ANNUAL REPORT
2009

• Kansas Army National Guard
• Kansas Air National Guard
• Kansas Division of Emergency Management
• Kansas Homeland Security
• Civil Air Patrol
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Dear Reader:

As we look ahead to 2010, we take a moment to reflect on our accomplishments in 2009 and invite you to learn more about the Kansas Adjutant General's Department through some of the milestones highlighted in the pages that follow.

In 2009, Kansas had four weather disasters resulting in federal disaster declarations. These included two winter storms and flooding, thunderstorms, hail, strong winds and tornadoes.

The Kansas Division of Emergency Management and local emergency managers worked to ensure Kansans had the resources necessary to sustain them through the storms and to begin the recovery process. Kansas Guardsmen stood ready to support community needs. The state's Incident Management Teams were trained to support the counties when needed with additional personnel to work in the emergency operations centers.

Meanwhile, thousands of our Kansas Guardsmen served and continue to serve in Iraq, Afghanistan, Kosovo, Djibouti and along the U.S.-Mexico border, protecting our nation during the Global War on Terrorism. Every month, on average, anywhere from 500 to 1,000 of our 7,500 Kansas Guard members are deployed or are training and preparing to go.

The work our Guard members and emergency management staff do to keep our state and nation safe is invaluable and we thank them for the sacrifices they make to keep others from harm's way. We remember the lives of the Kansas Guardsmen lost since the war in Iraq began in 2003.

Our world is constantly changing. We must anticipate the potential dangers around us by continuing to outsmart our enemies and preparing for the disasters that otherwise could devastate us. We are working with local, state and federal partners to exercise our plans and conduct disaster drills to ensure we are prepared for any disaster, natural or man-made.

We are expanding our partnerships to include private businesses and industry in our disaster response planning. In 2009, we held our second Business and Industry Forum in Salina and will host the third annual forum in the spring. In addition, we opened the Eisenhower Center for Homeland Security Studies in Topeka to ensure businesses and government have a place to better collaborate in their planning efforts. Many of our partners were trained there this past year.

Kansas government and business now have a new venue to train together with the opening of our Great Plains Joint Training Center in Salina, where first responders, military and businesses can train together to respond to disasters. In 2009, we opened Crisis City in Salina, a mock disaster area where responders will be able to conduct real-world training among disciplines at the same time with various disaster scenarios.

The job we do could not be done alone. We receive tremendous support from elected officials, local, state and federal partners and from families of soldiers and airmen serving our country.

We are dedicated to protecting Kansans and our country to ensure our way of life is preserved. We look forward to serving you again in 2010.

Tod M. Bunting
Major General, Kansas National Guard
The Adjutant General
In honor of all the men and women in uniform serving our state and nation and the Kansas National Guard soldiers who gave theirs lives in service to their country.

2004-2008

Sgt. Don Clary
2nd Battalion, 130th Field Artillery

Sgt. 1st Class Clinton Wisdom
2nd Battalion, 130th Field Artillery

Sgt. Derrick Lutters
891st Engineer Battalion

Sgt. James Carroll
891st Engineer Battalion*

Sgt. Jessie Davila
2nd Battalion, 137th Infantry

Spc. John Wood
891st Engineer Battalion

Staff Sgt. David Berry
1st Battalion, 161st Field Artillery

Spc. Ronald Schmidt
1st Battalion, 161st Field Artillery

Sgt. 1st Class Travis Bachman
714th Security Forces

Master Sgt. Bernard Deghand
35th Division Artillery

Sgt. Courtney Finch
714th Security Forces

Day is done, gone the sun, from the lakes, from the hills, from the sky. All is well, safely rest, God is nigh.

--TAPS--

*Tennessee Army National Guard attached to 891st Engineers Battalion
The Adjutant General’s Department Summary

The Adjutant General’s Department has the responsibility for the operations of the Kansas Army and Air National Guard, the Kansas Division of Emergency Management and Kansas Homeland Security. It also provides administrative support for the Kansas Wing of the Civil Air Patrol.

Mission

The department’s mission is to be the “911” for our state and nation’s emergency responders, protect life and property in Kansas, provide military capability for our nation and be a valued part of our communities.

Adjutant General

The adjutant general is appointed by the governor and serves as commander of the Kansas National Guard, director of the Kansas Division of Emergency Management and director of Kansas Homeland Security.

Kansas National Guard

The adjutant general administers the joint federal-state program that is the Kansas Army and Air National Guard. Approximately 7,500 Guardsmen currently serve the state of Kansas. Military equipment for the Kansas Guard is furnished by the U.S. Department of Defense through the National Guard Bureau. Federal control is exercised over military strength and mobilization of the Kansas Guard. Federal personnel are employed in both administrative and maintenance jobs in armories and maintenance shops. The Kansas Army National Guard is made of the Joint Forces Headquarters, Topeka; 35th Infantry Division, Fort Leavenworth; 69th Troop Command, Topeka; 287th Sustainment Brigade, Wichita; 635th Regional Support Group, Hutchinson; and 235th Regiment, Salina and their subordinate units. The Kansas Air National Guard is organized into two groups: the 184th Intelligence Wing based at McConnell Air Force Base in Wichita and the 190th Air Refueling Wing at Forbes Field in Topeka.

Kansas Division of Emergency Management

The Kansas Division of Emergency Management (KDEM) is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards. The Division of Emergency Management’s organizational structure mirrors the functions that take place in the life cycle of emergency management: mitigation, preparedness, response and recovery.

Kansas Homeland Security

Kansas Homeland Security, within the Adjutant Generals’ Department, coordinates statewide activities pertaining to the prevention of and protection from terrorist-related events. This involves all aspects of prevention/mitigation, protection/preparedness, response and recovery. Homeland Security addresses threats aimed at people, including threats to agriculture and food supplies, and outbreaks of illness. Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of the state and its citizens.
Overview 2009

During the 2009 legislative session, the adjutant general gave testimony to a number of legislative committees on the readiness of the Guard, updates on disasters, the Kansas Division of Emergency Management and Kansas Homeland Security, plus how the development of Crisis City and the Great Plains Joint Training Center was progressing.

The agency supported the Kansas Department of Health and Environment and the passage of Senate Bill 154, which cleaned up conflicting requirements from the new isolation and quarantine statute of the habeas corpus law.

In February, Secretary of the Department of Homeland Security Janet Napolitano addressed approximately 100 state and local emergency management staff and other state agency emergency response partners participating in an Integrated Emergency Management Course at the State Defense complex in Topeka.

Severe March storms blanketed large areas of the state with as much as 30 inches of snow, accompanied by strong winds, sleet, ice and drifts of up to 20 feet. The storms resulted in widespread power outages, road closures and some building collapses. Then-governor Kathleen Sebelius signed a State of Disaster Emergency declaration for 62 counties. Humvees were used to transport medical personnel, while 108th Black Hawk helicopters were used in aiding search and rescue efforts and armories were opened as staging and warming stations.

In April, the Kansas Adjutant General’s Department unveiled the Resiliency Center, a new training program to further strengthen Guard members and their families to better handle life’s challenges. This program will enhance the readiness of Guardsmen and their families by providing tools and techniques in advance of problems.

Spring storms knocked out power to more than 21,000 customers and flooded homes despite thousands of sandbags. Damage from the storm ranged from flooding to destroyed buildings, while causing road and school closures.

In May, the second annual Business and Industry Forum was held at the Great Plains Joint Training Center in Salina. The forum, which focused on Kansas agribusiness, highlighted public and private interaction in the agriculture field, including livestock, dairy, agriculture chemical producers, fertilizer transporters and other businesses with a stake in the well-being of the state’s agribusiness industry.

The Vigilant Guard 2009 exercise took place June 18 to 23 in Salina, Kan., at the Great Plains Joint Training Center’s “Crisis City” training venue. The event was part of a FEMA Region VII (Kansas, Iowa, Nebraska and Missouri) exercise to better prepare first responders for large-scale emergencies and terrorism activity. The exercise included local, state and federal response partners from throughout Kansas. It was the first multi-agency exercise held at Crisis City. It was also the first time all Kansas search and rescue teams trained together at the same event. Another first involved search and rescue dogs flying on Kansas National Guard helicopters.

Incident Management Response Teams marked the first time the four regional teams trained together. Members of the BNSF railroad and Union Pacific Rail response teams experienced their first training event with local responders and hazmat teams. The use of Unmanned Aerial Vehicles to search for disaster victims was another first for the state, while also connecting communications systems to the UAV, providing video feed to the incident command. Kansas National Guard members created another
first, using handheld radios to communicate with the Iowa Guard.

In September, the Adjutant General’s Department and the Kansas Search and Rescue Working Group hosted a Kansas Technical Rescue Conference at the Great Plains Joint Training Center in Salina. The three-day event was aimed at people with backgrounds in structural collapse, trench collapse, confined space and water rescue teams.

Also in September, the Kansas Division of Emergency Management and Kansas Department of Education co-hosted the first ever Kansas Safe and Prepared Schools Conference, held in Salina. The conference presented a number of guest speakers, forums and workshops for education professionals on topics ranging from classroom behavior to natural disasters and possible school violence.

Kansas officials held ribbon-cutting ceremonies Oct. 1 for Crisis City and the new 284th Air Support Operations Squadron in Salina at the Great Plains Joint Training Center. Crisis City is the flagship of several proposed centers across the state that will provide training facilities for military and civilian emergency response agencies, including fire, law enforcement, medical, hazardous material and others.

The 284th Air Support Operations Squadron brings ground forces and air forces together to conduct joint training and also provide communications resources for homeland security needs in Kansas during disaster response. Senator Sam Brownback secured $9 million dollars in funding for the ASOS’s new facility. McPherson Contractors, Inc., in Topeka completed the facility in a little over a year. A groundbreaking was held in March 28, 2008 for the 33,000 square foot facility.

Congressman Jerry Moran secured $3.5 million dollars in funding for the Great Plains Joint Training Center. Specifically, he secured $2.4 million for establishing urban terrain operations which will include military and civilian training components to be built over the next year, and $1.1 million for refurbishing and providing additional training, mission planning and debriefing space at the Smoky Hill Weapons Range.

The first biennial Kansas Homeland Security Summit was held Dec. 8-10 in Wichita. Designed for senior-level decision makers involved in homeland security response issues, the event discussed Middle Eastern intelligence and terrorist organizations, emerging domestic threats, addressing vulnerabilities, terrorism tactics, along with several other presentations to familiarize leaders with the scope and nature of potential threats to the heartland and, accordingly, be able to appropriately integrate that information into disaster response plans. Kansas-specific presentations focused on familiarizing local leaders on vulnerabilities, communications and threats; and attention given to Kansas-specific medical capabilities and limitations, including rural communities.

In December, the Kansas Adjutant General’s Department released the names of the communities where 18 of its 56 National Guard armories will close in early 2010 due to state budget cuts. The decision to close the facilities and consolidate operations into 38 existing locations resulted from state budget cuts announced in the governor’s budget reduction package on Nov. 23, 2009, and is necessary for long-term sustainment of armory operations.
Kansas National Guard

Citizen-soldiers began protecting Kansas homes and families when our state was still a territory, leaving farms, businesses and other work places when called to defend the state and nation.

As members of the National Guard of the United States, they trace their roots to the organized “militia” regiments formed in the Massachusetts Bay Colony in December 1636. “Militia,” from the Latin “miles,” means “soldier.” The concept of armed citizenry comes from the Greeks who required military service of free male citizens to defend their own land and the city-state, generally for short durations. That concept, which came to the colonies from England through the Saxons, brought with it an enduring fear of standing armies – the repressive forces of monarchs. The posting of British Regulars in the colonies reinforced that fear and distrust of full-time soldiers among Americans.

“Minutemen” from that same colony’s militia fired the “shot heard around the world” at Concord River’s North Bridge on April 19, 1775, and began our nation’s struggle for independence from Britain. We gained that independence with the help of the Marquis de Lafayette, a volunteer commander for American troops, and on his return to America in 1824, members of a New York militia took the name “National Guard” in honor of the Marquis, who was the commander of a French militia unit called the “Garde Nationale de Paris.” By the end of the 19th century, militia units in nearly all states were designated “National Guard” and with the passage of the Militia Act of 1903, the name “National Guard” became official.

Both the Army and Air National Guard seals are built around the “Minuteman,” the symbol of the National Guard. During colonial times, the Minutemen were the members of the militia who volunteered to respond within 30 minutes with their own arms. The plowshare in the Minuteman symbol represents the civilian job the Guardsman leaves as he picks up his musket to answer the call to serve our state or nation.

The forerunner of the Kansas National Guard, the Kansas Militia, was formed on Aug. 30, 1855, when the Territorial Governor and Legislative Assembly of the Territory of Kansas established “An Act to organize, discipline and govern the militia of this Territory.” The Act also provided for the Territorial Governor, with the advice and consent of the Legislative Council, to appoint and commission one adjutant general to oversee the territorial militia. The first Territorial Adjutant General was Hiram J. Strickler, who was appointed on Aug. 31, 1855. On Jan. 29, 1861, six years after the formation of the territorial militia, Kansas became the 34th state and the state militia was organized into units of the Kansas National Guard. Article 8, Section 4 of the Kansas Constitution designates the Governor of Kansas as the commander in chief for state duties. The U.S. Congress passed the Militia Act of 1903, providing the same organization and equipment for the National Guard in each state as provided to the U.S. Army.

The Kansas National Guard consists of the Kansas Army National Guard and the Kansas Air National Guard, the latter established on Sept. 18, 1947.

The Kansas National Guard has been involved in the nation’s conflicts since the state’s inception as a territory. The Kansas Guard actively participated in the Civil War, 1861-1865; Indian Wars, 1864-1870; Spanish-American War, 1898-1899; Mexican Border, 1916; World

During the Philippine Insurrection following the Spanish-American War, five Kansas Guardsmen were awarded the Medal of Honor for their heroic actions. Col. Frederick Funston was the most famous of these Guardsmen. The others were Pvt. Edward White, Pvt. William Trembley, 1st Lt. Arthur Ferguson and Sgt. John A. Huntsman.

Another Medal of Honor recipient was William F. Cody, a.k.a. “Buffalo Bill” Cody, who was a member of the 7th Kansas Cavalry during the Civil War. Cody earned his medal for gallantry in 1872 during the Indian Wars when he was a civilian scout assigned to the 3rd U.S. Cavalry.

A posthumous award was presented to 2nd Lt. Erwin Bleckley for helping to save the “Lost Battalion” during World War I. He began military service by enlisting in the Kansas Army National Guard’s Battery F, 1st Field Artillery, which later became the 130th Field Artillery Regiment. His interest in aviation led him to volunteer for the Army Air Service, the forerunner of the U.S. Army Air Corps, which later became the U.S. Air Force. As the first aviator to earn the Medal of Honor, he is claimed by the Kansas Air National Guard and U.S. Air Force, although in reality he was a member of the Kansas Army National Guard.

Col. Don Ballard, a retired member of the Kansas Army National Guard, saved lives while risking his own life as a Navy medic in Vietnam. Ballard is the only living Congressional Medal of Honor recipient from the Kansas National Guard.

Kansas citizen-soldiers and citizen-airmen have also served our state supporting civil authority in the 1888-89 County Seat Wars, the 1893 Legislative War, labor disputes in 1886 and 1893, and during student unrest over the Vietnam conflict in the 1960s. They continue to train to assist civil authority today. They also serve to protect Kansans in response to emergencies and disasters throughout the state, including tornadoes, floods, snowstorms and other weather-related and man-made emergencies and disasters.

**Kansas Division of Emergency Management**

In 1941, the Kansas Legislature established the State Council of Defense. As a result of the Federal Civil Defense Act of 1950, the State Civil Defense Agency was established the following year. The State Civil Defense Agency was charged with providing civil defense to protect life and property in Kansas from nuclear attack, but did not address other disasters.

In 1955, the State Civil Defense Agency became part of The Adjutant General’s Department. It is responsible for emergency management throughout Kansas at state and local (county/city) levels, advising the governor with respect to his or her powers and duties during a disaster/emergency and coordinating the state and federal level responses.

In the 1970s, a Radiological Systems Management Section was established to meet requirements of the Nuclear Regulatory Commission. It provides inspection, repair, calibration, and exchange services for more than 70,000 radiological detection, identification, and computation instruments in Kansas and is responsible for approving the security arrangement, location, and the individuals responsible for the maintenance of radiological materials. The construction of two nuclear power plants - the Wolf Creek Generating Station near Burlington, Kan., and the Cooper Nuclear Station in southeast Nebraska - necessitated planning activities for the division designed to protect the public from accidental radioactive material releases into the environment.

In 1975, the title of Civil Defense was changed to the Division of Emergency Preparedness. This reflected the “dual use” of nuclear and natural disaster and preparedness as stated in the Robert T. Stafford Act of 1974. In 1993, the Division was redesignated as the Division of Emergency Management.

The division is responsible for training state and local personnel to respond to natural disasters such as floods, tornadoes, snowstorms and man-made disasters.
Kansas Homeland Security

As both a military and a public safety organization, many of The Adjutant General’s Department’s sections were involved with homeland security concerns even before the events of Sept. 11, 2001. Shortly after those events, Kansas Homeland Security was made a part of The Adjutant General’s Department. The Adjutant General was named Director of Kansas Homeland Security in October 2001.

Working in conjunction with the Kansas Bureau of Investigation, Kansas Highway Patrol and other agencies at all levels of government, the state’s homeland security picture was analyzed and security measures were stiffened at airports, utilities and other key infrastructure across the state to ensure the health and safety of the public were well-protected.

In July 2004, a Homeland Security section was established in the Kansas Division of Emergency Management to coordinate all phases of homeland security, including prevention/mitigation, preparedness, response and recovery. Other organizations within the department, including the Kansas National Guard and Civil Air Patrol, also provide homeland security support and assistance.

In 2008, the Adjutant General separated the Kansas Division of Emergency Management and Homeland Security into two distinct entities within the department.

Civil Air Patrol

The Kansas Wing of the Civil Air Patrol (CAP) is part of a private, volunteer, nonprofit 501(c)(3) corporation and by Congressional charter is the auxiliary of the United States Air Force (USAF). The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General’s Department in 1997 for administrative support and control of state resources and funding.

The Adjutants General of Kansas

The position of adjutant general was officially created April 23, 1861, with the rank of brigadier general. The rank was reduced to colonel on Feb. 24, 1864, and then returned to brigadier general on May 1, 1901. On March 1, 1956, the rank was raised to major general and on July 1, 1970, to lieutenant general, contingent upon 15 consecutive years of tenure and as recommended by the governor and with consent of the Senate.

<table>
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<tr>
<th>Adjutant General</th>
<th>Term</th>
<th>Rank</th>
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<tr>
<td>Brig. Gen. James W. F. Hughes</td>
<td>April 1, 1905 - April 1, 1909</td>
<td>Col. David Whittaker, March 5, 1870 - March 5, 1873</td>
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Territorial Adjutants General

Adjudant General Hiram J. Strickler, Aug. 31, 1855 - Jan. 1858
A joint Kansas Army and Air National Guard team of approximately 60 personnel were honored in a ceremony March 11, as they deployed to Afghanistan for a year-long mission as an Agribusiness Development Team. The team, commanded by Col. Eric Peck, is comprised of personnel with backgrounds and expertise in various aspects of agribusiness. They are working in conjunction with the Provincial Reconstruction Team, United States Agency for International Development, U.S. Department of Agriculture, the Department of State and other agencies in Afghanistan’s Laghman Province to assist in building capabilities for increased agricultural production, training and services, and improving the safety of food and other agricultural products produced and distributed to the Afghan people. They also assist in the development of sustainable agriculture and other related enterprises that will increase the economic well-being of the Afghans. The Kansas National Guard is performing this mission in partnership with Kansas State University over a three-year period to build continuity and relationships with local and regional Afghan individuals and leaders.

Sixteen Kansas National Guardsmen were honored in a deployment ceremony on April 24. The soldiers, under the command of Col. Vic Braden, deployed to Afghanistan for a year-long mission as a Regional Corps Advisory Group, serving as advisors and mentors to corps level staff for the Afghanistan National Army or an Afghanistan police unit. The soldiers were drawn from Joint Forces Headquarters Kansas, 35th Infantry Division, 891st Engineer Battalion, 635th Regional Support Group and the 2nd Combined Arms Battalion, 137th Infantry. Although these Guardsmen are all from the Kansas Army National Guard, in Afghanistan they are part of a combined/joint headquarters, integrating with all service branches and coalition force partners.

On May 22, approximately 60 airmen of the 134th Air Control Squadron, 184th Intelligence Wing, Wichita, were welcomed home from their five-month deployment to Iraq during a ceremony at McConnell Air Force Base attended by the American Legion.

Capt. Jeffrey Mann, a soil scientist and Kansas National Guardsman, teaches students from Nangarhar University in Afghanistan how to test soil for nitrogen, phosphorus and potassium. Mann is a member of the first Kansas National Guard Agribusiness Development Team, which deployed in March 2009 to assist the Afghan people in increasing agricultural production and develop new sustainable products and other enterprises that will help improve the nation’s economy.
Riders and more than 150 family and friends. While in Iraq, the 134th ACS provided tactical support for air operations planning from the Control Response Center at Joint Base Balad.

Approximately 425 soldiers were honored in a departure ceremony on July 19 in Salina. The soldiers of the 2nd Battalion, 130th Field Artillery, headquartered in Hiawatha, along with members from its subordinate units in Abilene, Atchison, Burlington, Clay Center, Concordia, Hiawatha, Holton, Horton, Marysville, Ottawa, Sabetha, Salina and Troy deployed as part of a Multinational Force and Observers mission in Egypt. The mission of the MFO is to supervise the implementation of the security provisions of the Egyptian-Israeli Treaty of Peace and employ their best efforts to prevent any violation of its terms.

Approximately 20 soldiers of the Kansas National Guard were honored during a ceremony on Aug. 14, as they prepared to deploy to Kosovo for a year-long peacekeeping mission. The soldiers are from Headquarters and Headquarters Company and Company A of the 2nd Combined Arms Battalion, 137th Infantry Regiment, headquartered in Kansas City, Kan. The commander is Capt. Darren Koberlein. The soldiers deployed to Kosovo, where they are attached to the 231st Brigade Support Battalion, North Dakota National Guard, as the Quick Reaction Force for Task Force Defender, KFOR 12, Multinational Task Force East.

After serving a year in Iraq supporting Operation Iraqi Freedom, approximately 225 Kansas National Guard soldiers of the 287th Special Troop Battalion, 287th Sustainment Brigade were welcomed home in September. Soldiers of the 287th served as the logistical support for U.S. and Coalition Forces in Iraq in their assigned area of operations.

2009 marked one of the busiest years for the 190th Air Refueling Wing. The unit supported multiple Air Expeditionary Force commitments and aeromedical evacuation missions, flying more than 500 hours during this period to ensure wounded service members returned home for their recovery. The wing supported NATO Airborne Warning and Control System missions in Europe and multiple deployments from organizations across the base.

The Civil Engineering Squadron deployed to Iraq and Kuwait in support of Operation Iraqi Freedom, providing fire fighting and structural engineering support. The 190th Medical Group deployed to Iraq and Kuwait in support of Operation Iraqi Freedom and Afghanistan supporting Operation Enduring Freedom. The medical personnel provided medical support and treatment to the theater.

The 190th Security Forces Squadron deployed to Iraq in support of Operation Iraqi Freedom, where they were responsible for security and training members of the Iraqi military. In addition, 58 members of the 190th Air Refueling Wing deployed for Expeditionary Combat Support missions in a variety of locations supporting both Operation Iraqi Freedom and Operation Enduring Freedom in 2009.

Approximately 170 soldiers from the 226th Engineer Company, headquartered in Augusta, and the 891st Engineer Battalion, headquartered in Iola, were honored in Salina during a ceremony on Dec. 30, as they prepared to deploy to Afghanistan in support of Operation Enduring Freedom. The commander is Capt. Brian Henning.

Their mission will be to construct, repair, and maintain vertical infrastructures in support of support brigades or engineer brigades within the Afghanistan theater, to include construction of base camps and other facilities.
In 2006, the Resiliency Program was proposed by the Adjutant General of Kansas when Kansas National Guard suicides equaled combat deaths.

Maj. Gen. Tod Bunting envisioned a multi-faceted approach with proactive marriage workshops prior to deployments, stress relief training development, temporary employment for returning warriors who were out of a job and sought funds from the National Guard Bureau to begin a program to create resilient service members and families.

A program development team was assembled with an administrative officer, a psychological health professional and the state command sergeant major. A multi-media director, administrative program specialist, family resiliency specialist, multimedia specialist and information technology specialist were added to the staff later.

Early on, the team interviewed leaders, conducted content analysis of existing military leadership and stress management training programs. Information was gathered from a variety of sources, including the American Association of Emergency Psychiatry; Walter Reed Army Institute for Research; National Defense University; Israeli military and psychological health experts; NATO Task Group, Research and Technology Organization; psychological and mental health experts; U.S. Army, Air Force, Marine Corp stress programs; Kansas State University, Institute for the Health and Security of Military Families; and the Purdue Military Family Research Institute.

Currently, the program offers Flash Forward Leadership Resiliency Training that is broken down into seven modules: Leadership, Assessment, Bolstering Strengths, Leadership Application, Family Resiliency, Spirituality and Putting It All Together.

Courses in Family Resiliency, Medical/Compassion Fatigue Resiliency and Physical/Core Strength are currently in development. Future courses that are planned include a First Responders Resiliency Course and a statewide Medical/Behavioral Care, Community Support Systems Workshop.

Although initially designed for all branches of the military from any state, the program will be expanded and offered to law enforcement, fire departments, emergency medical personnel and other first responders.

**2009 Highlights:**

- The Resiliency Program was unveiled at a news conference in April.
- The program was provided for the first time to members of the Kansas Air National Guard’s 184th Intelligence Wing.
- In May, a resiliency training workshop was conducted for members of the National Guard from other states.
- In June, the 2nd Battalion, 130th Field Artillery was the first Kansas Army National Guard unit to receive resiliency training in preparation for its deployment as part of a Multinational Force and Observers mission to Egypt.
An Unmanned Aerial Vehicle is launched at the Smoky Hill Range, Salina, during a demonstration that was part of the third annual Unmanned Aerial Systems Symposium. These remotely-controlled aircraft may be used for a variety of purposes, including military surveillance, search and rescue, homeland security missions and law enforcement response.
The Adjutant General has the primary responsibility and authority for directing statewide activities pertaining to the prevention of and protection from terrorist-related events. This responsibility includes the development and implementation of a comprehensive and coordinated strategy to secure the state from terrorist threats and attacks.

In 2008, the Adjutant General separated the Kansas Division of Emergency Management and Homeland Security into two distinct entities within the department. Bill Chornyak serves as the deputy director of Kansas Homeland Security. Working in conjunction with the adjutant general, the seven Regional Councils, the Kansas Division of Emergency Management and the Kansas Highway Patrol (state administrative agency), Chornyak is responsible for developing and coordinating Kansas Homeland Security strategies. Kansas Homeland Security also serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of our state and citizens.

**Kansas Homeland Security Areas of Concentration:**
- Awareness - Identify and understand terrorist threats within Kansas.
- Prevention - Detect, deter and mitigate terrorist threats to Kansas.
- Protection - Safeguard our citizens, their freedoms, property and the economy of Kansas from acts of terrorism.
- Response - Assist in coordinating the response to terrorist-related events.

**Focus Areas of Responsibilities:**
- Implementing the updated State Strategic Homeland Security strategy based on the capability assessments.
- Conducting vulnerability assessments of the state’s critical infrastructures and key resources.
- Coordinating and marketing advanced training and exercise requirements for both law enforcement and firefighters with the Adjutant General’s Crisis Training Center.
- Developing and implementing the state’s critical infrastructure plan, including private industry input.
- Identifying an improvised explosive device training and requirements program in coordination with the State Fire Marshal’s office.
- Developing an agro-terrorism plan in conjunction with Department of Agriculture for the state.
- Coordinating a statewide cyber-security plan.

Under the Homeland Security program, the safety and security of children has been elevated to a top priority, as exemplified in Executive Order 06-12. Signed by Gov. Kathleen Sebelius, the order created the Governor’s Commission on Healthy and Prepared Schools, which forms a partnership between emerging interests and invested authorities concerned with preparedness, safety and health issues in Kansas schools. Kansas Homeland Security, under the Adjutant General's Department, has contracted with Dr. Robert Hull, former...
Olathe School District assistant superintendent, to develop a strategic plan that integrates the numerous disciplines in responding to a crisis in the schools.

With assistance from Hull, numerous school districts are requesting vulnerability assessments of their schools. In 2009, two school districts had assessments conducted. Five additional school districts have already been scheduled or are in the process of being scheduled for 2010.

Although Homeland Security addresses chemical, biological, radiological, nuclear, or explosive threats aimed directly at citizens, it also concerns itself with threats to agriculture and the food supply, whether as a result of terrorism or an act of nature. Economically, agriculture accounts for one in six jobs in the United States; in Kansas, livestock alone is more than a $12 billion business.

Biological threats include not only weapons, but outbreaks of illness not the result of terrorism that could have a drastic impact on public health, safety and the economy. Homeland Security monitors the progress of threats to public health, such as pandemic flu outbreaks (e.g., “avian flu”) and coordinates efforts of public health officials to anticipate and counter epidemics.

**State and National Priorities for Homeland Security**

- Implement the National Incident Management System and the National Response Framework.
- Expand regional collaboration, both intra- and interstate, with an emphasis on food and agriculture security.
- Implement the National Infrastructure Protection Plan. This includes a cyber security plan in conjunction with the state’s Information Technology Department.
- Strengthen information sharing and collaboration capabilities.
- Strengthen interoperable communications capabilities.
- Strengthen chemical, biological, radiological, nuclear and explosive detection, response and decontamination capabilities.
- Strengthen medical surge and mass prophylaxis capabilities.
- Strengthen emergency operations planning and citizen protection capabilities.
- Develop the Kansas Critical Infrastructure Protection Plan.
- Identify critical infrastructure and key resources that meet national and state criteria.

**Ongoing Assessment**

The Kansas Highway Patrol, the state administrative agency, in conjunction with KDHS and KDEM, completed the investment strategies for the seven regions, including the state’s investments for 2009. The strategy has been recently been submitted to the Department of Homeland Security for approval. Once DHS has concurred with the strategy, Kansas Homeland Security will disseminate the strategy to the appropriate entities and agencies throughout the state.

**Vulnerability Assessment Team**

The Vulnerability Assessment team provides the state with a knowledgeable professional staff to go to sites identified as critical infrastructure by the state of Kansas or the federal government as critical infrastructure. This team works with multiple state agencies and private industries to build private/public partnerships by providing assessments focusing on target hardening strategies. The team was downsized from six to two members in 2008. In response to the needs of Wyandotte County, the team was contracted to complete an in-depth assessment of the Village West area to include the majority of western Wyandotte County. The official start date of the assessment project was Oct. 1, 2008, with an anticipated completion date of July 2009. The number of assessments conducted in 2008 dropped from 108 in 2007 to 15 in 2009 in response to the reduction in personnel. The following is a breakdown of assessments by category:

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<thead>
<tr>
<th>Category</th>
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<td>Buffer Zone Protection Plan</td>
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<td>Chemical Related</td>
<td>5</td>
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<tr>
<td>Special Request</td>
<td>8</td>
</tr>
<tr>
<td>Enhanced Critical Infrastructure Protection Visits</td>
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<td>School Districts</td>
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<tr>
<td>Total Assessments</td>
<td>23</td>
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During 2009, the division conducted numerous buffer zone protection assessments which gave law enforcement agencies in Kansas $600,000 to allow them to purchase equipment that they would not have been able to without this assistance.

In addition to the assessments, the Vulnerability Assessment Team implemented the Automated Critical Asset Management System in Kansas. ACAMS is a Web-enabled information services portal that helps the state and local governments build critical infrastructure/key resource protection programs in their local jurisdictions. ACAMS provides a set of tools and resources that help law enforcement, public safety and emergency response personnel:

- Collect and use critical infrastructure/key resource asset data
- Assess critical infrastructure/key resource asset vulnerabilities
- Develop all-hazards incident response and recovery plans
- Build public-private partnerships

Using ACAMS provides state and local jurisdictions with a practical way to implement the National Infrastructure Protection Plan, including the NIPP Risk Management Framework. The VAT also offers the Critical Infrastructure/Key Resource Asset Protection Technical Assistance Program. This is a course offered to assist state and local first responders, emergency managers and homeland security officials to understand:

- The basic tenets of the National Infrastructure Protection Plan
- The value of a comprehensive state and local infrastructure protection program
- The steps required to develop and implement such a program

The curriculum also includes instruction on the use of the Automated Critical Asset Management System as a tool to support infrastructure protection programs.

Professionals in law enforcement, fire services, homeland security, emergency medical services, hospitals, trauma and emergency medicine, public health, National Guard, government and the private sector convened in Wichita Dec. 8-10 for the first biennial Kansas Homeland Security Summit.
The Great Plains Joint Training Center provides both military and civilian organizations an unprecedented opportunity to operate in a joint environment using real world technology to train and respond to missions both here and abroad. The GPJTC is the result of the Adjutant General’s Department working with numerous state and local government agencies and public safety professional organizations to determine how to best integrate the needs of emergency responders, public and industry safety officials, and the National Guard into realistic training and exercise facilities. Brig. Gen. Norman Steen is the GPJTC commander. Lt. Col. Jeffry J. Jordan is deputy commander and Lt. Col. Richard Fisher serves as executive officer.

The GPJTC is a key component in the Kansas National Guard’s ability to conduct pre-mobilization training for its soldiers here at home prior to deployment. This keeps Kansans in the community during this extensive training rather than away from friends and family at military installations outside our state. It is an essential part of the training certification that is now a National Guard responsibility resting with the adjutant general of Kansas, a transformation initiative of the Department of Defense. The Crisis City venue and future regional training centers will provide disciplined and validated training needed to satisfy the needs of Kansas public safety professionals.

The Great Plains Joint Training Center concept proved tremendously successful in 2009. Many of the projected conceptual structures of the GPJTC came to fruition.

**Joint Military Training**

Three highly successful, joint close air support exercises were conducted in 2009. Word of their positive training value reached the desk of both the Air Force Secretary and Chief of Staff. The 34,000 acre Smoky Hill Weapons Range offered the joint air/ground teams involved in these exercises a one of a kind training environment. The Smoky Hill Weapons Range facility, with nearby runways and classroom space, enabled the teams to mission plan, execute and debrief face-to-face. This environment allows air and ground forces the rare opportunity to share combat experiences and develop improved procedures for future combat operations.

A large crowd turned out for an open house in September. Smoky Hill Weapons Range played host to numerous close air support scenarios with B-1 and B-52 bombers, A-10 and F-16 fighters, as well as AH-64 Apache and OH-58D helicopters from Fort Riley throughout the nearly day-long event.

The 284th Air Support Operations Squadron ribbon cutting took place Oct. 1, 2009, months ahead of schedule. The team occupying this 33,000 square foot, $9 million state-of-the-art facility, is key to joint integrated training between air and ground forces. The unique complex is co-located with the 36,000 acre Smoky Hill Weapons Range training venue in its backyard. This combination provides an extremely rare training opportunity. The 284th ASOS, with its Joint Terminal Attack Controllers will be able to offer their expertise in airpower employment to ground forces training at the GPJTC. The 284th ASOS owns the only Mine Resistant Ambush Protected and Mine Resistant Ambush Protected All-Terrain Vehicles in the Kansas Air
National Guard. Smoky Hill Weapons Range is the only Air National Guard training site for the Tactical Air Control Party on site use of MRAP/MATV. Openings as Joint Terminal Air Controllers exist as this newly established organization builds a distinctive squadron, commanded by Lt. Col. Gary Nash.

Joint training at the Great Plains Joint Training Center will be significantly improved at the completion this spring of the upgrade range project. This $7 million congressionally-funded project encompasses a new operations building with classroom and mission planning rooms, secure computer access, environmental compliance improvements, enhanced security and two multipurpose buildings for ground units training at Smoky Hill. Lt. Col. Jeffrey Maddex commands Smoky Hill Weapons Range.

**Crisis City**

Crisis City began meeting its founding objectives as a multiuse homeland security, public safety, public and private industry and military training facility, prior to its Oct. 1 ribbon cutting.

Crisis City played host to Vigilant Guard, a multi-agency training exercise which included hundreds of local and state emergency responders, as well as Guardsmen and emergency responders from multiple states during June 2009. Participants in Vigilant Guard encountered realistic training scenarios involving a train derailment, explosions, hazardous material releases and a building collapse. Police, fire and hazmat personnel alongside search and rescue teams utilized Unmanned Aerial Systems to search for simulated disaster victims. Approximately 80 Kansas National Guard members, including the 73rd Civil Support Team, participated with members of the Iowa National Guard’s 71st CST, who were transported to the exercise on C-130s from the Kentucky Air National Guard. The Vigilant Guard exercise was the first time Incident Management Team members from every region of the state came together to form one command and control team. It was also the first use of Unmanned Aerial Systems in a disaster victim search exercise within Kansas, as well as bringing seven of the eight State Urban Search and Rescue teams together for their first joint operational exercise.

Crisis City also hosted the 2009 Kansas Technical Search and Rescue Conference in September, bringing together numerous State Urban Search and Rescue teams from across the state. More than 150 team members were able to meet face-to-face and conduct table-top training, exchange ideas and take part in actual emergency response exercise scenarios.

The Crisis City training venue is currently accepting reservations for exercises and training. Contact Spc. Patrick Stapleton at (785)-826-3733; Patrick.j.stapleton@us.army.mil or visit http://www.crisiscitykansas.com

**Unmanned Aerial Systems**

Unmanned Aerial Vehicles promise to provide a tremendous capability to homeland security response in the future. The testing of unmanned vehicles for disaster response scenarios is ongoing and will expand in the future. Combining UAV flights in the GPJTC with the skilled imagery analysts of the Wichita-based 184th Intelligence Wing of the Kansas Air National Guard will provide a unique opportunity to perfect the delivery of real time video and imagery products for first responders during emergencies.

The GPJTC hosted the third annual UAS Conference in April 2009. The fourth annual UAS Symposium is scheduled for October 2010. The GPJTC is partnered with K-State Salina to test numerous unmanned vehicles for disaster response scenarios. K-State University Salina UAV program received a generous grant to further research this burgeoning field of study and opened their UAS lab on the Salina Campus, Oct. 21, 2009.
The Kansas Intelligence Fusion Center is a multi-disciplinary team of homeland security analysts dedicated to producing relevant information for local, state and tribal agencies, and non-governmental organizations. The center consolidates and analyzes all-source information (law enforcement, intelligence, health, agricultural, communications, transportation, utilities, national agencies, etc.) to address Kansas-specific information requirements for mitigation, preparedness, response and recovery. The center is designed as a one-stop shop for statewide information sharing between local, state, tribal and federal government agencies, non-governmental organizations and private entities. By utilizing multi-agency funding sources, the Fusion Center provides relevant and timely information to local entities at no cost to them.

**Fast Facts**

- Statewide information for Kansas local and regional homeland security entities through the Kansas Intelligence Fusion Center.
- Team of professionally trained analysts, able to provide local and state homeland security professionals with timely and relevant information.
- All-source information products, customized for local and state homeland security professionals.
- Collaborative center supporting governmental agencies, non-governmental organizations, and private sector entities; to include law enforcement, agriculture, health, communication, transportation, utilities, emergency management and the Kansas National Guard.
- Staffed by local, state, and federal personnel with access to critical information from national level intelligence agencies.
- Direct intelligence/information support for local Incident Commander using the Incident Command System/National Incident Management System model.

**Kansas Threat Integration Center (KSTIC)**

Located in State Defense Building, Topeka - 2 state employees, 1 federal employee

Kansas Threat Integration Center, a joint collaboration of the Kansas Bureau of Investigation, Kansas Highway Patrol and the Adjutant General's Department, is located in the State Defense Building and has been operational since June 2004. KSTIC assists Kansas law enforcement and related agencies in their mission to protect the citizens and critical infrastructure within Kansas through enhanced gathered and dissemination of criminal and terrorist intelligence information. KSTIC coordinates with federal, state and local law enforcement agencies, as well as state emergency management and portions of the private sector.

The KSTIC publishes a bulletin distributed to more than 400 law enforcement agencies and has subscribers nationwide.

**Integrated Initiatives Office (IIO)**

Located in Nickell Armory, Topeka

Modeled off the Pentagon’s Office of Net Assessment, the Integrated Initiatives Office is responsible for strategic analysis, long-term forecasting and the development of integrated homeland security concepts for Kansas. The IIO has been the driving force behind the design and development of the Eisenhower Center for Homeland Security Studies, the Kansas Intelligence Fusion Center, the domestic application of the Expeditionary Medical Support System, Unmanned Aerial System domestic applications, various domestic response/situational awareness initiatives and more than 55 Kansas National Guard and public safety concepts targeted at addressing emerging asymmetric threats.

To accomplish these functions, a fellowship program has been developed to bring homeland security professionals and public officials together to discuss interagency multi-discipline approaches to current and emerging domestic and transnational threats. All agencies, groups and officials who have a role in Kansas homeland security are encouraged to participate.
Officially inaugurated in March of 2008, the Eisenhower Center for Homeland Security Studies serves as a public/private consortium for Kansas-based homeland security research, evaluation and education. The Eisenhower Center for HLS works as a catalyst for collaborative efforts among emergency responders and managers, local and state agencies, universities and education institutions, non-government organizations, private sector partners and elected officials. The center acts as an independent and impartial one-stop shop to maximize the effective and efficient use of Kansas homeland security resources.

A core area of the Center’s expertise is Continuity of Operations education and planning. It is the primary entity in the region for customized COOP training for local, state and federal government agencies, as well as non-governmental organizations and private industry owners of critical infrastructure. The Eisenhower Center for HLS has provided free Continuity of Operations and multiagency Project Management training for more than 2,000 Kansans. In addition, the center is developing an Intelligence for Homeland Security Professionals and Future Studies course for state and local partners. In 2009, the Eisenhower Center for HLS Studies delivered to Kansas at no cost an integrated Geographic Information Systems and Public Affairs mobile platform to support local Kansas communities during emergencies.

The Eisenhower Center for HLS facilities consist of an advanced multimedia center/classroom that also functions as a laboratory for testing technologies and processes for Kansas homeland security concepts. In addition, the classroom can quickly provide surge capacity for supporting the State Emergency Operations Center needs.

A training session for the Kansas Intelligence Fusion Center is conducted in the Eisenhower Center for Homeland Security Studies.
Rescue workers search for “victims” during the two-day Vigilant Guard exercise held in June at Crisis City, Great Plains Joint Training Center, Salina. The event was part of a FEMA Region VII (Kansas, Iowa, Nebraska and Missouri) exercise to better prepare first responders for large-scale emergencies and terrorism activity. The exercise included local, state and federal response partners from throughout Kansas.
The Kansas Division of Emergency Management is the branch of the Adjutant General’s Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards.

The Adjutant General, Maj. Gen. Tod Bunting, is the director of KDEM and Kansas Homeland Security. Angee Morgan is the deputy director of KDEM.

KDEM was created under the revised statutes of Kansas, KSA Chapter 48, Article 9, (Kansas Emergency Preparedness for Disasters Act); and KSA Chapter 65, Article 57, (Kansas Emergency Planning and Community Right to Know Act). Specifically, under the Emergency Management Act, it is the policy of KDEM and the state to:

- Reduce the vulnerability of people and communities to damage, injury, loss of life and/or property resulting from natural, technological or man-made disasters and emergencies, civil disturbances, hostile military or paramilitary action;
- Provide an emergency management system embodying the aspects of mitigation, preparedness, response and recovery;
- Clarify and strengthen the roles of the governor, state agencies and county governments in the prevention of, preparation for, response to and recovery from disasters, emergencies or civil defense emergencies;
- Authorize and provide for cooperation and coordination of activities relating to prevention of, preparedness for, response to and recovery from disasters, emergencies and civil defense emergencies by agencies and officers of this state and its political subdivisions;
- Assist in mitigation and prevention of disasters, emergencies and civil defense emergencies caused or aggravated by inadequate planning for and regulation of public and private facilities and land use; and
- Provide funding of activities incidental to carrying out the purposes of the Emergency Management Act.

KDEM’s mission is to:

Protect Kansans from all hazards by providing and coordinating resources, expertise, leadership and advocacy through a comprehensive, risk-based emergency management program of mitigation, preparedness, response and recovery.

KDEM, in coordination with county emergency managers and the Department of Homeland Security/Federal Emergency Management Agency, sets the standard of ethics, effectiveness, accountability and efficiency for assisting Kansans in protecting families, homes, workplaces, communities and livelihoods from the daily impact of disasters. KDEM provides leadership, information and coordination to government and private organizations seeking to mitigate and prepare against potential hazards. KDEM’s vision is a state educated and prepared to meet the long and short-term needs of its citizens following emergencies and disasters.

Staff and Organization

KDEM’s organizational structure mirrors the functions that take place in the life cycle of
emergency management: mitigation, preparedness, response and recovery.

- Administration (seven full-time employees)
- Plans and Mitigation (four full-time employees and three augmentees)
- Preparedness (13 full-time employees and one half-time)
- Response and Recovery (nine full-time employees)
- Geographic Information System (one full-time employee)

Planning

In 2009, the Kansas Division of Emergency Management planning focus included developing Continuity of Operations Plans at the state and county level, furthering resource typing at the state and local level, completing a vulnerable needs registry and updating the Kansas Response Plan. County Emergency Operations Plans continue to be reviewed for compliance with the National Incident Management System and the Kansas Planning Standards to aid in the seamless interfaces of the preparedness cycle.

KDEM continues to take an all-hazard approach to emergency planning to encourage effective and consistent response to any disaster or emergency, regardless of the cause. As such, the following are areas of accomplishment and upcoming goals for 2010.

Continuity of Operations Planning

Accomplishments this year include:

- 67 state agencies have Continuity of Operations plans in varying stages of completion.
- All Continuity of Operations plans developed have been reviewed.
- Conducted three separate Continuity of Operations tabletop exercises to identify gaps in agency plans.
- Subcommittees have been created to remedy gaps in agency plans.
- Conducted the Governor’s Continuity of Operations Tabletop Exercise, a Cabinet-level exercise focused on the growing pandemic influenza threat.
- Introduced the Continuity of Operations Training and Plan Development Program for all Kansas counties.

Goals for 2010:

- Completion of additional partner agencies’ and branches of government’s Continuity of Operations plans.
- Continue to review and exercise Continuity of Operations plans.
- Complete coordination and publication of State Continuity of Government/Continuity of Operations plan.
- Complete County Continuity of Operations training for all Kansas counties; have 50 percent of Kansas counties complete their Continuity of Operations plans.

County Emergency Operations Plans

Accomplishments this year include:

- 72 County Emergency Operations Plans have been approved in accordance with current standards.
- 23 Counties have hired a contractor to complete County Emergency Operations Plans.
- 2 Counties are updating County Emergency Operations Plans with assistance from KDEM.
- County Emergency Operations Plans assistance has been offered and provided to all requesting county emergency managers.

Goals for 2010:

- Complete approval of all County Emergency Operations Plans in Kansas.
- Update Kansas Planning Standards.
- Establish five-year approval cycle for County Emergency Operations Plans (20 percent reviewed each year in accordance with new Kansas Planning Standards).

National Incident Management System Resource Typing

Resource typing is a requirement under National Incident Management System which provides emergency managers with the information necessary to request and receive the
resources they need during an emergency or disaster. If an item is designated with a resource type, that means a standard definition will apply to that type of resource/personnel and the system will eliminate confusion regarding exactly what kind of resource or personnel is needed for the emergency.

Accomplishments this year include:
• Compiled data from 36 grant awarded counties on resources fitting FEMA’s Tier I resource standard.
• Assisted counties in meeting grant requirements of resource typing.
• Began collecting data for National Incident Management System type of state equipment and personnel.

Goals for 2010
• Complete data collection of National Incident Management System type of state equipment and personnel.
• Establish database for National Incident Management System type state equipment and personnel.
• Continue to assist counties in resource typing as requested.

Vulnerable Needs Registry
Accomplishments for this year include:
• Completed testing of vulnerable needs registry.
• Provided training to state agencies and counties on the use of the vulnerable needs registry.
• Partnered with United Way 2-1-1 in validating registrations and annual verification of data.

Goals for 2010:
• Finalize United Way 2-1-1 contract for validating registrations and annual verification of data.
• Collect signed Memorandums of Understanding from interested state agencies and county partners which establishes rights for use of vulnerable needs registry.
• Continue to refine reports for increased functionality in system reports.
• Establish standardized marketing plan for advertisement of vulnerable needs registry.

Update of Kansas Response Plan
Accomplishments for this year include:
• Kick off meeting for Kansas Response Plan revision.
• Identification of stakeholders in the plan revision.
• Identification of strengths and weaknesses of current plan. Identified strategies to maintain and improve plan.

Goals for 2010
• Expand partnerships in Kansas Response Plan.
• Complete update of Kansas Response Plan.
• Schedule training for updated Kansas Response Plan.

Mitigation
In 2009, the Kansas Division of Emergency Management’s Hazard Mitigation Grant Program funded over $45 million dollars in mitigation grants. Most of these grants went to schools to assist in the building of safe rooms for the children of Kansas. The Hazard Mitigation Grant Program funding also assisted further planning grants, buyouts of flood prone properties, flood control projects and additional safe rooms for smaller communities.

KDEM’s Mitigation Section consists of five employees: the state hazard mitigation officer, a mitigation planner, and three state augmentees whose jobs are funded using a management grant under the Hazard Mitigation Grant Program. State employees work daily with FEMA in administering the Hazard Mitigation Grant Program, as well as raising awareness on mitigation and what it can do for local communities. In FY09, the mitigation section had four more disasters declared, DR-1808, DR-1848, DR-1849 and DR-1860, for which disaster-related funds became available under the Hazard Mitigation Grant Program.

The Mitigation Section continues to move forward with last fiscal year’s priority of mitigation planning. The map below depicts the status of county mitigation planning efforts. Through this dedication to secure a FEMA approved Hazard Mitigation Plan for every Kansas County, KDEM will have the opportunity to obligate funds to more Kansas counties. This will help reduce the hazard risk across a considerable area.

County Mitigation Plan Status

Preparedness
The preparedness function embodies all pre-disaster activities which increase the organizational effectiveness and ability of state and local organizations to respond to extreme events. Within the Kansas Division of Emergency Management, preparedness activities include training, exercise, regional emergency management and safe schools programs.

Training
In 2009, the Kansas Division of Emergency Management and Homeland Security training program focused on the continued delivery and coordination of emergency management and homeland security training opportunities to state and local emergency responders. Training program accomplishments for 2009 included:
• Developed and implemented a formal instructor development and evaluation program.
• Conducted 78 emergency management and NIMS courses for 1,052 first responders.
• Offered two instructor professional development courses for volunteer instructor cadre.
• Facilitated participation by local first responders in courses offered by National Domestic Preparedness Consortium. More than 700 first responders attended courses offered by the NDPC and 23 NDPC courses were brought into the state for local first responders.
• Brought 10 National Domestic Preparedness Consortium courses to the State of Kansas for first responders.
• Met four times a year with state agency first responder training partners to coordinate and collaborate training activities.
• Conducted a state-wide performance needs analysis based on the DHS Target Capabilities List with local first responders.

Goals for 2010:
• Develop and pilot the “Introduction to the Kansas Emergency Manager Position” course.
• Coordinate with local and state first responder training partners to coordinate and collaborate training activities.
• Continue to coordinate, develop and/or deliver emergency management, homeland security and NIMS courses for state and local first responders.
• Coordinate training opportunities with each of the Regional Homeland Security Councils and homeland security grant funded programs.
• Coordinate training to support local and state exercise needs.
• Conduct annual professional development for cadre of volunteer instructors.
• Evaluate the need for an advanced emergency management academy of professional development opportunities for local emergency managers.
• Coordinate training issues and activities with other state-level first responder agencies providing training to local and state first responders.
• Coordinate the training operations and activities at the Crisis City training venue.

Volunteer Training Cadre
In order to conduct courses in all regions of the state, KDEM training programs rely heavily on a cadre of volunteer instructors. Currently, there are 157 members of the training cadre. These individuals come from a variety of state and local disciplines and teach the general emergency management courses and the courses for National Incident Management System compliance.

Exercise Program
The Kansas Division of Emergency Management serves as the Exercise Administrative Agency for the state’s exercise program and supports the principles set by the Department of Homeland Security Exercise Evaluation Program. The exercise program ensures all jurisdictions and entities have realistic, tested and proven plans with policies and procedures that reflect the specific needs of each community. To be effective, it requires a concentrated effort by state and local personnel to create partnerships dedicated to improving the delivery of emergency services through a capabilities-based approach. Constant focus remains on encouraging more and more agencies and private industry to hold a pro-active stance that will improve their abilities to respond efficiently to and recover admirably from emergency and disaster situations.

Accomplishments this year included:
• Supported the development of more than 80 exercises across the state, including various planning conferences and after-action conferences.
• Conducted exercise development workshops and training.
• Facilitated after-action review processes following actual disaster events to identify
improvement priorities.
• Hosted the first annual Improvement Planning Workshop for state level Emergency Support Function leads.
• Conducted annual training and exercise planning workshop to identify a multi-year exercise strategy.
• Hosted Leadership Summit in support of regionalization efforts and priorities.
• Supported school preparedness initiatives.

Goals for 2010
• Develop a tiered exercise design and evaluation training program to support an enhanced exercise development cadre.
• Implement a corrective action program for exercises and actual occurrence to track improvement planning and accomplishments.
• Participate in more multi-state preparedness initiatives and exercises.
• Coordinate a statewide capabilities assessment process that will support future preparedness strategies.
• Support local and regional exercise development activities through training and technical assistance.
• Develop a training and exercise program for school officials and communities.
• Support the development and enhancement of deployable resource capabilities through planning, training and exercise initiatives.
• Support the development of Vigilant Guard exercise activities across various exercise venues, including a review of continuity of operations planning, search and rescue capabilities and foreign animal disease response protocols across state lines.

Citizen Corps
Preparedness experts agree the formula for ensuring a safer and more secure homeland consists of preparedness, training and citizen involvement in supporting first responders. As a result, in 2002 President George W. Bush launched USA Freedom Corps, an initiative that includes Citizen Corps, to embrace the force of volunteer service that emerged as a result of the September 2001 terrorist attacks.

The mission of Citizen Corps is to harness the power of every individual through education, training and volunteer service to make communities safer, stronger, and better prepared to respond to the threats of terrorism, crime, public health issues, and disasters of all kinds. This mission is accomplished through a national network of state, local, and tribal Citizen Corps Councils. These councils build on community strengths to implement the Citizen Corps programs and carry out a local strategy to have every American participate through:

• Personal responsibility: Developing a household preparedness plan and disaster supplies kits, observing home health and safety practices, implementing disaster mitigation measures, and participating in crime prevention and reporting.
• Training: Taking classes in emergency preparedness, response capabilities, first aid, CPR, fire suppression, and search and rescue procedures.
• Volunteer service: Engaging individuals in volunteer activities that support first responders, disaster relief groups, and community safety organizations. Everyone can do something to support local law enforcement, fire, emergency medical services, community public health efforts, and the four stages of emergency management: prevention, mitigation, response and recovery efforts.

Citizen Corps is coordinated nationally by the Department of Homeland Security and the state Citizen Corps Council. In this capacity, the state works closely with DHS, other state entities, county governments, first responders, emergency managers and volunteer community.

Federal grant funds for Citizen Corps were received and distributed to county Citizen Corps Councils to be used for the development and enhancement of Citizen Corps programs.

Currently, there are 43 Citizen Corps Councils in Kansas. The breakdown by program is the following:

Community Emergency Response Team............38
Neighborhood Watch.....................................72
Volunteers in Police Service..........................18
Medical Reserve Corps...............................12
Fire Corps.....................................................7
Kansas Citizen Corps was a partner in the Human Services in Disaster Summit, held in Topeka in July. This summit brought together Kansas human services professionals, voluntary agency representatives and local, state and federal emergency management partners to train and network enhancing human services disaster response in the state. The Human Services in Disaster Summit was designed to foster partnership and learning. More than 35 agencies and organizations were represented at this event.

Kansas Citizen Corps was active during Severe Weather Awareness Week, appearing throughout the capital city during the week to promote community awareness and preparedness. Additionally, Kansas Citizen Corps participated in the Kansas State Fair throughout its duration as a partner with the Kansas Division of Emergency Management distributing educational material to the public on disaster and emergency preparedness. Kansas Citizen Corps was also an active participant in Kansas Preparedness Day in September held at the State Fair in Hutchinson. Part of National Preparedness Month, this day allows for participation from state and county agencies, live media remotes and displays serve to provide the general public with information, demonstrations and literature about preparedness measures and response actions.

Kansas Commission on Emergency Preparedness and Response

The purpose of the Commission on Emergency Preparedness and Response includes carrying out all requirements of the federal Emergency Planning and Community Right-To-Know Act of 1986, providing assistance and advice in establishing policy for the coordination of state agency activities relating to emergency training, preparedness, planning, and response, chemical release reporting and prevention. CEPR advises the adjutant general, Kansas Division of Emergency Management, and others in the preparation and implementation of all emergency plans prepared by state agencies and county emergency plans; and also advises in coordinating, advising, or planning tasks related to community right-to-know reporting, toxic chemical release reporting, management of hazardous substances, emergency planning and preparedness for all types of hazards and for all types of disasters.

The CEPR consists of 27 members with broad representation from both government and private industry. The CEPR has chartered several subcommittees including Deployable Resources, Continuity of Operations, Incident Management and Public Private Partnership Committees. The commission publishes an annual report titled “Managing the Risk,” which can be downloaded off the Kansas Division of Emergency Management Web site.

National Incident Management System (NIMS)

KDEM serves as the state NIMS coordinator. In this capacity, KDEM is responsible for ensuring that all first responder agencies in the state of Kansas which receive federal preparedness grant awards comply with the current NIMS activities. This includes promoting the adoption and implementation of NIMS by all state, local and tribal organizations, ensuring the annual reporting on NIMS compliance by all state, local and tribal agencies, and disseminating NIMS information to all first responder agencies.

2009 NIMS accomplishments:

- Engaged participants from state agencies with responsibilities in the State Emergency Operations Center with NIMS compliance activities.
- Received NIMS reports from 15 state agencies.
- Conducted NIMS compliance workshops with all seven Homeland Security Regions.
- Received NIMS compliance reports from 87 of 105 counties and worked individually with the 18 non-reporting counties on NIMS compliance issues.
- Submitted annual composite report on NIMS compliance for the state of Kansas.
Kansas Emergency Management Response and Recovery

One of the primary missions of the Adjutant General’s Department is to protect the lives and property of Kansas citizens when natural and manmade disasters strike. The Adjutant General’s Department responds through the Kansas Division of Emergency Management.

KDEM, through the Kansas Response Plan, coordinates the response activities of state agencies to support county emergencies. Emergency management interacts daily with other state agencies to ensure operational plans are exercised, revised and consistent with current federal mandates. KDEM also works with the county emergency managers, Wolf Creek Nuclear Generating Station and numerous other agencies to provide training, technical expertise, assistance, resources and assessments.

Kansas Assessment Team

The Kansas Assessment Team is comprised of professional building officials who are members of the International Code Conference of Building Officials and architects who are members of the American Institute of Architects. In the wake of disasters, this team conducts damage assessments of homes and buildings, providing information to owners and others regarding the safety and validity of issuing building permits to repair structures.

Public Assistance Cadre

The Public Assistance Cadre is comprised of trained and experienced retired Kansas National Guardsmen who are activated following disasters to conduct damage assessments of public infrastructure, including roads, bridges, waterways, debris and electrical utilities.

Public Information Cadre

The Public Information Cadre is comprised of trained public information specialists, organized through the Public Affairs Office, who are activated to manage and coordinate information in and for the Joint Information Center and do public information coverage and outreach during periods of response and recovery from disasters or major emergencies.

Incident Management Teams

The Kansas Incident Management Team System is made up of seven county and state, or Type 4, Incident Management Teams, one in each of the state’s seven Homeland Security Regions. Supervised and guided by the Kansas Incident Management Team Working Group, these teams are all-hazard, multidisciplinary teams. Kansas is the first state in the nation to have such a statewide system of IMTs.

There are more than 150 IMT members across the state. Team members come from municipal, county and state government agencies, the private sector, and some are retired volunteers. They come from many disciplines including: emergency management, fire service, emergency medical service, law enforcement, public health, public works, health care and others. The teams’ training is ongoing and will include additional training on how to work in Multiagency Coordination Centers and assist with recovery issues.

In 2009, Incident Management Teams took part in the Vigilant Guard and Symphony on the Plains exercise and provided individualized assistance to numerous counties.

The IMT Working Group attended the All Hazard Incident Management Team conference in Houston, Texas, with 11 members to train with 400 IMT members from across the country and discuss issues about team makeup, training, credentials, responses and funding sources. FEMA and the U.S. Department of Homeland Security hosted the conference. In 2009, seven of nine advanced position specific classes were presented, one step closer to establishing a state Type 3 team.
Technological Hazards

The Technological Hazards Section, Kansas Division of Emergency Management, provides direction and planning guidance concerning potential accidents involving hazardous substances such as toxic chemicals, radioactive substances and potential releases from nuclear power plants. The section provides technical assistance related to chemical and radiological vulnerability planning, emergency notification, and statewide emergency coordination.

The Technological Hazards Section is responsible for maintaining a Wolf Creek Nuclear Power Plant emergency response plan, accident management off-site and statewide emergency notification. Physical response to Wolf Creek Generating Station or a Cooper Nuclear Station accident/incident is the responsibility of this section with support from KDEM Operations. The Technological Hazards Section provides on the scene coordination and technical support for transportation accidents/incidents involving medical and industrial radioisotopes, nuclear fuel, radioactive waste and spent nuclear fuel. On June 3, 2009, the state, Coffey County and Wolf Creek participated in a FEMA-evaluated exercise designed to test the preparedness and response capabilities that exist to protect the public from a potential radiological release from Wolf Creek. FEMA commented on the excellent communication and teamwork between the state and county. No Areas Requiring Corrective Action were identified.

The Technological Hazards Section receives and maintains the hazardous material spill and release notifications on behalf of the Commission on Emergency Planning and Response. All spills that exceed the Environmental Protection Agency’s list of reportable quantities must be reported to KDEM.

The section administers the Hazardous Materials Emergency Preparedness grant program for the state of Kansas. For federal FY 2009, Kansas received more than $391,000 in grant funds from the U.S. Department of Transportation.

A Commodity Flow Study covering 12 counties in the Southeast region was also funded during the 2009 grant year. Through this project, the hazardous materials flow assessment need of the entire Southeast region was served. Cost incurred for this project was nearly one third of that if the study was carried out by each county.

Public Assistance Program

The Federal Emergency Management Agency’s Public Assistance Grant Program provides assistance to state, tribal and local governments, and certain types of private nonprofit organizations so that communities can quickly respond to and recover from major disasters or emergencies declared by the president.

The Public Assistance Program provides supplemental federal disaster grant assistance for the repair, replacement or restoration of disaster-damaged, publicly-owned facilities and the facilities of certain private nonprofit organizations. The federal share of assistance is not less than 75 percent of the eligible cost for emergency measures and permanent restoration. The state determines how the non-federal share, up to 25 percent, is split with the applicants.

The state of Kansas Public Assistance Program conducts its operations with one full-time state employee, while drawing from a diverse, seasoned and mentored cadre of 36 augmented personnel. These men and women are retired military and proud to continue service to the state of Kansas as public assistance coordinators and project specialists. A total of 28 augmented positions were coordinated for project assignments throughout counties affected by the disasters. Averages of 10 to 12 augmented personnel are coordinated to complete the detailed project assignments. However, due to depth of disaster operations over consecutive disasters through 2009, the average number of augmented personnel has increased to 25 per disaster.

The Kansas PA program maintains its ranking among the top in the nation in its ability to mobilize and serve those in need following a disaster declaration. FEMA annually surveys customers assisted by the state PA program to determine customer satisfaction. The PA program uses information received from annual surveys to determine how to enhance their response in future disasters and develop best practices. Over the last nine years, the Kansas PA program consistently received a 95 percent satisfaction rating for customer service while administering PA disaster grants during disaster response and recovery.

Virtually every jurisdiction in Kansas is threatened by some type of natural peril, and over a 58-month period an average of one disaster declaration occurred every four months with each involving many of the jurisdictions. The state of Kansas had four active Federal Disaster Declarations during 2009. Currently, there have been 15 Federal Disaster Declarations made since February 2005 with 10 of the 15 disasters occurring since January 2007.

At this point in calendar year 2009, a total of $36,942,570 in federal Public Assistance...
funds have been obligated for eligible state and local governments and certain private non-profit organizations for projects involving emergency and permanent work and the repair or replacement of facilities damaged by the effects of the disasters.

On March 9 - 10, 2009, the Kansas Division of Emergency Management hosted OPS 1 Training for new PA Cadre utilizing actual Kansas disaster scenarios to validate their training. With the addition of the PA Cadre mobilized during previous disasters, the two-day training exercise concluded with a “hot wash” to implement and develop courses of action in support of best practices for active and future disasters. The PA Cadre also coordinated a two day R.S. Means Seminar Series March 23 - 24, 2009, to develop greater skills in establishing detailed scope of work and accurate cost data resources for estimating damages. The participating PA Cadre received a certificate of course completion and a wealth of knowledge to use in future projects.

The following pages provide a review of the current disasters involving the Public Assistance Section operations in 2009.

**PA Program’s Current Disasters**

**FEMA KS DR 1868**
- Declaration Date: Dec. 23, 2009
- Incident Type: Severe winter storm
- Incident Period: Nov. 14 - 16, 2009
- Augmented Personnel Assignments: 25
- Designated Counties: Marshall, Republic and Washington
- Funds Obligated to Date: Pending

**FEMA KS DR 1860**
- Declaration Date: Sept. 30, 2009
- Incident Type: Severe storms and flooding
- Incident Period: July 8 - 14, 2009
- Augmented Personnel Assignments: 25
- Designated Counties: Anderson, Bourbon, Franklin, Linn, and Sedgwick
- Funds Obligated to Date: $6,076,116

**FEMA KS DR 1849**
- Declaration Date: June 25, 2009
- Incident Type: Severe storms, flooding, straight-line winds, and tornadoes
- Incident Period: April 25 - May 16, 2009
- Augmented Personnel Assignments: 25
- Designated Counties: Anderson, Barber, Bourbon, Butler, Chase, Cherokee, Coffey, Cowley, Crawford, Elk, Finney, Greenwood, Harper, Harvey, Kingman, Labette, Linn, Lyon, Marion, Marshall, Montgomery, Morris, Neosho, Reno, Rice, Sumner, Wabaunsee, and Wilson
- Funds Obligated to Date: $15,603,644

**FEMA KS DR 1848**
- Declaration Date: June 24, 2009
- Incident Type: Severe winter storm and record and near record snow
- Incident Period: March 26 - 29, 2009
- Augmented Personnel Assignments: 25

A late winter snow storm impacted a number of Kansas counties in March 2009.
• Designated Counties: Butler, Chase, Chautauqua, Coffey, Cowley, Dickinson, Elk, Grant, Greenwood, Harvey, Lyon, Marion, Morris, Sumner, and Woodson; Emergency Assistance for Barber, Barton, Clark, Comanche, Edwards, Grant, Haskell, Kearny, Kingman, Kiowa, McPherson, Meade, Pratt, Reno, Rice, Seward, Stafford, Stanton, and Stevens

• Funds Obligated to Date: $15,262,810

FEMA KS DR 1808

• Declaration Date: Oct. 27, 2008
• Incident Type: Severe storms, flooding, and tornadoes
• Incident Period: Sept. 11 - 17, 2008

• Augmented Personnel Assignments: 25

• Designated Counties: Anderson, Butler, Chase, Cowley, Greenwood, Harper, Harvey, Russell, and Sumner

• Funds Obligated to Date: $3,614,958

FEMA KS DR 1776

• Declaration Date: July 9, 2008
• Incident Type: Severe storms, tornadoes (Chapman and Manhattan), flooding
• Incident Period: May 22 - June 16, 2008

• Augmented Personnel Assignments: 22


• Funds Obligated to Date: $76,274,146

FEMA KS DR 1741

• Declaration Date: Feb. 1, 2008
• Incident Type: Severe winter storms
• Incident Period: Dec. 6 - 19, 2007

• Augmented Personnel Assignments: 28


• Funds Obligated to Date: $360,731,142.45

Individual Assistance Disaster Response Programs

Natural disasters are a constant threat to Kansas citizens, including farmers, ranchers and small business owners. Therefore, federal programs established by the U.S. Department of Homeland Security-FEMA, the U.S. Department of Agriculture-Farm Service Agency and the Small Business Administration addresses these needs and provides assistance for losses that result from drought, flood, fire, freeze, tornadoes and other incidents that meet the program criteria.
Civil Air Patrol

The Kansas Wing of the Civil Air Patrol (CAP) is part of a private, volunteer, nonprofit 501(c)(3) corporation and by Congressional charter is the auxiliary of the United States Air Force (USAF). The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General’s Department in 1997 for administrative support and control of state resources and funding. The Civil Air Patrol is charged with three balanced primary missions: aerospace education, cadet programs and emergency services.

Aerospace Education

Aerospace education provides the CAP membership and Kansas communities statewide with classroom materials, teacher training and other educational aids that promote the understanding of aviation and space programs. Each year Kansas Wing members attend the annual meeting of the National Congress on Aviation and Space Education (NCASE).

Cadet Programs

The Kansas Wing Cadet Program develops the potential of youth ages 12 to 21 through aerospace education, leadership training and physical fitness. Parents and educators credit the cadet program for communicating the importance of integrity, self-discipline and trust in their children’s personal and professional success. Adult wing members help inspire and encourage cadets interested in the aviation industry or military careers.

Emergency Services

Kansas Wing Volunteer Air and Ground teams accomplish most of the search and rescue operations in the state. CAP works closely with the Kansas National Guard, Kansas Highway Patrol, Kansas Division of Emergency Management and other agencies during training and actual disaster relief operations. The CAP activities include: searching for missing persons, aircraft and emergency locator transponders, air and ground transportation, aerial reconnaissance, airborne communications, ground traffic control, perimeter control, flight line control and transportation of live human organs, blood and tissue.

Civil Air Patrol volunteer participation in state-dedicated missions and training includes site-specific exercises concerning the Wolf Creek Generating Station.

Units and equipment:

- Emporia - three vehicles
- Garden City - two vehicles
- Junction City - one vehicle
- Lawrence - one vehicle
- Kansas City - one vehicle
- Olathe - one vehicle, one C-172 fixed wing aircraft
- Salina - one vehicle, one C-182 fixed wing aircraft
- Salina (Wing Headquarters) - seven vehicles, one SGS2-33 glider
- Topeka - one C-182 fixed wing aircraft
- Wichita - one vehicle, one C-182 fixed wing aircraft
Operations and Support Offices

Directorate of Facilities Engineering

Headquartered in State Defense Complex, Topeka - 64 state employees; 12 federal employees

Mission: Provide quality and environmentally sound planning and execution of construction, maintenance, and repair projects for the Kansas Army National Guard.

Appointed in 2005, Col. Clifford M. Silsby serves as the Kansas Army National Guard Construction and Facilities Management Officer and he continues to lead the directorate. He is currently a regional committee member of the Army National Guard, Facility Engineer Advisory Committee and recently completed a two year tour as the national chairman.

The Directorate of Facilities Engineering is responsible for the ongoing maintenance and repair of over 3,000,000 square feet of Kansas Army National Guard buildings and the associated support facilities. In addition, DOFE has completed or is undertaking many notable construction projects and initiatives.

The two largest military construction projects in Kansas Army National Guard history are now in design and are scheduled to begin construction in the fall of 2010. The Kansas Armory Renovation Program is nearing completion. Numerous minor construction projects, under $750,000 each, have been completed at locations in Topeka, Salina, Fort Riley and Fort Leavenworth. Also recently awarded were $1.7 million in federal stimulus projects. Finally, a major master planning study is now finished for the Great Plains Joint Training Center and the Smoky Hill Weapons Range.

Military Construction Projects

Although there are no Kansas Army National Guard Military Construction projects under construction in 2009, the directorate is preparing for future projects.

Congress has authorized funding for five major military Kansas Army National Guard construction projects over the next six years. Total construction is now projected at over $117 million for these five projects:

1) Wichita North Readiness Center: $42.7 million
2) Wichita Field Maintenance Shop: $25 million

Both Wichita projects are located on the Heartland Preparedness Center site in North Wichita. Horst, Terrill and Karst Architects Inc. have been selected to design both facilities. These projects have passed their first of several design milestones with the National Guard Bureau and are on track to begin construction around Nov. 1, 2010.

3) Salina airfield taxiway/parking apron resurfacing: $2.2 million. This project under design and construction is scheduled for Fiscal Year 2010.

4) Topeka Forbes hangar renovation and airfield pavement resurfacing: $9.5 million. Hangars #680 and #681 will receive exterior renovation and the taxiway and aircraft parking areas will be upgraded. This is a FY 2012 project.

5) Readiness Center for 35th Infantry Division Headquarters: $38.4 million. Construction is now anticipated to start in FY 2015.

The State of Kansas Armory Renovation Program - State Bond Projects

This $33 million program began in 2003 and is currently waiting for the final issuance of state bonds. Renovation work includes roofing, heating, ventilation and air conditioning upgrades, interior renovation and exterior repairs. Projects range from $100,000 to $750,000 per armory.
The Hays armory and final phase of the State Defense Building are currently in design. Armories currently under construction are Kansas City and Coffeyville. Completed renovated armories are 2009 - Council Grove, Garnett, Larned, Olathe and Russell; 2008 – Augusta, Hiawatha and Pratt; 2007 - Clay Center, Great Bend, Topeka (Nickell Armory) and Wichita South; 2006 - Chanute, Colby, Fort Scott, Goodland, Lenexa, Paola, Salina East and Salina West; 2005 - Abilene, Dodge City, Garden City, Holton, Horton, Junction City, Liberal, Ottawa, Sabetha, State Defense Building Annex and Troy.

**Sustainment, Restoration and Minor Construction Projects**

Improvements to the Topeka Joint Forces Headquarters Complex include:

1) State Defense Building office refurbishment is now finished and Phase IV (final) of the SDB renovation is getting underway.
2) Nickell Armory first floor (north end, lower level) renovation is complete.
3) Completed repaving projects include the United States Property and Fiscal Office parking lot, warehouse access road and Joint Forces Headquarters complex annex drive and parking lot.
4) A new mail facility is under construction.
5) Projects awarded and pending construction/modification are a multiphase interior road network plan that includes a new north entry gate, an extended perimeter roadway and pavement resurfacing.

**Improvements to Great Plains Joint Training Center at Salina:**

1) Crisis City, a state-funded training area initiated by the governor and adjutant general in 2007, is nearing completion. Currently funded at $5.5 million, there are seven specialized training venues planned. When all venues are finished, this complex will provide realistic first responder training to state and county employees and volunteers, as well as specialized war-fighting training for the Kansas National Guard.

2) Two more open-bay barracks buildings were finished this year at the Smoky Hill Weapons Range. Three are now completed and more similar type metal buildings are planned to accommodate transient training on site.

**Improvements under construction to Kansas National Guard facilities at Fort Riley:**

1) An addition to Advanced Turbine Engine Army Maintenance building #741A is nearing completion that will house a new $1.5 million turbine engine dynamometer. This facility also got a massive overhead crane renovation.
2) A new paint booth was added at the Maneuver Area Training Equipment Site.
3) Readiness Sustainment Maintenance Site supply building #1598 was expanded.
4) A new Camp Funston Training Area Headquarters building is under construction.

**Improvements to Kansas National Guard facilities on Fort Leavenworth:**

1) A new field latrine located on Field Site 1.
2) A new Facility Support Center was completed to house the Battle Command Training Center Facility Maintenance team and equipment.
3) At Division Main Command Post, a Battle Command Training Center building for Division War fighter exercises.
4) Nearing completion is Field Site 2, a second site for continuous Battle Command Training Center field training exercises.

**Federal Economic Stimulus Projects**

This year the Kansas Army National Guard received over $1.7 million in federal stimulus...
money. This money is being used to bring selected facilities to a more energy efficient standard, saving the Kansas National Guard money in the long run. The following facilities are selected for upgrades and are under construction:

1) Camp Funston Training Area headquarters building, Fort Riley
2) Nickell Hall, Salina
3) Field Maintenance Shop #1, Hays
4) Readiness Center, Kansas City
5) Readiness Center, Manhattan
6) Army Aviation Support Facility #1, Forbes Field, Topeka
7) Field Maintenance Shop #9, Topeka
8) Hangers 680, 681, 682, Forbes Field, Topeka

Master Planning and Long Range Construction Planning

A comprehensive master plan for the Great Plains Joint Training Center was developed in 2009 by Jacobs Engineering, Inc. This joint effort between the Kansas Army and Air National Guard was built on a series of meetings with military and civilian stakeholders with the purpose of identifying future missions, facilities and infrastructure requirements, weapons range improvements, resource sharing, and ways to enhance the Kansas Regional Training Institute, joint training and emergency-response training missions.

Also updated this year was the Smoky Hill Weapons Range Complex Master Plan. This plan resulted in submission of three multimillion dollar firing range projects. Two of these three submissions passed initial screening and are strong candidates for selection to the National Guard Bureau capital budget for range projects.

The adjutant general’s top three priorities on the Kansas Army National Guard Long Range Construction Plan for military construction projects remain the same. These relate to aging and obsolete facilities on the State Defense Complex in Topeka. The industrial and heavy vehicle maintenance functions are no longer compatible with surrounding land use and city zoning. After relocation of the Combined Support Maintenance Shop and United States Property and Fiscal Office warehouse to new facilities, the aging logistics buildings on the State Defense Complex are to be demolished, making room for a Joint Forces Headquarters building in a campus environment.

In addition, the Kansas Army National Guard has requested funding for a national level, multiyear project for the Battle Command Training Center at Fort Leavenworth. Battle Command Training Center training loads and requirements are escalating rapidly. New construction funding of $165 million is proposed. Battle Command Training Center facilities will eventually take over the entire 45-acre National Guard enclave at Fort Leavenworth. Planned facilities include a multifaceted exercise support building and a large lodging/dining facility.

Environmental Program

The Kansas Army National Guard Environmental Program was acknowledged by the National Guard Bureau by receiving second place in the National Guard Bureau Environmental Security Awards program in the category of Cultural Resources Management, Installation. The award recognized the proactive efforts made by the Kansas Army National Guard in the evaluation, management and preservation of historic armories and the innovative use of state tax credits to defray the costs of rehabilitation projects.

The Kansas Army National Guard Environmental Office implemented an Environmental Management System that was fully conformed to ISO 14001, as required by Army policy. During the last year, an Environmental Management System committee, comprised of staff from various directorates, was formed to provide input and guidance during the implementation phase, including creating action plans, significant aspects and impacts, and providing input into the development of awareness training. As part of the Environmental Management System implementation, the Environmental Quality Control Committee was reestablished. This committee, the membership of which is composed of senior leaders in the Kansas Army National Guard, helps in the planning, executing and monitoring of actions and programs that have environmental implications.

The Kansas Army National Guard Recycling Program continued to be one of the most effective in the Army National Guard. Through the efforts of our soldiers and civilian employees, 1,859,883 pounds of materials were collected and recycled, saving the agency money by reducing our disposal costs and improving the quality of the environment throughout the state by decreasing the amount and volume of materials taken to landfills.
The Chief of Workforce Support, Maj. Robert Stinson, coordinates different service delivery entities of the Kansas National Guard. This position supervises the Yellow Ribbon Program, Transition Assistance Advisor, Employer Support of the Guard and Reserve, Sexual Assault Response Coordinator, Director of Psychological Health and the State Family Program Director. Workforce Support also coordinates many different events involving the cooperation of the Yellow Ribbon, Office/Strong Bonds, Family Programs/Family Readiness Groups and the Transition Assistance departments to ensure quality service delivery to the National Guard Service Members and their families.

Yellow Ribbon Reintegration Program
In January 2009, the Yellow Ribbon Reintegration Program was officially established in Kansas. Three federally contracted Deployment Cycle Support specialists were hired and integrated into the Kansas National Guard Warrior and Family Support program. The Deployment Cycle Support team coordinates with the state and unit leadership to assist warriors’ and families’ well-being and benefit coordination throughout the Deployment Life Cycle. Since the implementation, over 20 events have been successfully conducted.

The Deployment Cycle Support Team incorporates the resources of several departments:

State Family Program
The State Family Program director’s responsibility is to plan, coordinate, implement, execute and manage the Family Program for National Guard members and their families and to provide commanders with staff assistance in solving problems affecting the military community.

- Family Readiness
- Resource management
- Mobilization and Deployment coordination
- Volunteer management
- Youth Programs
- Operation: Military Kids
- Joint Family Support Assistant Program

Joint Family Support Assistant Program
The Joint Family Support Assistant Program is designed to augment existing Family Programs by providing support and services based on member and family strength, and needs and available resources.

- Financial and Material Assistance
- Mobile Support Services
- Sponsorship of volunteers and Family Support professionals for delivery of support services.
- Coordinate family assistance programs: Military OneSource; Counselors; Military Life consultants; Department of Defense, federal, state and local agencies and nonprofit entities

Transition Assistance Advisors
Transition Assistance Advisors serve as the statewide point of contact and coordinator, and provide technical support to managers, supervisors, Guard members and their family members as to the benefits and entitlements available through Department of Veterans Affairs and to provide technical assistance in resolving entitlements from TRICARE. Coordinate with Family Programs and Employer Support.

Employer Support of the Guard and Reserve
The Employer Support of the Guard and Reserve representative coordinates with the Kansas National Guard to provide Guardsmen, their families and employers the opportunity to raise issues of concern regarding quality of life for leadership information action.

- Assist state personnel office: ESGR Committee Programs
- Personnel office liaison between national and state ESGR officials
- Briefings: employers, soldiers and airmen
- Marketing plan development and implementation
Joint Support Chaplain Office
The primary responsibility of the Joint Support Chaplain Office is to create and implement a religious support plan to meet the operational tempo of the Kansas National Guard.

Psychological Health
The director of Psychological Health is a licensed, full-time mental health provider who partners with both the Army and Air National Guard to assess, guide and assist Guard members and their families who may be experiencing any aftereffects associated with Post Traumatic Stress Disorder and/or Traumatic Brain Injury. The director assists military members and their families seeking advice, referral, guidance and information about local and state resources that are available to help with psychological health concerns.

TRICARE 90 day Early Eligibility Program
This program is for deploying warriors and their families. Additionally, the program assists family members and Guard Members with problem resolution and coordination between Tri-West and the Defense Enrollment Eligibility Reporting System, as needed. The program representative serves as the state subject matter expert/point of contact for information and changes to available TRICARE benefits.

Sexual Assault Response Coordinator
The Sexual Assault Response Coordinator manages and implements the Sexual Assault Prevention and Response Program and manages the Domestic Abuse/Violence Program for the Kansas National Guard by:

• Providing guidance to the adjutant general, senior commanders, managers
• Maintaining direct contact with the adjutant general
• Advising on sexual assault, domestic and abuse/violence incidents
• Primary contact for Sexual Assault Response Coordinator programs
• Planning and implementing long-term planning and organizational development
• Staying current on Department of Defense, Army, Air Force, National Guard Bureau, Army National Guard and Air National Guard policy guidance
• Managing victim support services
• Monitoring trend analysis
• Managing state training programs

External support organizations provide additional support to warriors and their families. These include private and military organizations, communities, local and national warrior support programs and a host of other resources.

State Family Program Office
Located in Nickell Armory - 2 federal and 10 contract employees

The Kansas National Guard Family Program, directed by Mary Nesbitt, is a volunteer-based program that provides training and assistance to Guard families to help them with their quality of life, as well as with the pressures of separation and reunion.

The Family Program Office has four operating Service Member and Family Assistance Centers which serve as a resource and referral. Although the centers’ primary focus is Guard members and their families, they also cater to the needs of military families from all branches of services.

Family Readiness Groups are officially Guard-sanctioned groups consisting of families and friends of the National Guard. Training is offered throughout the year to those families of deployed Guard men and women and other volunteers.

The Kansas National Guard Youth Program is designed to support the needs and development of youth whose parents serve in the National Guard and other branches of the military.

Personnel consists of one state Family Program director; two wing Family Program coordinators; one Family Program specialist; one Family Program assistant; one Family Readiness assistant; one Family Readiness support assistant; one youth coordinator; one Family Assistance Center coordinator located in Hiawatha; four Family Assistance Center coordinators located in Chanute, Dodge City, Ottawa and Salina; one Military One Source consultant; one military family life consultant and one director of psychological health.

Duties performed and support provided to Kansas National Guard families:

• Facilitate discussion groups and peer support groups to assist family members in dealing
The main focus of the Family Program is the Guard members and their success to their mission, knowing their loved ones’ needs are being met at home.

**Human Resources Office**

Located in Nickell Armory, Topeka - 32 federal employees and 8 contract employees

Mission: Provide a full range of quality personnel support to more than 2,000 full-time employees in the Adjutant General's Department work force. Human Resource specialists within the HRO administer two separate and distinct personnel systems.

Services provided include the administration of the hiring process, entitlements and benefits, labor relations, equal employment opportunity and service member and family support services. Provided services support not only the employees, but also family members, ensuring that Kansas National Guard forces can meet the needs of their respective community, state and federal missions in peace and in war.

**Directorate of Information Management**

Located in State Defense Building, Topeka - 10 state employees and 19 federal employees

Mission: Implement and maintain command, control, communications, computer and information management architecture, standards, plans and programs in order to assure the confidentiality, integrity and availability of information and to provide responsive support to the Kansas National Guard and Joint Forces Headquarters.

The Directorate of Information Management employs Army and Air Force federal technicians, non-dual-status federal technicians, state and grant funded employees.

In 2009, the DOIM completed the Multiprotocol Label Switching project, which upgraded the entire state’s network, resulting in a more reliable system that can take full advantage of high-speed infrastructure. They also completed a state of the art computer imaging and maintenance facility that allows technicians to simultaneously prepare up to 100 personal computers for fielding. In order to further improve customer service, a dedicated, stand-alone Help Desk capability has also been implemented.

In June, the Joint Incident Site Communications Capability was deployed from Wichita to Topeka for the Vigilant Guard 2009 exercise. The JISCC provided interoperable communications, including voice, data and retransmission of Unmanned Aerial Systems video both within the state and to other states participating in the exercise. For the same exercise, the Communications Incident Response Vehicle deployed to Salina and provided on-site communications, video teleconference capability and retransmission of UAS video.

In order to support the growing mission in the Salina area, DOIM has placed a permanent Information Technology Specialist on the campus. The position supports the Salina campus, the Great Plains Joint Training Center and augments the Distance Learning technician and unit-assigned signal professionals.

By the end of the second quarter in 2010, DOIM hopes to field a mobile classroom capability. This capability is designed to enhance the ability of field units to conduct and complete the wide variety of computer-based training requirements by temporarily adding 40 workstations to an armory’s inventory. In addition, DOIM is working with the Public Affairs
Office to completely overhaul the agency’s Web site in order to present a consistent image and message while making information more easily accessible to the public.

The Adjutant General’s Department continues to have an active role on the Statewide Interoperability Executive Committee. The committee is comprised of multiple agency partners, first and emergency responders and organizations representing local governments whose goal is to facilitate interoperable communications, especially as related to incident and disaster response. The Statewide Interoperability Coordinator is an employee of the DOIM and is responsible for coordinating SIEC activities and preparing, revising and driving the implementation of the state’s Interoperability Plan.

**Geospatial Technologies Section**

Located in Nickell Armory, Topeka - 3 state employees

The Geospatial Technologies Section provides Geographic Information Systems support through maps, database design and management and applications. GIS is a system of software, hardware, digital data and personnel that analyzes, manipulates, visualizes and stores digital data and provides decision support to leadership.

The section grew from two personnel, a GIS coordinator and analyst, to three in late 2009 when an additional GIS analyst was added. The section is primarily funded through the Kansas Army National Guard, Division of Facilities and Engineering and the Division of Emergency Management.

The section maintains more than 725 state GIS data layers, 3,300 local GIS data layers and 64 data layers specific to the Great Plains Joint Training Center and Kansas National Guard armories across the state. All data layers are backed up off-site to retain continuity should a disaster or hardware failure occur.

In 2009, the section produced more than 450 map projects, provided over 1,000 maps in digital format and approximately 500 maps and supporting documentation in printed format. The section also produced four training manuals, five GIS help documents, maintained the Geospatial Technologies Standard Operating Guidelines for Emergency Operations Center Support, maintained the Department’s Data Catalog and provided technical guidance.

The section provided direct GIS support to the Army National Guard; Division of Facilities and Engineering; the Division of Emergency Management; the Division of Homeland Security; the Joint Staff, including Manpower and Personnel, Intelligence, Operations, Strategic Plans, Policy and International Affairs; Joint Education and Training and Exercises, and Command, Control, Communications and Computers; many Army National Guard units; the Air National Guard; the Integrated Initiatives Office and the Eisenhower Center; and provided subject matter expertise to many local governments and partnering state agencies.

The section continued its support of the Regional Homeland Security GIS projects in the Southwest, Northwest, South Central, North Central and Southeast regions. Personnel from the section traveled to the counties to assist them in a county GIS inventory, facilitated Most Valuable Professionals meetings, coordinated GIS and GPS training and facilitated local data verification of key data layers. The section also served as subject matter experts to the regions for new GIS project proposals.
The section developed and recruited local and state GIS personnel to form the Kansas GIS Response Team. To date, 13 individuals participate as members of the team. The team is available to respond to disasters outside their jurisdiction and will provide mapping support to the state’s Incident Management Teams and local Emergency Managers, when needed.

Upon completion of training in May, the section began implementation of the United States National Grid for responders. The section took the train-the-trainer course and developed courses for responders and GIS professionals that are more easy to use. The section provided the training to emergency managers at the annual Kansas Emergency Management Association conference and held a session on USNG map reading to GIS professionals at the Kansas Association of Mappers. The section has developed several county-based USNG map books and will continue the initiative in 2010.

In November, the section held a GIS Open House for the department and other state agencies to showcase the products produced by the section through the year and to provide hands-on demonstrations of current applications available.

In December, the section provided local, regional and state officials a web map decision support tool. The tool provides responders with state level data and widgets for plume modeling, routing and identification of response resources. The tool, in its infancy, is robust and additional widgets and data will be provided throughout the next year.

Section goals for 2010 include:

- Continued department-wide GIS support
- Continued support of the Regional Homeland Security GIS Projects
- Continued development of the web-based map decision support tool
- Development of a course for ArcExplorer
- Development of a field-based USNG course, including map reading, using a compass, and using GPS technology
- Development of a web-based application for office identification
- Provide monthly GIS training to department personnel
- Continue the GIS Internship Program
- Liaison with local, regional, state, federal, non-governmental organizations, and private company GIS personnel to reduce duplication of funds and time, and to increase the data sharing among the organizations

**Inspector General**

Located in State Defense Building, Topeka - 4 federal employees

The Inspector General provides the adjutant general with a continuing assessment of the operational and administrative effectiveness of the command and explains Army and Air Force systems, procedures and processes as they relate to issues. The IG determines the state of economy, efficiency, discipline, morale and readiness throughout the command. When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and Standards of Conduct.

In accordance with Presidential Executive Order 12333 and applicable Department of Defense regulations, the IG provides oversight of intelligence activities and components within the state. The office also operates a system for resolving problems of soldiers, airmen, family members, federal civilian employees and retirees, protecting confidentiality to the maximum extent possible and guarding against reprisals. The office processes and investigates all referred Department of Defense hotline, restriction and federal whistleblower reprisal cases that relate to Army and Air Guard activities.

The IG conducts thorough, objective and impartial investigations, audits, inspections and follow-up inspections of state National Guard components or activities as directed by the adjutant general, Chief of the National Guard Bureau and the Services Inspectors General.
The Legal Advisor/Staff Judge Advocate Office provides full-time legal services to the adjutant general, Army and Air Guard staffs and employees of the Adjutant General’s Department. Additionally, the Legal Advisor’s office provides legal support to the Kansas Division of Emergency Management, Kansas Homeland Security and the United States Property and Fiscal Management Office.

Legal advisors serve as state ethics counselors for the agency on both federal and state ethics issues. They also serve as claims officers, litigation coordinators and Freedom of Information Act and Privacy Act officers. Contracts, real estate agreements, Memorandum of Understanding/Agreement and policy issues are all reviewed by the SJA Office. Serving as legal advisors in administrative law areas such as reduction and separation actions, fiscal and labor law issues and personnel matters takes much of the office staff’s time.

The Legal Advisor’s office provides a variety of legal assistance services to soldiers, airmen and their families. Over the past year, hundreds of wills and power of attorney documents have been written as they prepare to deploy. Many soldiers and airmen require advice in domestic, probate, bankruptcy and other legal issues. During the 2008 Kansas legislative session, the SJA office provided key support for a bill passed into law serving to help protect the rights of deploying soldiers and airmen involved in child custody and visitation issues.

### Deputy Chief of Staff for Logistics

Located in State Defense Complex, Topeka - 30 federal employees

**Mission:** Provides planning and resources necessary to maintain logistical support for operations of the Kansas National Guard. Provides operational control for the following logistical support sections: Logistics Management, Food Service, Defense Movement Coordinator, Central Property Book Office, and the Combat Service Support Automation Management Office.

Logistics Management coordinates the efforts of the other Logistics sections, serves as the liaison with the Joint Forces Headquarters Kansas staff, provides budget tracking and analysis, and serves as a direct link to units in the Kansas Army National Guard for logistics.

The Logistics Management Office provided logistical support and resources to four units comprised of 797 Soldiers from the 287th Sustainment Brigade; the 2nd Battalion, 130th Field Artillery; Agribusiness Development Team #1 and the Regional Corps Advisory Group in support of Operation Iraqi Freedom and Operation Enduring Freedom. The Logistics Management office also provided staffing in support of the Logistics Directorate in response to December ice storms and Vigilant Guard Pandemic Influenza exercises.

Additionally, the Food Service Section provides technical advice to units on matters pertaining to requisition, receipt, storage, issue and accounting of subsistence.

Defense Movement Control coordinates, directs and controls military traffic on Kansas roadways and coordinates with other states’ Defense Movement Control centers on movement into and out of the boundaries of Kansas.

Central Property Book Office maintains accountability of Kansas Army National Guard assets and processes property book transactions.

Combat Service Support Automation Management Office provides customer support in sustaining and operating the Combat Standard Army Management Logistical Information Systems.

### Surface Maintenance Manager

The Surface Maintenance Manager’s Office supervises all ground maintenance operations, maintenance programs and maintenance personnel for the Kansas Army National Guard. The Surface Maintenance budget for fiscal year 2009 was $47.8 million. Surface Maintenance is responsible for the repair and equipment readiness of all available ground vehicles and equipment located within 107 separate units or detachments. Examples of equipment supported and repaired are trucks, trailers, tracked vehicles, engineer equipment, generators, weapons, communications/electronics equipment and missile systems.

The Surface Maintenance Office supervises 14 separate maintenance facilities throughout Kansas, which includes 10 Field Maintenance Shops, the Combined Support Maintenance Shop, the Maneuver Area Training Equipment Site, the Advanced Turbine
Engine Army Maintenance and the Readiness Sustainment Maintenance Site. Surface Maintenance employs a total of 497 personnel comprised mostly of federal civil service employees, followed by State of Kansas employees with a small number of soldiers on orders and contract employees. Currently, the Surface Maintenance Shop has 64 soldiers deployed in support of the war on terrorism.

The Surface Maintenance staff supported both training and operations during this very active year. Personnel from the office supported the Joint Operations Center during the Vigilant Guard Exercise at the Great Plains Joint Training Center, and Crisis City training site in Salina. Surface Maintenance supported the units and soldiers who deployed in support of Operations Iraqi and Enduring Freedom.

Starting in fiscal year 2007, the National Guard Bureau, in cooperation with Surface Maintenance managers, launched an initiative to repair their own equipment returning from deployments in an effort to get equipment back sooner and in a higher state of repair and readiness rather than relying on the active Army mobilization stations. Under this initiative, National Guard Bureau received funding from the Department of the Army that is distributed to each state based upon the type of units returning from deployment. The Kansas Army National Guard maintenance community is an active participant in the repair program. Under this program Surface Maintenance has employed up to 18 additional personnel as indefinite federal civil service technicians or on Active Duty Special Work orders.

During 2009 the maintenance community submitted Army Award for Maintenance Excellence packets from Field Maintenance shops #7 in Kansas City, FMS #8 in Ottawa, FMS #9 in Topeka, FMS #11 Salina, and FMS #13 in Dodge City. The Army Award for Maintenance Excellence program is a Department of Army program, where the competition is worldwide and maintenance facilities and units of like size can compete against each other for Department of the Army honors for the best overall maintenance program. Field Maintenance shops #7, #9 and #11 were all successful in competing at the state level and were sent forward to compete at the regional level. Field Maintenance Shop #7’s packet was selected and competed at the National Guard Bureau level.

**Directorate of Military Support (DOMS)**

Located in State Defense Building, Topeka - 15 federal and 33 state employees

The Directorate of Military Support provides the planning, military resources and operational support for the implementation of the Kansas National Guard’s Military Assistance to Civil Authorities mission, the Anti-Terrorism/Force Protection program for the Kansas National Guard and for Wolf Creek and Cooper Generating Stations emergency support. They ensure a timely and effective National Guard deployment in response to a natural or man-made emergency to support civilian authorities in saving lives, preventing or reducing human suffering, protecting property and preserving peace, order and the public safety in Kansas.

DOMS has operational control of the 73rd Civil Support Team, Counter Drug program, Anti-Terrorism and Force Protection, the Kansas National Guard Sunflower communications network, intelligence sourcing and physical security at the State Defense Building Complex and all Kansas National Guard facilities. The Sunflower network includes radios at each of the armories across the state as a backup communications system. The network control stations are in the Joint Operations Center in Topeka and the equipment in each location is high frequency radios. DOMS organized and directed National Guard response to the March winter storm and also provided Homeland Defense/Security coordination for the Adjutant General’s Department and the Kansas National Guard.

**Military Assistance to Civil Authorities**

Military Assistance to Civil Authorities is coordinated through DOMS in the Adjutant General's Department. The Kansas National Guard has assigned major units in both the Army and Air National Guard the responsibility of providing this coordination of military support to civil authority for the counties in their assigned region of the state. MACA provides assistance in disasters and emergencies.

**National Guard Scout Program**

The National Guard Scout Program was created in an effort to improve the responsiveness and effectiveness of the Kansas National Guard during disasters by ensuring that Guard members meet county elected leaders, first responders and emergency managers prior to a disaster. A Guard member who lives or works in the community volunteers to build a relationship.
with the community points of contact prior to a disaster. When a disaster hits, the Guard Scout reports to the County Emergency Operations Center, where he or she can be of immediate assistance because relationships have previously been developed. The Scouts serve as the “eyes and ears” of the adjutant general, providing timely and accurate feedback to the Joint Operations Center on how the disaster response is progressing and anticipating the needs of the community for state assistance. This provides time to prepare troops and equipment, if needed, but does not circumvent the proven emergency management process where the county emergency managers and/or other county officials request state support.

**The Kansas National Guard Counterdrug Program**

The Kansas National Guard Counterdrug Task Force is comprised of four parts: Ground Reconnaissance (supply reduction), Drug Demand Reduction, Joint Substance Abuse Prevention and Criminal Analyst Support. Army and Air Guardsmen perform these duties under the Governor’s control, but are federally funded (Section 112, Title 32 United States Code).

The Secretary of Defense provides resources through the National Guard Bureau to Kansas for National Guard Counterdrug support. The total Fiscal Year 2009 Counterdrug budget was more than $2,000,000. The Kansas Guard currently has 28 Counterdrug members providing full-time support to local, state and federal law enforcement agencies and community-based organizations all across Kansas. Four deployed personnel will return from overseas in 2010 while others are projected to depart. More than two-thirds of the Kansas counterdrug team have deployed in support of the Global War On Terrorism since 9/11 and returned to the program.

The Counterdrug Task Force Ground Reconnaissance Section started in 1990 by providing specially trained personnel and equipment to law enforcement agencies to support the search for and eradication of cultivated marijuana plots. The Ground Reconnaissance Section expanded to include methamphetamine and other drug threats that escalated in Kansas. There are eight team members supporting local, state, and federal law enforcement agencies. Two Kansas airmen are certified as narcotic detection trained K-9 handlers.

The Counterdrug Task Force provided six analysts and investigative case support personnel to FBI/Midwest High Intensity Drug Trafficking Area Office, the DEA, the Kansas Bureau of Investigation and others. The analysts used open and law enforcement sensitive sources to assist these agencies. Analysts also provided computer program, IT and technical expertise to support Kansas law enforcement agencies.
The Drug Demand Reduction Program provides drug education and prevention to schools, communities, and Guardsmen and their families throughout Kansas. The program has seven area coordinators working with Guard units, schools and other entities supporting existing state and local prevention efforts. Drug Demand Reduction continues its “Stay On Track” initiative, a 12 week sixth-eighth grade school-based program that focuses on reducing at risk behavior and decisions. Drug Demand Reduction participates in the Red Ribbon campaign, each year distributing nearly 250,000 Red Ribbons. Drug Demand Reduction assisted with several youth camps this year.

The Joint Substance Abuse Prevention Program for the KSNG manages and administers the monthly drug testing of all units. This program has three Guardsmen dedicated to drug testing, prevention, treatment and outreach. The Kansas National Guard randomly tested 100 percent of the Kansas Army National Guard and 54 percent of the Kansas Air National Guard. Additional testing was completed for military police, aviators, aviation maintenance, Active Guard and Reserve and Counterdrug personnel.

In 2009, the program support to law enforcement agencies led to multiple felony arrests and numerous seizures of drug and precursor chemicals, weapon and vehicles. Drug Demand Reduction reached thousands of Kansas children and adults with the anti-drug message. Joint Substance Abuse Prevention successfully met the overall substance testing benchmarks. The Counterdrug Task Force continues to be a relevant and cost effective partner in the Kansas counterdrug mission.

**Deputy Chief of Staff for Operations**

Located in State Defense Building, Topeka - 12 federal employees

Mission: Provide trained, ready forces and capabilities to the services and combatant commanders for federal missions; support unit mobilizations, demobilizations, reception, staging, onward movement and integration of forces within Kansas. Train, equip and exercise soldiers and units to provide direct support to state and local civil authorities within Kansas and conduct expeditionary medical, logistic, security, engineering and command and control activities.

Accomplishments include being the principal coordinator for resource management for all annual training events; significant improvements in budget execution and Military Occupational Specialty qualifications; multiple overseas deployments in support of military missions in Iraq, Afghanistan, Kosovo, Djibouti, Sinai and Fort Riley; and planning for units to train at each of the three primary U.S. Army training centers on the continent. This office is the primary planner for locating the force structure of Army National Guard units in Kansas and provides oversight in the process of receiving and disseminating new equipment items.

**Premobilization Training Assistance and Evaluation Team**

Mission: Provide independent, impartial, and unbiased professional combat experienced evaluation of standards based and battle focused training to the adjutant general for certification of individual and collective pre-mobilization training. In addition, be prepared to provide training certification assistance and oversight for pre-mobilization training; observe, evaluate, and assist with pre-mobilization training of deploying units. On order the Premobilization Training Assistance Element conducts primary training as required (e.g., specialized training such as improvised explosive device detection and defeat): coach and mentors trainers and leaders of mobilizing units and accompany units as required to the mobilization station to assist with certification/validation documentation of pre-mobilization training.

During Training Year 2009, the Kansas Army National Guard Joint Forces Headquarters...
Premobilization Training Assistance Element has increased the efficiency of the conduct of pre-mobilization task in Inactive Duty Training and Pre-Mobilization annual training. Mobilization sites under the guidance of 1st Army for unit validations have recognized the level of preparedness for Kansas units. Additional collective training continues to be removed from the post mobilization timeline and put in the pre-mobilization timeline. A prime example of this is the live gun truck gunnery training and validation. While focus continues to be on the 32 warrior tasks and 12 battle drills, the Kansas Army National Guard Joint Forces Headquarters PTAE will continue to train units in the PLT and Company collective.

The Kansas Army National Guard PTAE currently has 21 personnel with deployment experience and instructor qualified noncommissioned officers and officers. Kansas was one of the first states in the nation to implement this new mobilization process in July 2007. The PTAE works with a unit for up to two years prior to their mobilization through Inactive Duty Training and extended annual training periods. PTAE has played a key role ensuring that the quality of mobilized Kansas Units achieves a level for all other active and reserve component units to emulate.

2009 Highlights

• 287th Sustainment Brigade and 287th Special Troops Battalion: 258 personnel mobilized in October 2008 in support of Operation Iraqi Freedom.

• Agricultural Development Team 1-6: 60 personnel mobilized in February 2009 in support of Operation Enduring Freedom. Due to the training received in Salina, Kan., 30 days were cut off the Post Mobilization training at Camp Atterbury, Ind.

• 2nd Combined Arms Battalion, 137th Infantry: 250 soldiers – Friendship 1 in February and March of 2009 – five personnel of PTAE supported the 2-137th CAB in Saudi Arabia. The PTAE supported this operation while conducting the premobilization training for the ADT 1-6th.

• Regional Corps Advisory Group: 17 personnel mobilized in April 2009 in support of Operation Enduring Freedom. Due to the training received in Salina, Kan., the RCAG arrived at a higher state of training readiness than the rest of their class and excelled during their training at Fort Riley, Kan.

• KFOR 12: Bradley Platoon – 2-137th CAB – 21 soldiers mobilized in June 2009 in support of Operation Enduring Freedom. Due to the training received in Salina, Kan., the KFOR 12 production lead time exceeded the training readiness expected by the Tactical Support Battalion at Camp Atterbury, Ind.

• 2nd Battalion, 130th Field Artillery (Multinational Force and Observers-53): 425 personnel mobilized in support of Operation Enduring Freedom in Sinai, Egypt. Due to the training received in Salina, Kan., MFO 53 exceeded the training readiness expected by the Tactical Support Battalion at Fort Lewis, Wash., and excelled in the post mob training.

• Additionally during this timeframe, the PTAE conducted numerous training exercises to maintain proficiency in all the required training tasks and multiple in process reviews with units preparing to mobilize in late 2009 and throughout 2010. More than 1,200 personnel are scheduled to mobilize through fiscal year 2010 in support of missions around the world, including Iraq, Afghanistan, Kosovo and Africa, in addition to the 1,443 personnel trained and supported by PTAE at the Great Plains Joint Training Center.

Directorate of Personnel

Located in State Defense Building, Topeka - 164 federal, 1 state and 3 contract employees

Mission: Manages and provides military personnel support to the Kansas Army National Guard through automated personnel systems and a variety of personnel support programs to balance recruiting, retention and attrition management with the needs of the command. The director of personnel increased operational readiness of the command through retention, enhancement of soldier care programs such as effective and equitable promotion systems, life insurance, health and dental care, global tracking of wounded and injured personnel wartime replacements, military incentives and civilian educational programs and awards programs. This section provides personnel support to mobilizing and mobilized units for Operation Iraqi Freedom, Operation Enduring Freedom, Multinational Force and Observer mission in Egypt, a peacekeeping mission in Kosovo, a bilateral exercise in the Kingdom of Saudi Arabia and state active duty for ice storms, tornadoes and flooding.
The Directorate’s Military Funeral Honors section has enhanced its capacity to serve Kansas. The law requires, upon a family’s request, every eligible veteran receive, at no cost to the family, a military funeral honors ceremony to include, at a minimum, folding and presenting the United States flag and the sounding of “Taps.” During the year, the Military Funeral Honor program credentialed more than 40 Kansas Army National Guard soldiers to serve as Honor Guards. In addition to providing more than 400 Military Honors at funerals in 2009, the section was selected to represent an eight state region in national competition.

The director of personnel has the duties of oversight of the Recruiting Command which exceeded the state’s recruiting mission. The directorate also oversees the Occupational Health Office and the State Surgeon’s Office, which is responsible for medical readiness of approximately 5,500 soldiers.

Public Affairs Office
Located in Nickell Armory - 3 state employees, 2 federal technicians

The Adjutant General’s Department Public Affairs Office oversees the release of information about the Kansas National Guard, Division of Emergency Management and Homeland Security. The office provides critical information to the public during emergencies or disasters, and sends regular updates throughout the year regarding the department’s actions, plans and recommendations.

Information is distributed through the news media, social networking sites including Facebook and Twitter, the agency Web site, internal and external publications, projects, campaigns, speeches, events, VIP trips, orientation flights and other venues.

In 2009, the Public Affairs Office provides support for four federal disaster declarations in the state and numerous deployment and return ceremonies for members of the Kansas National Guard involved in Operation Iraqi Freedom, Operation Enduring Freedom and other operations for the War on Terrorism. Support included providing news releases, planning media events and news conferences, coordinating VIP visits and conducting interviews with media. The office compiled files of photos and articles for the agency’s bimonthly Plains Guardian newspaper publication and the annual report.

During disasters or emergencies, the public affairs director activates the Joint Information Center in conjunction with the State Emergency Operations Center. Other state agency public information officers support the Joint Information Center and public affairs needs in the field. During disasters, county and city public information officers are also asked to assist the state in disaster response in community efforts, if needed.

The office includes a director, deputy director/writer and an administrative assistant, all state employees and two federal technician public affairs specialists. Additional military public affairs officers support the office in disaster response and during regular events by working with media, taking photos, writing articles and assisting with media training. These individuals serve at the Joint Forces Headquarters, 35th Division, 105th Mobile Public Affairs Detachment, 102nd Military History Detachment, 184th Intelligence Wing and 190th Air Refueling Wing. In addition, Unit Public Affairs Representatives are appointed by each unit commander to support public affairs efforts at the unit level. The Public Affairs Office conducts a two-day Unit Public Affairs Representative course at the Kansas Regional Training Institute every March.

The Public Affairs Office takes part in Kansas Division of Emergency Management drills and exercises, as well as military exercises, designed to test state agencies and the
National Guard involved in response and recovery operations following a natural or man-made disaster such as a problem at Wolf Creek Nuclear Generating Station.

The office provides support for the biannual International Officers visit to Topeka, Memorial Day and Veterans Day events, Kansas STARBASE events and other activities in keeping with the agency’s goals and missions.

Through the Speaker’s Bureau, the Public Affairs Office arranges guest speakers from the Kansas National Guard for schools, civic organizations and other forums for Veterans Day, Memorial Day, Independence Day, meetings, programs and other events. The office also plans events for Kansas Preparedness Month and Kansas Preparedness Day in September.

The Public Affairs Office is responsible for obtaining appropriate approvals to allow civilians to fly on Kansas National Guard aircraft. Once the appropriate approvals for the individuals have been received, Invitational Travel Orders are issued. More than 1,370 Invitational Travel Orders were issued during the year. A total of 30 orientation flights, five Red Ribbon Fly-ins and 35 operational flights were flown by the 1st Battalion, 108th Aviation; Detachment 1, Company C, 1st Battalion, 171st Aviation (Medevac); Detachment 37 Operational Support - Aviation Command and the 190th Air Refueling Wing.

Recruiting and Retention

Located in communities with assigned units

The Recruiting and Retention Office for the Kansas Army National Guard is currently comprised of 109 full-time personnel, which includes 83 enlisted Active Guard and Reserve soldiers, six Active Guard and Reserve officers, and 20 active duty for Operational Support soldiers. The operating budget for Fiscal Year 2009 was more than $4.2 million, which supported Recruiting and Retention events and all related expenses across the state.

The Kansas Army National Guard met its end strength goal, set by National Guard Bureau, of 5,300 for FY09. Recruiting and Retention offices are located in most armories across the state, as well as in four storefront locations: Topeka, Leavenworth, Olathe and Wichita.

The Kansas Air National Guard has a Recruiting and Retention workforce made up of a Recruiting and Retention superintendent located at state headquarters, plus recruiters and retention officers assigned at both Air Guard wings. Senior Master Sgt. Troy Kyle serves as the Recruiting and Retention superintendent for the Kansas Air National Guard.

The 190th Air Refueling Wing in Topeka has three recruiters and one retention office manager for a wing with an authorized number of 942 and an assigned number of 925 effective September 2009. The 184th Intelligence Wing, Wichita, has four recruiters assigned with one retention office manager.

Safety Office

Located in the Armed Forces Reserve Center, Topeka - 2 federal employees

Mission: The Safety Office primary mission is to serve as the adjutant general’s or commander’s advisor in all safety matters and to collaborate with appropriate offices to ensure that all applicable programs, functional areas and systems are operating as required. It provides safety resources to the Kansas National Guard, safety training and composite risk management education and an active inspection program for all of the Kansas National Guard facilities.

Safety continues to be a key focus for the Kansas National Guard to conserve valuable human and equipment resources while continuing to support the Global War on Terrorism, Homeland Defense and domestic emergency operations. The Safety Office supports the Kansas National Guard full-time employees and unit personnel with personal protective equipment and other safety items to support their mission. The Safety Office continues to have an active inspection program and supports unit safety training programs throughout the state. This pro-active approach enhances the Kansas National Guard’s state and federal mission.
In 1992, Kansas STARBASE was launched to ignite the interest of youth in 4th through 6th grade in science, math, engineering, technology, goal setting and positive life choices by exposing them to the technological environments and positive role models of the Kansas Army and Air National Guard. Kansas STARBASE is an official youth program of the U.S. Department of Defense. In some instances, community support from individuals, corporations and foundations is acceptable.

In Fiscal Year 2000, the National Defense Authorization Act provided legislative authority, under Section 2193b of Title 10, United States Code, which further expanded the program nationwide and provided a more permanent source of funding.

STARBASE has worked with more than 58,850 Kansas children, directly and indirectly, by improving their interest in the areas of math, science, engineering or technology as well as instilling a sense of pride and personal accomplishment. It is those traits by which STARBASE will increase the number of students going into math, science, engineering and technology areas once they have completed their secondary education.

The Kansas STARBASE program has the most academy sites in the U.S. There are academy sites in Wichita (184th Intelligence Wing), Topeka (190th Air Refueling Wing), Salina (Great Plains Joint Training Center) and Kansas City, Kan. (2nd Combined Arms Battalion, 137th Infantry).

2009 Highlights:
• In 2009, STARBASE served 4,413 Kansas students.
• Kansas STARBASE partnered with Fort Hays State University to offer summer STARBASE academies in Hays and Colby.
• Kansas STARBASE received nearly $44,182 in grants and donations to supplement the federal funding.
• More than 200 Guard members volunteered almost 4,658 hours to the STARBASE program.

State Army Aviation Office
Located in Army Aviation Support Facility #1, Topeka - 3 federal employees

The State Army Aviation Officer is responsible for establishing and supervising the Kansas Army National Guard aviation program. This includes aviation safety, flight operations and training and aviation maintenance. The State Army Aviation Officer is responsible for planning and programming resources to attain the highest levels of aviation personnel and equipment readiness, as well as managing and approving aviation specific training quotas.

The State Army Aviation Officer provides command and control oversight for two aviation support facilities to accomplish the aviation mission. The aviation team provides safe, quality, customer-focused individual training, collective training, operational support airlift and logistics support to Kansas Army National Guard aviation units. Training support is provided to soldiers assigned to the Kansas Army National Guard and active duty and reserve component units training at active duty installations and the Great Plains Joint Training Center in Salina. The State Army Aviation Officer provides peacetime, general and operational aviation support to the Kansas Army National Guard, the state of Kansas and to the federal government.
Kansas Army National Guard aircraft are actively involved in community relations and community support. Aircraft have been utilized during recent natural disasters performing relief and reconnaissance missions. They are continually called upon to help community leaders assess local situations, transport emergency personnel and supplies to aid local law enforcement agencies and provide a presence that reassures the local population. National Guard aircraft play an instrumental role in support to law enforcement and disaster preparedness. Aircraft and crews are routinely called upon for static displays at community events. Crews often talk to young men and women about careers in the military and in aviation.

- Flew more than 1,500 rotary wing and 600 fixed wing flight hours during the fiscal year.
- Supported numerous static display and aerial flyovers.
- Completed more than 100 rotary wing support missions for the Kansas National Guard.
- Supported ROTC programs for Kansas State University, the University of Kansas and Pittsburg State University.
- Supported Drug Demand Reduction and community relations events.
- Provided numerous orientation flights to the Employer Support of the Guard and Reserve.

**State Comptroller’s Office**

Military division located in Nickell Armory, Topeka - 8 state employees
State (emergency management) division located in State Defense Building, Topeka - 4 full-time state employees

Mission: The State Comptroller establishes and directs the policies and procedures of fiscal management to ensure compliance with state and federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management. The State Comptroller also serves as the primary liaison with the Division of Budget and Division of Legislative Research for budgetary processes. The State Comptroller’s Office provides fiscal, accounting and budgetary management services for program managers to ensure agency objectives are accomplished within legislative appropriations and fund limitations. The office administers state programs, federal/state cooperative agreements between the National Guard Bureau and the agency in support of the Kansas National Guard, grants received from the Department of Homeland Security through the Kansas Highway Patrol and a grant from the United States Department of Transportation.

2009 Highlights
- The State Comptroller’s Office has been preparing for the new state financial management software, referred to as SMART. The office has completed required tasks to set-up how funds will be accounted for that flow through the agency’s state budget.
- The offices experienced a large percent of turnover in the last year and the staff has been working to reorganize work processes, policies and procedures to better situate the office to make the transformation to the SMART system. This process will continue through the next year when the system becomes active July 1, 2010. The KDEM accounting staff has made substantial progress in setting up procedures to provide up-to-date accounting information on all funds, ensure it is meeting grant guidelines, rules and regulations, and to close out older grants.

**State Human Resources Office**

Located in Nickell Armory, Topeka - 4 state employees

Mission: Provides a full range of quality human resource/payroll services for the agency’s approximately 448 benefits eligible and 48 temporary, unclassified and classified state employees. This includes policy and procedure development, recruitment, employment, equal opportunity, unclassified pay plan development, staffing, workforce utilization, establishment of new positions, salary adjustments, payroll, benefits, employee performance reviews, discipline, grievances, labor management, personnel records, criminal records checks, drug screening, employee recognition, military activation payments, training and other functions.

During this period the office supported the agency’s changing permanent and temporary staffing needs which included: a) 113 hires/rehires, six promotions, one transfer and one demotion; b) establishing three new benefits eligible positions; c) completing 51 classified/unclassified position reallocation actions, seven funding changes and 80 position updates and d) processing 76 criminal records checks.
State Medical Personnel Office
Located in State Defense Building, Topeka - 6 soldiers authorized

Mission: The State Medical Personnel Office plans, provides and sustains force health protection, provides medical/dental support to meet operational needs, and oversees training and mobilization medical readiness requirements of Army National Guard units and soldiers.

2009 Highlights:
• Case management of more than 700 soldiers with illness or injuries during training or deployment, including continuous tracking of all patients’ movement in and out of the theater, related to medical conditions.
• Liaison with Landstuhl Regional Medical Center, Walter Reed Regional Medical Command, Great Plains Regional Medical Command and Veterans Administration to track and manage patient movement regarding the care and treatment of all soldiers receiving medical care from injury or illness through the program.
• Medical liaison regarding Kansas soldiers assigned to Warrior Transition Units and the Community-Based Warrior Transition Units on active duty for medical extension.
• Initiated fitness for duty evaluations on soldiers to determine health and readiness for continued service.
• Completed and managed Line of Duty Investigations.
• Conducted medical boards and coordinated with the active Army for the completion of medical and physical evaluation boards.
• Oversight of the Occupational Health Office to ensure a healthy force.

Occupational Health Office
Located in the Armed Forces Reserve Center, Topeka - 2 federal employees

Mission: To protect and enhance the health and wellness of military and civilian employees of the Kansas National Guard.

Occupational Health consists of those capabilities and activities necessary to anticipate, identify, assess, communicate, mitigate and control occupational disease and injury threats. This includes management of the risks to personnel from exposures encountered at their worksite in garrison and field settings.

The State Occupational Health Office is structured under the Office of the State Surgeon. Programs, services and capabilities are established and provided for the following areas:
• Medical Surveillance Examinations and Screening
• Health Hazard Education
• Surety Programs
• Reproductive Hazards
• Blood-borne Pathogens
• Hearing Conservation and Readiness
• Vision Conservation and Readiness
• Workplace Epidemiological Investigations
• Ergonomics
• Radiation Exposure and Medical Surveillance
• Industrial Hygiene
• Personal Protective Equipment
• Respiratory Protection
• Asbestos Exposure and Control and Surveillance
• Injury Prevention and Control
• Occupational Illness and Injury Prevention and Mitigation
• Worksite Evaluations
In 2003, Kansas and the Republic of Armenia were linked under the National Guard Bureau's State Partnership Program. The Kansas National Guard works closely with the Armenian Ministry of Defense, Ministry of Health, Rescue Service and other governmental offices and agencies. Types of cooperation include military-to-military, military-to-civilian, and civilian-to-civilian events.

Maj. Brent L. Salmans is the State Partnership coordinator and Staff Sgt. Linnea Lawrence is program assistant. Capt. Robert H. Sanders is Bilateral Affairs Officer at the U.S. Embassy, Yerevan, Armenia.

In 2009, the Kansas Army and Air National Guard supported approximately 16 events with Armenia.

- Twice a year the State Partnership Program hosts the International Officers visit from Command and General Staff College, Fort Leavenworth, Kan. This is a state government visit to Topeka to familiarize international officers with judicial, legislative, and executive branches of state government; including the role of the National Guard. The State Partnership Program hosts this in January and July each year.

- Military cooperation events continue to focus on enhancing U.S. military standards and procedures as well as enhancing interoperability between Euro-Atlantic and Armenian forces. During 2009, the program continued efforts to expand beyond the military-to-military relationships. Both civil engagement initiatives started in 2008 in the areas of higher education and policing/law enforcement have begun to show tangible results in 2009. The Republic of Armenia continues to be a loyal ally to the United States with troops deployed to support operations in Kosovo and potentially Afghanistan.

- In February 2009, two members of the 184th Intelligence Wing conducted chemical/biological/radiological/nuclear briefings with appropriate members of the Armenian Ministry of Defense and Peacekeeping Brigade. The briefings were focused on the issuance, use and maintenance of chemical/biological/radiological/nuclear equipment. The team also presented information on standard U.S. policies and procedures for chemical/biological/radiological/nuclear defense operations.

- In March, members of the Operations and Training staff hosted the Peacekeeping Brigade commander and members of the General Staff to observe the predeployment Soldier Readiness Program process.

- In April, two members of the vehicle maintenance community conducted a hands-on familiarization for Armenian Peacekeeping Brigade drivers, first line supervisors and mechanics for newly acquired excess defense articles. Armenia received a small fleet of 2 ½ and 5 ton trucks and a welding trailer. The Kansas team assisted in developing a sound operational understanding of the use of the vehicle maintenance program to better maintain the trucks and welding trailer.

- Two senior officers from the 35th Division conducted presentations in late April to better familiarize the Armenian Ministry of Defense staff with the U.S. military brigade organizational structure, command, staff and planning process in peacekeeping operations.

- In May, a member of the Kansas Inspector General Staff attended a Black Sea
Regional Inspector General Conference in Bulgaria hosted by European Command. The purpose of the conference was to assist countries in the region as they reform their IG functions from the former Soviet style to a more Western model.

- In June, the Officer Candidate School faculty in Salina hosted Armenian counterparts to familiarize them with the U.S. Army Officer and Enlisted Basic Military Training Programs. The Armenian Peacekeeping Brigade is in the process of developing Officer and Enlisted Academies modeled on NATO and the U.S. Military Doctrine for the peacekeeping force.

- July was a busy and historical month for the partnership. The first Kansas KC-135 traveled to Armenia carrying the 190th Civil Engineers. The engineers spent two weeks conducting humanitarian assistance projects, including the construction of an Expeditionary Medical System warehouse and refurbishment of hospital facilities used to train medical professionals from rural areas of Armenia.

- For the second consecutive year, a delegation of professors and administrators from Kansas universities accompanied the adjutant general to build on the previous year’s progress. The education initiative has narrowed its focus to agriculture and health related engagements.

- The Kansas National Guard hosted two noncommissioned officers from Armenia’s Peacekeeping Brigade. Armenia is in the process of developing a noncommissioned officers corps. The purpose of their visit was to shadow senior noncommissioned officers and observe them performing their duties and responsibilities in preparation for mobilization.

- In September, two officers from the 1077th Ground Support Ambulance Company familiarized the Armenian Ministry of Defense, Peacekeeping Brigade medic platoon leaders and Armenian Ministry of Defense medical personnel on professional military medic platoon duties and responsibilities.

- In October the Kansas-Armenia civilian-to-civilian engagement initiative expanded to include law enforcement. Senior law enforcement officials from Kansas City, Overland Park, Topeka and the Kansas Law Enforcement Training Center in Hutchison traveled to Armenia to meet with their counterparts and senior government officials. The Kansas departments agreed to partner with the Bureau of International Narcotics and Law Enforcement within the U.S. Embassy to assist Armenia in its efforts to reform its police and law enforcement practices.

United States Property and Fiscal Office
Located in State Defense Complex, Topeka – 65 federal technicians

Mission: The USPFO receives and accounts for all federal funds and property of the United States in possession of the Kansas National Guard; establishes and directs the policies and procedures of resource management to ensure compliance with federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management; and ensures federal funds are obligated and expended in compliance with applicable statutes and regulations. The USPFO is responsible for more than $2.5 billion in assets owned by the Adjutant General’s Department. The USPFO provides accounting and budget management services for program coordinators to ensure agency objectives are completed within appropriation and fund limitations. The office administers cooperative funding agreements between the National Guard Bureau and the Adjutant General’s Department in support of the Kansas National Guard. The office also makes returns and reports on federal funds and property as directed by the Chief of the National Guard Bureau and the appropriate service secretary.
The Kansas National Guard’s 73rd Civil Support Team (Weapons of Mass Destruction) received official certification from the U.S. Secretary of Defense in January 2003. The mission of the 73rd CST is to provide support to civil authorities in incidents involving biological, chemical and nuclear weapons of mass destruction.

All 22 full-time personnel must be recertified every 18 months to ensure their knowledge and skills are up-to-date. The unit received Army North recertification in January of 2008.

The 73rd CST participated in the National Guard Bureau sponsored training at Dugway Proving Grounds Chemical and Biological Training course. The unit received instruction in every facet of detection, protection against and decontamination of chemical and biological agents. This training greatly increased the team’s ability to identify clandestine biological and chemical labs through the hands on and classroom instruction.

The 73rd CST participated in many training missions throughout the year. One of the major exercises took place in June at Crisis City, Salina, Kan. The Kansas CST trained with the 71st CST, Iowa; Hazardous Material Response Team from Salina; and various other state agencies. The Kansas CST continues to strengthen the regional response to WMD through joint CST training. This past year, in addition to the Iowa CST, the 73rd trained with Missouri, Minnesota and Nebraska CSTs on joint operations in April, June and August. The Kansas CST team continued to develop a working relationship with the Kansas Department of Health and Environment to foster a better understanding of capabilities.

Members of the 73rd Civil Support team approach a suspicious package during the Vigilant Guard training exercise held at the Great Plains Joint Training Center in June.
Soldiers of the 226th Engineer Company and 891st Engineer Battalion were honored Dec. 30, 2009, in a deployment ceremony as they prepared to deploy for a year-long mission to Afghanistan.
The Advanced Turbine Engine Army Maintenance is a special repair facility specializing in the rebuild of fully warranted M1 Abrams AGT1500 turbine engine, X1100-3B cross-drive transmission and Full-Up Power Pack exceeding National Maintenance Work Requirement standards. The ATEAM is the only facility in Kansas which employs personnel from both the Kansas Army and Air National Guard as Title 32 federal technicians. The annual payroll is $6 million and the facility operates with an FY 2010 repair parts budget of $22 million. The ATEAM maintains 1,300 lines of shop stock valued at $15 million.

The ATEAM is an International Organization for Standardization 9001:2000 registered program, receiving initial certification on April 13, 2001, and re-certified on April 13, 2007. ISO is a network of non-governmental standard institutes from 162 countries setting standards in manufacturing and quality.

The ATEAM provides AGT1500 turbine engines, X1100-3B cross-drive transmissions and Full-Up Power Packs to customers across the United States, the National Guard Bureau, Tank Automotive Command and the Kingdom of Saudi Arabia. In FY09, the ATEAM produced 79 engines. The ATEAM is now a partner with Army Material Command as an AGT1500 turbine engine provider.

The ATEAM is located in building 741 and 741A at the Marshal Army Airfield on Fort Riley, Kan., and has 61,000 square feet of building space. There are 10 separate sections, each having a distinct and specialized role: Allied Trades Section; Disassembly and Cleaning; Quality Assurance/Quality Control Inspection Section; Verification/Non-Destructive Inspection Section; Maintenance Rebuild Section; Component Rebuild Section; Production Control Section; Class IX Repair Section; Property Accountability Section; and the front office. In addition, the ATEAM also facilitates Nondestructive Testing for Fort Riley and the Maneuver Area Training Equipment Site special repair sections. The ATEAM has the only ground based Joint Oil Analysis Program using 2 Spectrol-M Oil Analysis Spectrometers.

The ATEAM has shipped AGT1500 turbine engines in support of Operations Noble Eagle, Operation Enduring Freedom and Operation Iraqi Freedom. In FY09, the ATEAM rebuilt 79 engines and is scheduled to rebuild 70 AGT1500 turbine engines and 15 Full-Up Power Packs for the M1 Abrams Main Battle Tank in FY10.

The ATEAM offers maintenance support and assistance to National Guard and active duty Army facilities across the United States by providing on-site service, support, advice, and training. During FY10, the ATEAM will train active duty soldiers on AGT1500 turbine engine principles, operation, maintenance and troubleshooting processes.

ATEAM will embark upon a new endeavor with the U.S. Army Tank-Automotive Command and Honeywell to build the latest version of the AGT1500, the Total Integrated Engine Revitalization engine. TIGER is an integrated life cycle management approach to improve the operational readiness and durability of the M1 Abrams AGT1500 tank engine while reducing operating and support costs. This strategy involves performing a one-time “refresh” to every engine in the fleet creating a single standard engine and then maintaining the refresh using Lean/Six Sigma principles and gathered data used to perform fact based overhaul and durability improvements.
Mission: The Army Aviation Support Facilities are charged with ensuring that supported units sustain and maintain proficiency on individual pilot, crew chief and flight medic proficiency. Additionally, the AASF insures that the unit aircraft and ground support equipment is maintained to Department of the Army standards. Training standards for Army National Guard aviation air crew-members are no different than the requirements for active duty air crew members.

The AASF provides mission support during periods when the supported units are not conducting inactive duty training and annual training. As required, the AASF provides support to a variety of Homeland Security missions including command and control, community support, and over flight in support of damage assessment teams responding to state and national emergencies as directed by the Adjutant General.

2009 Highlights AASF #1 (Topeka):
- 1,316 flight hours flown by the 1st Battalion, 108th Aviation and Detachment 1, Company C, 1st Battalion, 171st Aviation UH-60 Black Hawk units conducting mission support and aviation training.
- Over 50 assigned missions flown.
- Mission included supporting multiple commands including the adjutant general, assistant adjutant general-Army and 35th Division command.
- Multiple missions is support of the Employer Support of the Guard and Reserve, Civil Air Patrol and other organizations.
- Supported ROTC Programs at the University of Kansas, Kansas State University and Pittsburg State University.
- Slingload training event at Fort Guernsey, Wyo., in January 2009.
- Conducted multiple flyovers including KU football, NASCAR races and Heartland Park drag races.
- Coordinated an upgrade to the Kansas Black Hawk fleet, acquiring two UH-60L model aircraft with improved lift capabilities.
- Began modifications on the G/2-135 aircraft in preparation for potential deployment.
- Completed one major inspection and one preparatory inspection during the year including a Kansas Command Supply Discipline Program inspection in January 2009 and a Department of the Army Armament Retooling and Manufacturing Support inspection in March 2009.
- Conducted change of command inventory in August 2009 with zero deficiencies noted.

2009 Highlights AASF #2 (Salina):
- Flying Hour Program Execution: 792 UH-60 flight hours flown by Company B, 1st Battalion, 108th Aviation conducting mission support and aviation training.
- More than 50 assigned support missions flown.
- Mission included supporting multiple commands including the adjutant general, assistant adjutant general-Army and 35th Division headquarters and state of Kansas entities.
- Flew numerous Joint Tactical Training missions at the Great Plains Joint Training Center.
- Supported Department of Corrections tactical response teams.
- Multiple missions in support of the Employer Support of the Guard and Reserve, Civil Air Patrol and other organizations.
- Supported ROTC Programs at Kansas State University and JROTC in Wichita and Junction City.
The Combined Support Maintenance Shop has been providing maintenance support to the state of Kansas since 1946. The shop currently operates under the two-level maintenance doctrine, which consolidated the four-level maintenance system into field and sustainment maintenance. The CSMS provides in shop and on-site maintenance support, technical advice and assistance to six supported Field Maintenance Shops, 62 supported units and perform direct support to the USPFO warehouse. Primary services include inspection, repair, and classification of end-items/components for Field Maintenance Shops, units and the USPFO warehouse.

The CSMS performs support maintenance on federal equipment issued to the Kansas Army National Guard. During this fiscal year, the CSMS received “Go” ratings in two Command Supply Discipline Programs by the National Guard Bureau and the state of Kansas. The shop received “Go” ratings in safety, communications security, calibration and internal environmental inspections. Additionally, it provided support for new equipment training, as well as new equipment maintenance training, which were conducted at the CSMS for other shops and unit personnel. CSMS performs the following maintenance functions for surface equipment:

- Furnishes on-site maintenance support for the inspection and repair of equipment throughout the state.
- Provides technical advice and assistance to units and Field Maintenance Shops.
- Repairs for return to stock, assemblies, components and end items in support of using organizations.
- Classifies equipment requiring salvage or shipment to depots and other supporting installations.
- Furnishes technicians as required for Command Maintenance Evaluation Team and Maintenance Advisory and Instruction Teams.

The CSMS works from the guidance provided by the Surface Maintenance Manager.

During Fiscal Year (FY) 2009, October 2008 to September 2009, the CSMS opened 5,735 work orders and closed out 5,046 work orders.

CSMS conducted 15 Command Maintenance Evaluation Team inspections within the calendar year. By providing team chiefs and commodity inspectors, the CSMS plays an integral part in emphasizing the importance of such inspections.

The Surface Maintenance Management Office has utilized the CSMS facility to conduct job skill training for mechanics throughout the state of Kansas. Such classes that have been conducted there have been maintenance specific, such as hydraulics troubleshooting and electrical troubleshooting. First aid training was also conducted at the facility to provide employees with the necessary skills to perform life saving acts when necessary. Automated external defibrillator first aid and CPR training were administered by the American Red Cross.

In conjunction with the Surface Maintenance Manager, the CSMS has an established State Calibration Program. The CSMS manages the State Calibration Test Measurement and Diagnostic Equipment database for all Kansas National Guard units and full time repair facilities utilizing the TMDE Integrated Maintenance Management System. During FY09, the CSMS was authorized and is presently being fielded the AN/GSM 705 Calibration Standards Set which greatly enhances the shop’s capabilities in providing in-house calibration services. The CSMS Calibration Section was awarded the U.S. Army TMDE Activity Outstanding Calibration Award as the result of the quality assurance inspection in November 2008.

The shop currently has 17 personnel mobilized as of October 2009, deploying to Iraq in support of Operation Iraqi Freedom.
Mission: Performs field level maintenance support on federal equipment issued to the Kansas Army National Guard, to the extent tools, equipment, time and personnel are available to permit repair of equipment for return to the owning unit.

The Kansas Army National Guard operates 10 Field Maintenance Shops. Locations include Dodge City, Hays, Hutchinson, Iola, Kansas City, Kan., Ottawa, Sabetha, Salina, Topeka and Wichita. The Field Maintenance Shops employ 99 federal civil service technicians.

The FMS provides support for heavy mobile and construction equipment repair, quality control, production control and Class IX repair parts. The facilities operate on a $6 million budget.

During this last year, the FMS provided support to Kansas National Guard during pre-deployment and post deployment in support of Operation Enduring Freedom and Operation Iraqi Freedom, including the mobilization of many of the FMS employees with their National Guard units. In addition, most of the FMS facilities have participated in natural disaster relief when Kansas experienced blizzards, tornadoes and severe flooding.

Mission: To provide field and sustainment maintenance for equipment pre-positioned at the MATES, as well as equipment that is assigned to Kansas Army National Guard units.

MATES accounts for and maintains a preposition fleet of combat and combat support vehicles on Fort Riley, Kan., and issues them to owning units during training and field exercises.

The MATES has 123,000 square feet of building space with 47 maintenance bays and 721,000 square feet of parking area combined on 26 acres of land located at Camp Funston on Fort Riley, Kan. Assigned technicians provide field and limited sustainment maintenance support for the equipment pre-positioned at Fort Riley and directly supports units of the KSARNG for specialty maintenance items such as communication, electronics, instrument and fire control, weapons and NBC equipment, fabrication, machining, welding, vehicle painting and paint removal operations. With highly trained and experienced personnel, equipment, special tools and facilities; the MATES provides training to soldiers in the field and limited sustainment maintenance and supply operations.

MATES is compliant with and participates in the International Standardization Organization for quality assurance under the ISO 9001-2000 standard to ensure units and special project customers are getting high quality repairs and products. As part of the special projects repair programs, MATES has 12 separate project lines that repair different components of Army vehicles or equipment under the National Maintenance Program for Army Material Command and has several special projects with Tank and Automotive Command and the Program Manager Heavy Brigade Combat Team. During FY09, MATES completed more than 1,950 work orders on these reimbursable programs.

Units across the Kansas Army National Guard enter their equipment into the MATES package, all contributing to more than 450 end items valued in excess of $400 million, which are all serviced, maintained and stored at the facility. MATES personnel worked more than 56,000 man-hours contributing to the 6,900 work orders completed during FY09 on unit services, work orders and reimbursable programs. The MATES maintains
more than 3,990 lines of shop stock and bench stock repair parts valued at more than $3 million. The annual payroll for MATES is about $8 million with an annual repair parts budget in excess of $5 million.

MATES is a significant contributor to The Adjutant General’s Command Maintenance Evaluation Team Program, a program that evaluates the maintenance program and posture of Kansas Army National Guard units across the State. In FY09, MATES supported 26 different Command Maintenance Evaluation Team inspections.

Readiness Sustainment Maintenance Site (RSMS)  
Located on Fort Riley – 240 state employees authorized

In June 1993, the Kansas Army National Guard established a military vehicle refurbishment site at Fort Riley, Kan. This original program was called Retro-Europe. The purpose of the site was to receive and refurbish equipment returning from the European theater and place it into service in the National Guard. All types of combat and tactical vehicles have been rebuilt at this Kansas site, from armored recovery vehicles and personnel carriers to artillery to light tactical vehicles and specialized engineer equipment and electronics vans. The site was redesignated as the GS Maintenance Site on Oct. 1, 1998, and was later redesignated as the Kansas Readiness Sustainment Maintenance Site on Oct. 1, 1999. Currently, the site performs complete refurbishment of all M939 Series five-ton trucks, including specialized command and logistics expandable vans and all cargo trucks. During fiscal year 2009, 270 five-ton cargo trucks and 203 trailers were rebuilt.

The current Fort Riley facilities consist of five maintenance shops; two allied trades shops, one carpenter shop, one tire shop and one rust proofing shop. The site encompasses a total covered square footage of about 130,000 square feet. All administrative offices are located at Building 1970, Camp Funston, Fort Riley, Kan. There is now an additional shop located in Salina which does all the trailers. This site encompasses 69,500 square feet of building space and 33 acres of parking. Both sites have paint booths and blast capabilities.

The Kansas RSMS currently employs 220 federally reimbursed state employees. Five percent of these employees are members of the Kansas Army National Guard. The site’s budget has been $26.5 million with $9.1 million spent on payroll and $17.4 million in the local area and throughout the United States buying parts and specialized services.

The site refurbishes cascaded equipment received from Department of Defense agencies from all over the world. Refurbished equipment is then directed to ARNG units to fill critical readiness shortages. This high quality, cost effective program spends an average of $75,000 to refurbish a $134,000 M939-series five-ton truck and $45,000 to return a $50,000 fifth-wheel line haul trailer to the service.

In fiscal year 2008, the Kansas Site saved taxpayers approximately $32.1 million and produced 506 fully mission capable tactical vehicles to units of the National Guard.

In 2009 the site produced 473 pieces at a calculated cost savings of $25 million.

The Kansas site is geared to quality products and efficiency in operations. Certification by the International Standards Organization (ISO 9001-2000) ensures that the Kansas RSMS products are always top quality. The Kansas site operates a controlled exchange point, where equipment not worthy to rebuild by Army standards is disassembled and every usable part is refurbished for re-use. This practice saves on average $250,000 per month.
In the Minuteman tradition,
I serve my community, state and nation
As citizen, soldier and airman
I am the Kansas National Guard
The Kansas National Guard Joint Forces Headquarters exercises command and/or control over all assigned, attached or operationally aligned forces as a standing Joint Task Force within the geographic confines of the state. The JFHQ provides situational awareness for developing or ongoing emergencies and activities to federal and state authority. The JFHQ provides trained and equipped forces and capabilities to all 15 Emergency Support Functions as identified in the Kansas Response Plan. In this capacity, the Kansas National Guard serves in a supporting role to the local incident commander.

The Adjutant General – Maj. Gen. Tod Bunting

Maj. Gen. Tod M. Bunting is the adjutant general. As adjutant general, Bunting oversees the activities of the Adjutant General’s Department, including providing command and control and training guidance for more than 7,500 soldiers and airmen in the Kansas Army and Air National Guard. As the director of the Kansas Division of Emergency Management, a division of the department, he guides a professional core of personnel that prepare for and respond to disasters. In addition to part-time soldiers and airmen, the department he leads includes about 2,300 full-time state and federal employees. Additionally, the 105 county emergency managers and their staffs receive guidance and training through the department. Bunting is also director of Kansas Homeland Security, where he works to ensure security in the state is a top priority. For budgetary and administrative purposes, he is responsible for the Civil Air Patrol.

Command Chief Warrant Officer – Chief Warrant Officer 5 Mark Jensen

Chief Warrant Officer 5 Mark Jensen is the command chief warrant officer, responsible to the adjutant general as the advisor on all policy and personnel matters as they relate to warrant officer education, career management and warrant officer recruiting. The command chief reports directly to the adjutant general and is the liaison for warrant officer issues between the state and National Guard Bureau and the active Army warrant officer branch, as well as associated warrant officer schools. The command chief is a member of the Warrant Officer Advisory Committee at the national level, which acts as an advisory group to the chief and director National Guard Bureau.

State Command Sergeant Major – Command Sgt. Maj. Scott Haworth

State Command Sgt. Maj. Scott Haworth is the senior enlisted leader and advisor to the to the adjutant general and the Joint Forces Headquarters for all of the administrative, training, morale and welfare matters of all enlisted soldiers, airmen and their families. Haworth has oversight of promotion boards and recommends senior noncommissioned officers for positions of greater responsibility. The state command sergeant major regularly visits sol-diers and airmen in their operational environment in the state and operational areas overseas and combat theaters. He interacts and meets regularly with the senior enlisted leaders of the National Guard Bureau and other military organizations. Haworth mentors and advises the senior enlisted leaders of the Kansas National Guard.

The Director of the Joint Staff (DJS) – Brig. Gen. Deborah Rose

- Responsible for the integration of the Kansas Army and Air National Guard forces for homeland security missions.
- Responsible for organizing, training, equipping and deploying National Guard forces to support the local incident commander.
- Advisor to the adjutant general on all National Guard military matters related to Military Assistance to Civil Authorities.
- Serves as the commander, Joint Task Force-Kansas for National Guard forces responding to events within the state of Kansas.
- Will serve as the Title 10/Title 32 Dual Status Commander in the event missions by federal forces are required within the state for specified missions.
- Serves as the Vice-Chairperson of the Joint Advisory Committee, an advisory group to the Chief of the National Guard Bureau.

The Chief of the Joint Staff - Col. Joe Wheeler

- Serves as the full-time representative of the Joint Staff.
- Coordinates through the DJS all Joint Staff Programs in Kansas relating to Homeland Security: the state’s quick/rapid reaction forces, civil support team and other National Guard emergency response forces that could respond to requests from the governor or
local officials to situations that range from local to state-wide and addresses contingencies or threats which include natural or man-made disasters, terrorism, weapons of mass destruction, critical asset protection, civil disturbances and requests for military forces through the Emergency Management Assistance Compact.

- Supervises daily operations and activities of elements of the Joint Forces Headquarters Kansas staff, which includes J-2 (Intelligence Directorate), J-5/7 (Strategic Plans, Policy and Interagency Operability, Joint Doctrine, Joint Force Development and Support Operational Planning) and Director of Military Support.

- Coordinates through the DJS the joint staff development of policies, directives and training for joint force mission accomplishment and organizations managed.

**Joint Force Headquarters J-1, Director of Manpower and Personnel – Col. Kathryn Hulse**

- Responsible for all joint Army and Air National Guard manpower, personnel readiness, personnel services and human management in the Kansas National Guard. Provides statewide policy, oversight and guidance to ensure expected levels of readiness for all National Guard personnel.

- Includes traditional and full-time support, manpower, Human Resources for Army and Air National Guard military and technician personnel, Family Support Programs, Sexual Assault Prevention, Transition Assistance, Ceremonial Program, Psychological Health, and Employer Support of the Guard and Reserve.

- Serves as the principal staff officer and primary advisor to the adjutant general, senior commanders and staff for all matters pertaining to the development, interpretation, integration and implementation of the human resources programs and policies for the traditional service members, Active Guard and Reserve, technician work force, their families and employers.

**Joint Force Headquarters J-2, Intelligence Directorate – Lt. Col. Scott Henry**

- Responsible for all intelligence-related matters, including joint intelligence policy and programs, current intelligence and foreign threat information, situational awareness and common operating picture.

- Manages the intelligence sharing capabilities in support of state level joint force operations and determines objectives, directs operations and evaluates information requirements.

- Serves as the channel of communication for the adjutant general to the Chief National Guard Bureau and U.S. Northern Command and is recognized as an expert on intelligence issues affecting the Department of Defense and maintains continuing liaison with intelligence counterparts.

**Joint Force Headquarters J-3, Operations Directorate - Col. Alan Soldan**

- Responsible for planning, coordinating, organizational development and integrating JFHQ operations, including the operation of the Joint Operations Center of the JFHQ.

- Ensures readiness by providing management and synchronization of actions in a variety of functional programs for the directorate. He serves as the primary for the formulation of plans, policies and programming and budgeting data pertaining to current operations.

- Manages the state mobilization readiness and state aviation operations and performs long term planning and organizational development necessary to accomplish functions essential to state National Guard joint operations, training and readiness missions.

**Joint Force Headquarters J-4, Logistics Directorate - Col. Larry Hannan**

- Responsible for identifying and coordinating supply and services, transportation and maintenance support for Army and Air National Guard joint operations. Provides technically and tactically proficient Liaison Officers to the Joint Operations Center and the State Emergency Operations Center as required. Manages around-the-clock defense movement coordination, available operational and maintenance funds, equipment and supply acquisition, automated logistics systems and inventory management.

- Provides logistical support to the reception, staging, onward movement and integration of security and support elements into the Joint Operations Area. Sustains relief efforts through flexible, responsive combat service support for the duration of the operational requirement. Integrates the latest Standard Tactical Automated Management Information Systems to augment combat service support functional areas. Provides logistical planning and sustainment requirements for maintaining and supporting equip-
ment for elements of both the Army and Air National Guard.

- Support contingency planning and preparation for the possibility of a future outbreak of pandemic influenza. June 18-25, 2009, the J4 participated in Operation Vigilant Guard, a command post exercise involving military and civilian state and federal agencies based on a pandemic flu scenario.

- As in previous years, in 2009 the J4 was called upon to provide critical logistical and technical support in response to state and federal weather emergencies. These relief efforts included:
  ◊ The December 2008 ice storms. From March 26 through April 1, 2009, the Deputy Chief of Staff for Logistics coordinated and processed more than 9,000 miles of military transportation support to affected areas. The J4 directed the movement of supplies and equipment to support road clearing and stranded motorist assistance in response to storm-related road closures. Hundreds of cots and pallets of bottled water were available to be delivered to communities and Kansas National Guard armories in the event that they had to be opened as emergency shelters.

**Joint Force Headquarters J-5/7, Directorate of Strategic Plans, Policy and International Affairs; Joint Education and Training and Exercises - Col. Laura McKnight**

- Serves as the primary staff responsible for strategic planning for future military strategies, developing joint integration plans, planning and execution of the State Partnership Program for International Affairs, develops and manages the Joint Training System, provides lessons learned and after action reviews, manages and coordinates joint training and education and plans joint exercise programs.

- Wrote agency plans to support response capabilities for the Kansas National Guard forces in support of domestic operations. Assisted in the synchronization and integration of response plans into a consolidated All Hazards Emergency Operations Plan.

- Developed and organized strategic management planning support for integrated initiative projects. Trained to manage the Joint Capabilities Database and began the Adjutant General’s Strategic Plan 2009-2014.

**Joint Force Headquarters J-6, Director of Command, Control, Communication and Computers (C4) - Col. Chris Stratmann**

- Establishes policies/procedures, provides advice, and makes recommendations on J6 matters to the Adjutant General and Director of the Joint Staff for supporting joint military, major subordinate command, interagency, and Joint Force Headquarters information sharing for the homeland security and domestic response missions. Develop Joint Force Headquarters information technology strategy, including programs in the Kansas Army and Air National Guard for incorporation and use in a shared environment for domestic and homeland security response.

- Responsible for all matters pertaining to C4 systems that support the primary functions involving the collection, transportation, processing, dissemination and protection of information. These systems include both the communications and computer systems required to implement the state command and control process and are the information exchange and decision support subsystems within the state’s total force Command and Control Support System.

- Acquired an incident response vehicle that has the capability to provide high speed internet access, video teleconferencing and telephones. The directorate also now has the capability to communicate with UHF, VHF, HF and 800 MHz radios with the ability to crossband between radio bands. These new capabilities will allow the Kansas National Guard to provide emergency communications to first responders and community leaders.

**Joint Force Headquarters J-8, Director of Force Structure, Resources and Assessment – Col. Barry Taylor**

- Responsible for resource management oversight, guidance, policy, procedures, performance metrics and operational contracting.

- Provides guidance, policy and direction for J-8 functions including internal review, data processing, comptroller, supply and services, purchasing and contracting and property management. The J-8 provides Joint Strategic Resource planning, capabilities-based planning and analysis and overall program requirements analysis and validation.
Brig. Gen. John Davoren, assistant adjutant general - Army and commander of the Kansas Army National Guard, oversees training, operations and administration of Kansas Army National Guard units including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.

Col. John Andrew is chief of staff for the JFHQKS - Land Component and Command Sgt. Maj. Glenn Peterson is the command sergeant major for JFHQKS - Land Component.

The Kansas Army National Guard is a military organization of more than 5,500 authorized soldiers within Kansas. Headquartered at the State Defense Building, Topeka, it has 56 armories, 10 Field Maintenance Shops, plus additional training and logistical support facilities throughout the state.

The Kansas Army National Guard has four brigade-level commands – 635th Regional Support Group, 69th Troop Command, 287th Sustainment Brigade and 235th Training Regiment – and is the host state for the 35th Division, which has subordinate units in three states.

JFHQKS oversees fiscal, maintenance, training, supply and repair facilities, including the United States Property and Fiscal Office, Maneuver and Training Equipment Site, Advanced Turbine Engine Army Maintenance, Kansas Regional Training Institute, Kansas Training Center, Readiness Sustainment Maintenance Site, Combined Support Maintenance Shop and two Army Aviation Support Facilities.

Units:
- Headquarters and Headquarters Detachment, Topeka
- 105th Mobile Public Affairs Detachment, Topeka
- 73rd Civil Support Team (Weapons of Mass Destruction), Topeka
- 102nd Military History Detachment, Topeka
- Detachment 37, Operational Support - Aviation (OSA) Command, Topeka
- Kansas Area Medical Detachment, Lenexa
- Kansas Recruiting and Retention Command, Topeka
- 35th Division Band, Olathe
- 137th Chaplain Support Team, Topeka
- Battle Command Training Support Unit, Fort Leavenworth
- 1979th Contingency Contract Team, Topeka
- 1989th Senior Contingency Contract Team, Topeka
Mission: On order, the 35th Division mobilizes and deploys to a theater of operations and conducts operations in a combined or joint environment, supporting national command objectives. On order, the division conducts military and civil support operations, including support and stability operations, in an overseas environment or upon activation within the United States in support of federal and state agencies.


The 35th Division is one of eight divisions in the Army National Guard.

Division Headquarters elements:

- 35th Division Main, Kansas (Detachments in Missouri and Illinois)
- 35th Division Tactical Command Post, Kansas (Detachments in Missouri and Illinois)
- 35th Division Special Troops Battalion, Missouri (Detachments in Kansas and Illinois)

Modular Training Readiness Oversight relationships include: 39th Brigade Combat Team, Arkansas; 33rd Brigade Combat Team, Illinois; 218th Brigade Combat Team, South Carolina; 48th Brigade Combat Team, Georgia; 110th Combat Support Brigade, Missouri; 287th Sustainment Brigade, Kansas; 20th Combined Aviation Brigade, Missouri; 77th Aviation Brigade, Arkansas; 142nd Fires Brigade, Arkansas.

2009 Highlights:

- The 35th received a mission from National Guard Bureau to serve as one of two Domestic All-Hazard Response Teams. In the event of an emergency which exceeds a state's ability to mitigate, a state's adjutant general may request that a team be activated to assist with disaster response. On orders, the division will develop and deploy scalable modular force packages, provide command and control, conduct joint reception, staging, onward movement and integration and establish base support installations/forward operating bases in coordination with the Chief of the National Guard Bureau and regional Joint Force Headquarters for sustaining operations. The 35th serves as the Domestic All-Hazard Response Team unit for the 24 states in the Western portion of the United States and Guam. The division will maintain this mission until Sept. 30, 2010.

- In 2008, the division became the first National Guard division to field the Army Battle Command System. The division continued their training and enhanced their skills with the ABCS during this past year and at their annual training in June. The Army Battle Command System is the digital command, control, communications, computers and intelligence system that allows the Army to communicate digitally. It allows units to communicate instantly and react effectively on the modern battlefield.

- The 35th is preparing for their annual training in July 2010 during which they will serve as the higher command for the 29th Infantry Division’s war fighter exercise.
Mission: Provide command and control structure for non major combat operations, assist Active Component/Reserve Component units in meeting training, readiness, and deployment requirements. Col. Michael Dittamo is the commander. The command sergeant major is Command Sgt. Maj. Manuel Rubio.

Units:
- 635th Headquarters and Headquarters Detachment, Hutchinson
- 1st Battalion, 161st Field Artillery, Wichita
- 2d Battalion, 130th Field Artillery, Hiawatha
- 1161st Forward Support Company, Hutchinson
- 250th Forward Support Company, Ottawa
- Battery E (TA), 161st Field Artillery, Great Bend

2009 Highlights:
- In late March, the group provided Military Assistance to Civilian Authorities in Central Kansas during a severe winter storm where some communities received more than 24 inches of snow and ice.
- Conducted Soldier Readiness Processing operations for the Regional Corp Advisory Group; 2nd Battalion, 130th Field Artillery and the initial screening for Agribusiness Development Team #2
- Conducted annual training in April and July at the Kansas Great Plains Joint Training Center in Salina. The unit focused on Individual Soldier Task training and assisting the Regional Corps Advisory Group and the 2nd Battalion, 130th Field Artillery to complete pre-mobilization training requirements.
Mission: Destroy, neutralize, or suppress the enemy by cannon fire.

The battalion commander is Lt. Col. Thomas Burke. Command Sgt. Maj. Harold Whitley is the battalion’s command sergeant major.

Units:
- Headquarters and Headquarters Battery - Wichita
- Battery A - Dodge City, Garden City, Liberal
- Battery B – Paola, Lenexa
- Battery C – Kingman, Newton
- Battery E (Target Acquisition) – Great Bend
- 1161st Forward Support Company (-) - Hutchinson
- Detachment 1, 1161st Forward Support Company – Pratt

The battalion is equipped with the M109A6 self-propelled 155mm howitzer

2009 Highlights:
- Twenty-seven Soldiers were activated for State Active Duty during the late March snow storm in Western Kansas to assist local civil authorities rescuing stranded motorists.
- The battalion command changed from Lt. Col. Dave Johnson to Lt. Col. Thomas Burke in April.
- The battalion conducted live fire operations on the M109A6 (Paladin) 155mm Self Propelled Howitzer at Fort Riley, Kan., during drill weekend in April.
- The battalion conducted live fire operations on the M109A6 (Paladin) 155mm Self Propelled Howitzer at Camp Guernsey, Wyo., during annual training in June. The unit also provided personnel and assisted local civil authorities fighting grass fires at Camp Guernsey.
- The battalion provided 88 Soldiers for other mobilizations, primarily the 2nd Battalion, 130th Field Artillery Sinai peacekeeping mission.
- The battalion has 21 Soldiers serving on Operation Warrior Training.
Mission: 2nd Battalion, 130th Field Artillery mobilizes and deploys a trained operational force into any operational environment to provide general support artillery rocket and missile fires accurately, timely and in sufficient volume as required to ensure that the supported commander is successful in theatre.

The battalion uses the M270 Multiple Launch Rocket System to deliver rockets to a range of 30 kilometers and missiles to a range of 300 kilometers.

Units:
- Headquarters and Headquarters Battery, Hiawatha and Troy
- Battery A, Marysville and Concordia
- Battery B, Horton, Holton, and Atchison
- Battery C, Abilene and Salina
- 250th Forward Support Company (-), Ottawa
- Detachment 1, 250th Forward Support Company, Burlington
- Detachment 2, 250th Forward Support Company, Clay Center
- Detachment 3, 250th Forward Support Company, Sabetha

FY 2009 Highlights
- The battalion spent the 2009 Training Year preparing for the Multinational Force and Observers mission on the Sinai peninsula along the Egypt-Israel border and Gulf of Aqaba-Red Sea. The battalion’s mission is to deploy to Sinai, Egypt, from September 2009 to July 2010, occupy the southern sectors of Zone C, and observe and report in order to verify compliance between Egypt and Israel in accordance with the Treaty of Peace. The 2-130 FA is the first field artillery unit to conduct this mission.
- For most of training year 2009, the battalion conducted its drills at the Great Plains Joint Training Center, Salina, Kan. The battalion trained on Army Warrior Tasks, online courses, individual and crew served weapons qualifications and conducted logistical and administrative preparations. The Multinational Force and Observers mission also called for some unique skills training, including lifeguards and culinary arts.
- The battalion conducted the first Yellow Ribbon Pre-deployment Training for the Kansas Army National Guard in June 2009.
- The battalion’s final preparation for mobilization was annual training at the Great Plains Joint Training Center during June and July. Working with the Kansas National Guard Pre-mobilization Training Assistance Element, the battalion conducted extensive individual and collective training which prepared it well for its mobilization at Fort Lewis, Wash.
- The battalion was mobilized into active duty on July 22, 2009, and reported to Fort Lewis on July 24, 2009. After completing post-mobilization training, the battalion deployed to Sinai, Egypt, with the main body landing on Sept. 14, 2009.
Mission: Plan, prepare, execute and assess combat service support operations within a corps or division area of operations. On order, conduct stability operations in support of federal missions and provide Military Assistance to Civil Authorities for state and local missions. The 287th Sustainment Brigade is the largest brigade-level headquarters in the state and commands three subordinate battalions.

Units:
- 287th Special Troops Battalion, Hays
- 169th Combat Sustainment Support Battalion, Olathe
- 350th Support Detachment, Ottawa
- 891st Engineer Battalion, Iola

2009 Highlights
287th Sustainment Brigade exercised its mission during their one year Iraq deployment. The transfer of authority ceremony was conducted on Dec. 19, 2008, in Tallil, Iraq, marking the beginning of a successful deployment. During this year, under the 287th SBDE’s leadership:
- The Iraqi Military Academy graduated a new class of Iraqi officers.
- Our soldiers trained in the maintenance and supply arena with the Iraqi personnel improving the overall functional ability of the logistic operation.
- Combat Lifesaver training continued in theater to keep the perishable skills honed in the event the mission called for the use of these skills.
- 287th conducted site visits, presented patrols and convoy operations to local Forward Operating Bases.
- Soldiers interacted with Iraqi children by reading books and providing school supplies at a local school.
- Earth Day was celebrated with Iraqi nationals.
- Col. Robert Schmitt and Sheik Tayseer performed a ribbon cutting ceremony, celebrating the grand opening for a new water well and pump house in Iraq.
- 287th Sustainment Brigade was welcomed home from deployment in September.
Mission: To provide command and control, administrative support and logistical support for assigned/attached brigade personnel. On order, conduct stability and support operations in support of federal and state agencies, to protect life and property within Kansas.

The 287th Special Troops Battalion covers an area from Salina, west to Colorado, north to Nebraska and south to Oklahoma. The Special Troops Battalion normally commands four separate companies. Due to the 287th STB’s deployment this past year, command and control of all but the Headquarters and Headquarters Company was transferred to the 169th Combat Sustainment Support Battalion.

Units:
- Headquarters and Headquarters Company, 287th Sustainment Brigade, Wichita
- 170th Maintenance Company (-), Norton
- 731st Medium Truck Company (-), Larned
- 995th Maintenance Company (-), Smith Center

2009 Highlights:
- The primary focus of the 287th Special Troops Battalion in 2009 was to perform its mission of providing command and control, administrative support and logistical support for assigned/attached brigade personnel while deployed to Contingency Operations Base Adder, located at Tallil, Iraq, in support of Operation Iraqi Freedom.
- While deployed, the battalion had responsibility for the postal and financial management operations within the brigade’s area of operations. The battalion was also responsible for much of the sustainment training that was required by Soldiers and coalition partners serving within the brigade’s area of operation. The battalion operated the following training academies which were responsible for training 5,333 Soldiers during the battalion’s 10 months in country:
  - High Mobility, Multi-Wheeled Vehicle Egress Assistance Trainer
  - Mine resistant Ambush Protected Vehicle Egress Trainer
  - Combat Lifesaver Skills
  - Convoy Training Academy
Mission: Provide command and control structure for assigned and/or attached units in order to support operational and tactical level logistics by planning and managing sustainment and replenishment operations. On order, conducts domestic support operations in support of state and federal agencies as directed.

Units:
- Headquarters and Headquarters Company, Olathe
- 137th Transportation Company (Palletized Loading System), Olathe and Topeka
- 778th Transportation Company (Heavy Equipment Transport), Kansas City, Manhattan, Wichita and Council Grove
- 1077th Medical Company Ground Ambulance, Olathe
- 731st Medium Truck Company, Larned, Liberal, Wichita and Hays
- 995th Maintenance Company, Smith Center and Phillipsburg
- 170th Maintenance Company, Norton, Goodland, Colby and Russell

2009 Highlights
- In October, elements of 170th Maintenance Company participated in overseas deployment training in Germany.
- In March, the 731st Medium Truck Company participated in Operation Snow Blow, opening the Larned armory for stranded motorists and conducting search and rescue operations.
- In April, Headquarters and Headquarters Company 169th CSSB, 137th PLS, and 778th HET successfully passed command logistics review team inspections.
- In May and June, the remainder of 170th Maintenance Company and 995th Maintenance Company participated in overseas deployment training in Germany.
- In June, the 1077th Medical Company Ground Ambulance attended annual training at Camp Ripley, Minn., and trained with soldiers from Armenia.
- In July, Headquarters and Headquarters Company, 169th CSSB, provided combat service support command and control of logistics units supporting the 3rd Brigade, 3rd Infantry Division rotation at the National Training Center in California.
- In July, 137th PLS conducted annual training at Fort Riley, Kan., in order to provide soldiers additional skills training for future deployments.
- In July, 778th HET conducted platoon level transportation operations in support of 1st Battalion, 161st Field Artillery, moving Multiple Launch Rocket Systems and supporting equipment to Camp Guernsey, Wyo., for annual training.
- In July, 778th Transportation Company conducted platoon level transportation operations in support of 1st Battalion, 161st Field Artillery, moving Multiple Launch Rocket Systems and supporting equipment to Camp Guernsey, Wyo., for annual training.
- The Mankato Armory was turned over to the city of Mankato.
- The Larned and Council Grove armories were remodeled.
Mission: 891st Engineer Battalion will train to increase the combat effectiveness of the support brigades at division and corps level by accomplishing mobility, survivability, and general engineering tasks. Provides command and control of three to five assigned engineer companies and one field support company, to provide mobility in support of force application or focused logistics. On order, conduct stability and support operations in support of federal missions and provide Military Support to Civil Authorities for state and local missions.

Units:
- Headquarters and Headquarters Support Company, Iola and Garnett
- Field Support Company, Iola and Chanute
- 226th Engineer Company (Vertical), Augusta, Pittsburg and Cherryvale
- 242nd Engineer Company (Horizontal), Coffeyville and Winfield
- 772nd Engineer Mobility Augmentation Company, Pittsburg and Fort Scott

2009 Highlights:
- All units participated in individual weapons qualification at the Kansas Training Center in Salina, Kan., in October 2008.
- A new Engagement Skills Trainer 2000 was installed at the Pittsburg armory in April 2009. Soldiers were trained by a fielding team to provide initial and sustainment marksmanship training, static unit collective gunnery and tactical training, and shoot/don’t shoot training.
- All units participated in crew serve weapons qualification at Camp Gruber, Okla., in May 2009.
- During the August annual training, the 242nd Engineer Company provided many improvements at Salina Range Complex, including adding 1,667 square yards of roads, 356 square yards of organizational parking, replacing culvert by Gate 5 to allow proper drainage and keep road integrity, improving 3,000 square yards of roads, and providing better drainage throughout the complex to handle heavy rainfalls.
- In March 2009, the 242nd Engineer Company constructed the “Field of Dreams” for the 35th Division, Leavenworth, Kan., consisting of two acres of level training area for division exercises.
- In May 2009, the 242nd Engineer Company constructed the temporary rubble pile at the Great Plains Joint Training Center, which enabled local agencies to train on rescue operations in June during the Vigilant Guard exercise.
- In association with the city of Coffeyville, the 242nd Engineer Company built a level pad and retention pond enabling the Coffeyville Fire Department to place simulated burn houses for training.

Sgt. Timothy Geier (left) instructs Officer Candidate Dustin Hanna on how to create a detonation cord demolitions firing system at Salina, Kan.
Mission: Command, control, and supervise Army National Guard units attached to the 69th Troop Command to provide trained and equipped units capable of immediate expansion to war strength and available for service in time of war or national emergency or when appropriate to augment the active Army. It also prepares for the mobilization of attached Army National Guard units in support of U.S. Army Forces Command, United States Northern Command and Continental United States Reserve Component mobilization plans.

Its state mission is to command, control, and supervise assigned Army National Guard units employed in support of civil authorities in the protection of life and property and the preservation of peace, order and public safety under competent orders of state authorities and exercise control of assigned Army National Guard units employed in support of civil authorities during civil defense operations, civil disturbances, natural disasters and other emergencies as required by state law or directives.

The commander is Col. Lee Tafanelli. Command Sgt. Maj. James Moberly is the 69th Troop Command command sergeant major.

Subordinate units include:
- Headquarters and Headquarters Detachment, 69th Troop Command, Topeka
- 2nd Combined Arms Battalion, 137th Infantry, Kansas City, Kan.
- 35th Military Police Company, Topeka
- 1st Battalion, 108 Aviation Regiment, Topeka
- Detachment 1, Company C, 1st Battalion, 171st Aviation, Topeka
- Agribusiness Development Team #1
- Agribusiness Development Team #2

2009 Highlights
- Supported an international training event, Operation Friendship One, to Saudi Arabia, which was the first multinational training event with the Kingdom of Saudi Arabia since the 1991 Gulf War.
- Conducted the Embedded Training Team #3 and Embedded Training Team #4 re-deployments from Afghanistan.
- Deployed the Balkans 12 mission to Kosovo.
- Maintained oversight of Agricultural Development Team #1 deployment to Afghanistan.
- Supported the consolidation of the 1st Battalion, 635th Armor and the 2nd Battalion, 137th Infantry into a single battalion to comprise the largest battalion in the Kansas National Guard.
- Participated in a National Guard Bureau Command Logistics Review Team - Expanded Inspection.
- Identified as the Kansas National Guard Command and Control headquarters for any Kansas Military Assistance/Defense Support to Civil Authorities mission.
- Supported the Aviation Resource Management Survey Inspection for the 1st Battalion, 108th Aviation.
- Participated in Air Assault training with 23rd Marine Air Control Squadron at the 1st Battalion, 108th Aviation annual training at Camp Guernsey, Wyo.
Mission: Close with and destroy the enemy by means of fire and maneuver or repel assaults by fire, close combat and counterattack. Units operate the M2A2 OSD Bradley Fighting Vehicle and the Army’s main battle tank, the M1A1 Abrams. The battalion commander is Lt. Col. Gregory D. Mittman. The battalion command sergeant major is Command Sgt. Maj. Troy Hester.

The Bradley is capable of going 35 mph with a range of 265 miles. It is equipped with a laser range finder, thermal optics, 25mm M242 chain gun, TOW missile launcher, and the 7.62mm M240C coaxial machine gun.

The Abrams is capable of going 42 mph and climbing vertical obstacles 49 inches high. It is equipped with a laser rangefinder and thermal optics and its 120mm main gun can fire a projectile 4,800 meters.

Units:
- Headquarters and Headquarters Company, Kansas City and Wichita
- Company A, Lawrence
- Company B, Wichita
- Company C, Lenexa
- Company D, Emporia
- Company E, Wichita
- 2137th Forward Support Company, Manhattan

2009 Highlights
- 2-137 Infantry spent the year focusing on the Combined Arms Battalion transition, Operation Friendship One to Saudi Arabia and preparation for deployment to the Horn of Africa. The battalion focused training on individual skills and weapons qualification resulting in individual weapons qualification growth to 77 percent and Duty Military Occupational Skill Qualified improvement to 91 percent of available Soldiers.
- In December 2008, the 1st Battalion, 635th Armor conducted its deactivation ceremony. Upon completion of the ceremony, the armor battalion Soldiers were welcomed into the 2-137 Infantry Battalion and transformed to the 2nd Combined Arms Battalion, 137th Infantry Regiment.
- The battalion deployed 185 Soldiers to Saudi Arabia to conduct the first joint exercise between U.S. and Saudi Arabian military forces in 17 years. The unit spent three weeks in the desert of Saudi Arabia conducting force-on-force maneuver training with armor and infantry mechanized forces.
- Annual training was conducted at Fort Riley, Kan., and concluded with the successful completion of Bradley gunnery qualifying 100 percent of available crews, a 120mm mortar live fire exercise with 100 percent of crews qualifying and all companies trained in dismounted operations with execution of a company level force on force mission with great success.
- More than 102 Soldiers from the battalion are currently deployed with other Army National Guard units in support of Operations Iraqi Freedom and Enduring Freedom.
Mission: Alert, mobilize and deploy to war-time theater of operations and conduct air assault and air movement operations as an integrated member of a combat aviation brigade. On order, conduct stability and support operations in support of both federal and state agencies. Retain our trained Soldiers and recruit new ones. The commander is Lt. Col. David A. Leger. 1st Sgt. Edward L. Monteith is the battalion command sergeant major.

Units:
- Headquarters and Headquarters Company, Topeka
- Company A, Topeka
- Company B, Salina
- Company D, Topeka
- Company E, Topeka
- Detachment 1, Company C, 1st Battalion, 171st General Support Aviation, Topeka

FY 2009 Highlights
- California Wildfire Support – Aircrews and aircraft assigned to Companies A and B, 1st Battalion, 108th Aviation and Detachment 1, Company C, 1st Battalion, 171st General Support Aviation Battalion conducted Bambi bucket operations in California, providing fire fighting capability for numerous wildfires throughout the state.
- Operation Pork Forward – Company A and Company B, 1-108th conducted air movement operations training with the Kansas Air Guard Joint Tactical Air Traffic Controllers at the Great Plains Joint Training Center. Both companies conducted multiple tactical insertions and extractions under daylight and night-vision goggles conditions.
- FORSCOM Aviation Resource Management Survey Inspection – 1-108th completed a six day FORSCOM ARMS inspection in March 2009. The battalion received an overall Green rating with a commendable in training and tactical operations.
- Annual Training 2009 – 1-108th conducted deployment and redeployment operations to Camp Guernsey, Wyo. Upon arrival, the battalion conducted air movement operations, sling load operations, force protection operations, combat service support operations and sustainment operations. Detachment 1, Company C, 1-171st conducted aeromdevac operations. Company A and Company B, 1-108th also conducted an air movement exercise with the Marine Reserves, conducting multiple insertions and extractions along with Detachment 1, Company C, 1-171st conducting aeromdevac scenario training during the exercise.
Mission: Provides Officer Candidate School for a nine state region, Warrant Officer Candidate School for a seven state region, Ordnance, Military Occupational Specialty, Additional Skill Identifier, Noncommissioned Officer Education System training for the Army National Guard, Army Reserve and Active Component for a nine state region.

The regimental commander is Col. Robert Windham and the regimental sergeant major is Command Sgt. Maj. John Ryan.

Units:

• 1st Battalion, 235th Regiment – Officer Candidate School/Warrant Officer Candidate School
  Officer Candidate School Company, Salina
  Warrant Officer Candidate School Company, Salina

• 2nd Battalion, 235th Regiment – Modular Training Battalion
  Noncommissioned Officer Education System
  Military Occupational Specialty Training Company
  Regional Training Site-Maintenance (RTS-M)

2009 Highlights

• Conducted the Consolidated Officer Candidate School Phase I training for 114 officer candidates in June 2009, in which 100 graduated. Approximately 130 staff and cadre from throughout the nine-state battalion and Fort Riley supported this training.

• Successfully completed and passed the first Warrant Officer Candidate School accreditation inspection, with four of the seven companies being inspected. All WOCS companies were rated "full accreditation."

• The 2nd Battalion, 235th Regiment changed from the General Studies Battalion to the Modular Training Battalion. A total of 338 soldiers graduated from MTB courses.

• Six 13W (Field Artillery Meteorology) courses were conducted this year, graduating 38 students.

• The Army Basic Instructor Course had elevated numbers due to the Premobilization Training Assistance Element team and mobilizing units wanting to train their soldiers to be instructors. These courses graduated 66 students during this training year.

• The battalion had three soldiers deployed in support of the Global War on Terror this year. Many soldiers continued work on civilian education.

• The battalion hosted the Adjutant General's Army Physical Fitness Training Competition for 45 entrants.
Members of the American Legion Riders presented Airman 1st Class Michael Fear, 134th Air Control Squadron, with a special welcome home flag upon his unit’s re-deployment from Iraq. Fear was the most junior enlisted member to deploy with the unit.

Members of the 184th Intelligence Wing set up a command post in front of the State Defense Building in Topeka to provide intelligence and communication support to personnel in Salina during the Vigilant Guard exercise June 21-23.
Brig. Gen. Ed Flora is the assistant adjutant general - Air and commander of the Kansas Air National Guard. The JFHQKS-Air Component directs and coordinates the Air Component of the Adjutant General’s Department and is responsible for working joint issues with the Kansas Army National Guard and Kansas Division of Emergency Management.

Col. Hans Neidhardt is the director of staff - Air and Command Chief Master Sgt. Dave Rodriguez is the command chief for JFHQKS - Air.

The Kansas Air National Guard is approximately 2,100 airmen strong. Headquartered in the State Defense Building, Topeka, it has two main units: the 184th Intelligence Wing, Wichita, and the 190th Air Refueling Wing, Topeka. Additionally, a detachment of the 184th Intelligence Wing operates Smoky Hill Weapons Range, Salina.

The Air Component of the Joint Forces Headquarters Kansas provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies, and provides evaluation, issue resolution and action recommendations.
More than 60 personnel make up the 184th Intelligence Wing Headquarters. They include the commander, vice commander, command chief master sergeant, wing executive officer, chaplain, comptroller, historian, judge advocate general, inspector general, public affairs, safety, military equal opportunity, command post and wing plans. Col. Michael Foster is the wing commander. The command chief is Chief Master Sgt. Sharon L. Clark.

184th Regional Support Group

The Regional Support Group and its substantive originations include the 127th Command and Control Squadron, 134th Air Control Squadron, 177th Information Aggressor Squadron, 184th Munitions Squadron, 284th Air Support Operations Squadron, 299th Network Operations Security Squadron and Smoky Hill Weapons Range. In total, the Regional Support Group is the second largest group in the Air National Guard with more than 600 members. The group commander is Col. Ross W. Flynn.

127th Command and Control Squadron

- Completed construction of $700,000 anti-terrorism wall for perimeter security.
- Deployed one logistics officer to Kuwait for six months in support of Operation Enduring Freedom. Deployed two Security Forces troops to Saudi Arabia for six months in support of the Global War on Terrorism.

134th Air Control Squadron

- Deployed Joint Incident Site Communications Capability to Topeka in support of the Vigilant Guard exercise in June 2009.
- Supported Exercise SMOKEX and CASEX at Great Plains Joint Training Center and Smoky Hills Air National Guard Range.
- Controlled 5,675 missions, accomplished 3,274 tactical data link events and accumulated more than 7,508 positional hours.
- Lead unit during Air Expeditionary Force deployment to Joint Base Balad, Iraq, supporting Operation Iraqi Freedom.
- Controlled/executed 26,000+ close air support, air refueling, dynamic targeting and air defense sorties.

177th Information Aggressor Squadron

Mission: Train U.S. Air Force, Joint and Allied personnel by replicating current and emerging threats as a professional Information Operations Opposition Force. The 177th Information Aggressor Squadron, under the U.S. Air Force Warfare Center, answers the Air Force vision of providing aggressor forces to the Air, Space and Cyber warfighters.

- Ninety-four personnel participated in three intelligence operations “Road Shows” - training more than 12,600 Air Force personnel worldwide including more than 1,200 Air
National Guard members.

• Restructured and expanded a Total Force Network Warfare training boot camp. Network Warfare Operations flight delivered a comprehensive course on Computer Network Operations for Active Duty and Air National Guard aggressor personnel focusing on Computer Network Exploitation.

• Critical participant in multiple Air Force and Combatant Command exercises including five Red Flag - Nellis, Virtual Flag 09, Terminal Fury 09, two Weapons School Tactical Air Command and Mission Execution, Blue Flag 09, Black Demon 09, Bulwark Defender 09/10, and Global Lightning 09/10.

• Requested by the Air Force Computer Emergency Response Team as Aggressor Subject Matter Experts to train incident first responders to tactics, techniques and procedures of adversary computer network operations.

184th Munitions Squadron


• Maintains the largest explosives committed munitions storage area in the Air National Guard. Manages 35 munitions supply points.

284th Air Support Operations Squadron


• Planned and participated in “Pork Forward” Exercise at Smoky Hill.

• Supported Army Joint Fires Observer course at Fort Sill, Okla., with instructors.

• Handpicked as lead Air Support Operations Squadron for close air support for the 442nd Fighter Wing operational readiness inspection.

299th Network Operations Security Squadron

Mission: Operate and defend the Air National Guard Enterprise Network.

• Provided 24/7 Secure Internet Protocol Router Network e-mail support to all Air National Guard intelligence groups and predator groups.

• Deployed Host Based Security System to the entire Air National Guard Enterprise Network. This is the largest change to the security posture of the network this decade.

• Deploying 91 replacement firewalls for Nonsecure Internet Protocol Router Network and 140 new firewalls for Secure Internet Protocol Router Network.

Detachment 1, Smoky Hill Weapons Range

• Supported multiple military units and civilian agencies during exercises and close air support training.

• Groundbreaking for upgrade range project, including replacement of operations building

• Construction of five new urban village sites – put to immediate use in air-to-ground training, joint close air support missions and Kansas National Guard pre-deployment training.

• Facilitated Aerosonde unmanned aerial systems developmental flights, resulting in FAA certificate of authorization, which enables unmanned aerial systems flights over Great Plains Joint Training Center for Crisis City events and allows for short notice certificate of authorization for state emergency response.

Air and Army trained as one team during the Pork Forward exercise held at Smoky Hill Weapons Range in February.
184th Intelligence Group
Mission: Support warfighters by exploiting airborne reconnaissance sensors to affect fused, all-source, and actionable intelligence.

The 184th Intelligence Group consists of the 161st Intelligence Squadron, 184th Operations Support Squadron and the 184th Intelligence Support Squadron. The 161st Intelligence Squadron and the 184th Operations Support Squadron are tasked with the execution, training and development of MQ-1 Predator, U-2 Dragon Lady and RQ-4 Global Hawk intelligence exploitation operations as part of the U.S. Air Force Distributed Common Ground System. The 184th Operations Support Squadron is similarly responsible for the execution, training, and development of the mission-enabling communications logistics. The group commander is Col. John J. Hernandez.

The 184th Intelligence Group operates Distributed Ground Site Kansas and is conducting 24/7/365 exploitation operations for two Central Command MQ-1 combat air patrols. Crews supported missions in both Operations Iraqi and Enduring Freedom.

2009 Highlights:
• Distributed Ground Site Kansas selected for intelligence support to Coalition Forces Partner; Assistant Secretary of State Daniel Fried praised Distributed Ground Site Kansas operations for providing the “single most important factor in improving relations with that supported nation.”
• Provided Distributed Ground Site initial qualification training, mission qualification training and currency training to more than 26 personnel supporting the 181st Intelligence Group, Indiana Air National Guard; and 102nd Intelligence Group, Massachusetts Air National Guard.
• Assisted the deployed 287th Sustainment Brigade, Kansas Army National Guard, providing intelligence on local threats, potential improvised explosive device locations and route scan analysis as they supplied Forward Operating Bases throughout southern Iraq.
• Operation Support Squadron and Intelligence Squadron members deployed to Osan, Korea, to support exercise Ulchi Freedom Guardian 09.

184th Mission Support Group
184th Force Support Squadron
• Merged the Mission Support and Services Flights into the Force Support Squadron.
• Deployed seven Services personnel to Manas Air Base, Kyrgyzstan, for 162 days in support of Operation Enduring Freedom.
• Deployed two Personnel Contingency Operations members to Al Udeid Air Base, Qatar, for over 30 days in support of Operation Enduring Freedom.
• Conducted an 18-hour search and recovery exercise involving 20 Sustainment Services Personnel for a simulated aircraft crash.

184th Communications Flight
• Completing a $12 million Combat Information Transport System infrastructure project that will merge all McConnell Air Force Base functions into a single information technology transport system.
• Installed or modified the communications infrastructure in six buildings to support sustainment, restoration and modernization and other military construction projects.
• Planned, coordinated and installed more than 25 new circuits to support new missions.
• Designed, tested, and installed a Voice Over Internet Protocol solution.
184th Security Forces Squadron
- Forty-three Security Forces members were mobilized to Eskan Village, Kingdom of Saudi Arabia, in support of Operation Iraqi Freedom.
- 184th Ravens conducted 41 missions totaling 169 deployed days visiting countries such as Columbia, Israel, Jordan, Pakistan, Russia and Kyrgyzstan.

184th Contracting
- $1.5 million worth of credit card purchases, the majority made in the local economy.
- $10.3 million worth of local procurements, includes award of nine construction contracts totaling $6.9 million.

Major procurement actions:
- Repair of Building 41, 134th Air Control Squadron - $2.7 million
- Repair of Building 33, 184th Logistics Readiness Squadron Vehicle Maintenance Facility - $1.4 million

184th Logistics Readiness Squadron
- Managed a $446,000 military personnel/operations and maintenance budget, acquiring military clothing and mobility equipment for all assigned individuals in the wing.
- Completed Air Force directed regionalization under the 635th Supply Chain Management Group, Scott Air Force Base, Ill., including stock control, funds, and equipment management, resulting in improved supply processes.
- Accomplished Air Force directed revalidation of On-Line Vehicle Interactive Management System, allowance codes, and vehicle authorizations for the wing and three subordinate unit vehicle fleets.

184th Civil Engineering Squadron
- Deployed 38 personnel for 13 days to San Clemente Island, Calif., in support of U.S. Navy maritime operations. Constructed a 2,300 square foot storage facility; completed half the construction on 2,400 square foot galley facility; developed master plan concepts for three new buildings, including layout, surveying and drafting; performed dirt work for three future building sites; and constructed gravel road beds.
- Additional deployments included two emergency management personnel deployed to Armenia; one officer deployed to Manas Air Base, Kyrgyzstan; 10 personnel filled critical Aerospace Expeditionary Force backfill positions with the 22nd Air Refueling Wing.
- Supported Smoky Hill Air National Range with multiple construction projects, including constructed brand new $9 million state-of-the-art Air Support Operations Squadron Facility; completed $1.3 million renovation of headquarters facility and completed more than $600,000 in other projects.

184th Medical Group
- Annual training deployment of 27 Medical Group personnel to the 3rd Medical Group, Elmendorf Air Force Base, Alaska, from Aug. 21 to Sept. 4, 184th Medical Group provided real-world primary care for patients with routine and urgent conditions; preventative medicine and clinical services; administration; logistics support; public health, environmental and disease assessment; surveillance; intervention and abatement.
- Other deployments included three members to Iraq and one to Afghanistan in support of Operations Iraqi and Enduring Freedom.
190th Air Refueling Wing fire crews extinguish a blaze during a training exercise.
190th Air Refueling Wing (ARW)
Located on Forbes Field, Topeka – 980 airmen authorized

Mission: Provides global reach for the United States Air Force through the in-flight refueling of fighters, bombers and other aircraft using the KC-135R Stratotankers.

The 190th ARW is comprised of four main organizations, two tenant/geographically separated units as well as the wing headquarters.

The wing headquarters contains the offices of the wing and vice commander, command chief, community relations, anti-terrorism, family programs, judge advocate general, chaplains, comptroller, safety, equal opportunity, public affairs, human resources, historian, command post, wing inspector general and wing plans.

190th Operations Group
190th Operations Group is responsible for directing the flying and support operations for one KC-135R squadron, an Operations Support Flight and the Standardization and Evaluation Program.

117th Air Refueling Squadron
The 117th Air Refueling Squadron is the flying element of the 190th Air Refueling Wing. The 117th flies the KC-135R Stratotanker. The KC-135R Stratotanker provides the core aerial refueling capability for the United States Air Force and has excelled in this role for more than 50 years.

190th Operations Support Flight
The 190th Operations Support Flight is responsible for operational services and support, training, and mission-ready personnel for the flying squadron, wing, and higher headquarters so they can successfully conduct their wartime and peacetime mission.

190th Standardization/Evaluation
The Aircrew Standardization and Evaluation Program is the commander’s tool to validate mission readiness and the effectiveness of unit flying, to include documentation of individual aircrew member qualification and capabilities.

190th Maintenance Group
The 190th Maintenance Group provides responsive, reliable and resourceful maintenance for the 190th Air Refueling Wing. The 190th Maintenance Group is composed of three organizations whose unique missions directly contribute to the overall mission accomplishment of the group.

190th Maintenance Squadron
Provides aircraft component support to include fabrication, avionics and propulsion.

190th Aircraft Maintenance Squadron
Provides support to the 117th ARS in the generation of aircraft.

190th Maintenance Support Flight
Responsible for aircraft maintenance staff functions required for the efficient operation of the Maintenance Group. These functions include the Maintenance Operations Center; plans, scheduling, and documentation; comprehensive engine management; training management; maintenance analysis; and maintenance plans and programs.

It's business as usual in the cockpit of a KC-135 air refueling tanker from the 190th Air Refueling Wing during a mission.
190th Mission Support Group

The primary mission of the 190th Mission Support Group is to provide mission support and combat-ready Airmen to the Air National Guard and worldwide expeditionary forces. These support services and activities include providing civil engineering, security, communications, personnel, services, contracting, supply, and transportation support for Air National Guard, Army National Guard, civilian, dependent and retired personnel.

The 190th Mission Support Group is composed of six organizations whose unique missions directly contribute to the overall mission accomplishment of the group.

190th Logistics Readiness Squadron

Responsible for supply, transportation, vehicle operations, aviation and ground fuels support and wing deployment operations.

190th Security Forces Squadron

Provides base defense and security of unit assets.

190th Civil Engineering Squadron

Maintains installation facilities, manages construction and improvement projects, provides damage assessment and runway repair, provides fire protection services and emergency management functions.

190th Mission Support Flight

Oversees force development/sustainment and recruiting and retention functions.

190th Communications Flight

Responsible for communications infrastructure, computers, telecommunications, wireless communications, and information management and transport.

190th Services Flight

Responsible for providing food, lodging, search and recovery and mortuary affairs functions.

190th Medical Group

The mission of the 190th Medical Group is to provide timely quality medical evaluations to assure wing members are physically fit to deploy; to implement effective industrial hygiene and preventative medicine programs; and to train medical staff to perform their duties at a medical treatment facility at a deployed location.

• Spearheading the development and implementation of managing and deploying an Expeditionary Medical System +25. This deployed 25 bed inpatient hospital set is used in support of Homeland Defense/Security and natural disasters; providing medical support to communities affected in these events. The 190th Medical Group currently has three EMEDS +25 sets available to support the needs of America.

Tenant/Geographically Separated Units

127th Weather Flight

The mission of the 127th Weather Flight is to develop and maintain the capability to augment the 3rd Air Support Operations Group/Air Combat Command when mobilized. The specific mission of the 127th Weather Flight is to provide deployed weather support to both Army and Air Force operations anywhere in the world.

2009 Highlights

• The 190th was the selected as the recipient of the 2009 National Guard Association of the United States Distinguished Flying Unit - recognizing the unit for its outstanding flying program and overall effectiveness. The 190th ARW qualified for this award by sustained superior performance while maintaining an outstanding mission effectiveness.
rate and providing extensive air refueling and airlift support to every major air command; flying more than 2,500 passengers, logging more than 4,008 hours and transferring 14,070,000 pounds of fuel during this period.

- The 190th Air Refueling Wing was the lead tanker unit in support of Central Command Aero Expeditionary Force at Andersen Air Force Base, Guam, engaging in 100 percent sortie effectiveness rate, logged more than 305 flying hours from four KC-135/Rs in the location.

- The wing was the lead tanker unit in support of Operation Enduring Freedom in the Central Command theater, flying 154 sorties, and logging more than 968 flying hours from four KC-135/Rs in the location.

- The 190th Air Refueling Wing actively supported aeromedical evacuation missions inside and outside of the continental United States, flying more than 570 hours during this award period; ensuring wounded service members are returned home for their recovery.

- Taking the lead in the aeromedical evacuation program, the 190th ARW recently completed an Airframe modification on a KC-135/R that will enable additional Critical Care Patients to be transported out of Central Command theater.

- The 190th ARW deployed to the Southern Command theater with aircrew, jets and maintenance/crew chief personnel.

- The 190th supported three rotations to Geilenkirchin, Germany, supporting NATO Airborne Warning and Control System aircraft during this award period.

- Thirty seven members of the 190th Civil Engineering Squadron deployed to Armenia in support of the National Guard State Partnership Program. While deployed, the CES personnel built a new Expeditionary Medical Support System warehouse, rewired a kindergarten and installed air conditioners at the Armenian Air Institute.

- Seven Civil Engineering Squadron personnel deployed to Iraq and five fire fighters to Kuwait supporting Operation Iraqi Freedom.

- The 190th Medical Group deployed personnel to Iraq and Kuwait in support of Operation Iraqi Freedom.

- Conducted Force Protection Condition exercises testing response to terrorist attacks; numerous exercises testing defenses to weapons of mass destruction/infiltration/bombs; conducted comprehensive anti-terrorism program and incorporated exercises to ensure vigilance.

- Host to one of only four precision measurement equipment labs within the Air National Guard. The lab is responsible for the repair and calibration of more than 8,500 different items of test measurement diagnostic equipment.

- Successfully passed a higher headquarters inspection resulting in recertification of the wing's precision measurement equipment lab.

- The 190th ARW successfully passed a deployed Operational Readiness Inspection and Home Station Nuclear Operations Readiness Inspection all within 10 days, effectively transitioning all jets from a nuclear configuration to a conventional configuration.

- The unit has been able to maintain an impressive and exemplary safety record since 1978 when the unit’s flying mission changed from EB-57s to KC-135s; the unit has not experienced an On-Duty fatality since April 1977.

- One hundred percent compliance achieved for the 190th Air Refueling Wing’s “Wear it or
The 190th Safety Office is the only military organization in Kansas to coordinate annual motorcycle training within state guidelines to ensure all graduates are able to operate motorcycles on all Kansas and military roads. The Safety Office expanded its motorcycle safety course to include Army Guard instructors and Army National Guard facilities.

The 190th has entered into an agreement with the Air Force Research Laboratory Air Vehicles Directorate to support the development of a precision measurement system for automated refueling of unmanned air vehicles.

The 190th Civil Engineering Squadron began phase one construction of a $7.5 million renovation project on the current Squadron Operations facility, turning this “cold war” relic into a two-story state-of-the-art facility, the first facility on base that meets Leadership in Energy and Environmental Design silver standards.

The 190th ARW has maintained strength numbers at or above 101 percent and effective manning numbers at or above 97 percent during this award period. These numbers are among the highest in all of the Air National Guard.

The KSANG hosts the largest STARBASE academy in the nation with the 190th ARW providing hands-on education to 4th-6th grade students in math and science. More than 11,456 students have completed the 190th program.

The Wing Family Program hosted the eighth annual Operation KUDOS (Kids Understanding Deployment Operations) aimed at educating children on the process of military deployments. This is a first for an Air Guard unit.

Forbes Field marked the four year anniversary of the Wing’s Unit Training assembly childcare service - one of only 15 Air National Guard units participating in the program; 190th’s usage numbers are among the highest in the Air National Guard. Due to the outstanding usage of this program, the 190th ARW was allowed to expand the program during FY09.

The 190th ARW provided storage space, inspection and repair requirements for "stood down" KC-135Es.

The unit was the first Air National Guard unit to accomplish final inspection/repair on KC-135E aircraft prior to last flight to AMARC.

The 190th ARW expanded its EMEDS mission to four EMEDS and is the only Air National Guard unit with this capability.
Fiscal and Personnel

State personnel of the Adjutant General’s Department are located at 14 worksites throughout the state. Of the approximately 486 (benefits eligible) positions, 366 are 100 percent federally funded, 91 are a federal/state mix and 29 are 100 percent state funded. In addition to the regular positions, approximately 48 temporary positions (non-benefits eligible) were utilized primarily funded with federal dollars. In this 12-month period the number of employees (including non-benefits temporaries) was approximately 503.

Major divisions/programs include Kansas Division of Emergency Management, Homeland Security, Readiness Sustainment Maintenance Site, Facilities Engineering, 190th Air Refueling Wing, the 184th Intelligence Wing, Facilities Security/Police, Administration and Civil Air Patrol. In addition to the operations divisions outlined below, the Military Advisory Board, with three members appointed by the Governor, addresses state military matters, including armory plans, to the governor.

State Positions Assigned to Support TAG Offices

<table>
<thead>
<tr>
<th>Divisions</th>
<th>Pos*</th>
<th>Includes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration–Topeka</td>
<td>30.0</td>
<td>Comptroller, Human Resources, Public Affairs, Adjutant General’s Office, Archives, Mail, Printing, Information Management, Distance Learning and Interoperability</td>
</tr>
<tr>
<td>Air Guard</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• 184th Intelligence Wing - Wichita</td>
<td>31.0</td>
<td>Facilities Engineering and Security</td>
</tr>
<tr>
<td>• 190th Air Refueling Wing - Topeka</td>
<td>48.5</td>
<td>Facilities Engineering, Security, Fire and Environment</td>
</tr>
<tr>
<td>• Smoky Hill Weapons Range- Salina</td>
<td>4.0</td>
<td>Facilities and administrative support</td>
</tr>
<tr>
<td>Army Guard</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Facilities Engineering-Statewide</td>
<td>38.0</td>
<td>Electronic Security, Engineering, Environmental and Army Aviation Support Facility</td>
</tr>
<tr>
<td>• Armories</td>
<td>7.0</td>
<td>Hiawatha, Hutchinson, Topeka and Kansas City</td>
</tr>
<tr>
<td>• Security</td>
<td>33.0</td>
<td>State Headquarters, the Armed Forces Reserve Center and Antiterrorism</td>
</tr>
<tr>
<td>• BCTC – Training -Leavenworth</td>
<td>3.0</td>
<td>Facilities support</td>
</tr>
<tr>
<td>• Camp Funston Training Area– Fort Riley</td>
<td>13.0</td>
<td>Facilities support</td>
</tr>
<tr>
<td>• KRTI – Training - Salina</td>
<td>11.0</td>
<td>Range Maintenance and facilities support for KRTI and the RSMS satellite site</td>
</tr>
<tr>
<td>• RSMS - Fort Riley and Salina</td>
<td>227.0</td>
<td>Production facilities</td>
</tr>
<tr>
<td>Emergency Management –Topeka</td>
<td>34.0</td>
<td>Mitigation, Planning, Preparedness, Regional Coordinators, Response, Recovery, Technological Hazards, Training</td>
</tr>
<tr>
<td>Homeland Security –Topeka</td>
<td>6.0</td>
<td>Planning and Vulnerability Assessments</td>
</tr>
<tr>
<td>Civil Air Patrol–Salina</td>
<td>0.5</td>
<td>Administrative support</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total number of positions</td>
<td>486</td>
<td></td>
</tr>
</tbody>
</table>

* Equivalent to full-time benefit eligible positions.
## Expenditures by Program:

<table>
<thead>
<tr>
<th>Program</th>
<th>State Funds</th>
<th>Other Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operational Management</td>
<td>$1,209,567</td>
<td>$333,427</td>
</tr>
<tr>
<td>Civil Air Patrol</td>
<td>$31,156</td>
<td>-</td>
</tr>
<tr>
<td>State Military Service Operations</td>
<td>$848,567</td>
<td>$2,307,627</td>
</tr>
<tr>
<td>Division of Emergency Management</td>
<td>$22,205,361</td>
<td>$180,807,434</td>
</tr>
<tr>
<td>Air National Guard Security</td>
<td>-</td>
<td>$356,396</td>
</tr>
<tr>
<td>Armories and State Defense Building</td>
<td>$1,791,557</td>
<td>$49,591</td>
</tr>
<tr>
<td>Operation and Maintenance ARNG Facilities</td>
<td>$110,028</td>
<td>$8,891,691</td>
</tr>
<tr>
<td>Statewide Training Sites</td>
<td>-</td>
<td>$4,874,289</td>
</tr>
<tr>
<td>Operation and Maintenance Air National Guard Forbes</td>
<td>$486,000</td>
<td>$1,574,935</td>
</tr>
<tr>
<td>Operation and Maintenance Air National Guard McConnell</td>
<td>$627,483</td>
<td>$2,110,062</td>
</tr>
<tr>
<td>Smoky Hill Weapons Range</td>
<td>-</td>
<td>$399,148</td>
</tr>
<tr>
<td>Air National Guard Fire Protection</td>
<td>-</td>
<td>$981,466</td>
</tr>
<tr>
<td>Readiness Sustainment Maintenance Site</td>
<td>-</td>
<td>$9,894,325</td>
</tr>
<tr>
<td>National Guard Youth Programs</td>
<td>-</td>
<td>$1,307,872</td>
</tr>
<tr>
<td>Counter Drug Operations</td>
<td>-</td>
<td>$56,605</td>
</tr>
<tr>
<td>Debt Service</td>
<td>$1,117,878</td>
<td>-</td>
</tr>
<tr>
<td>Capital Improvements</td>
<td>$341</td>
<td>$5,612,932</td>
</tr>
</tbody>
</table>

**AGENCY TOTAL**: $28,427,938 ($219,557,800)

## Expenditures by Category:

<table>
<thead>
<tr>
<th>Category</th>
<th>State Funds</th>
<th>Other Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$3,266,209</td>
<td>$19,162,908</td>
</tr>
<tr>
<td>Contractual Services</td>
<td>$2,589,259</td>
<td>$9,327,556</td>
</tr>
<tr>
<td>Commodities</td>
<td>$288,726</td>
<td>$2,247,530</td>
</tr>
<tr>
<td>Capital Outlay</td>
<td>$104,371</td>
<td>$11,211,470</td>
</tr>
<tr>
<td>Non-Expense Items</td>
<td>-</td>
<td>$5,513,372</td>
</tr>
<tr>
<td>Aid to Local Units of Government</td>
<td>$7,403,829</td>
<td>$58,464,921</td>
</tr>
<tr>
<td>Other Assistance</td>
<td>$13,653,180</td>
<td>$113,467,461</td>
</tr>
<tr>
<td>Debt Service</td>
<td>$887,792</td>
<td>-</td>
</tr>
<tr>
<td>Capital Improvements</td>
<td>$234,572</td>
<td>$162,582</td>
</tr>
</tbody>
</table>

**AGENCY TOTAL**: $28,427,938 ($219,557,800)
### VALUE OF RESOURCES

**Capital Assets**
- Buildings/Land: $772,450,285

**Weapon Systems**
(Aircraft, tanks, artillery, support equipment, etc.)
- $875,376,534

**Equipment**
- Computers: $25,798,967
- Vehicles: $468,077,509
- Aircraft-rotary wing: $83,430,000
- Other: $113,915,735

**Inventories**
- Warehouse, USPFO: $4,027,286
- Parts and Supplies: $80,581,206

**Total Value of Resources**: $2,423,657,522

### PERSONNEL

<table>
<thead>
<tr>
<th>Authorized</th>
<th>Assigned</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Officer</td>
<td>949</td>
<td>814</td>
</tr>
<tr>
<td>Warrant Officer</td>
<td>153</td>
<td>109</td>
</tr>
<tr>
<td>Enlisted</td>
<td>6,704</td>
<td>6,499</td>
</tr>
<tr>
<td>Combined</td>
<td>7,806</td>
<td>7,422</td>
</tr>
</tbody>
</table>

NOTE: Assigned state employees providing facilities maintenance, security support, and conservation support are not included in this total.

### GROSS PAYROLL

<table>
<thead>
<tr>
<th></th>
<th>Civilian/Technicians</th>
<th>Military</th>
<th>State Employees</th>
<th>Other*</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$84,875,460</td>
<td>$155,575,249</td>
<td>$24,404,488</td>
<td>$820,000</td>
<td>$265,675,197</td>
</tr>
</tbody>
</table>

*NAF contract civilians and private business

### AIRCRAFT

- UH-60 Black Hawk helicopters: 18
- KC-135 Stratotankers: 12

### MISCELLANEOUS

**Construction**
- Military Construction Program: $10,370,717
- Sustainment Restoration and Modernization: $21,066,090
- Task Order Contracts: $4,929,588
- BRAC: $5,284,105

**Service Contracts**: $1,704,996

**Other Operations and Maintenance Expenditures**: $103,248,279
- Other MIPRs: $129,205

**Total Miscellaneous Expenditures**: $146,712,980

### ECONOMIC IMPACT

- Estimated Number of Indirect Jobs Created: 2,047
- Estimated Annual Dollar Value of Jobs Created: $68,765,100
- Estimated Impact in Community Exceeds: $483,642,760
## VALUE OF RESOURCES

### Capital Assets:

<table>
<thead>
<tr>
<th>Buildings</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Owned Armories (1,109,047 SF)</td>
<td>$232,843,952</td>
</tr>
<tr>
<td>State Owned Training Facilities (299,700 SF)</td>
<td>$68,731,325</td>
</tr>
<tr>
<td>State Logistic Facilities (283,362 SF)</td>
<td>$50,983,562</td>
</tr>
<tr>
<td>Federal Owned Facilities (574,112 SF)</td>
<td>$101,474,101</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$454,032,940</td>
</tr>
</tbody>
</table>

### Major Weapon Systems:

<table>
<thead>
<tr>
<th>Weapon System</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bradley M2A2 Tanks (41)</td>
<td>$54,388,495</td>
</tr>
<tr>
<td>Howitzer MedSP M109A6- Palladin (18)</td>
<td>$25,830,000</td>
</tr>
<tr>
<td>Rocket Launcher –MLRS (18)</td>
<td>$19,002,528</td>
</tr>
<tr>
<td>Tank Combat 105MM M1A1 (29)</td>
<td>$69,409,731</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$168,630,754</td>
</tr>
</tbody>
</table>

### Other Equipment:

<table>
<thead>
<tr>
<th>Equipment</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Computers</td>
<td>$15,789,259</td>
</tr>
<tr>
<td>Vehicles</td>
<td>$429,429,960</td>
</tr>
<tr>
<td>Aircraft – Rotary Wing</td>
<td>$83,430,000</td>
</tr>
<tr>
<td>All Other (deployed equip is not included)</td>
<td>$40,712,607</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$569,361,826</td>
</tr>
</tbody>
</table>

### Inventories:

<table>
<thead>
<tr>
<th>Inventory</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Warehouse, USPFO</td>
<td>$4,027,286</td>
</tr>
<tr>
<td>Parts and Supplies</td>
<td>$53,867,130</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$57,894,416</td>
</tr>
</tbody>
</table>

### Total Value of Resources

| | $1,249,919,936 |

## PERSONNEL

<table>
<thead>
<tr>
<th>Personnel</th>
<th>Authorized</th>
<th>Assigned</th>
</tr>
</thead>
<tbody>
<tr>
<td>Officer</td>
<td>633</td>
<td>537</td>
</tr>
<tr>
<td>Warrant Officer</td>
<td>153</td>
<td>109</td>
</tr>
<tr>
<td>Enlisted</td>
<td>4,731</td>
<td>4,654</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>5,517</td>
<td>5,300</td>
</tr>
</tbody>
</table>

*27 assigned competitive single status technicians are not included.

*533 assigned state employees providing support in facilities and maintenance are not included.

## GROSS PAYROLL

<table>
<thead>
<tr>
<th></th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Technicians</td>
<td>$39,690,100</td>
</tr>
<tr>
<td>Military</td>
<td>$83,951,440</td>
</tr>
<tr>
<td>State Employees</td>
<td>$20,619,053</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$144,260,593</td>
</tr>
</tbody>
</table>

## AIRCRAFT

<table>
<thead>
<tr>
<th>Aircraft</th>
<th>Type On Hand</th>
<th>Flying Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Helicopters</td>
<td>Authorized: 3,455</td>
</tr>
<tr>
<td>UH-60 Black Hawks (18)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

## MISCELLANEOUS

<table>
<thead>
<tr>
<th>Operations and Maintenance Expenditures</th>
<th>$75,988,882</th>
</tr>
</thead>
</table>

## Total Miscellaneous Expenditures:

| | $80,918,470 |

## ECONOMIC IMPACT

<table>
<thead>
<tr>
<th>Economic Impact</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Estimated Number of Indirect Jobs Created</td>
<td>1,294</td>
</tr>
<tr>
<td>Estimated Annual Dollar Value of Jobs Created</td>
<td>$39,887,550</td>
</tr>
<tr>
<td>Estimated Impact in Community Exceeds</td>
<td>$265,066,613</td>
</tr>
</tbody>
</table>
# KANSAS AIR NATIONAL GUARD ECONOMIC FACT SHEET

## FISCAL YEAR 2009

### VALUE OF RESOURCES

<table>
<thead>
<tr>
<th>Capital Assets</th>
<th>Buildings</th>
<th>Smoky Hill ANGR</th>
<th>Forbes Field</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>McConnell 52 Bldgs /260 Acres</td>
<td>$87,806,873</td>
<td>$13,513,622</td>
</tr>
<tr>
<td></td>
<td>Smoky Hill ANGR 16 Bldgs /33,873 Acres</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Smoky Hill ANGR 16 Bldgs /33,873 Acres</td>
<td>$13,513,622</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Forbes Field</td>
<td>$217,096,850</td>
<td></td>
</tr>
</tbody>
</table>

**Weapon Systems**

<table>
<thead>
<tr>
<th>Type</th>
<th>Authorized</th>
<th>Flying hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>KC-135E(1) @ $21,100,000 each</td>
<td>$21,100,000</td>
<td></td>
</tr>
<tr>
<td>KC-135R (12) @ $55,000,000 each</td>
<td>$660,000,000</td>
<td></td>
</tr>
</tbody>
</table>

**Support Equipment**

| Support Equipment | $25,645,780 |

**Equipment**

<table>
<thead>
<tr>
<th>Equipment</th>
<th>Computers</th>
<th>Vehicles</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$10,099,708</td>
<td>$38,647,549</td>
<td>$73,203,128</td>
</tr>
</tbody>
</table>

**Inventories**

| Parts and Supplies | $26,714,076 |

**Total Value of Resources**

| $1,173,737,586 |

### PERSONNEL

<table>
<thead>
<tr>
<th>Officer</th>
<th>Assigned</th>
</tr>
</thead>
<tbody>
<tr>
<td>316</td>
<td>277</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Enlisted</th>
<th>Assigned</th>
</tr>
</thead>
<tbody>
<tr>
<td>1,973</td>
<td>1,845</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Combined</th>
<th>Assigned</th>
</tr>
</thead>
<tbody>
<tr>
<td>2,289</td>
<td>2,122</td>
</tr>
</tbody>
</table>

**NOTE:** Assigned state employees providing facilities maintenance, security support, and conservation support are not included in this total.

### GROSS PAYROLL

<table>
<thead>
<tr>
<th>Civilian</th>
<th>Military</th>
<th>State Employees</th>
<th>Other*</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>$45,185,360</td>
<td>$71,623,809</td>
<td>$3,785,435</td>
<td>$820,000</td>
<td><strong>$121,414,604</strong></td>
</tr>
</tbody>
</table>

**NOTE:** NAF contract civilians and private business

### AIRCRAFT

<table>
<thead>
<tr>
<th>Type</th>
<th>Avg on-hand</th>
<th>Authorized</th>
<th>Flying hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>KC-135</td>
<td>13</td>
<td>12</td>
<td>4,006</td>
</tr>
</tbody>
</table>

1 KC-135E on tanker storage program

### AIRCRAFT FUEL

<table>
<thead>
<tr>
<th>Gallons JP-8</th>
<th>Price per gal</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>7,622,694</td>
<td>$2.10</td>
<td><strong>$16,007,657.40</strong></td>
</tr>
</tbody>
</table>

### MISCELLANEOUS

<table>
<thead>
<tr>
<th>Construction</th>
<th>Military Construction Program</th>
<th>$10,370,717</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sustainment Restoration and Modernization</td>
<td>$21,066,090</td>
<td></td>
</tr>
<tr>
<td>BRAC</td>
<td>$5,264,105</td>
<td></td>
</tr>
</tbody>
</table>

**Service Contracts**

| $1,704,996 |

**Other Operations and Maintenance Expenditures:**

| Other MIPRs | $129,205 |

**Total Miscellaneous Expenditures:**

| $65,794,510 |

### ECONOMIC IMPACT

| Estimated Number of Indirect Jobs Created | 753 |
| Estimated Annual Dollar Value of Jobs Created | **$28,877,550** |
| Estimated Impact in Community Exceeds | **$218,576,147** |
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