ocean and to Iraq and United Arab Emirates in support of OIF/OEF.
• 3,395 work orders/requests were submitted; 2,500 work orders were completed.
• Awarded seven construction contracts totaling $14.5 million.
• Managed a total of $33.8 million in construction contracts.
• Achieved 100 percent completion of 27 construction projects totaling $6.2 million.

**Communications Flight (CF)**
• Seven personnel deployed in support of the Air Expeditionary Force for a total of 703 days.
• Multiple major building renovations required the installation of over 60 miles of communication cabling.
• Acted as a test bed for ANG migration to Active Directory and System Management Server implementation.
• Rewrote 145 contractual interfaces for NGB with the Defense Finance and Accounting Service (DFAS).
• Wrote/administered the second B-1B Engine Power Check Pad Contract - $740,000.
• Wrote and administered the $670,000 Building 42 renovation project to include a state-of-the-art transportation receiving dock.
• Implemented the use of Wide Area Work Flow for Construction Payments for the USPFO/Forbes/McConnell.
• Provided hurricane relief assistance to Louisiana and Mississippi with emergency contracting and computer support.

**MSF (Mission Support Flight)**
• Readiness processed 335 personnel for deployment to Incirlik, Turkey; Ecuador; Diego Garcia and stateside to support hurricane relief efforts.
• 18 Security Forces Squadron (SFS) personnel deployed to Louisiana in support of Hurricane Katrina relief.
• Master Sgt. Frank Cook was selected as the ANG Outstanding NCO of the Year at the National Guard Bureau level.
• Performed 78 missions and supported eight stage rotations for 583 man-days and visited 80 countries.

**Medical Group**

Provides medical, dental and other health related services for the wing.
• Provided medical readiness requirements to more than 300 personnel deploying to Incirlik, Turkey, Diego Garcia and Ecuador.
• Seven personnel deployed in support of AEF and Grizzly Task Force totaling over 450 days.

**Information Operations Group**

This group is comprised of 68 members and three sub-units:
• Network Operations Security Center (NOSC): Manages network defense, provides operational network intrusion detection and perimeter defense capabilities, and generates an enterprise situational awareness picture as well as theater-level network management and fault reporting activities for the entire Air National Guard.
• 161st Intelligence Squadron (IS): Provides intelligence support to all reconnaissance systems by dynamically exploiting and analyzing multi-sensor imagery in conjunction with all-source intelligence information.
• 177th Information Aggressor Squadron (IAS): Integrates advanced tactics, training, technologies and tools to provide innovative full-spectrum counter information capability to the Total Force by identifying and providing solutions to Total Force vulnerabilities through Multi-Disciplinary Vulnerability Assessment and Red Team operations.

**Network Operations Security Center (NOSC)**
• January 2005: Installed and configured a private virtual circuit router which created the ANG cloud.
• February: Transitioned from static routing protocol to dynamic routing on all wing and regional external routers.
• March: Achieved 100 percent Time Critical Network Orders compliance - not previously achieved by JP1 NOSC and has taken most other major command NOSCs four to five years to achieve.
• March: Participated in the Black Demon exercise, the first time an Air National Guard unit participated in "live play" segment.
• May: Started project to standardize all of the wing routers utilizing the Cisco Works Land Management System.
• May: Sent personnel to Puerto Rico to repair connectivity issues.
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- July: Established a direct circuit between the ANG NOSC and the Army at Arlington Hall to improve National Guard Standard Procurement System connection speed and to eliminate time-out problems.
- July: Participated in the SIMTEX exercise.
- July: Restructured operations personnel into regional teams to better deal with the trouble ticket load and to add more personal interaction between the NOSC personnel and the Wings Network Control Centers. Trouble tickets had risen to approximately 500 open tickets. After the regionalization concept employed, backlog was reduced to less than 280 average daily open tickets.
- September: Approximately 25 percent of NOSC personnel were directly involved in re-establishing network connectivity after Hurricane Katrina.

### 2005 Highlights

- Received the National Guard Association of the United States Mission Trophy.
- Constructed an urban target complex.
- Constructed a grass runway for small Unmanned Aerial Vehicles (UAV).
- October 2004/FY 05: Hosted a two-week CSAR (combat search and rescue) exercise in which the 303rd Fighter Squadron out of Whiteman Air Force Base deployed to Salina.
- U.S. Navy flew T-45 training fighter jets out at Smoky Hill in September; they deployed out of Salina.
134th Air Control Squadron
Located on McConnell Air Force Base, Wichita – 130 airmen authorized

Mission: Provide air battle management and air picture to the area commander in the form of surveillance and active controlling of fighter, bomber and support aircraft.

- November 2004: Received an Excellent rating on eight Air Force Standardization and Evaluation Inspections (the unit's first formal inspection since 1999).
- January 2005: Provided generators and other equipment to surrounding counties following a major ice storm.
- July 2005: HQ ACC Unit Compliance Inspection - received Best ACS Seen to Date rating.
- September 2005: Deployed to Louisiana in support of Hurricane Katrina operations.

Members of the 134th Air Control Squadron set up a communications dish during relief efforts for Hurricane Katrina.

161st Intelligence Squadron
Located on McConnell Air Force Base, Wichita - 66 airmen authorized

Mission: Provides intelligence support to all reconnaissance systems by dynamically exploiting and analyzing multi-sensor imagery in conjunction with all-source intelligence information.

- October 2004 to October 2005: Imagery and Electronic Intelligence analysts undertook multiple TDYs (approximately 1,000 man-days) to Langley Air Force Base, Beale Air Force Base and Nellis Air Force Base in support of Global War on Terrorism (GWOT).
- February - March: Detached Imagery Analysts to OCONUS forward operating locations to support SOUTHCOM Global War on Terrorism tasking.
- March: Certified initial cadre of U-2S SIGINT mission management crewmembers.
- April - September: Detached the equivalent of an entire Predator exploitation crew to Langley Air Force Base for 120 days, supporting 480th Intelligence Wing Air Expeditionary Force requirements. This filled a critical Active Duty crew shortfall and enabled expanded Predator coverage for Operation Iraqi Freedom.
- Summer 2005: Hit 100 percent+ manning level.
- October: Completed re-configuration of Building 44 to support Predator Exploitation operations. Initial mission hardware was slated for delivery beginning in October.

177th Information Aggressor Squadron
Located on McConnell Air Force Base, Wichita - 82 airmen authorized

Mission: Integrates advanced tactics, training, technologies and tools to provide innovative full-spectrum counter information capability to the Total Force by identifying and providing solutions to Total Force vulnerabilities through Multi-Disciplinary Vulnerability Assessment and Red Team operations.

2005 Highlights

- Forty-seven personnel participated in seven multi-discipline vulnerability assessments; the 177th led four of the missions.
- Thirty-two personnel participated in 17 network vulnerability assessments
- Sixteen personnel participated in four operational security surveys
- Eleven personnel participated in the Black Demon, Red Flag, and Ulchi-Focus Lens exercises.
Mission: Provide Global Reach for the United States Air Force through the in-flight refueling of fighters, bombers and other aircraft using the KC-135 Stratotankers.

The headquarters, including offices of the wing commander, judge advocate general, chaplain, comptroller, safety, equal opportunity, public affairs, human resources, historian, command post, wing inspector general and wing plans lead and assist the three main organizations. The wing commander is Col. Gregg Burden. Command Chief Master Sgt. Gary Montgomery is the wing’s command chief.

Units:

**190th Operations Group**
- 117th Air Refueling Squadron - The flying element of the 190th Air Refueling Wing (ARW).
- 190th Operations Support Flight - Responsible for operational services and support, training, and mission ready personnel to the flying squadron, wing, and higher headquarters so they can successfully conduct their wartime and peacetime mission.
- 190th Standardization/Evaluation - The Aircrew Standardization and Evaluation (OGV) Program is the commander’s tool to validate mission readiness and the effectiveness of unit flying, to include documentation of individual aircrew member qualification and capabilities.

**190th Maintenance Group**
- 190th Maintenance Squadron - Provides aircraft component support to include fabrication, avionics, and propulsion.
- 190th Aircraft Maintenance Squadron - Provides support to the 117th Air Refueling Squadron in the generation of aircraft.
- 190th Maintenance Operations Flight - Responsible for aircraft maintenance staff functions required for the efficient operation of the Maintenance Group. These functions include the Maintenance Operations Center (MOC), Plans, Scheduling, and Documentation (PS&D), Comprehensive Engine Management (CEMS), Training Management, Maintenance Analysis, and Maintenance Plans and Programs.

**190th Mission Support Group**
- 190th Logistics Readiness Squadron - Responsible for vehicle operations, supply, contracting and deployment operations.
- 190th Security Forces Squadron - Provides security of assets and property at the 190th ARW and Forbes Field.
- 190th Civil Engineering Squadron - Maintains the buildings and facilities, as well as training for their wartime mission.
- 190th Mission Support Flight - Oversees personnel and training for the wing.
- 190th Communications Flight - Responsible for communications, computers, telephones, radios, and message traffic.
- 190th Services Flight - Responsible for providing food, lodging and mortuary affairs.

**190th Medical Group**
- Provides medical, dental and other health related services for the entire wing.

**2005 Highlights**
- In January, four members of the 190th Vehicle Operations unit deployed to Iraq in support of Operation Iraqi Freedom, performing convoy operations as well as guarding/escorting fuel tankers and third country nationals.
- The 190th ARW Public Affairs Officer deployed to Japan in February as a part of a contingent of 171 Kansas Army National Guard soldiers in support of the 35th Division's Yama Sakura 47 exercise.
• In March, the 190th Medical Group received a Health Services Inspection (HSI) in which over 57 areas were evaluated with an overall grade of "satisfactory" and an "outstanding" rating for their training.

• The 190th ARW received its Unit Compliance Inspection in March, for which the unit received an overall grade of "satisfactory" with Plans and Programs and Self-Inspection scoring an "excellent."

• The 190th Maintenance Group hosted their Maintenance Standardization Evaluation Program (MSEP) Inspection in March, in which the group received a 98 percent compliance rating on Compliance and Standardization and an 89 percent on their formal evaluations. Two programs within the Maintenance Group were singled out as "Best Practices" and eight "Outstanding Performers" were recognized by the Team Chief following the MSEP Inspection.

• Twenty members of the 190th Civil Engineering Squadron deployed in May to Iraq in support of Operation Iraqi Freedom. They were tasked with a mission of base sustainment.

• Three members of the 190th Services Flight deployed to Diego Garcia in June. The airmen were responsible for lodging; Morale, Welfare, and Recreation activities; and food service management.

• Two members of the 190th Maintenance Group earned the John L. Levitow Award in June, the highest award presented by the Air Force's Professional Military Education.

• In August, three members of the 190th deployed to Armenia in support of the Air National Guard (ANG) Partnership for Peace program. The 190th members taught first-aid courses at the U.S. Embassy and at three separate Armenian Border Patrol stations.

• Fourteen members of the 190th Security Forces Squadron participated in anti-hijacking/cockpit denial training.

• In 2005, the 190th Medical Group received equipment and training to stand up a decontamination station known as the In-Place Patient Decon (IPPD).

• The 190th supported Hurricane Katrina relief by deploying its Expeditionary Medical Support System (EMEDS) +25 to Gulfport, Miss. This deployment marked the first domestic/homeland security use of EMEDS.

• The 190th is host to one of only four Precision Measurement Equipment Lab (PMEL) labs within the ANG. The 190th successfully passed a higher headquarters inspection, resulting in recertification of their new lab, as well as a special commendation for a 100 percent Measurement, Capability and Assessment (MCA) pass rate.

• The 190th Operations Group received its Aircrew Standardization, Evaluation and Training visit (ASEV). The unit received a "mission ready" rating with an average aircrew score of 97 percent.

• The 190th has flown over 13 years (approximately 39,000 hours) without an on-duty Class A or B mishap or injury.

• Over 500 members have deployed over the past 12 months in support of Operation Noble Eagle, Operation Enduring Freedom and Operation Iraqi Freedom with zero reportable on-duty injuries or mishaps.

• The 190th Safety Office is the only military organization in Kansas to coordinate annual motorcycle training (accredited by the Kansas Department of Motor Vehicles) at Forbes Field within state guidelines to ensure that all program graduates are able to operate motorcycles on all Kansas and military roads and highways.

• Recipient of the 2005 Spaatz Trophy, awarded to the overall outstanding flying unit in the ANG.

• In 2005, the 190th ARW became the first and only ANG unit charged with the care and storage of an EMEDS+25 package solely for homeland security purposes.

• The 190th Family Readiness Group was selected as the best in the Air National Guard in 2005.

• The Family Readiness Group hosted the third annual Operation KUDOS (Kids Understanding Deployment Operations) aimed at educating children on the process of deployments, a first for an Air National Guard unit.

• The 190th completed a new main gate facility and entry road which provides additional security and a safer work environment for security personnel; the "30 year" upgrade on the aircraft parking ramp in a project valued at approximately $9.8 million; and awarded a contract for construction of a new Operations and Training facility, a project valued at approximately $10 million.
Mission: Develop and maintain the capability to augment the 3rd Air Support Operations Group (3ASOG)/Air Combat Command (ACC) when mobilized. The specific mission of the 127th Weather Flight is to provide deployed weather support to both Army and Air Force operations anywhere in the world.

Units supported include:
- 35th Division, Fort Leavenworth
- 190th Air Refueling Wing, Topeka

2005 Highlights
- Spun off a separate two-member Combat Weather Team (CWT) to support the 190th Air Refueling Wing, to be known as the 190th OSF/OSW.
- One member deployed to Fort Drum, N.Y., in support of Operation Enduring Freedom (CWT augmentation) for 12 months (October 2005 - September 2006).
- Two members participated in the Warfighter Prep Exercise at the 35th Division headquarters at Fort Leavenworth in August 2005.
Good-bye! God Bless! We Love You!

Families and friends say good-bye to soldiers of the 2nd Battalion, 137th Infantry at a deployment ceremony held in August.
STATE PERSONNEL

The State offices of the Adjutant General's Department are located at 13 worksites throughout the state. Of the approximately 444 positions*, 339 are 100 percent federally funded, 78 are a federal/state mix and 27 are 100 percent State funded. In addition to the regular positions, over 50 temporary positions** were utilized, primarily funded with federal dollars. In this 12-month period, the number of employees (including non-benefit temporaries) rose steadily from 415 to 455.

Major divisions include Kansas Emergency Management with its Homeland Security Preparedness Unit and the new Critical Infrastructure Assessment Team; the Readiness Sustainment Maintenance Site (RSMS) at Fort Riley and its new satellite site in Salina which rebuild heavy military equipment through contracts with the Army National Guard; administration; environment, security, fire and/or facilities maintenance support at Kansas Air Guard units, the State Headquarters Complex, Kansas Army Guard training facilities, several State armories and the new Armed Forces Reserve Center in Topeka; and administrative support for the Civil Air Patrol. In addition to the operating divisions, the Military Advisory Board, including three members appointed by the Governor, addresses state military matters including armory plans to the Governor.

<table>
<thead>
<tr>
<th>Divisions</th>
<th>Regular*</th>
<th>Includes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Air Guard</td>
<td>29</td>
<td>Facilities Engineering, Security and Family Readiness.</td>
</tr>
<tr>
<td>• 190th - Topeka</td>
<td>3</td>
<td>Facilities and administrative support</td>
</tr>
<tr>
<td>• Smoky Hill Weapons Range - Salina</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Army Guard</td>
<td>31</td>
<td>Electronic Security, Engineering, Environmental and Army Aviation Support Facility.</td>
</tr>
<tr>
<td>• Facilities Engineering - Statewide</td>
<td>7</td>
<td>Hiawatha, Hutchinson, Topeka</td>
</tr>
<tr>
<td>• Armories</td>
<td>27</td>
<td>State Headquarters and the new Armed Forces Reserve Center</td>
</tr>
<tr>
<td>• Security</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Camp Funston Training Area, Fort Riley</td>
<td>12</td>
<td>Range Maintenance and facilities support for KRTC and the new RSMS satellite site.</td>
</tr>
<tr>
<td>• BCTC – Training, Leavenworth</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>• KRTC – Training, Salina</td>
<td>8</td>
<td></td>
</tr>
<tr>
<td>• RSMS - Fort Riley and Salina</td>
<td>210</td>
<td></td>
</tr>
<tr>
<td>Civil Air Patrol – Salina</td>
<td>0.5</td>
<td></td>
</tr>
<tr>
<td>Total number of Positions*</td>
<td>444</td>
<td></td>
</tr>
</tbody>
</table>

* Equivalent to full-time benefit eligible positions. ** Non-benefit positions limited to 999 hours/12 mos.
## Expenditures by Program:

<table>
<thead>
<tr>
<th>Program</th>
<th>State Funds</th>
<th>Other Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operational Management</td>
<td>$1,038,447</td>
<td>$772,041</td>
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<tr>
<td>Civil Air Patrol</td>
<td>$26,278</td>
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<tr>
<td>KNG Education Assistance</td>
<td>$-</td>
<td>$-</td>
</tr>
<tr>
<td>State Military Service Operations</td>
<td>$309,784</td>
<td>$951,054</td>
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<tr>
<td>Division of Emergency Management</td>
<td>$610,030</td>
<td>$41,288,378</td>
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<tr>
<td>Air NG Security</td>
<td>$-</td>
<td>$454,998</td>
</tr>
<tr>
<td>Armories &amp; State Defense Building</td>
<td>$1,428,066</td>
<td>$245,803</td>
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<tr>
<td>O &amp; M ARNG Facilities</td>
<td>$67,142</td>
<td>$8,547,464</td>
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<tr>
<td>Statewide Training Sites</td>
<td>$-</td>
<td>$3,114,277</td>
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<tr>
<td>O &amp; M ANG Forbes</td>
<td>$300,474</td>
<td>$991,246</td>
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<tr>
<td>O &amp; M ANG McConnell</td>
<td>$569,887</td>
<td>$1,860,019</td>
</tr>
<tr>
<td>Smoky Hill Weapons Range</td>
<td>$-</td>
<td>$214,076</td>
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<tr>
<td>ANG Fire Protection</td>
<td>$-</td>
<td>$911,878</td>
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<tr>
<td>RS Maintenance Site</td>
<td>$-</td>
<td>$6,931,217</td>
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<tr>
<td>NG Youth Programs</td>
<td>$-</td>
<td>$758,528</td>
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<tr>
<td>Counter Drug Operations</td>
<td>$-</td>
<td>$15,778</td>
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<tr>
<td>Debt Service</td>
<td>$557,185</td>
<td>-</td>
</tr>
<tr>
<td>Capital Improvements</td>
<td>$-</td>
<td>$745,759</td>
</tr>
<tr>
<td><strong>AGENCY TOTAL</strong></td>
<td><strong>$4,907,293</strong></td>
<td><strong>$67,802,516</strong></td>
</tr>
</tbody>
</table>

## Expenditures by Category:

<table>
<thead>
<tr>
<th>Category</th>
<th>State Funds</th>
<th>Other Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$1,986,951</td>
<td>$14,089,150</td>
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<tr>
<td>Contractual Services</td>
<td>$1,982,741</td>
<td>$5,437,593</td>
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<tr>
<td>Commodities</td>
<td>$191,140</td>
<td>$965,263</td>
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<tr>
<td>Capital Outlay</td>
<td>$104,250</td>
<td>$6,827,942</td>
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<tr>
<td>Non-Expense Items</td>
<td>$(162)</td>
<td>$2,943,066</td>
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<tr>
<td>Aid to Local Units of Government</td>
<td>$23,532</td>
<td>$22,096,074</td>
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<tr>
<td>Other Assistance</td>
<td>$35,932</td>
<td>$14,801,645</td>
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<tr>
<td>Debt Service</td>
<td>$557,185</td>
<td>-</td>
</tr>
<tr>
<td>Capital Improvements</td>
<td>$25,724</td>
<td>$641,783</td>
</tr>
<tr>
<td><strong>AGENCY TOTAL</strong></td>
<td><strong>$4,907,293</strong></td>
<td><strong>$67,802,516</strong></td>
</tr>
<tr>
<td>Net Worth (Value of Resources)</td>
<td>Federal FY 2005</td>
<td></td>
</tr>
<tr>
<td>------------------------------------------</td>
<td>-----------------</td>
<td></td>
</tr>
<tr>
<td><strong>Capital Assets</strong></td>
<td>$640,284,296</td>
<td></td>
</tr>
<tr>
<td>Buildings/Land</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Major Weapons Systems</strong></td>
<td>$973,980,993</td>
<td></td>
</tr>
<tr>
<td>(Aircraft, tanks, artillery, support equipment)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Other Equipment</strong></td>
<td>$963,284,154</td>
<td></td>
</tr>
<tr>
<td>Computers</td>
<td>$13,749,136</td>
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</tr>
<tr>
<td>Vehicles</td>
<td>$183,906,705</td>
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<tr>
<td>Aircraft - Rotary Wing</td>
<td>$83,430,000</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>$682,198,313</td>
<td></td>
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<tr>
<td>TOTAL</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Inventories</strong></td>
<td>$87,936,689</td>
<td></td>
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<tr>
<td>Parts &amp; Supplies</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Warehouse, USPFO</td>
<td>$3,950,718</td>
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<tr>
<td><strong>Total Value of Resources</strong></td>
<td>$2,669,436,850</td>
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<tr>
<td><strong>EXPENDITURES</strong></td>
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<td></td>
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<tr>
<td><strong>GROSS PAYROLL</strong></td>
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<tr>
<td>Civilian/Technician</td>
<td>$75,715,362</td>
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<tr>
<td>Military</td>
<td>$118,343,973</td>
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<tr>
<td>State Employees</td>
<td>$18,502,865</td>
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<td><strong>Total</strong></td>
<td>$212,562,200</td>
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<tr>
<td><strong>MISCELLANEOUS</strong></td>
<td></td>
<td></td>
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<tr>
<td>Construction</td>
<td>$1,682,206</td>
<td></td>
</tr>
<tr>
<td>Task Order Contracts (RPM)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Military Construction Program</td>
<td>$7,928,989</td>
<td></td>
</tr>
<tr>
<td>Sustainment Restoration and Modernization</td>
<td>$26,859,570</td>
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<tr>
<td>Services Contracts</td>
<td>$530,586</td>
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<tr>
<td><strong>Other Operations and Maintenance Expenditures:</strong></td>
<td>$75,274,563</td>
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<tr>
<td><strong>Total Miscellaneous:</strong></td>
<td>$112,275,914</td>
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<tr>
<td><strong>TOTAL EXPENDITURES</strong></td>
<td>$324,838,114</td>
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<tr>
<td><strong>AIRCRAFT</strong></td>
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<tr>
<td>UH-60 Black Hawk helicopters</td>
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<td></td>
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<tr>
<td>KC-135R Air Refueling Tankers</td>
<td>9</td>
<td></td>
</tr>
<tr>
<td>KC-135 Air Refueling Tankers</td>
<td>12</td>
<td></td>
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<tr>
<td><strong>PERSONNEL</strong></td>
<td></td>
<td></td>
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<tr>
<td><strong>Military/Weekend</strong></td>
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<td></td>
</tr>
<tr>
<td>Officer</td>
<td>915</td>
<td></td>
</tr>
<tr>
<td>Asgn</td>
<td>778</td>
<td></td>
</tr>
<tr>
<td>%</td>
<td>85.0%</td>
<td></td>
</tr>
<tr>
<td>Warrant Officer (Army only)</td>
<td>148</td>
<td></td>
</tr>
<tr>
<td>Asgn</td>
<td>109</td>
<td></td>
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<tr>
<td>%</td>
<td>73.6%</td>
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<tr>
<td>Enlisted</td>
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</tr>
<tr>
<td>Asgn</td>
<td>6,774</td>
<td></td>
</tr>
<tr>
<td>%</td>
<td>81.8%</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>9,342</td>
<td></td>
</tr>
<tr>
<td><strong>Full-time</strong></td>
<td>7,661</td>
<td></td>
</tr>
<tr>
<td><strong>ECONOMIC IMPACT</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Estimated # of Indirect Jobs Created</td>
<td>4,437</td>
<td></td>
</tr>
<tr>
<td>Estimated Annual Dollar Value of Jobs Created</td>
<td>$140,277,048</td>
<td></td>
</tr>
<tr>
<td>Estimated Impact in Community Exceeds</td>
<td>$480,908,303</td>
<td></td>
</tr>
</tbody>
</table>

**Kansas National Guard Fiscal Summary 2005**

(Kansas Army And Air National Guard)
## Net Worth (Value of Resources)

<table>
<thead>
<tr>
<th>Capital Assets</th>
<th>Federal FY 2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Buildings</td>
<td>$143,791,267</td>
</tr>
<tr>
<td>State Owned Armories (54)</td>
<td>$143,791,267</td>
</tr>
<tr>
<td>State Owned Training Facilities (17)</td>
<td>$45,191,962</td>
</tr>
<tr>
<td>State Owned Logistic Facilities (62)</td>
<td>$33,522,519</td>
</tr>
<tr>
<td>Federal Owned Facilities (55)</td>
<td>$68,692,115</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$291,197,863</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Major Weapons Systems</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Bradley M2A2 Fighting Vehicle (42)</td>
<td>$55,088,838</td>
</tr>
<tr>
<td>Howitzer MedSP M109A6-PALADIN (18)</td>
<td>$25,830,000</td>
</tr>
<tr>
<td>Howitzer SP RC Mas M109A5 (18)</td>
<td>$16,619,148</td>
</tr>
<tr>
<td>Rocket Launcher -MLRS (18)</td>
<td>$19,002,528</td>
</tr>
<tr>
<td>Tank Combat 105 MM M1A1 (44)</td>
<td>$105,311,316</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$221,851,830</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Equipment</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Computers</td>
<td>$5,940,856</td>
</tr>
<tr>
<td>Vehicles</td>
<td>$163,390,626</td>
</tr>
<tr>
<td>Aircraft - Rotary Wing</td>
<td>$83,430,000</td>
</tr>
<tr>
<td>Other</td>
<td>$599,171,593</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$851,933,075</strong></td>
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</table>

<table>
<thead>
<tr>
<th>Inventories</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Parts &amp; Supplies</td>
<td>$41,425,271</td>
</tr>
<tr>
<td>Warehouse, USPFO</td>
<td>$3,950,718</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$1,410,358,757</strong></td>
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</table>

## EXPENDITURES

<table>
<thead>
<tr>
<th>GROSS PAYROLL</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Technicians</td>
<td>$28,031,730</td>
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<tr>
<td>Military</td>
<td>$70,889,116</td>
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<tr>
<td>State Employees</td>
<td>$15,206,497</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$114,127,343</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>MISCELLANEOUS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Construction</td>
<td>$1,682,206</td>
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<tr>
<td>Task Order Contracts (RPM)</td>
<td>$57,303,927</td>
</tr>
<tr>
<td><strong>Total Miscellaneous:</strong></td>
<td><strong>$58,986,133</strong></td>
</tr>
<tr>
<td><strong>TOTAL EXPENDITURES</strong></td>
<td><strong>$173,113,476</strong></td>
</tr>
</tbody>
</table>

## AIRCRAFT

**Type On Hand: Helicopters**
- UH-60 Black Hawk (18)
- Flying Hours (Authorized/Actual): 3,938 / 2,760

## PERSONNEL

**Military/Weekend**
- Officer: 603 / 506 / 83.9%
- Warrant Officer: 148 / 109 / 73.6%
- Enlisted: 6,326 / 4,794 / 75.7%
- **TOTAL**: 7,077 / 5,409 / 76.4%

*Total does not include 27 Assigned Competitive Single Status Technicians
*Total does not include 298 Assigned State Employees providing support in facilities and maintenance

**Full-time**
- Military Technicians (MT): 659
- Active Guard and Reserve (AGR): 443
- State: 298
- **TOTAL**: 1,400

## ECONOMIC IMPACT

- Estimated # of Indirect Jobs Created: 3,604
- Estimated Annual Dollar Value of Jobs Created: $111,093,300
- Estimated Impact in Community Exceeds: $293,707,790
### VALUE OF RESOURCES

**Capital Assets**

- **Buildings**
  - Forbes Field (ANG) $252,300,000
  - McConnell Air Base $91,895,892
  - Smoky Hill Bldgs/33,873 acres $4,890,541

- **Weapons Systems**
  - KC-135R (9) @$53,000,000 each $477,000,000
  - KC-135 (12) @ $21,100,000 each $253,200,000
  - Support Equipment $21,929,163

- **Equipment**
  - Computers $7,808,280
  - Vehicles $20,516,079
  - Other $83,026,720

- **Inventories**
  - Parts & Supplies $46,511,418

**Total Value of Resources** $1,259,078,093

### PERSONNEL

<table>
<thead>
<tr>
<th></th>
<th>Authorized</th>
<th>Assigned</th>
</tr>
</thead>
<tbody>
<tr>
<td>Officer</td>
<td>312</td>
<td>272</td>
</tr>
<tr>
<td>Enlisted</td>
<td>1,953</td>
<td>1,980</td>
</tr>
<tr>
<td>Combined</td>
<td>2,265</td>
<td>2,252</td>
</tr>
</tbody>
</table>

*Note: Assigned State employees providing facility maintenance, security and other support are not included*

### GROSS PAYROLL

<table>
<thead>
<tr>
<th></th>
<th>Civilian</th>
<th>Military</th>
<th>State Employees</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$47,683,632</td>
<td>$47,454,857</td>
<td>$3,296,368</td>
<td>$98,434,857</td>
</tr>
</tbody>
</table>

### AIRCRAFT

<table>
<thead>
<tr>
<th></th>
<th>Avg on-hand</th>
<th>Authorized</th>
<th>Flying Hrs</th>
</tr>
</thead>
<tbody>
<tr>
<td>KC-135</td>
<td>12</td>
<td>12</td>
<td>2,347.0</td>
</tr>
<tr>
<td>KC-135R</td>
<td>9</td>
<td>9</td>
<td>3,091.9</td>
</tr>
</tbody>
</table>

### AIRCRAFT FUEL

<table>
<thead>
<tr>
<th></th>
<th>Gallons JP-8</th>
<th>Price per gal (avg)</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>10,894,700</td>
<td>$1.33</td>
<td>$14,540,797</td>
</tr>
</tbody>
</table>
Absent... but never forgotten

A lone table was set for one at the Kansas National Guard’s 150th Anniversary Celebration Banquet in honor of all POW/MIA servicemembers.
Sunset in Iraq